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DEFCON Edition

The DoW Directory
2026 Edition

Portfolio Acquisition Executives (PAEs) and
Capability Program Executives (CPEs) and
Everyone Else

The Portfolio Acquisition Executive (PAE) is responsible for the entire end-to-end process of the different Acquisition functions: Capability Gaps/ Requirements, System Centers, Programming, Acquisition, Testing, Contracting and Sustainment. PAEs are empowered to take calculated risks in pursuit of *rapidly delivering* innovative solutions.

Capability Program Executives (CPEs) are responsible for acquisition of the weapons and/or services in a Portfolio. They (and their Contracting Officers) buy things. Program Managers (PMs) work within the CPE and manage subsets of the larger program.

Printed copies of this Directory are available at
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October 2026
Revision 10

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Warning

This is not an official publication of the U.S. government

Do not depend on this document for accuracy,
completeness or business advice.
All data is from DoW websites and publicly available information.

The past two years have seen more major changes in DoW organization and acquisition processes and regulations than in the last 60 years - for the better. The introduction of ~40 *Portfolio Acquisition Executives (PAEs)* means that what were previously Program Executive Offices (PEOs) are now *Capability Program Executives (CPEs),* and act as a Portfolios' acquisition arm.

Military officers typically change jobs every few years.
Program Offices get closed and new ones opened as needed.
This means this document was out of date the day it was written.

Send corrections of *publicly* available information to: updates@americasfrontier.com

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2026 - Revision 10 Notes

Key changes and additions in this October 2026 edition include:
5,500+ Names

- Combatant Commands now have the authority to sponsor experimentation, prototyping, and technology demonstrations page 4
- DoW moving to Generally Accepted Accounting Principles (GAAP) page 9
- Added Navy Service Ranks page 48
- Drone Supply Chain - Note for Startups page 70
- Army Nuclear and Countering Weapons of Mass Destruction Agency (USANCA) page 123
- Army Sustainment Command page 204
- Updated Navy Flag Officers
- Marine Corps Tactical Systems Support Activity MCTSSA page 304
- Air Force Operational Test and Evaluation Center AFOTEC (AF/TE) page 316
- 1st and 9th Air Force page 343
- 12th and 15th Air Force page 344
- 16th Air Force page 346
- Space Force Technology Portfolio Executive page 377

Appendix A lists the Department of War PAEs and CPEs
Appendix B lists VC firms, Corporate Investors, Private Equity firms and Government agencies who invest in Defense. Plus DoW SBIR programs, OTA Consortia, Partnership Intermediary Agreement (PIA) Orgs, and Tribal/Alaska Native Corporation (ANC) Companies.
Appendix C lists the military, state and FFRDC test centers where startups can conduct demos and test equipment.
Appendix D lists and links of Defense Publications and Defense Trade Shows.
Appendix E lists the House and Senate Armed Services Committee (HASC/SASC) Staff

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Steve Blank
K&S Ranch Pescadero, California
October 2026

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How To Use This Directory

Welcome

PAEs, CPEs, PEOs, PMs, PIAs, PoRs, Consortia, SBIRs, OTAs, CSOs, FAR, CUI, SAM, CRADAs, Primes, Mid-tier Integrators, Tribal/ANC Firms, Direct-to-Operator, Direct-to-Field Units, Labs, DD-254… For a startup it's an entirely new language, new buzzwords, new partners, new rules and it requires a new "Go-To-Market (GTM)" strategy. At first, it's overwhelming but if you read through this section, refer to the rest of this document, follow the links, and read the Appendices, you can get a running start in making sense of it.

How to Work With the DoW

For a startup, how to sell to the DoW is an endless maze of buzzwords, processes and paperwork. How and where do you start? Below are simplified diagrams of two of the many paths for how a startup can get funding and revenue from the Department of War. The first example, the *Patient Capital Path*, illustrates a startup without a working product. They travel the traditional new company journey through the DoW processes.

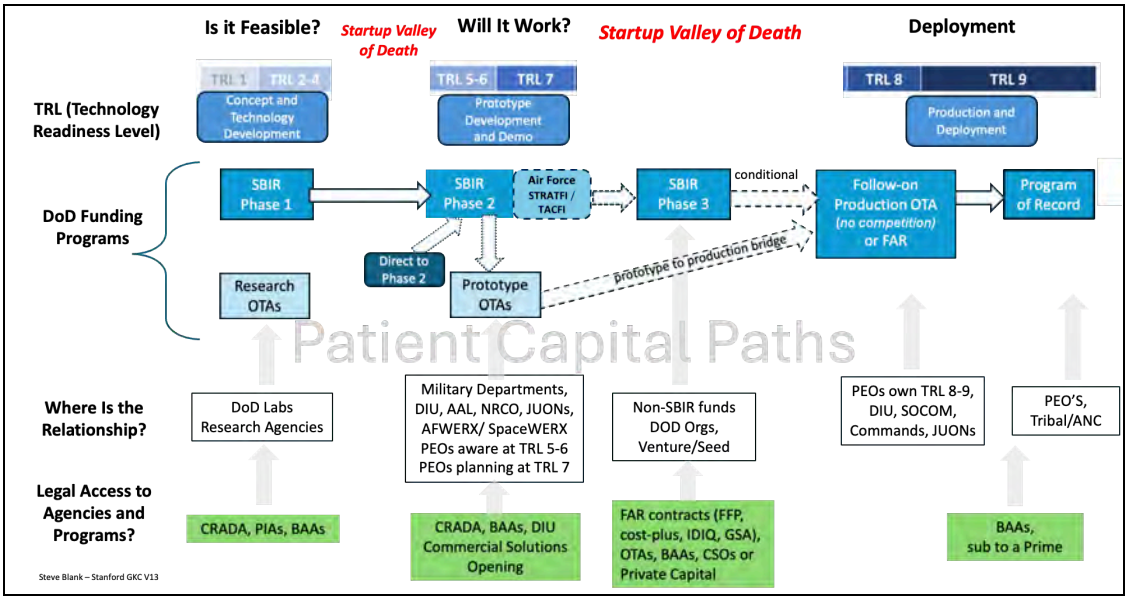
Read: A great other tutorial on how to sell to the government from Rogue here

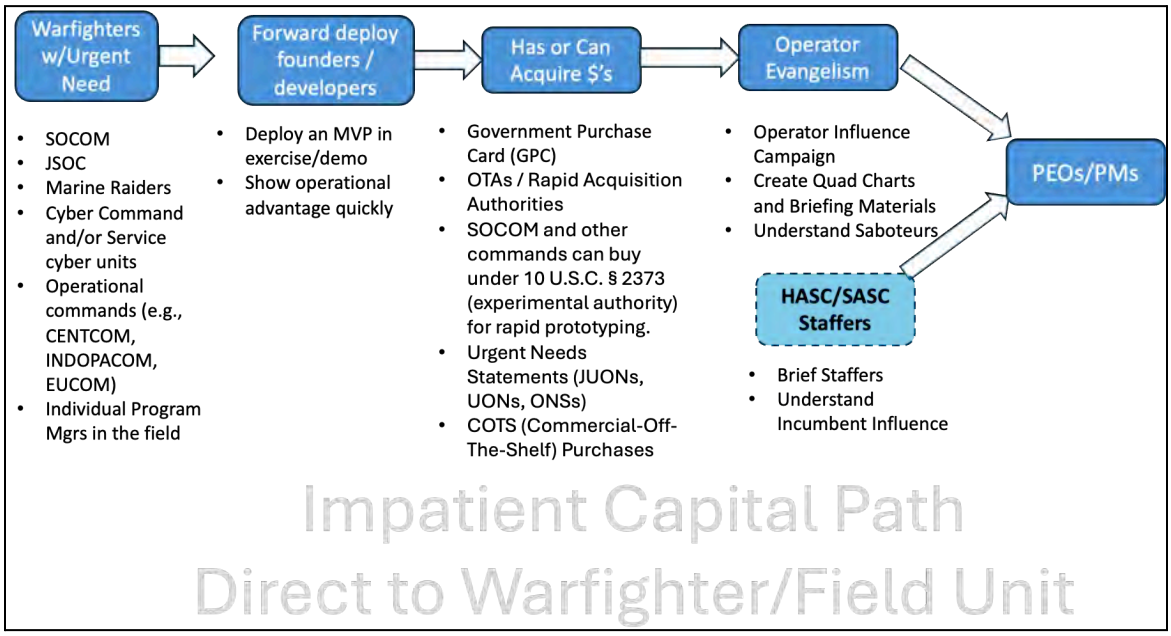
The second example, the *Impatient Capital Path*, illustrates a startup with an MVP and/or working product. They ignore the traditional journey through the DoW process and go directly to the warfighter in the field. With the rise of Defense Venture Capital, this "swing-for-the fences" full-speed ahead approach is a Lean Startup approach to become a next generation Prime.

The third path, the *DoW's Front Doors* are emerging from the 2025 changes. These are the dedicated service and OSD entry points for startups and scaleups. They include the Army FUZE program, the Navy Rapid Capabilities Office (NAVRCO), Golden Dome (missile defense,) Joint Task Force 401 (Counter UAS), etc. They are using accelerated acquisition tools (CSOs, Production OTAs, etc.) to rapidly acquire and deliver new capabilities. And the new capabilities are AI, drones, JADC2 (in all the services's buzzwords,) accelerated ship production, collaborative wingmen, space surveillance, reconnaissance, inspection and warfighting.

The November 2025 directives to turn the Defense Acquisition System into the Warfighting Acquisition System is changing ***how*** the Department of War ***buys*** and who it buys from.

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We're going to describe the buzzwords and details in both of these diagrams, but first cover some basics about *who buys* and *how they buy* in the Department of War.

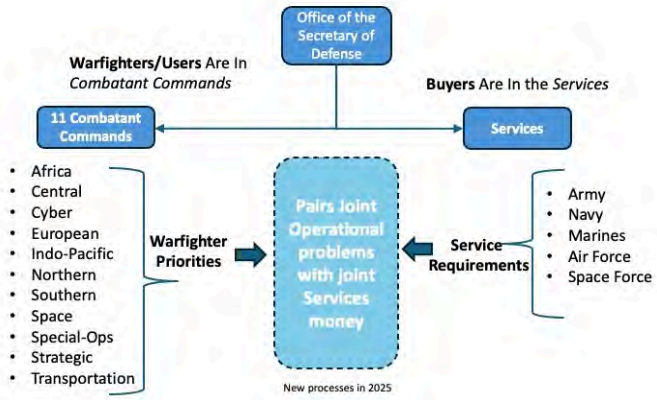
The Services Versus the Combatant Commands - Buyers Versus Users

Since 1985 the U.S. military has been organized into two different types of organizations; the 5 Armed Services - the Army, Navy, Marines Corps, Air Force and Space Force, and the 11 Combatant Commands.

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The Services are responsible for recruiting, training ***and buying*** the equipment that will be used by the Combatant Commands. But the Services do not fight wars by themselves. Instead, the Combatant Commands are matrix organizations (called Joint Forces) made up of members of *all* the Services.

