

**Stanford**

Walter H. Shorenstein  
Asia-Pacific Research Center  
*Freeman Spogli Institute*



**Center Overview**  
2020–21

**Walter H. Shorenstein**  
**Asia-Pacific Research Center**



The Walter H. Shorenstein Asia-Pacific Research Center (Shorenstein APARC) addresses critical issues affecting the countries of Asia, their regional and global affairs, and U.S.-Asia relations. As Stanford University's hub for the interdisciplinary study of contemporary Asia, we produce policy-relevant research, provide education and training to students, scholars, and practitioners, and strengthen dialogue and cooperation between counterparts in the Asia-Pacific and the United States.

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COVER A young Thai boy waves a pro-democracy flag during a rally on August 18, 2021, in Bangkok, Thailand. Protests in Thailand reflected building frustration over a slow vaccine rollout and high COVID-19 infection numbers.

## DIRECTOR'S MESSAGE



Nearly two years into the COVID-19 era, we can reflect not only on the extent of the challenges and disruption the pandemic has inflicted upon us but also the incredible resilience and flexibility it has generated.

Throughout that time, we have adapted and collaborated at a pace we could not have imagined before. As a community, we welcomed new members into our ranks, continued to push the frontiers of knowledge, increased our audience reach at home and abroad, began taking action for racial equity and social justice, and found ways to become more efficient. As we experience another academic year of “new normal,” our accomplishments serve as a reminder of how we navigated complex challenges together and of all that we can achieve next.

It has been heartening to witness the Stanford campus returning to life. We have been particularly excited to see colleagues and students back in our halls and to welcome new researchers, visiting scholars, and staff into the Shorenstein APARC family. Consistent with university guidance, we have implemented a hybrid work model. In doing so, we are active participants in the process of reimagining work post-COVID.

I want to share here that I have agreed to serve as Shorenstein APARC director for three more years. I am honored and inspired by the

opportunity to continue working with our community to advance the Center's research, education, and policy engagement mission. I am deeply grateful to APARC members for their continuous support of and faith in me.

Another leadership update is that senior fellow Kiyoteru Tsutsui, the director of the Japan Program, has recently assumed the role of APARC deputy director, replacing Karen Eggleston, who continues to lead the Asia Health Policy Program. I am thankful to Karen for her tremendous contributions to APARC and am excited to work with Kiyo on pushing APARC forward to new chapters.

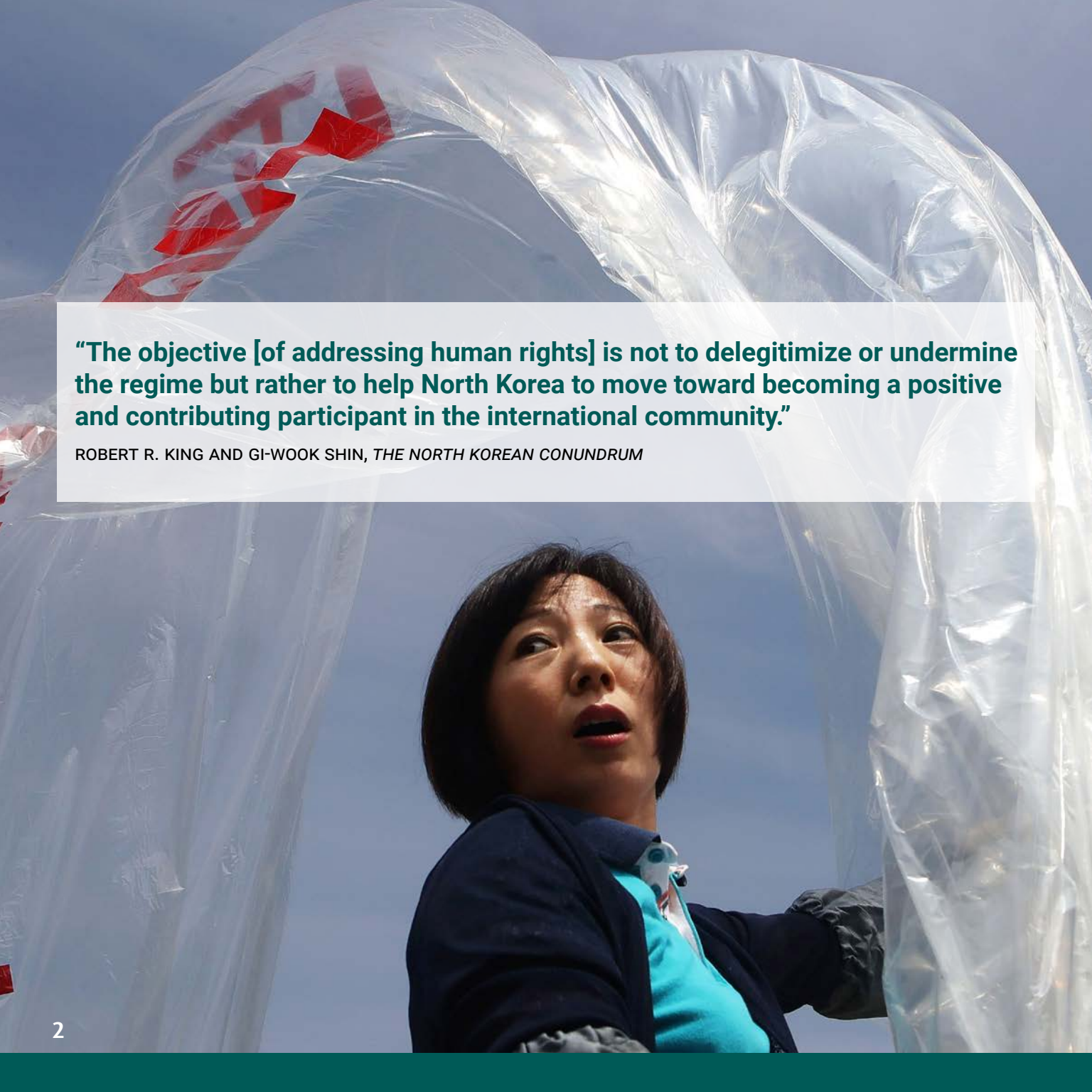
With its increasing strategic significance, the Asia-Pacific region warrants greater attention from scholars and practitioners. At APARC, we continue to advance education, research, and dialogue to address pressing issues affecting the region's nations and their relations with the United States. As we wrap up a busy fall quarter, we have an excellent docket of programming and expert speakers slated for 2022. I hope you join us online at many of our events and look forward to seeing you in person.

