## Stanford CDDRL Leadership Academy for Development

## **Evaluating Social Programs: The Case of World Health Partners-Sky**

## **Study Questions**

- 1. What assumptions about the program's theory of change led to the lack of impact? How could these assumptions have been rigorously evaluated?
- 2. What framework processes, and metrics used by the Foundation to monitor the grant led to this outcome? What lessons can be learned from them?
- 3. What is a constructive and useful way to evaluate programs such as this one? Do RCT evaluations make sense for experimental projects like these? At what stage should an RCT be conducted?
- 4. Were the incentives structures for all the stakeholders optimal? What can be done in the future to ensure better alignment?
- 5. Given the lessons from this grant, what would you recommend that BMGF change regarding their internal processes and procedures in grant management for such initiatives?