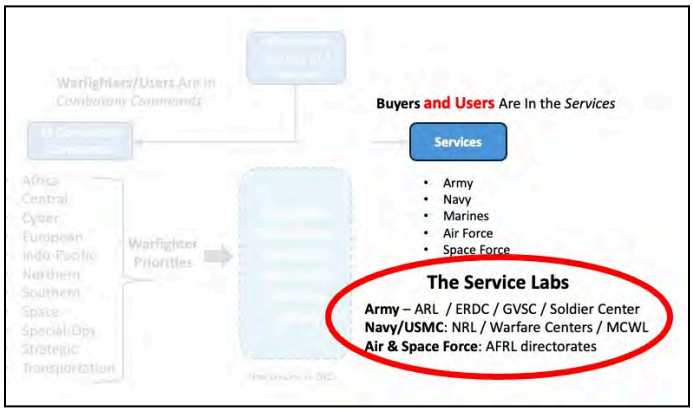
Some Combatant Commands are responsible for a specific part of the world (Africa, Middle-East, Europe, Indo-Pacific, the U.S., Central and South America and Space. Other Combatant Commands are responsible for specific functions, e.g., special operations, Nuclear deterrence, transport, and cybersecurity. (See sections on Combatant Commands starting on pages 217 and 222)



There is always inherent tension between what the services want to buy (historically they looked at *systems that will be delivered in years and last for decades*) and the needs of Combatant Commands (*they need it now*). As we write this, how those two are reconciled is in the midst of radical/positive reform.

The Services Are Also Users - And Likely Early Customers

Thinking of the Combatant commands as only the Users and Services as only the Buyers of products that Combatant Commands need is a bit misleading. It turns out that *the Services have lots of their own Users in organizations who can fund and buy from a startup*.



These organizations are the Service's Labs. Each military service has their own laboratories with ~ 60 labs scattered across the DoW. Some of them include:
The Army Research Laboratory (ARL), Army Application Lab (AAL), Army Ground Vehicle Systems Center (GVSC,) Naval Research Lab, the Navy System Commands, Air Force Research Laboratory (AFRL,) and a DoW-wide lab, DARPA (Defense Research Projects Agency).

The DoW Service's labs are described in more detail later in this section.

SOCOM - A Combatant Command That Can Be An Early Customer

Most Combatant Commands do not have their own major acquisition authority like the Services. However, SOCOM - the Special Operations Command - is an exception. It can buy

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directly, without going through a Service. SOCOM runs its own acquisition programs, labs, and prototyping efforts, and has a history of buying new equipment from startups. The SOCOM yearly tradeshow -SOF Week - is a market for new and emerging technologies. Call on SOCOM and go to and/or exhibit at the show.

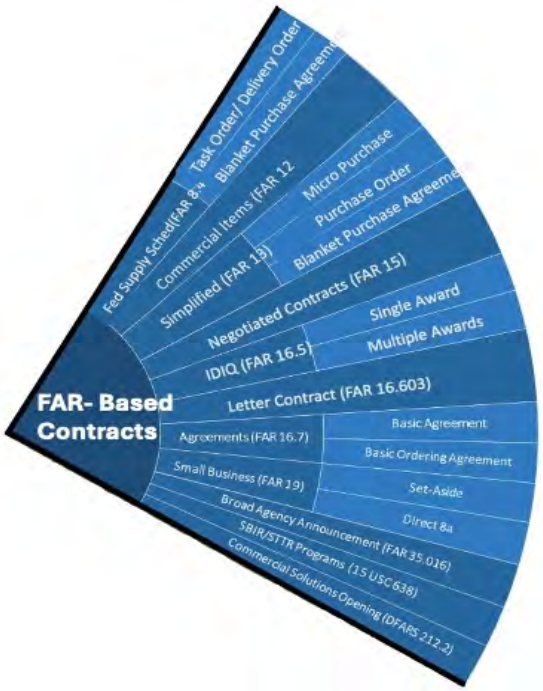
Other Combatant Commands can buy items with their Operations and Maintenance money as long as the item's unit cost is under $250k and there is no Program of Record producing the same capability. There is no ceiling to how much a COCOM can spend under those two conditions. (Previously Combatant Commands O&M money was tied up in a restrictive R2 (where they weren't allowed to shift funds away from the described project or activity without going back to Congress or going through the formal reprogramming process.) That seems to have changed.

Update: Section 873 of the FY26 National Defense Authorization Act (NDAA), gave Combatant Commands the authority to sponsor experimentation, prototyping, and technology demonstrations against their own operational needs. When the experimentation is over a combatant commander can submit to a Service contracting official a determination that the capability demo'd met an operational need. Startups can use this determination to shortcut the following Acquisition requirements:

(1) A justification for using other than competitive procedures under section 3204 of title 10, to acquire the technology or capability.
(2) A validated "capability needs statement" or a written determination that the capability is needed to address a deficiency that affects performance of missions assigned to that command.
However, it's the service PAEs that still own most of the funding, and nothing obligates the government to buy.

The Federal Acquisition Regulations (FAR) is the set of government-wide rules that governs how agencies (including the DoW) buy goods and services. The FAR specifies a wide range of *contract types*. (See the adjacent Figure.)

The FAR also describes the *processes* that the DoW uses to select a seller: competition requirements, source selection and how they handle protests from the losers. And it has a ton of *clauses* that companies have to abide by: cybersecurity, small business, Buy American, etc. Finally, it specifies government *oversight* - via audit, reporting and ethics.



The FAR contains thousands of pages of complex rules. (The DoW has a Warfighting Acquisition University to train contracting officers in its complexity.) Competitive RFPs, protests, audits, and reviews stretch acquisition timelines into years. This makes the DoW buying process extremely slow.

A company getting a FAR contract is burdened with high compliance costs: Flow-downs, accounting rules, cost data, and audits. These are expensive and time consuming. It's why Prime contractors have 10's or 100's of -people who do nothing but FAR paperwork. As a rule a FAR contract is not for small businesses/startups. The FAR is designed for buying Aircraft Carriers not startup technology.

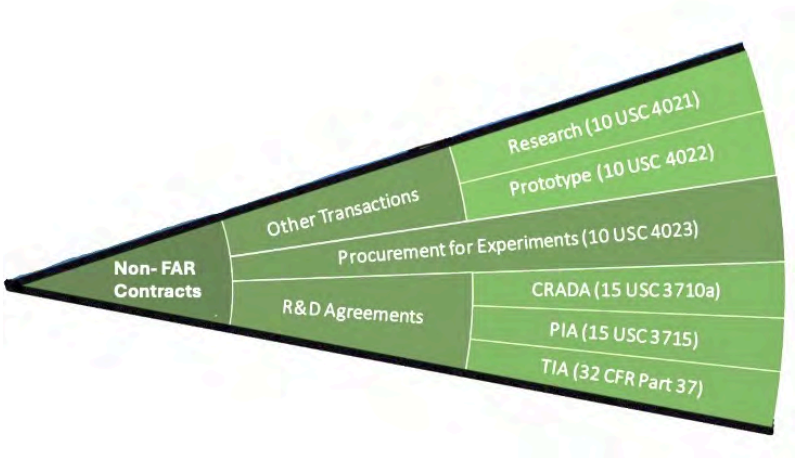
Up until November 2025, FAR contract types were still the preferred method for the DoW to acquire. That's no longer true. The mandate for DoW acquisition is to now use OTAs, CSOs and other rapid procurement methods. Time will tell if this takes hold.

Keep in mind that the goal is to solve a real DoW problem. Don't show up with a solution in search of a problem. Start by getting out of your building and finding and deeply understanding the Warfighter/Lab gaps or unfilled problems. And the multiple stakeholders from users, requirements writers, and acquirers.

Build Minimal Viable Products (prototypes), to show your solution matches a valid requirement.

How Do the Services Buy From Startups? *Non*-FAR Acquisition.

Because the FAR is a brick wall between DoW and commercial innovators, Congress created a series of Non-FAR rules for buying from startups. These have much shorter contracts, simpler processes and clauses, and less stringent oversight.



The two types of Non-FAR acquisition relevant for startups are *Other Transaction Authorities* (OTAs) and *R&D Agreements.*

Other Transaction Authorities (OTAs.) OTA's give the DoW more flexibility to work with startups.

An OTA can exceed **billions of dollars** if it gets the proper signature. (≤ $100 million can get approved by the Senior Procurement Executive of the service or defense agency. $100 million to $500 million requires approval by the Assistant Secretary of the Army (Acquisition, Logistics & Technology), ASN (RDA) for Navy, SAF/AQ for Air Force. $500 million and up must be approved by the Under Secretary of War for Acquisition & Sustainment (USD(A&S)).

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Realistically, a startup can expect $250K–$5M for a prototype OTAs as the entry point. Success can lead to $10M–$100M+ follow-on production OTAs. These can be awarded without further competition if that possibility was stated in the original prototype agreement Some OTAs scale into programs-of-record worth billions, bypassing traditional FAR competition.

Who Can Award OTAs in the DoW?
Research OTAs are held by Research and Engineering-focused agencies (DARPA, MDA, ONR, AFRL, DTRA. Research OTAs are typically used for early-stage science and technology projects, so award sizes are usually smaller than Prototype OTAs. Unlike Prototype OTAs (which can roll into multi-hundred-million Production OTAs), Research OTAs range from $500K – $5M for single projects, but they are not usually meant for large-scale procurement.

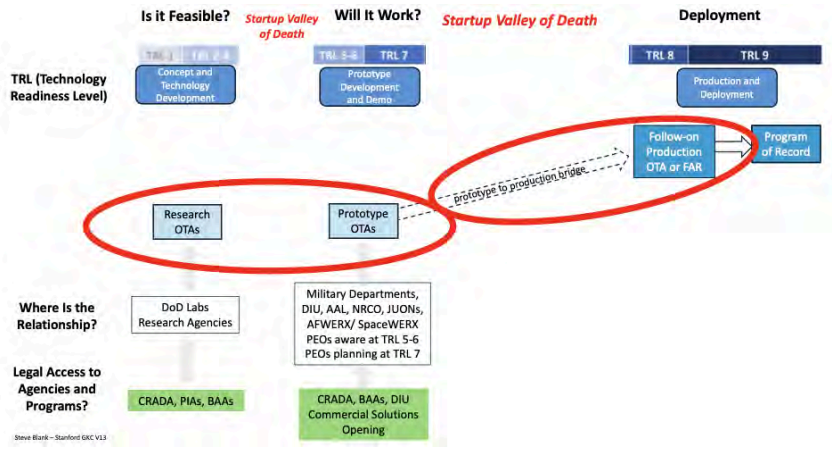
Prototype OTAs are held by Military Departments and the Defense Innovation Unit, AFWERX / SpaceWERX, Army Applications Lab and Naval Rapid Capabilities Office. When a prototype is successfully completed, the law explicitly allows a follow-on Production OTA without further competition, provided:

- The Prototype OTA was competitively awarded, and
- The Prototype OTA notice stated that follow-on production was possible. This is sometimes called the "prototype to production bridge."

For startups the good news is that under OTAs Intellectual Property (IP) rights are fully negotiable. In general, companies retain ownership of IP assets created during the effort. The DoW usually licenses certain rights to use these assets with the agreed terms and conditions.

Many startups turn their SBIR Phase 2 awards into Prototype OTAs by using OTA Consortia. See the OTA Consortia section and Appendix B.