Thank you for your continued support and engagement, and best wishes for health and peace in the year ahead.

A handwritten signature in dark ink, reading "Shin Gi Wook". The signature is fluid and cursive, with the first name "Shin" being the most prominent.

Gi-Wook Shin, Director





**“The objective [of addressing human rights] is not to delegitimize or undermine the regime but rather to help North Korea to move toward becoming a positive and contributing participant in the international community.”**

ROBERT R. KING AND GI-WOOK SHIN, *THE NORTH KOREAN CONUNDRUM*

Through programming, publications, and thought leadership, APARC is developing a nuanced understanding of the threats to democracy and liberties in Asia and the rise of anti-Asian racism.

OPPOSITE PAGE A North Korean defector, now living in South Korea, prepares to release balloons over the DMZ. They carry propaganda leaflets denouncing the North Korean government for a nuclear test and human rights abuses.

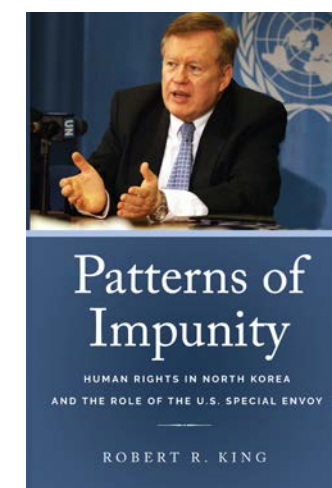
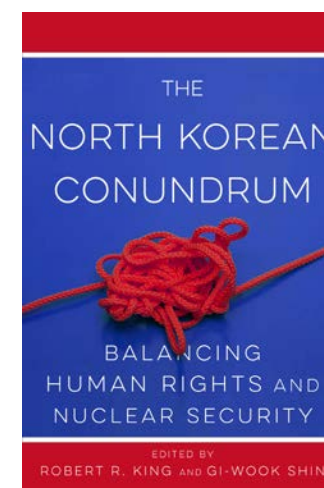
## SHINING LIGHT ON THREATS TO DEMOCRACY AND HUMAN RIGHTS

*Democratic backsliding across the world is shifting political tides. Populist and authoritarian leaders are increasingly seizing new opportunities to consolidate power or crush dissent. And against this shifting balance, the COVID-19 pandemic has laid bare social fault lines, exposing systemic inequalities and racial divisions.*

### Advancing Accountability in North Korea

Spotlighting the North Korean human rights crisis, the Korea Program held a series of public forums to explore the roles of the United Nations, NGOs, South Korea, and the United States in promoting humanitarian engagement and human rights in the DPRK. [stanford.io/3p3UJL3](https://stanford.io/3p3UJL3)

This focus culminated with the publication of two APARC volumes: *Patterns of Impunity*, by Ambassador **Robert King**, in which he explores human rights in North Korea and the role of the U.S. special envoy, and *The North Korean Conundrum*, edited by King and APARC director **Gi-Wook Shin**, in which leading experts examine the relationship between human rights and nuclear security in the North. [stanford.io/3alvwxl](https://stanford.io/3alvwxl) // [youtu.be/G7gfxH6HAhc](https://youtu.be/G7gfxH6HAhc)





## Rising Authoritarianism in SE Asia

Everything is not okay in Southeast Asia. More than half of the members of the Association of Southeast Asian Nations are now despotic. Southeast Asia Program director **Donald K. Emmerson** analyzes the structural explanations of China's influence and strategy in the region, arguing that the destiny of even its already undemocratic mainland portion is not—not yet at least—made in Beijing.