Production OTAs
Each Military Department (Army, Navy, Air Force) has Service Acquisition Executives (SAEs) who hold OTA authority. They typically delegate OTA authority down to Portfolio Acquisition Executives (PAEs)and then to their Capability Executive Offices (CPEs), contracting centers, or specialized offices. See the DoW DARPA here.[1]



In addition, the Army Contracting Command (ACC)

1 https://acquisitioninnovation.darpa.m 32023.pdf

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has OTA-capable offices like ACC-New Jersey and ACC-Orlando. The Navy's OTA execution often flows through NAVSEA or the ONR (Office of Naval Research). The Air Force Life Cycle Management Center (AFLCMC) executes AFWERX/AFOTEC OTAs.

R&D Agreements - CRADAs (Cooperative R&D Agreements)
CRADAs allow companies to work with DoW labs without procurement contracts. A DoW Laboratory can contribute people, services, facilities, equipment, intellectual property, data, and other resources, but not money. CRADAs don't have funding attached to them, they can be a great way for startups to jointly pursue R&D with potential DoW customers and better understand end user problems, people, processes and requirements.

Successful Defense tech companies (Anduril, Saronic, Capella et al) all have had multiple CRADAs to engage in the detailed conversations needed to learn warfighter/customer requirements, and what to build. This typically occurred when they had high-fidelity prototypes. If companies use CRADA effectively, they should result in follow-on contract dollars.

Some DoW organizations/agencies can use a CRADA to get your people and your company cleared before you have a formal contract. One of the other benefits of a CRADA is that under a CRADA, a startup can access DoW test ranges. (In August 2026 the Army is providing access to any startup.) See Appendix C for a list of DoW test ranges and centers.

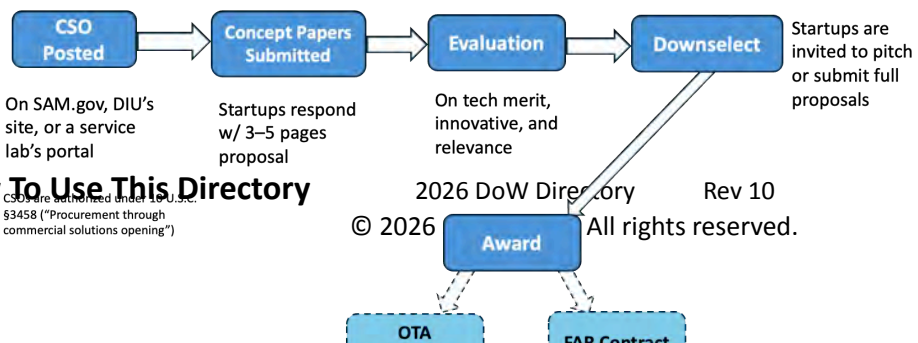
R&D Agreements - Partnership Intermediary Agreement (PIA)
Partnership intermediary organizations are the technology scouts and matchmakers for the DoW. They don't have funding attached to them, and cannot issue contracts or OTAs. But under the FAR DoW labs, program offices, and technology centers can work with a partnership intermediary organization—often a nonprofit, state/local government, or university entity—to help transfer technology and foster collaboration with startups. There are over 50 PIAs and they are executed decentrally by labs, warfare centers, and commands.

Keep in mind that getting a CRADA (Cooperative R&D Agreement) with a DoW lab accomplishes the same thing, or better. Appendix B lists and links to most PIAs.

R&D Agreements - Technology Investment Agreement (TIA)
In the past, TIAs were used by DoW research offices (OUSD(R&E), DARPA, ONR, AFRL, ARL, NRL, DTRA, MDA) for pre-competitive, cost-shared R&D projects with startups. They're rare today because OTAs are more flexible, but still on the books and occasionally used

Commercial Solutions Opening (CSO)

CSOs are *not a standalone statute/contract type like OTAs or CRADAs*, but they are a *new competitive procedure*
authorized by DoW pioneered and used by the Defense Innovation Unit- DIU (and



CSOs are authorized under 10 U.S.C. §3458 ("Procurement through commercial solutions opening")

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others) to quickly solicit and fund innovative commercial solutions.

CSOs at DIU are used to describe broad DoW problem statements, then down-select a small set of vendors who come in and pitch and demo. DIU then offers quick contract awards - typically prototypes or research OTAs. Legally, CSOs solve the problem that the FAR doesn't allow rapid down-selects or "pitch day" style competitions easily. CSO's can be used to buy commercial products and services, R&D studies for commercial technology or to mature/transition commercial technology for use in the DoW.

CSOs are great for startups as they have negotiable payment milestones, terms and conditions, and intellectual property and data rights. And there is no requirement to adhere to government accounting standards. If the DoW partner who issued the CSO wants to deploy the prototype solution, OTA authority *allows them to issue a follow-on production contract without the need for further competition.*

Think of CSOs as an "open door" contracting method that looks more like how venture capital or industry scouting works than traditional DoW contracting.

Software Acquisition Framework

The Software Acquisition Framework lets the DoW use agile, iterative software delivery to provide capabilities to the warfighter more rapidly. The new policy reflects the DoD's growing recognition that software acquisition for applications and embedded systems needs to be done differently to respond to operational needs.

The software acquisition pathway departs from decades of hardware-based acquisition regulations. The policy aims to help the DoD acquire software by applying modern software practices, including Agile Software Development, Development, Security, and Operations (DevSecOps), and Lean Practices to deliver software capabilities with speed.

DOW Instruction 5000.02 section 4.2D describes the pathway, and DoDI 5000.87 establishes policy, assigns responsibilities, and prescribes procedures for the software acquisition pathway,

In July 2026 the Army mandated the Software Acquisition Pathway (SWP) as the preferred pathway for all software development components of business and weapon system programs, and the use of *Commercial Solutions Openings (CSOs)* and *other transaction authorities (OTAs)* as the default solicitation and award approaches for acquiring capabilities under the SWP.

Multiple Authority Announcement (MAA)

An MAA is a government contracting vehicle that combines multiple acquisition authorities under a single announcement. MAA's are specifically targeted toward disruptive technologies and rapid capability development from startups, and other innovative companies that might not engage with traditional government contracting processes.

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MAAs eliminate the need for agencies to issue separate solicitations under different authorities, reducing administrative burden and accelerating the speed of purchasing. This allows agencies to use different types of contracts based on the nature of proposed work, including Broad Area Announcements (BAAs), Commercial Solutions Openings (CSOs), Other Transaction Agreements (OTAs), Procurement for Experimental Purposes (PEPs), and Cooperative Research and Development Agreements (CRADAs).

This means that as a company's research and product matures, a single MAA can span multiple solicitations supporting basic research and advanced development under one framework.

MAAs uses both Calls for Proposals, which use defined closing dates for specific government requirements, and Open Periods, which allow continuous submissions within specified timeframes, enabling offeror-generated ideas and concepts.

The Missile Defense Agency's implementation of MAA is called the Nimble Options for Buying Layered Effects (NOBLE). (Many of the MDA Golden Dome Solicitations will be via MAA.) The Air Force Research Lab (AFRL) calls their MAA program the CHEERS program.

Cost Accounting Standards (CAS) Versus Generally Accepted Accounting Principles (GAAP)

In July 2026 The Office of Management and Budget and the Cost Accounting Standards Board wholly rescinded two Cost Accounting sections and removed most provisions in two others that eliminated 68 of the 72 individual requirements and removed over 10,000 words of regulatory text, to conform to Generally Accepted Accounting Principles (GAAP).

In September 2026, the Deputy SecWar said the DoW will accept accept GAAP-based accounting across all contracts to the maximum extent the law permits.

TRLs - Technology Readiness Levels

The Department of War (DoW) uses the Technology Readiness Level (TRL) scale to figure out how ready a company's technology is before they buy it. This framework was adapted from NASA's original 1-page TRL definitions, and is codified in the 89-page DoW Technology Readiness Assessment (TRA) Guidebook, June 2023.

Think of TRLs as a way for the DoW to ask - Is this technology feasible? If it is feasible, will it work? And if it works can it be built and deployed at scale?



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Questions about your startup product/service Technology Readiness Level (TRL) will come up in almost every conversation with a DoW lab, Program Office, Research Agency, etc. You should be clear where your product is now, and be able to articulate an evidence-based plan on how it will get to deployment.

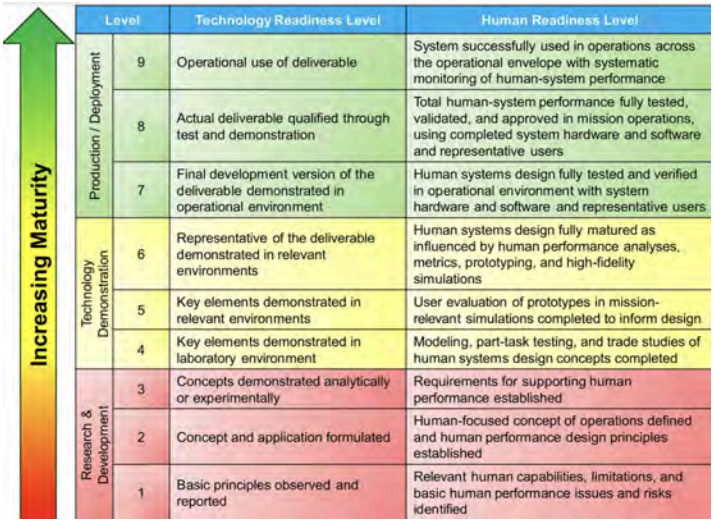
TRL	Definition (Hardware)	TRL Example
1	Basic principles observed and reported	Scientific findings published
2	Technology concept and/or application formulated	Speculative use cases identified
3	Analytical and experimental proof-of-concept	Lab bench validation of concept
4	Component and/or breadboard validated in lab	Subsystem tested in lab
5	Component and/or breadboard validated in relevant environment	Subsystem in simulated field
6	System/subsystem prototype demo in relevant environment	Prototype test in field conditions
7	System prototype demo in operational environment	Prototype UAV flight test
8	Actual system completed and qualified through test and demo	Weapon subsystem qual'd via testing
9	Actual system proven through successful mission operations	Fielded system used in operations

HRLs - Human Readiness Levels

In August 2025, OSD (R&E) added long-needed - HRLs - Human Readiness Levels - to incorporate items like weight, layout and form, so they can be understood and designed in as early as possible during development.

The DoW has adopted the existing ANSI/HFES 400-2021 standard.

A HRL primer is here.[2] It will take awhile but eventually HRLs, like TRLs will start showing up in requirements.



	Level	Technology Readiness Level	Human Readiness Level
Production / Deployment	9	Operational use of deliverable	System successfully used in operations across the operational envelope with systematic monitoring of human-system performance
	8	Actual deliverable qualified through test and demonstration	Total human-system performance fully tested, validated, and approved in mission operations, using completed system hardware and software and representative users
	7	Final development version of the deliverable demonstrated in operational environment	Human systems design fully tested and verified in operational environment with system hardware and software and representative users
Technology Demonstration	6	Representative of the deliverable demonstrated in relevant environments	Human systems design fully matured as influenced by human performance analyses, metrics, prototyping, and high-fidelity simulations
	5	Key elements demonstrated in relevant environments	User evaluation of prototypes in mission-relevant simulations completed to inform design
	4	Key elements demonstrated in laboratory environment	Modeling, part-task testing, and trade studies of human systems design concepts completed
Research & Development	3	Concepts demonstrated analytically or experimentally	Requirements for supporting human performance established
	2	Concept and application formulated	Human-focused concept of operations defined and human performance design principles established
	1	Basic principles observed and reported	Relevant human capabilities, limitations, and basic human performance issues and risks identified

Note to startups: While the DoW might be asking about your TRL or HRL, they don't tell the whole story.

What drives your company's readiness to deliver and the right path to sell, is not only the maturity of the problem-solution match and the ability of your company to build it, but the government willingness and capability to integrate it.

For example; If you have an immature technology and an immature company you need SBIR Phase I.

[2] https://www.researchgate.net/publication/361248019

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Or if you have a mature company, mature technology, but the government can't transition it, then the path might be to get a CRADA, educate the government, then jump to later stages in the diagram.
Or use the second diagram of going direct to the Warfighter.

Keep in mind the formula **TRL +HRL + ARL + IRL**.
TRL the Technology Readiness Level - is the state of your product.
HRL the Human Readiness Level - are the product human factors optimized for use.
ARL the Adoption Readiness Level - does the DoW know they have a problem, need a solution and have or can find a budget to pay for it
IRL the Investment Readiness Level - can you find the capital to fund your company.

SBIRs - Small Business Innovation Research Grants

As of March 20th 2026 Congress reauthorized the SBIR Program and on April 13th it was signed into law.
One of the biggest changes is the addition of "Strategic Breakthrough Awards." These $30M awards are modeled after STRATFI (Strategic Funding Increase) - an Air Force/AFWERX DoD-internal workaround to bridge the valley of death. The idea was to stack SBIR authorities for awards up to ~$60M, for companies past Phase II but not yet at production scale. The new law codifies that model.
To qualify for a $30M Strategic Breakthrough Award, a company must:

- Have at least one prior Phase II award
- Raise 100% matching funds from new private capital, new non-SBIR/STTR government funding, or a combination of both
- Demonstrate a technology validated by market research as an effective solution
- A commitment for inclusion in a Program Objective Memorandum, signed by a Program Acquisition Executive or higher
- Your technology must meet high-priority operational requirements with a clear path into acquisition
- At least 20% of your matching funds must come from new DoD funding outside of SBIR/STTR

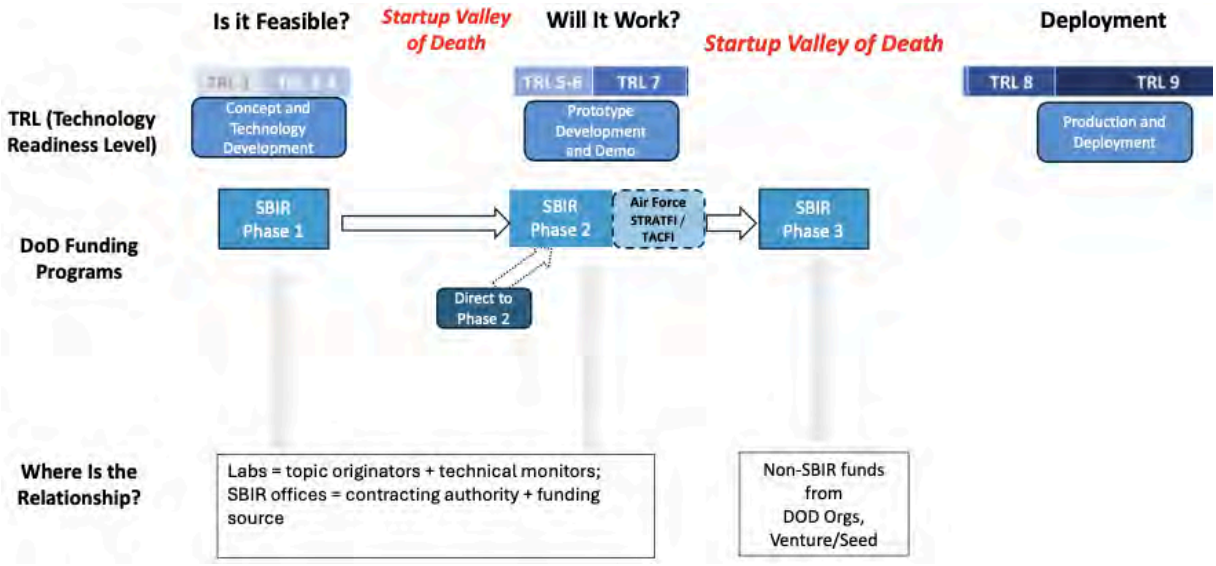
If you clear those bars you can get up to $30M in SBA dollars over up to 48 months.
The matching requirement serves two purposes. It's a hook to encourage venture capital to participate in the government and defense innovation ecosystem. It also functions as a "demand signal" requirement. You have to prove that someone outside the SBIR program already believes in you enough to put money on the table. The DoD-specific commitments are interesting. Unlike many endorsement letters, a PAE-level signature is a program office saying they intend to buy. That is a signal for private investors, as it betrays DoW intent to transition.

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The DoW Small Business Innovation Research - SBIR - program offers startups the equivalent of *pre-seed funding - in the form of grants - without taking any equity* (but in exchange for lots of paperwork.)

Each service, and the DoW, have their own SBIR/STTR office, and each is looking for different things and has different criteria. Look at the DoW SBIR/STTR portal here[3] for all the active SBIR solicitations. Note that an SBIR process is not a "get big fast" process.

Applying for a DoW SBIR *makes sense for startups who don't have a working product or even a prototype.* You can get a SBIR Phase 1 grant to prove technical feasibility, and investigate potential military/commercial value, or to do a Concept Study. The deliverable of a Phase 1 SBIR could be limited prototyping and/or technology risk reduction.



If you get accepted to a SBIR, the money comes in two phases; Phase 1 $50K - $275K and if you apply and if you get accepted, a follow-on Phase 2 of up to $2 million. Some companies with strong commercial traction can skip Phase I through Direct-to-Phase II (D2P2).

(One approach to selling to the DoW is to start with a small pilot R&D program and get it funded via SBIR grants and then hopefully turn that into an OTA and eventually a Program of Record (PoR).)

The goal of a DoW SBIR Phase II grant is to build and test a working prototype/functional demo in a relevant DoW environment. (Look for Direct-to-Phase II (D2P2) programs.)

One of the benefits of getting a DoW SBIR is that if a company had a SBIR Phase 1 or Phase 2, the government contractor can use DoW SBIR Phase III sole source authority to go directly to contract and forgo a more open competitive process.

[3] https://www.dodsbirsttr.mil/submissions/login

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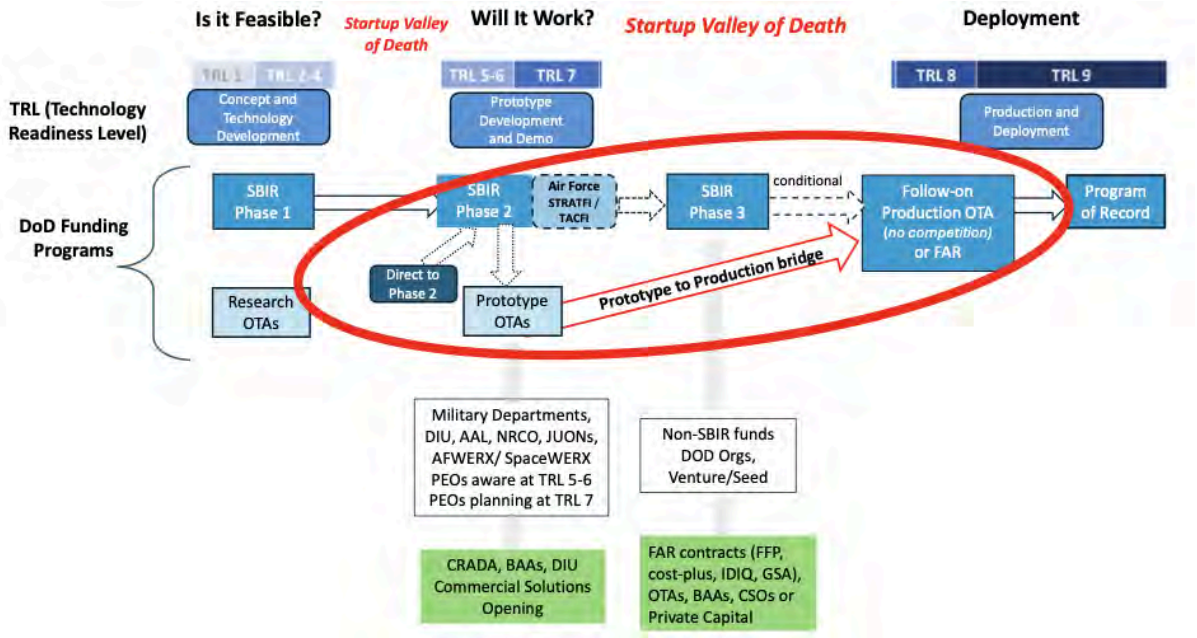
What's Next After a SBIR Phase 2? - ***TACFI/STRATFI***

The Air/Space Force both have bridge funds - Strategic Funding Increase (STRATFI) and Tactical Funding Increase (TACFI) Programs. Companies that have been awarded a Phase II contract within the last two years are eligible to apply. TACFI provides an additional $375K-$2M and STRATFI an additional $3M-$15M. An addition to March 2026 reauthorization is a "strategic breakthrough award"- a post-Phase II program that allows agencies to make awards up to $30M

What's Next After a SBIR Phase 2? - ***SBIR Phase 3***

A SBIR Phase 3 contract needs to be funded with non-SBIR money (procurement, O&M, RDT&E, or even private/VC). The benefit of a SBIR Phase III is that it is eligible for a sole-source contract (no re-competition is required), it's unlimited in size and duration, and it preserves your company's SBIR data rights.

How to Get a SBIR Phase 3? Find a DoW Program Office / CPE (the customer with the real budget). They fund you with their dollars through a Phase III award. The contracting office can use an IDIQ, GSA schedule, or other vehicle. You don't have to wait on DoW money only. Phase III can be funded by Commercial sales, Prime contractor partnerships, Venture capital, other government agencies (NASA, DHS, DOE)



What's Next After a SBIR Phase 2? - ***Prototype to Production OTA***

Many SBIR firms parlay their Phase II tech into a Prototype OTA (via a consortium like SpEC, IWRP, MCDC). If successful, this can roll into a non-competed Production OTA (like Phase III).

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If you've been working the system, you would have found CPEs/PEOs /Program Managers as sponsors (the critical customer) to know about you when you are in the early-prototype stage in the lab, and sponsor you as your product was being tested in the field.