[stanford.io/3pe14n8](https://stanford.io/3pe14n8)

Visiting scholar **Scot Marciel**, a career diplomat with extensive experience in Southeast Asia, examined the repercussions of the crisis in Myanmar in the aftermath of the February 2021 military coup. Ambassador Marciel's upcoming book about U.S.–Southeast Asia relations, *Imperfect Partners*, will be published by APARC next year.

[youtu.be/P1zrsP0ztJ4](https://youtu.be/P1zrsP0ztJ4) // [stanford.io/3aKEABR](https://stanford.io/3aKEABR)



## Standing Up to Anti-Asian Racism

APARC has been profoundly appalled and deeply concerned by the rise of anti-Asian racism and violence since the COVID-19 pandemic began. We joined the Freeman Spogli Institute's Racial Equity, Diversity & Inclusion Taskforce in identifying ways the Stanford community can respond to anti-Asian racism, and co-organized a campus conversation to examine its historical roots and how Asian Americans can challenge racialization and white supremacy in transformative ways.

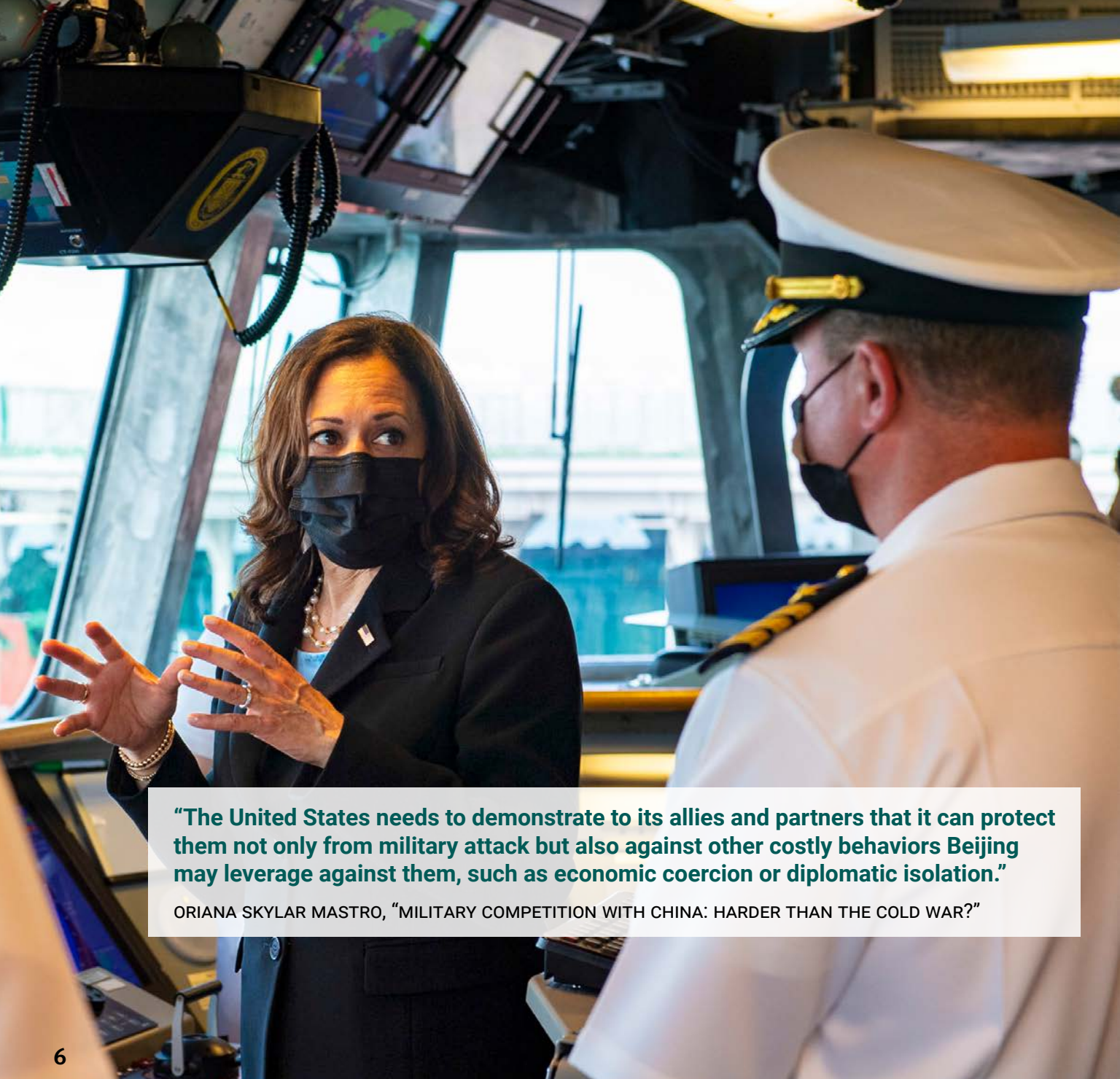
[stanford.io/3jaaQmu](https://stanford.io/3jaaQmu) // [stanford.io/3n2LmZu](https://stanford.io/3n2LmZu)

## Strengthening Democratic Resilience in South Korea

South Korea is no exception to the global trend of democratic recession. The stresses facing South Korean democracy are the subject of an upcoming APARC book, the product of a recent expert workshop by the Korea Program. The book will examine challenges like the rise of populism, increasing economic inequalities, political polarization, social media, and the politicization of the judicial system, among others.