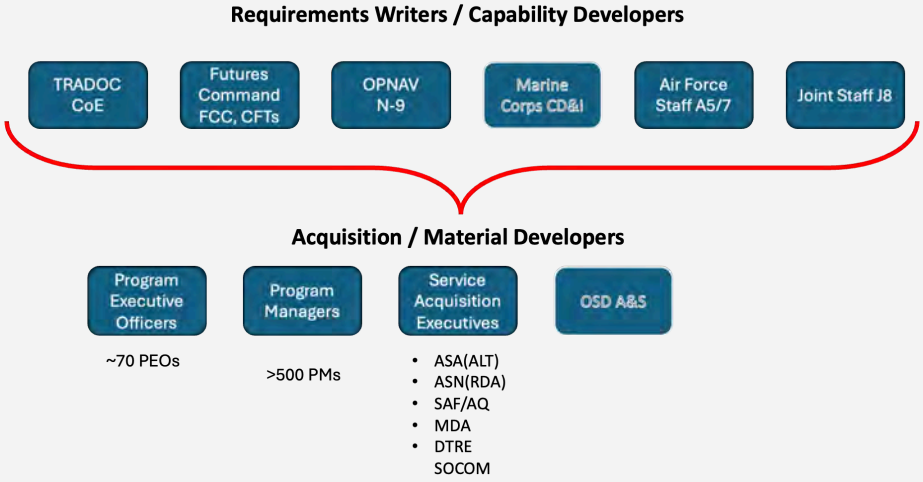
At this stage you may be ready to blend in commercial/VC funding to sustain development while DoW ramps.

Search this document for the word "SBIR" and see Appendix B for details for how each of the Services SBIR programs differ.

Talk to the Requirements Writers (Capability Developers)

All the services have Requirements writers (Capability Developers) who draft Initial Capability Documents (ICDs), Capability Development Documents (CDDs), and Capability Production Documents (CPDs). These influence what the Services are looking to buy. Capability developers **do not** sit inside CPEs, but **they are now part of a larger PAE**.

DoW capability developers (requirements writers) mostly sit in Service requirements commands and centers (Navy OPNAV N9 (Warfare Systems) on the Navy staff, Marine Corps Combat Development & Integration (CD&I), in the Army's new Transformation and Training Command Future Command +, TRADOC Capability Development and Integration Directorate (CDID), Air Force Deputy Chief of Staff for Strategy, Integration and Requirements (AF/A5/7), and in Joint Staff J8. They interface with Combatant Commands (CCMD J8/J9) for operational needs and with PEOs/PMs for acquisition.



Keep in mind:

- **Requirements Lane** (Capability Developers): Service Futures/Concepts commands, TRADOC CoEs, OPNAV N-9, Marine Corps CD&I, Air Force Staff A5/7, Joint Staff J8.
- **Acquisition Lane** (Materiel Developers): CPEs, PMs, Service Acquisition Executives (SAEs), OSD A&S.
- **Portfolio Acquisition Executives** - In theory will integrate Requirements and Acquisition Lanes

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(The Materiel Developer is the organization or command responsible for acquisition, fielding, and sustainment of a materiel system. These are almost always the Capability Program Executive Offices (CPEs) / Program Executive Offices (PEOs) and their subordinate Program Managers (PMs) inside the Services and Defense Agencies.)

You need to talk to both the Requirements and Acquisition lanes inside PAEs.

Talk to the Service Front Doors, Service Labs, Future Concepts Centers and Forward Looking PAEs/CPEs ~~PEOs~~

A few of the services have put their programs to onboard new companies in one place. For example, the Army has the Pathway for Innovation and Technology (PIT). The Army describes it as the "forward edge" of their acquisition arm - ASA(ALT). The PIT has programs and is designed to help companies to get into the defense industrial base. It's the front door for startups wanting to partner with the Army.

The PIT includes the Army Applications Laboratory, Joint Innovation Outpost, the Global Tactical Edge Acquisition Directorate (G-TEAD) Marketplace, the FUZE program which includes (Army SBIR/STTR seed funding, MANTECH (Army Manufacturing Technology program), TMI (Tech Maturation Initiative) and XTech the Army's scouting program.

As mentioned earlier, one (of many) possible startup go-to-market strategies is to look to the DoW Lab ecosystem for early CRADAs, research and prototype/R&D SBIR grants, and OTAs. The DoW lab ecosystem is big and varied – with 60+ labs, warfare centers, and engineering centers across the services. The ones that are practical "entry points":

- Have discretionary budgets or rapid contracting authorities.
- Run open solicitations or challenges for nontraditional vendors.
- Have mandates to work with commercial tech and move quickly into prototyping.
- Write CRADAs with startups
- Have Partnership Intermediary Agreements (PIAs) and have given OTA authority to Consoritia (both described further below.)

Below are a few places to start listed by services/commands. Details and links about these organizations can be found in the rest of this document.

Federal Labs

Army Labs

The Army Application Laboratory (AAL) - part of the Army Pathway for Innovation and Technology (PIT) - mission is to get the best technology to Army units faster by putting new solutions in the hands of Soldiers, either through pilot programs or with units for extended experimentation. AAL has a list of open opportunities here.[4] For startups, AAL's ability to influence requirements documents is critical to help new technologies cross the valley of death.

[4] https://aal.mil/industry/#opportunities

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AAL's strategic contribution is to grow the base of commercial technology firms solving Army tech problems. Read AAL's performance report and then their website to get an idea of what they do.

DEVCOM - the Army Combat Capabilities Development Command focus is on Basic and Applied research for the Army, often 2- 5 years out creating prototypes, and technology seeded into Army programs. DEVCOM has 7 directorates.

DEVCOM also houses the Army Research Laboratory (ARL, Adelphi & Aberdeen). See here[5] for their engagement opportunities with startups via: Synchronized Persistent Army Experimentation (SPARX), CRADAs (Cooperative Research and Development Agreements), SBIR/STTRs, Other Transaction Agreements (less frequent than the Army Application Lab) to onboard nontraditional vendors.
DEVCOM often partners via Consortia like NAMC (National Advanced Mobility Consortium).
DEVCOM also offers Patent License Agreements (PLAs) to tech transfer their inventions out to companies.

The Army's xTechSearch manages all the Army innovation prize competitions. Open competitions here.[6]

ERDCWERX - offers collaboration and contracting with the Army Engineer Research and Development Center (ERDC) - part of the Army Corps of Engineers. Events, tech challenges, and opportunities here.[7]

The Army Software Factory, part of the Army's Future Command is an innovation program for active duty soldiers, SGT through SFC, CW2 and CW3, and 1LT through MAJ.

Navy Labs
NavalX - now part of the Navy Rapid Capabilities Office - offers startups opportunities via the NavalX Tech Bridge Network, regional connections for Navy/Small Business collaboration.

The Office of Naval Research (ONR) publishes a list of Broad Area Announcements (BAAs) - notices of funding opportunities (NOFOs) and commercial solution openings (CSOs). Each announcement provides technical and contracting points of reference. See here.[8]

The Navy Systems Commands - SYSCOMs - all use Broad Agency Announcements (BAAs) and SBIR/STTRs and OTAs. Look at the Navy SBIR page here.[9] A list of all Navy SBIR/BAA

[5] https://devcom.army.mil/partner-with-us/
[6] https://xtech.army.mil/competitions/
[7] https://erdcwerx21.wpengine.com/category/event-tech-challenges/current
[8] https://www.onr.navy.mil/work-with-us/funding-opportunities/announcements
[9] https://www.navysbir.com/

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announcements can be found here.[10] Search this document for each system command small business office.

- Naval Sea Systems Command (NAVSEA)
- Naval Air Systems Command (NAVAIR)
- Naval Information Warfare Systems Command (NAVWAR)
- Naval Facilities Engineering Systems Command (NAVFAC)
- Naval Supply Systems Command (NAVSUP)
- Marine Corps Systems Command (MCSC)

The Navy has a SBIR/STTR Transition Program via the Virtual Transition Marketplace

Air Force Labs

Air Force Research Laboratory (AFRL) located at Wright-Patterson (Dayton, OH), Kirtland (Albuquerque), Rome (NY), and Eglin (FL). Currently, AFRL has the easiest "on-ramp" into DoW with high transition success.

AFRL's innovation programs include AFWERX, the innovation arm of the Air Force and AFWERX Ventures Program. Each year, AFWERX awards approximately 1,400 SBIR/STTR contracts worth more than $1.4 billion. AFWERX developed the Strategic Funding Increase (STRATFI) and Tactical Funding Increase (TACFI) Programs, a bridge for SBIR Phase II winners into programs of record. See here.[11] Small businesses that have been awarded a Phase II contract within the last two years are eligible to apply. TACFI provides an additional $375K-$2M and STRATFI an additional $3M-$15M. Note that the March 2026 proposed reauthorization allows for $30M Phase II grants!

AFRLs sponsors the Catalyst Accelerator offering a variety of Air Force/Space Force topics in a three month semi-residential program in Colorado Springs or Ogden. They take no equity.

STRIKEWERX is an innovation arm of the Air Force Global Strike Command Office of the Chief Scientist.
Look at the Air Force and Space Force Tech Connect website for other Air Force opportunities.

If you're looking for ideas and/or technology, the Air Force Tech Transfer Office has thousands of technologies to transfer to industry. See here.[12]

Space Force Labs

SpaceWERX (part of AFWERX) acts as the startup entry point for the U.S. Space Force. They run pitch days and commercial solution openings for space tech companies. Space Ventures is their investment arm via SBIR and STRATFI/TACFI. Space Spark connects end-users to lab engineers and acquirers to pursue novel solutions to their toughest challenges

[10] https://www.navysbir.com/solicitations.htm
[11] https://afwerx.com/
[12] https://www.aft3.af.mil/The-Technology/

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The Space Development Agency also has a dedicated small business office.

SOCOM Labs
The Special Operations Command is one of the few combatant commands with its own innovation hub and acquisition authorities. SOFWERX looks for cutting-edge technologies that enhance the equipment and capabilities of U.S. special forces. Fast contract awards.

Defense Innovation Unit (DIU)
The Defense Innovation Unit (DIU) is the only DoW organization focused exclusively on fielding and scaling commercial technology across the U.S. military at commercial speeds. DIU has a $billion budget for acquisition. DIU helps PAEs and program offices better adopt what industry has built.

DIU currently focuses on four areas: Autonomous Warfare, Kill Web, 10X, and AI Crosscutter, and has portfolio managers and staff.

DIU has OTA authority. For companies who already have off-the-shelf products, DIU's Commercial Solutions Openings (CSO) with 60-to-90 day timelines to contracts, posts their current open solicitations here.[13] Any individual or commercial entity is eligible to respond to a DIU solicitation. See the DIU CSO Guide here.[14]

DARPA
DARPA funds startups through SBIR, BAAs, and program-specific solicitations. Companies that win DARPA work often get credibility that accelerates follow-on sales. See DARPAConnect and the DARPA Small Business Office. DARPA's list of open opportunities is here.[15]

DoW-wide Innovation Programs
DoW Office of Small Business Programs - part of the Acquisition and Sustainment in Industrial Policy (NDS-IP).

Rapid Integrated Scalable Enterprise (RISE) and APEX Accelerators is a network of 650+ procurement professionals that help local businesses compete successfully in the government marketplace.

OTA Consortia

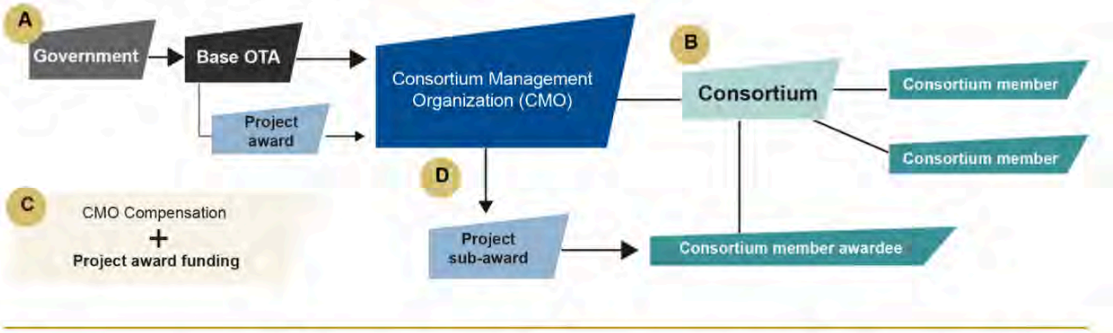
A Consortia is a membership organization (usually run by a nonprofit or management firm) that pools companies, universities, and labs around a specific mission area (e.g., space, aviation, C5ISR, undersea warfare, armaments). Consortia exist primarily to issue Other Transaction

[13] https://www.diu.mil/work-with-us/open-solicitations
[14] https://www.socom.mil/sof-atl/pages/baa.aspx
[15] https://www.darpa.mil/about/offices/sbpo#opportunities

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Authority (OTA) solicitations — fast-track prototype contracts that bypass much of the Federal Acquisition Regulation (FAR).

Figure 1: Notional DOD Consortium-Based OTA Model



A. The government awards a base OTA, which provides terms and conditions that generally apply to all projects awarded and serves as a starting point for negotiations between the government, CMO, and consortium member awardees. In this notional model, the base OTA and projects are awarded to a consortium via the CMO. The project award includes the terms and conditions specific to the project.

B. Organizations join a consortium by signing a consortium membership agreement, and in some cases by paying membership dues. Once an organization is a consortium member, it is eligible to receive project awards.

C. The government obligates funding for both CMO compensation and the project awards. The funding can be obligated on the base OTA or project award, depending on the model. CMO compensation is used to pay the CMO for administrative and acquisition support that it provides to the government.

D. In this notional model, the CMO issues a project sub-award on behalf of the government to a consortium member, making it a consortium member awardee. A project sub-award executes the project.

Source: GAO analysis of DoD information GAO-22-10537

DoW organizations (AFRL, etc.) award a base OTA to the consortium manager (e.g., SOSSEC, NSTXL, AMTC), who then issues OTA solicitations and awards prototype project awards to its members. Startups join a consortium as members, paying a small fee, and then gain access to project awards normally hidden behind acquisition walls.

Consortia can be a primary OTA contracting pathway for startups.
See the Consortia list and links in Appendix B. These are worth looking at.

Tribal/Alaska Native corporations (ANC) Firms

Native American tribes and Alaska Native corporations (ANCs) have special status in DoW contracting, and the security clearance rules apply a little differently to them. They participate in DoW contracting through the 8(a) program and other SBA set-aside authorities. They often get sole-source contracts above the usual 8(a) caps. ~3% of Federal contracts have gone to Tribal/ANC firms. They are considered "nontraditional" vendors and sometimes bring unique capabilities (e.g., logistics, facilities, cyber, defense services).

Note that in January 2026 the SecWar is *taking a sledgehammer to 8(a) programs that just pass through contracts but do no work*. Many, including Tribal/Alaska Native corporations (ANC) Firms are likely to see major changes.

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Tribal/ANC firms can act as primes or subs on DoW contracts. They often get sole-source awards (sometimes >$100M) under 8(a) rules. They *cannot act as PIAs* (different legal authority). They do not operate as consortia (*not organized to issue OTA solicitations*). But Tribal/ANC firms can and do receive OTA awards if they are members of a consortium, just like any other company

For startups, working with Tribal/ANC firms can be a contracting shortcut. Particularly if Tribal/ANC firms have Sole-source authority, you get faster contract awards. Many Tribal/ANC firms have Facility Clearances and can "wrap" your work. At times the Tribal/ANC firms can win large sustainment, IT or logistics contracts that you can feed technology into.

So in practice, your Go-To-Market strategy could treat tribal/ANC companies as both channel partners and prime contractors who can accelerate access and revenue — especially in the valley of death between prototypes and programs of record.

Appendix C lists and links to most of them. These are worth looking at.

PIA's, Consortium's and Tribal/ANC - What's The Difference?

Entity Type	Can Scout?	Can Issue OTA?	Can Get Prime Contracts	Advantage
PIA	Yes	No	No	Outreach, matchmaking
Consortium	No	Yes	No	OTA vehicle for the services
Tribal/ANC	No	No	Yes	sole-source, faster awards

Accelerate the Procurement and Fielding of Innovative Technologies (APFIT)

One other source of funding that startups/scaleups that have working systems should investigate is the OSD (R&E) APFIT program. APFIT provides direct procurement dollars (typically $10 million–$50 million) for transition-ready technology, and this year software-only solutions are being considered. The program has evolved significantly from its $100M pilot in FY22. For FY26, the program has a total authority of approximately $1.4B.The Services, Combatant Commands, Defense Agencies nominate projects annually. So far, the big winners were the Marine Corps (Force Design 2030 Priorities), Army (Tactical C2 Modernization) and Space Force (Space Domain Awareness).

Programs of Record (PoR)

While OTAs can sustain a company (up to $500M), the prize In the Department of War (DoW) is a Program of Record (PoR). A PoR is a formally approved, funded, and documented acquisition program that is listed in the Future Years Defense Program (FYDP). Each PoR sits inside a Program Executive Office (PEO) and has a program manager and team overseeing its execution within budget and timeline. PoRs are subject to various oversight requirements, including reviews, reporting, budgetary constraints, and performance metrics.

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Programs of Records turn startups into real companies. It's the gift that keeps giving. They offer stability due to their reliable funding and reduced risk of sudden cancellations.

Validated Requirements
Most of the time, the Services can't spend money on new technology without a validated requirement to tell Congress what it is and why it needs it (although there are lots of exceptions.) Without being in a Service's budget submission to DoW, there is little chance that, when the new fiscal year begins in October, the program will see any money. For a small company with only a single product or small number of innovative products for which the DoW is the only customer, that can mean the valley of death because of the length of time it could take them to get funded. (See the section above describing Requirements Writers (Capability Developers.)

Validated requirements explain to Congress how a Service is spending its appropriations, and they explain to the contractor what the Service wants, very specifically. Requirements come from needs expressed by commanders, and they can also come from Service leaders looking to close capability gaps. For example, the Army Requirements Oversight Council vets and validates them—or doesn't. The Army likes capabilities to follow doctrine. This is a cultural thing—the Navy often experiments with capabilities and builds doctrine around new ones.

Note that this process is rapidly changing for the better in 2026.

The New Warfighting Acquisition Organization – The Portfolio Acquisition Executive

In November 2025, Secretary of War Pete Hegseth unveiled the biggest changes in 60 years of how the Department of War (DoW) plans for and buys weapons and services. These changes aren't a minor attempt at reform. It's a top-to-bottom transformation of how the DoW plans and buys weapons, moving from contracts that prioritize how much a weapon costs to how fast it can be delivered.

Instead of buying custom-designed weapons, the DoW will prioritize buying off-the-shelf things that already exist, and they'll use fast-track acquisition processes, rather than the cumbersome existing Federal Acquisition Regulations. To manage all of this, they are reorganizing the entire Acquisition ecosystem across the Services.

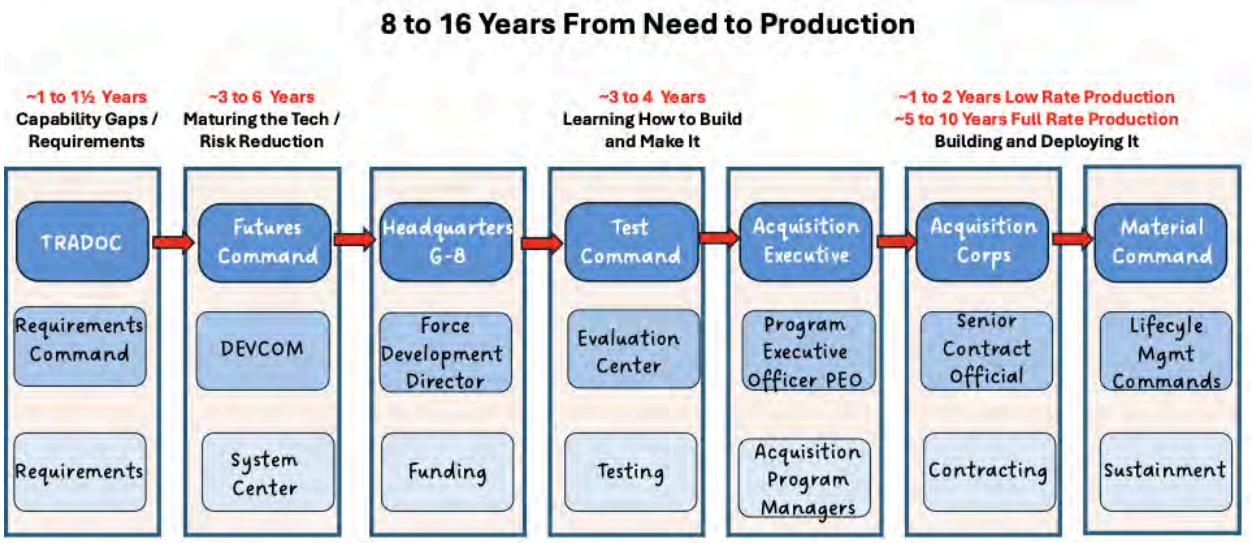
Reminder: What Did Our Acquisition System Look Like Until November 2025?
The Army, Navy, Air Force, Marines and Space Force train soldiers, sailors and airmen, and specify and buy the weapons for their Service. (It's the Combatant Commands, e.g. PACOM, CENTCOM, etc., who fight the wars.)

One of the confusing things about Acquisition in the DoW is that it is more than just the buyers of equipment. In the DoW, Acquisition with capital "A", includes the entire end-to-end process – from concept, requirements, prototyping, testing, buying it, to using it and maintaining it.

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In each of the Services, the current Acquisition system started with a group that forecast what the Service would need in the future and wrote requirements for future weapons/ services/ software. This process could take a year or more. Next, Service laboratories developed the technology, tested prototypes and concepts. This could take 3 to 6 years. Next, a vendor was selected and began to prototype and refine the systems. This added another 3 to 4 years. Finally, the system was ready to be built and delivered. It could take 1 to 2 years to deliver weapons in low rate production, or 5 to 10 years for something complex (e.g. aircraft, ships, spacecraft). In the system we're replacing, the time from when a need was turned into a requirement to delivery of a weapon would take 8 to 16 years. As you can imagine, given the rate of change of current technology and new warfighting concepts our own Acquisition process was an obstacle to building a modern War Department.