OPPOSITE PAGE Protesters hold banners as they gather outside the U.S. embassy for a protest against the military coup in February 2021 in Yangon, Myanmar. ABOVE Protestors at a February 2021 rally in New York City, where anti-Asian hate crimes reportedly increased by 1,900% in 2020.





**“The United States needs to demonstrate to its allies and partners that it can protect them not only from military attack but also against other costly behaviors Beijing may leverage against them, such as economic coercion or diplomatic isolation.”**

ORIANA SKYLAR MASTRO, “MILITARY COMPETITION WITH CHINA: HARDER THAN THE COLD WAR?”

OPPOSITE PAGE Vice President Kamala Harris visits the USS *Tulsa* in August 2021. *Tulsa* is on a rotational deployment in the U.S. 7th Fleet area of operation to enhance interoperability with partners and serve as a ready response force in support of a free and open Indo-Pacific region. BELOW Dr. Kurt M. Campbell and Laura Rosenberger speak on China policy at the Oksenberg Conference.

## IS AMERICA BACK? U.S. ASIA STRATEGY UNDER PRESIDENT BIDEN

*“America is back, ready to lead the world, not retreat from it,” declared President-elect Joe Biden. But now, amid global challenges from the disruptions caused by the COVID-19 pandemic to climate change and escalating antagonism between the world’s two superpowers, the Biden administration faces hard choices.*

### Looking at the United States in the Biden Era

In a webinar series following the 2020 U.S. presidential election, APARC scholars and expert guest speakers examined the challenges and opportunities for U.S. engagement and leadership in Asia, assessed Asian nations’ expectations from the incoming administration and their views of Biden’s America, and provided recommendations to achieve American economic and security interests.

[youtu.be/bVXdSquxBA8](https://youtu.be/bVXdSquxBA8) // [bit.ly/3lQWER4](https://bit.ly/3lQWER4)

### Analyzing U.S. China Policy

The dominant paradigm in U.S. policy toward China has shifted from engagement to competition, said the White House top Asia official Dr. **Kurt M. Campbell**, deputy assistant to President Biden and coordinator for Indo-Pacific affairs at the National Security Council, speaking at APARC’s 2021 Oksenberg Conference. “Our goal is to make that a stable, peaceful competition that brings out the best of us,” he stated.

[stanford.io/3jbowxC](https://stanford.io/3jbowxC)

The conference examined President Biden’s China strategy and how the United States can best pursue its values and interests amidst China’s rise in the Indo-Pacific. It was held on the heels of the China Program’s colloquium series that explored what’s next for Biden’s America and Xi’s China.

[stanford.io/3BVA4fJ](https://stanford.io/3BVA4fJ)





## Understanding the U.S.-China Great Power Competition

Center fellow **Oriana Skylar Mastro** sees evidence that the Biden administration is getting serious about bolstering deterrence against Chinese aggression. The U.S. withdrawal from Afghanistan, and AUKUS—the security initiative joining Australia, the United Kingdom, and the United States—demonstrate the administration’s commitment to rebalancing its efforts toward Asia and taking U.S. alliances into the 21st century, she says.

To inform an effective U.S. strategy for great power competition, Mastro is studying how China builds power and influence in the international system. This research will result

in a book that analyzes and explains the specific policies, strategies, and approaches China has employed over the past 25 years to build enough power to be considered a great power competitor. [stanford.io/3aPLI5r](https://stanford.io/3aPLI5r)

Taiwan in particular has become a focal point in U.S.-China tensions. Chinese leaders now consider a military campaign to take Taiwan a real possibility, Mastro cautions, noting that the United States cannot by itself alter Beijing’s calculus on Taiwan. Mastro’s research analyzes the political and strategic dynamics underpinning deterrence and defense across the Taiwan Strait. [stanford.io/3b27kq1](https://stanford.io/3b27kq1)

Grounded in the social sciences, our scholars’ interdisciplinary, policy-relevant research focuses on security, political, economic, and social issues affecting Asian nations and U.S.-Asia relations.

## RESEARCH HIGHLIGHTS

### Refocusing on South Asia Policy Research

Our reestablished South Asia Initiative (SAI), led by research scholar **Arzan Tarapore**, had a busy inaugural year producing both academic scholarship and general-interest publications. SAI’s current research focuses on challenges posed by Chinese military expansion in the Indian Ocean region and on Indian defense policy and its approach to managing security threats.