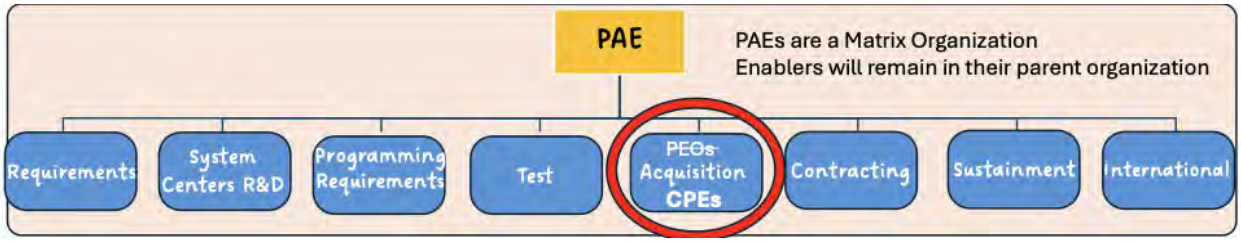
As an example, the Army's current Acquisition system has 32,000 civilians and military(program managers, contracting officers, etc.) If you include the long tail of sustainment that's another 165,000+ people. The Acquisition system in the Army (representative of the other services) looks like this:



To cut through the individual acquisition silos, the services are creating Portfolio Acquisition Executives (PAEs) organized around common Warfighting Concepts, technologies, or operational integration needs. ~40 Portfolio Acquisition Executive office now exist across the services.

The old PEO Offices are now part of this larger Portfolio Acquisition Executive. The difference is now each Portfolio Acquisition Executive (PAE) is responsible for the entire end-to-end process of the different Acquisition functions: Capability Gaps/Requirements, System Centers, Programming, Acquisition (the PAEs and CPEs), Testing, Contracting and Sustainment. In the past, Acquisition was organized by weapon systems and managed by Program Executive Offices.

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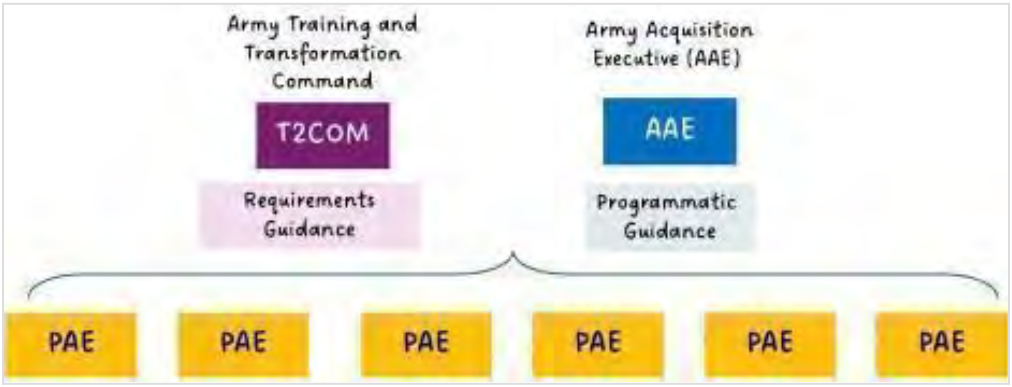


Portfolio Acquisition Executives (PAEs) are organized as a matrix organization – using people from existing organizations – requirements, CPEs, sustainment, contracting etc. The PAEs themselves will have a small staff for coordination. This means that the PAEs will have a small coordinating staff, while the existing organizations will remain in place.

Program Executive Offices/Officers (PEOs) will become **Capability Program Executives** (CPEs), and act as a Portfolios' acquisition arm.

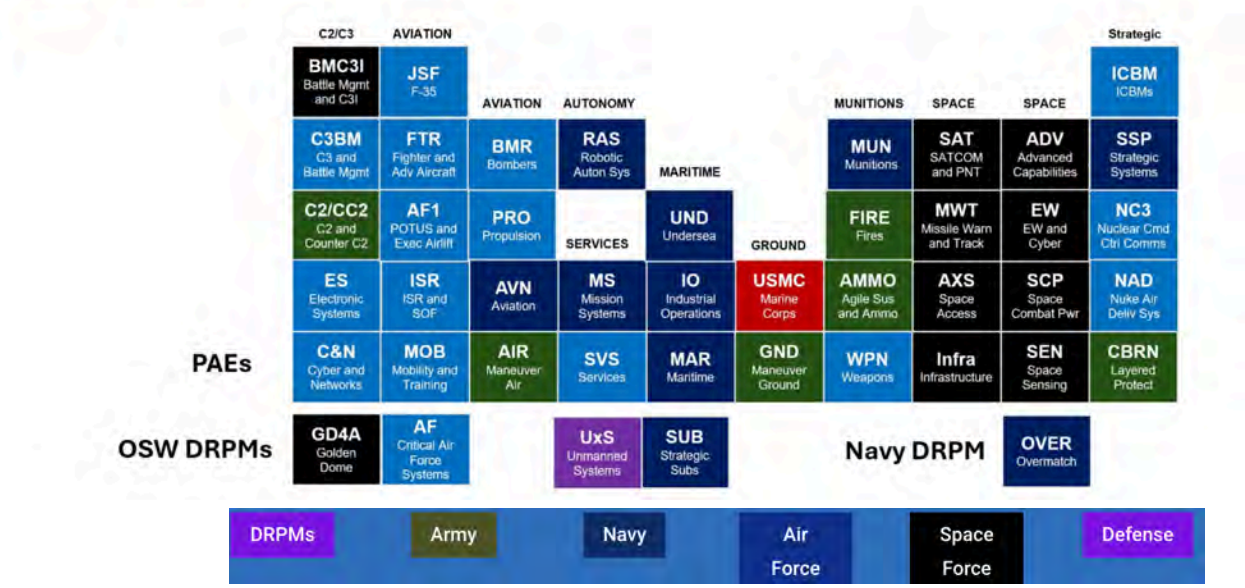
Multiple Portfolios In Each Service

Each of the services are consolidating and reorganizing the functions of what were their Program Executive Offices into Portfolios. Program Executive Offices/Officers (PEOs) will become Capability Program Executives (CPEs), and act as a Portfolios' acquisition arm. (The examples below are from the Army. Other Services will have equivalent organizational designs for their Portfolios.)



The acquisition chain of authority runs directly from Capability Program Manager to PAE to the Service Acquisition Executive (SAE), with no intermediate offices or approval layers. (The Service Acquisition Executive for the Army is the Assistant Secretary for Acquisition, Logistics & Technology. For the Navy/Marines, the Assistant Secretary for Research, Development & Acquisition. For the Air Force/Space Force the Assistant Secretary for Acquisition, Technology & Logistics.)

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Source: [Digital Pentagon](#) (Awesome Site)

Have Patience

In any major transformation of a large organization who reports to whom, who owns what is often and who is responsible, chaos and confusion is the norm. That is likely the prospect for companies trying to navigate the new Warfighting Acquisition System. It will be worth the wait.

What is a Capability Program Executive (CPE)?

Nearly all of the hundreds of billions of dollars of products and services the DoW buys every year will be managed by ~40 Portfolio Acquisition Executives and their Capability Program Executive Offices - headed by Capability Program Executive Officers. Capability Program Executives have similar roles and responsibilities as today's PEOs. They are the Acquisition leader responsible for cradle-to-grave management of their programs within their portfolio. They are responsible for the cost, schedule, and performance of a major system, or portfolio of systems - some worth billions of dollars for a specific program (e.g., the Joint Strike Fighter) or for an entire portfolio of similar programs (e.g., the Army Maneuver Ground Portfolio Acquisition Executive office).

While a startup may be happy securing early-stage funding, that's not the same as achieving scalable revenue. This is where CPEs become critical. CPEs oversee everything from early technology assessments to full-scale deployment. They can turn your startup from a hobby into a business.

CPEs define requirements and their Contracting Officers buy things (handling the formal purchasing, issuing requests for proposals (RFPs) and signing contracts with vendors). Program Managers (PMs) work with the CPEs and manage subsets of the larger program.

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This 2026 version of the directory lists all the ~40 Services Portfolio Acquisition Executive offices and their Capability Program Executive Office**rs** and ~500 Program/Project Managers. (It also provides an overview of the other offices in the DoW responsible for requirements, acquisition and innovation programs.)

By the time your product is at TRL 5-6, CPEs ought to be aware of you. And by TRL 7 they ought to be planning how to buy from you. To do so, get to know the program managers, the problems they're solving, the warfighters they serve, in the appropriate CPEs as early as possible. That will put your company in a great position to know how to offer solutions to solve their problems.

Before You Talk to CPEs/PMs, Start by Understanding Customers and their Problem

Start your journey by talking to the multiple customers in the DoW:
- Operators/Warfighters - these are the ultimate users; they validate the need.
- The service Labs (ARL, AFRL, NRL) - fund prototypes and experiments.
- Requirements Writers/ Capability Developers (OPNAV N-9, AF A-5/7, T2COM, CoEs, Joint Staff J-8).
- CPEs/PMs - control acquisition budgets and programs of record.
- PAEs - control the overall portfolio strategy

Match your proposal to a PAE/CPE/PM mission, budget, and acquisition path.
Make it easy for the CPEs/Program Managers to say yes:
- Share with them what you heard from other Customers and validate whether they believe that's a problem.
- Show low risk, high return, and fast results for your solution.
- Don't chase topics—chase problems.
- Find the pain point and reverse-engineer your solution around it.

Include CPEs in the path to scale in your Go-to-Market plan:
— Add transition options like IDIQs, OTAs, or named Phase III routes.
— Get someone in a program office to say, "We want this."

Who Are the CPEs?

Each Service branch has multiple CPEs, (or PEOs who will soon be CPEs) structured around mission areas like aviation, space, ground systems, intelligence, and cybersecurity. These offices report to service acquisition executives and control POR funding — which determines whether a technology moves beyond experimentation and into mass adoption.

A Capability Program Executive Office (CPE) in the Department of War has a fairly consistent hierarchical structure across services, though the exact titles can vary by branch. Here's the typical structure you'll see in this guide:

Capability Executive Officer (PEO)

- Rank / Grade: Often a Flag Officer (O-7/O-8) or Senior Executive Service (SES) civilian.
- Role: Senior acquisition official responsible for all programs in their portfolio.

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    - Reports to: Service Acquisition Executive (SAE) — e.g., ASN(RDA) for Navy, ASA(ALT) for Army, SAF/AQ for Air Force — or in joint cases, to the Defense Acquisition Executive (USD(A&S)).
    - Accountable for cost, schedule, and performance of all assigned programs.

Deputy Capability Program Officer (DCPO)

- Rank / Grade: Senior military (O-6) or SES civilian.
- Role: Second-in-command; manages day-to-day CPE/PEO operations and acts as CPE/PEO when absent.

Remember to go back to the Budget Documents and understand the budget line and funding stream for each of these programs.

Program Managers (PMs)

- Rank / Grade: O-5/O-6 military or GS-15 civilian (sometimes SES for major programs).
- Role: Leads a single Acquisition Category (ACAT) program — e.g., ACAT I (Major Defense Acquisition Program) or ACAT II/III.
    - Responsible for execution within cost, schedule, performance parameters.
    - Reports to: The PEO.

In the Navy, some Program Executive Offices (PEOs) of major acquisition programs already had full acquisition authority, as Direct Reporting Program Managers (DRPMs). They report directly to the Assistant Secretary of the Navy for Research, Development, and Acquisition (ASN(RD&A)). Most others worked in tandem with OPNAV (Office of the Chief of Naval Operations) resource sponsors or Fleet Commanders. The addition of Portfolio Acquisition Executives (PAEs) make it important for you to know where the decisions are made — and who holds the money — will help you get traction. Take some time to review the Navy's recent budget submissions when looking for a resource sponsor — a large portion of the Navy's budget is aligned under platforms (ships, submarines, aircraft) — so if your technology benefits the platforms, it could be a better place to start than more niche sponsors.