[stanford.io/3AXVDe9](https://stanford.io/3AXVDe9)

### Analyzing Talent Development Models in the Asia-Pacific

APARC director **Gi-Wook Shin** is studying developmental paths in Australia, China, India, and Japan. Creating a framework to understand global talent development, his research analyzes each talent model—for example, the Japanese model of brain train or the Indian model of brain linkage—and the conditions that make each work—for instance, multiculturalism in the Australian model of brain gain and government-led talent programs in the Chinese model of brain circulation.

[stanford.io/3n8fxye](https://stanford.io/3n8fxye)

### Addressing Health Disparities in China

How can policymakers increase the productivity of health systems as they face increasing population aging challenges? Asia Health Policy Program director **Karen Eggleston** examines China’s efforts to do so by enhancing chronic disease management in primary healthcare (PHC). Offering empirical evidence of the causal effects of PHC for improving health outcomes, this collaborative research uses five-year panel data in a rural county in Zhejiang, one of China’s most developed provinces. [stanford.io/3n9O93b](https://stanford.io/3n9O93b)

OPPOSITE PAGE Figures of Kuomintang soldiers stand on an island in Taiwan’s Kinmen island group, just three miles away from China’s deep-water port of Xiamen, the closest point between Taiwan and China.





In September 2021, Japan Program director and sociology professor **Kiyoteru Tsutsui** began his role as APARC's deputy director, replacing Asia Health Policy Program director **Karen Eggleston**. Tsutsui's research interests lie in political comparative sociology, social movements, globalization, human rights, and Japanese society. His newly published volume, *The Courteous Power*, which he co-edited with John D. Giorciari, examines the relationship between Japan and Southeast Asia. It offers multiple perspectives on the balance in the Indo-Pacific region while also elucidating its engagement with Japan. [youtu.be/1OaWvnRwXkU](https://youtu.be/1OaWvnRwXkU)



Over the past year, Tsutsui has also written in leading national and international media outlets about issues such as the challenges facing Japan and the U.S.-Japan alliance, what the two countries can learn from each other about the comparative costs of racial division and homogeneity, and the winding road to the 2020 Tokyo Olympics.

[stanford.io/3B153pf](https://stanford.io/3B153pf)

### Shorenstein Asia-Pacific Research Center 2020–21 Research Proposals

Four projects spanning a wide range of issues received funding this year through APARC's annual call for faculty research proposals:

- The Coronavirus Pandemic and Chronic Disease Control in Six Asian Health Systems: Foregone Care, Telehealth, Adherence, and Policy Adaptation — **Karen Eggleston**
- Hiding in Plain Sight: How China Became a Great Power — **Oriana Skylar Mastro**
- Qualitative Work to Understand Social and Bargaining Dynamics between Mothers-in-Law and Daughters-in-Law in Rural China, and Impact on Child Health — **Scott Rozelle**
- Stanford Japan Pulse: Survey and Social Media Analysis on Public Opinions in Japan — **Kiyoteru Tsutsui**  
Kiyoteru Tsutsui Appointed Deputy Director

OPPOSITE PAGE President Joe Biden (R) and Prime Minister Yoshihide Suga of Japan walk along the Rose Garden Colonnade as they arrive for an April 2021 news conference at the White House.



**“Only with domestic political stability and economic prosperity can Tokyo and Washington take the next steps in projecting strength vis-à-vis China.”**

KIYOTERU TSUTSUI AND CHARLES CRABTREE, *THE HILL*



## OUTREACH AND ENGAGEMENT

### Shorenstein Journalism Award Spotlights Despotism and Corruption in Southeast Asia

“The coup has put an abrupt end to Myanmar people’s hopes for liberty and democracy,” said Burmese journalist **Swe Win**, the recipient of APARC’s 2021 Shorenstein Journalism Award, at the 20th annual award ceremony. “Every form of free speech is brutally suppressed. There is no space left for any freedom.” Amidst the crisis, Swe Win, editor-in-chief of the independent news outlet Myanmar Now, continues to lead the newsroom from exile while his team is in hiding. In his keynote remarks, he described the military junta’s post-coup assault on the free press. **Eileen Donahoe** and **Scot Marciel**, two former ambassadors, joined Swe Win for a discussion about the rise of digital authoritarianism and the geopolitical implications of the Myanmar coup. [stanford.io/3lYlcYr](https://stanford.io/3lYlcYr)

Last year, we honored 2020 Shorenstein Journalism Award winner **Tom Wright**, who, in his former role as Asia economics editor for the *Wall Street Journal*, led the multiyear investigation that unveiled Malaysia’s government and state fund 1Malaysia Development Berhad (1MDB) scandal, one of the largest-ever financial frauds. Wright’s work highlights the degree to which Western institutions will turn a blind eye to malfeasance in the pursuit of profit, abetting corruption and undermining democracy in foreign countries with poor rule of law. [stanford.io/3lZ2Arq](https://stanford.io/3lZ2Arq)

### APARC’s Content Partnership with Asian Development Bank

We are delighted to join the Asian Development Bank (ADB) as a content partner of Development Asia, ADB’s knowledge collaboration platform for sharing expertise and policies relevant to the United Nations’ Sustainable Development Goals. Development Asia now continually disseminates research by APARC scholars to its stakeholders. [bit.ly/3m6i1OF](https://bit.ly/3m6i1OF)

### 2020-21 Event Highlights: Socially Distant, Learning Together

Amidst an unusual COVID year of working and researching remotely, APARC continued to bring together leading scholars, experts, and audiences from the United States and abroad to examine pressing challenges affecting Asian nations and U.S.-Asia relations.

We invite you to explore the wide array of seminars, panels, and colloquia series hosted by the Center and our programs, all available on our YouTube channel. Enjoy and subscribe:

[youtube.com/shorensteinaparc](https://youtube.com/shorensteinaparc)

**Perfect Storm: Climate Change in Asia**  
*APARC fall 2021 series*

**Asian Politics and Policy in a Time of Uncertainty**  
*APARC winter 2020 series*

**Shifting Geopolitics and U.S.-Asia Relations**  
*APARC fall 2020 series*

**A Quarter Century of “The Proper Scope of Government”**  
*Asia Health Policy Program 2020-21 colloquia series keynote by Nobel Laureate in Economics Oliver Hart* [youtu.be/sDp7ytudbsE](https://youtu.be/sDp7ytudbsE)

**What’s “Communist” about the Communist Party of China?** [youtu.be/f5jwwmBYS98](https://youtu.be/f5jwwmBYS98)

**The Frontiers of Disaster Prevention: Ten Years after the Great East Japan Earthquake** [youtu.be/ETi59BIIdm](https://youtu.be/ETi59BIIdm)

**Are South Korean Liberals Truly Liberal?** [youtu.be/7nZbldsRMYY](https://youtu.be/7nZbldsRMYY)

**Is India Losing? A Conversation with Ashley Tellis** [youtu.be/aYCE9FxsY64](https://youtu.be/aYCE9FxsY64)

**Is Indonesian Democracy in Decline?** [youtu.be/4POJ88g70Zc](https://youtu.be/4POJ88g70Zc)





## EDUCATION



### Diversity Grant Fellow Illuminates a Vision for Building the Blue Pacific

Against the framework of the Free and Open Indo-Pacific, Pacific island nations have endorsed an alternative, collective framework they call the Blue Pacific to advance their strategic priorities, shows **Ma'ili Yee** ('20, MA '21), APARC's inaugural Diversity Grant Fellow. The Center established the grant to promote racial inclusion by supporting students from underrepresented minorities interested in studying contemporary Asia.

[stanford.io/3GdvKv5](https://stanford.io/3GdvKv5)



### Graduate Student Honored for Outstanding Korean Studies Paper

**Haley Gordon** (MA '21) won the 10th annual Korea Program Prize for Writing in Korean Studies for her paper, "Nation-Being in North Korea: New Perspectives on Human Rights," which analyzes and provides fresh perspectives on the contentious discourse of North Korean human rights. The prize is sponsored by APARC's Korea Program and the Center for East Asian Studies. Gordon is now a research associate with the Korea Program.

[stanford.io/30Chw6p](https://stanford.io/30Chw6p)

### Postdoctoral Fellows Spotlight

We often think of language as a democratic field, but it is not quite the common property of its speakers, argues 2020–21 Shorenstein Postdoctoral Fellow in Contemporary Asia **Jeffrey Weng**, who studies the evolution of language, ethnicity, and nationalism in China. His research shows how linguistic change is often made to facilitate social change. Weng recently began his appointment as an assistant professor at National Taiwan University.

[stanford.io/30J7GzO](https://stanford.io/30J7GzO)

TOP Ma'ili Yee, APARC's inaugural Diversity Grant Fellow.  
BOTTOM Haley Gordon won the tenth annual Korea Program Prize for Writing in Korean Studies.

Vietnam and China are frequently referred to as "authoritarian regimes," but in political practice and social governance these two countries are starkly different. 2020–21 Shorenstein Postdoctoral Fellow **Nhu Truong**'s research unveils the root causes of these differences and explains each nation's political trajectory. Truong is currently a postdoctoral associate at Yale University and will begin her appointment as an assistant professor at Denison University in 2022.

[stanford.io/2ZeKDMG](https://stanford.io/2ZeKDMG)

2019–22 Asia Health Policy Postdoctoral Fellow **Radhika Jain** published innovative research about the adverse effects of COVID-19 on non-COVID healthcare and outcomes in India and about the gender gap and the behavior of private hospitals within India's public health insurance. She also received the inaugural Adam Wagstaff Award for Outstanding Research on the Economics of Healthcare Financing and Delivery in Low- and Middle-Income Countries.

[stanford.io/3G53ef1](https://stanford.io/3G53ef1)

### Select APARC Courses, 2020–21

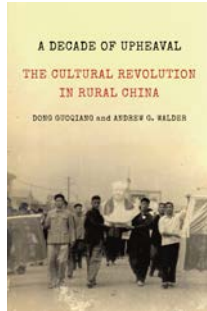
Our scholars teach courses through multiple Stanford departments, and the Center often sponsors team-taught, multidisciplinary classes that prepare students for deeper interactions with the countries of the Asia-Pacific.

- American and Chinese Approaches to Managing Global Challenges **Thomas Fingar**
- China in the Global Economy **Jean Oi**
- Chinese Politics and Society **Andrew Walder**
- Comparative Studies of Educational and Political Systems **Kiyoteru Tsutsui**
- Health and Healthcare Systems in East Asia **Karen Eggleston**
- International Security in a Changing World **Oriana Skylar Mastro**
- Introduction to Social Networks **Xueguang Zhou**
- State and Society in Korea **Gi-Wook Shin**

FULL LIST OF COURSES: [aparcsfsi.stanford.edu/education/courses](https://aparcsfsi.stanford.edu/education/courses)



## PUBLICATIONS



### A Decade of Upheaval

THE CULTURAL REVOLUTION IN RURAL CHINA

*Dong Guoqiang and Andrew G. Walder*

The authors chronicle the surprising and dramatic political conflicts of a rural Chinese county over the course of the Cultural Revolution. They draw on a unprecedented range of sources to show how the movement's upheavals were not only limited to urban areas, but reached far into isolated rural regions.

[bit.ly/3jMpvEB](http://bit.ly/3jMpvEB)

PRINCETON UNIVERSITY PRESS

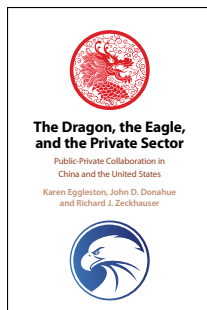
### Demographics and Innovation in the Asia-Pacific

*Edited by Karen Eggleston, Joon-Shik Park, and Gi-Wook Shin*

Across the world, societies are experiencing unprecedented demographic shifts as migration and aging reshape population landscapes. This volume provides a multidisciplinary examination of the demographic challenges facing nations at the forefront of this transformation in East Asia, and suggests possible solutions.

[stanford.io/3jNRuUF](http://stanford.io/3jNRuUF)

SHORENSTEIN ASIA-PACIFIC RESEARCH CENTER



### The Dragon, the Eagle, and the Private Sector

PUBLIC-PRIVATE COLLABORATION IN CHINA AND THE UNITED STATES

*Karen Eggleston, John D. Donahue, and Richard J. Zeckhauser*

In this volume, Asia Health Policy Program director **Karen Eggleston** and coauthors seek to empower decision-makers to more wisely engage the private sector in the pursuit of public value by analyzing how China and the United States use collaborative governance strategies to meet growing demands for public services.

[bit.ly/3GsyRzn](http://bit.ly/3GsyRzn)

CAMBRIDGE UNIVERSITY PRESS

Shorenstein APARC publishes its own books, distributed by Brookings Institution Press, publishes through Stanford University Press the series “Studies of the Walter H. Shorenstein Asia-Pacific Research Center,” and Center faculty and researchers publish extensively in journals, scholarly presses, and trade presses.



### Drivers of Innovation

ENTREPRENEURSHIP, EDUCATION, AND FINANCE IN ASIA

*Edited by Yong Suk Lee and Fei Yan*

Many policymakers now recognize the role of entrepreneurship education and the building of financial institutions to promote innovation and entrepreneurship. Contributors explore policies conducive to accelerating innovation and developing a more entrepreneurial workforce in East Asia.

[stanford.io/3nQPkoE](http://stanford.io/3nQPkoE)

SHORENSTEIN ASIA-PACIFIC RESEARCH CENTER

### From Mandate to Blueprint

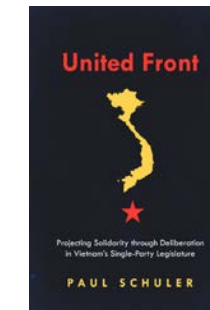
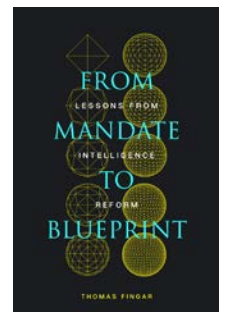
LESSONS FROM INTELLIGENCE REFORM

*Thomas Fingar*

As the first deputy director of national intelligence for analysis, **Thomas Fingar** implemented legislation meant to enact sweeping reforms of intelligence procedure, establish a new federal agency, and improve the performance of others. His book is a practical guide for any new government appointee.

[bit.ly/3Es51ZI](http://bit.ly/3Es51ZI)

STANFORD UNIVERSITY PRESS



### United Front

PROJECTING SOLIDARITY THROUGH DELIBERATION IN VIETNAM'S SINGLE-PARTY LEGISLATURE

*Paul Schuler*

Why does a single-party state have well-developed electoral and legislative institutions? **Paul Schuler**, a former APARC postdoctoral fellow, provides a compelling answer to this question through his unique examination of the Vietnam National Assembly.

[bit.ly/3jKKrvZ](http://bit.ly/3jKKrvZ)

STUDIES OF THE WALTER H. SHORENSTEIN ASIA-PACIFIC RESEARCH CENTER,  
STANFORD UNIVERSITY PRESS



# SUPPORTING SHORENSTEIN APARC

Shorenstein APARC’s achievements in promoting education, knowledge, and dialogue about topical issues pertinent to Asia and U.S.-Asia relations would not be possible without the partnership of our valued friends and supporters.

Together, we have accomplished a great deal. But we need your help to continue the momentum. Our mission has never been more urgent than today, as Asia plays an increasingly important role on the global stage and is critical to U.S. and international interests. We hope you join us.

<b>FRIENDS OF SHORENSTEIN APARC</b> Shorenstein APARC gratefully acknowledges the following benefactors for their support between September 1, 2020, and August 31, 2021.		
<b>\$10,000 TO \$50,000</b> Euni & William Valentine Hokkoku Bank Ministry of Finance, Japan	SMBC Global Foundation, Inc. WIL, LLC <b>\$100 TO \$10,000</b> Ms. Jennie Kim	
<b>HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC</b> Shorenstein APARC gratefully acknowledges those listed below for their support with contributions totaling \$100,000 or more since the inception of the Freeman Spogli Institute for International Studies, of which the Center is a part.		
<b>\$10,000,000 AND ABOVE</b> The Walter and Phyllis Shorenstein Foundation	PetroChina Company, Ltd. Thomas and Shelagh Rohlen Sanjohn Capital Ltd. Walter and Phyllis Shorenstein Shorenstein Company The Smith Richardson Foundation Sumitomo Corporation, Japan Tong Yang Business Group Jerry Yang and Akiko Yamazaki	Hana Financial Group The Henry Luce Foundation HyView Holdings Group Co., Ltd. The Japan Foundation Japan Patent Office Kansai Electric Power Company, Japan Komatsu Ltd. Ministry of Economy, Trade, and Industry, Japan Ministry of Finance, Japan Mitsubishi Electric Corporation Nippon Telegraph and Telephone (NTT), Japan Reliance Industries Ltd., India Shizuoka Prefectural Government Taipei Economic and Cultural Office Tokyo Electric Power Company, Japan The U.S.-Japan Foundation
<b>\$1,000,000 AND ABOVE</b> The Alfred P. Sloan Foundation Chang-Won Chey Council for Better Corporate Citizenship Foundation Academia Platonica Henri Hiroyuki and Tomoye N. Takahashi The Industrial Technology Research Institute (ITRI), Taiwan Jeong H. and Cynthia Kim The Korea Foundation The Koret Foundation Chong-Moon Lee National University of Singapore The Pantech Group	<b>\$500,000 TO \$1,000,000</b> The Academy of Korean Studies Asahi Shimbun, Japan Carnegie Corporation Daniel (Wen Chi) Chen and Su-Sheng Hong Chen The Development Bank of Japan Friends of Stanford University Foundation	

<b>HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC (CONTINUED)</b>		
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We offer multiple opportunities that match our partners’ charitable giving priorities. For questions or to discuss your interest in making a gift to Shorenstein APARC, please contact Noa Ronkin, associate director for communications and external relations, at 650-724-5667, or [noa.ronkin@stanford.edu](mailto:noa.ronkin@stanford.edu). For information on joining the Center as a Global Affiliate, please contact Denise Masumoto, Global Affiliates program manager, at 650-725-2706, or [masumoto@stanford.edu](mailto:masumoto@stanford.edu).

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FINANCES

Below is an overview of Shorenstein APARC’s revenue and expenses for the fiscal years 2019–20 and 2020–21.

REVENUE

	2019–20		2020–21	
Endowment Payouts	\$2,925,993	62%	\$2,606,527	75%
Gifts	1,085,216	23%	55,100	2%
Grants	850	<1%	—	0%
Income	234,765	5%	77,474	2%
Interdepartmental Unit (transfer in)	1,048,980	22%	950,200	27%
Internal and External Department Support (transfer out)	(553,517)	–12%	(200,709)	–6%
Net Revenue:	\$4,742,287		\$3,488,591	

EXPENSES

	2019–20		2020–21	
Faculty, Research, and Administrative Staff Salaries	\$2,472,700	58%	\$2,501,587	59%
Fringe Benefits	743,855	18%	827,110	20%
Indirect costs	213,929	5%	236,032	6%
Postdoctoral Scholars and Visiting Scholars	225,083	5%	180,737	4%
Student Support	46,393	1%	232,367	5%
Conferences, Workshops, and Research Travel	314,118	7%	43,646	1%
Research Materials and Other Research Expenses	26,184	1%	13,420	<1%
Operations, Materials & Services	207,764	5%	203,270	5%
Net Expenses:	\$4,250,027		\$4,238,170	

SHORENSTEIN APARC PEOPLE

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