Deputy Program Managers (DPMs)

- Supports the PM, may lead specific efforts within the program.

Note: Interactions with CPEs/PEOs/program managers are valuable at every stage, not just for getting an order. Talking to CPEs/PEOs early will give your company signals on whether the DoW will buy your product now or in the future. If possible a CRADA with a CPE/PEO office is a running start. These conversations help answer the question "Is there a market?"

Functional Leads / Chiefs

Typically include:

- Chief Engineer – Oversees technical design, integration, and engineering discipline.

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- Business/Financial Manager (Comptroller) – Manages budget planning, cost analysis, and contract funding.
- Contracts Lead – Oversees contracting strategy, solicitations, and awards.
- Logistics / Sustainment Lead – Plans sustainment, supply chain, and lifecycle support.
- Test & Evaluation Lead – Oversees developmental and operational test planning.
- Cybersecurity / Information Assurance Lead – Ensures compliance with DoW cyber and security standards.
- Human Systems Integration Lead – Ensures systems meet human performance requirements.

Integrated Product Teams (IPTs)

- Cross-functional teams under PM/DPM guidance for specific system components or subsystems.
- Include engineers, logisticians, testers, contracting officers, and operators.

Understand Who and Where the Saboteurs Are

Odds are there's an incumbent supplier the Program Office is currently working with. None of those suppliers are going to give up their existing contract just because your company showed up. Many of these suppliers have lobbyists and have been working with congressional stakeholders who influence appropriations. Without you having your own internal DoW advocates and external congressional support, even the most promising startup can find itself excluded from long-term funding cycles.

Understand Why it Appears Like the Frozen Middle

Program managers have invested their time, political capital and a lot of government money in their program and existing suppliers. There is a tendency to continue a program because there is already quite a bit invested in it. This is the “sunk cost” fallacy. It occurs in all organizations, not just the DoW.

The trap for a program manager is thinking that if they cancel the program, their previous investment will have been "for nothing," even when abandoning the project would be the more beneficial path forward for the warfighter, service and country. On top of it, is their emotional cost of recognizing that their bet on an incumbent supplier turned out to be less than optimal. Finally, in the DoW, rather than celebrating killing programs that aren't delivering, a failed program can be a black mark on a career. The result is that many program managers continue with existing contractors and a lack of interest in alternative solutions.

To a startup the sum of this can appear as a culture of the “frozen middle of field grade officers.”

It takes the rare CPE/PEOs/program manager who is willing to move on from existing vendors that are late, over budget, underdelivered, or have been leapfrogged by new technology. These forward looking CPEs/PEOs and program managers do exist. (And the acquisition and personnel

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changes in 2025 are going to accelerate a change in culture and behavior.) Find ones who want to solve warfighter problems. Make sure these are the ones you're talking to.

Dual-Use Startups and Venture Capital

Venture capital investors have strong opinions - pro and con - about Dual-Use startups. Dual-Use refers to a startup trying to sell the same core technology to both Commercial markets (e.g., civilian, enterprise, consumer markets), and Defense/national security markets (DoW, DHS, intelligence community).

Some examples of companies that in theory could sell to both defense and commercial markets are:

- AI/ML software: Used in commercial logistics and can be adapted for military supply chains.
- Drones: Consumer or industrial inspection drones, a hot topic for kinetic, counter UAS and ISR (intelligence, surveillance, reconnaissance) applications.
- Cybersecurity tools: Enterprise IT defense can be adapted (but with additional hardening) for DoW networks.
- Advanced materials: Lightweight composites for autos, potential applications for missiles, spacecraft, armor or aircraft.
- Biotech: Commercial diagnostics, synthetic biology, can be used for battlefield health monitoring.

On paper this is a good idea because your company (and the DoW) can piggyback on commercial R&D investment (DoW doesn't have to fund 100%), and your company isn't solely reliant on slow DoW contracts.

However, and this is a big "however," *startups rarely have the bandwidth to do both at the same time*.

- Sales process, customers, problems/needs and business models have no commonality
    - That means the people you hire for one market have no expertise in the other. You need two distinct sales organizations.
- Selling to DoW means navigating FAR/DFARS clauses, CMMC (cybersecurity), ITAR/Export Control, security clearances.
- Even with "fast" tools like OTAs or CSOs, transitioning from prototype to real procurement can take years. The DoW "valley of death" is real. Unless you have deep-pocket VCs, DoW funding often runs out after SBIR Phase II, before a Program of Record picks up the technology.

The Rise of Defense Venture Capital

As of 2026 the market cap of Palantir, Anduril, et al has made defense startups the next hot thing for venture investors. It's getting to the point that most VCs will at least look at a startup in defense.

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Appendix B lists and links to the VCs, Private Equity firms and family offices who are investing in defense and government startups.

The rise of defense VCs has changed the risk calculus of a startup wanting to sell to the DoW:

- It makes DoW-only startups viable (with the right investors in Appendix B).
- It reduces the need for a forced dual-use story.
- It provides capital and political cover to cross the valley of death.
- But it also raises expectations — defense startups are no longer "small boutique suppliers," they're expected to grow into prime challengers.

Once you survive the valley of death and make it into a Program of Record, the DoW can be a decade-long customer with billions in sustainment funding. FAR contracts may be painful up front, but they yield predictable, recurring revenue unlike consumer markets.

Security clearances, ITAR, export controls, and DFARS compliance, while also painful, create high barriers to competition. A DoW-only startup that "breaks in" can defend its niche better than in commercial SaaS markets, where competition is brutal. Being "classified capable" itself becomes a moat.

Some startups can bootstrap growth by leaning entirely on DoW R&D money (SBIR, OTAs, BAAs) in early years and use the government as the anchor customer. This can replace the need for Venture Capital, especially for founders who don't want to dilute equity. A handful of deep-tech hardware firms have grown this way, going government-first instead of VC-first.

So what's the right answer? It depends on your passion. Are you on a mission to solve problems to make the country safer and secure? And do you think you have a unique product/insight? Go defense.

Working with Congress

Part of a Go-to-Market strategy has to include talking to the House (HASC) and Senate Armed Services Committee (SASC) Staffers and Congressman. They sit at the intersection of funding, oversight, and requirements-setting that can make or break a new entrant. Another set of congressional players are the House and Senate Appropriations Committees (HACD/SACD.)

HASC and SASC Committees Control DoW (and PAE and CPE) Money

The National Defense Authorization Act (NDAA) and annual appropriations bills define what technologies, programs, and pilot projects get funded in the DoW. Staffers write the legislative "marks" that can insert new start program authority, plus-up funding, or special technology pilots that directly benefit a startup's product category. Without line-item funding or a budget wedge, even an interested CPE, lab, or operator may not be able to scale a prototype into a program of record.

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HASC and SASC Committees Provide DoW Oversight and Leverage
Congress acts as a counterweight to the bureaucracy - when service labs or PAEs/CPEs drag their feet, staffers can demand briefings and pressure action. They write the annual Defense Appropriations bill, which actually provides the budget authority (the money). Without appropriations, nothing gets spent, regardless of authorization. They are more focused on funding lines than broad policy. Think of HASC/SASC as policy-setters: They decide what the DoD is allowed to do and how much it could spend, but not the actual release of funds.
In practice, Authorization - the HASC/SASC - to legally pursue an activity. Appropriation - the HACD/SACD - to actually spend money on it.

Interaction with HASC and SASC Gets You Access and Attention in the DoW
Building relationships with Congressional staff raises a startup's credibility with the Pentagon. Program managers notice when Members of Congress ask about a technology in hearings. (They will be annoyed but you are now on their "pay attention to radar.") Members and staffers can connect startups to key DoW offices, labs, or programs that align with Congressional interest.

Staffers Versus Congressman
Your first instinct might be to get to the "top" and talk to the congressman. If you do so, you're going to ignore other important people - the Staffers. *Staffers Are the Real Subject-Matter Experts*. Professional staff members (PSMs) on HASC and SASC often have years (sometimes decades) of experience with defense programs, acquisition law, and budget marks. They are the ones who actually draft the legislative language in the NDAA and appropriations bills. A Member's vote and remarks are critical, but the staffer is the one who writes "the Secretary shall establish…" or inserts a $20M "plus-up" line item. Staffers track hundreds of programs and technologies. They are the filter and gatekeepers of information — if you want an idea to land in legislation, it usually has to be convincing to a staffer first.

Staffers Shape Requirements and Priorities. They influence what the Pentagon must study, report on, or prototype. Language like "the Secretary shall establish a program for…" often originates with HASC/SASC staff. They can direct services to accelerate adoption of a given class of technology (e.g., autonomy, AI, hypersonics, counter-UAS).

Staffers Provide Continuity. While Congressmen come and go based on elections, committee assignments, or leadership changes, staffers often stay across multiple cycles, giving them institutional memory. A staffer you brief this year may still be there five years later when your technology is ready to scale.

Staffers Control Access. A Congressman/Senator's time is extremely limited. Staffers decide which companies/technologies get a slot on the calendar or a recommendation to the Member. If you haven't educated the staff, your five-minute "meet and greet" with the Congressman/Senator won't translate into actionable support.

You want the Congressman/Senator to be the visible champion of your technology (asking DoW about it in hearings, visiting your facility, touting local jobs). But the staffer is the one who,

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drafts the mark-up language, coordinates with the service on implementation, tracks whether the DoW followed through

Startups that educate staffers early may see their technology area prioritized in defense strategy documents, service roadmaps, or mandated pilot programs. They can protect against Policy and Budget shocks and help navigate threats like CRs (Continuing Resolutions), reprogramming cuts, or service budget reshuffles. They can secure report language or earmarks (congressionally directed spending) that stabilize funding streams for emerging tech.

You can find the names of the 2026 HASC/SASC staffers in Appendix G. And further details of Congressional Offices by subscribing to Legistorm or CQ.

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DoW Go-To-Market Strategies

Go-to-Market in the DoW

In Commercial Business-to Business sales "Go-to-Market" means defining the:

- Target customers (who uses it, who buys, who recommends, who influences).
- Channels (direct sales, distributors, Value Added Resellers - VARs, online).
- Value proposition and messaging (pain points, Return On Investment - ROI).
- Path to revenue (land-and-expand, subscriptions, etc.).

Selling to the DoW is different. In the DoW, your "customers" and "channels" are not just end-users but an ecosystem:

- Customers:
    - Operators/Warfighters - these are the ultimate users; they validate the need.
    - The service Labs (ARL, AFRL, NRL) - fund prototypes and experiments.
    - Requirements Writers/Capability Developers (OPNAV N-9, AF A-5/7, TRADOC CoEs, Joint Staff J-8) specify needs
    - CPEs/PMs - control acquisition budgets and programs of record.
- Channels / Partners:
    - CRADAs/PIAs provide matchmaking, discovery, and early access.
    - Consortia (OTAs) - contracting vehicles for prototypes and possible path to production OTAs.
    - Primes - potential integration channel into billion-dollar programs.
    - Tribal/ANC firms - possible sole-source channel, can provide access to clearances.
    - Mid-tiers, UARCs, FFRDCs, DIU, AFWERX are accelerators and secondary contracting channels.
- Value Proposition / Messaging:
    - Speak in mission outcomes, not product features.
    - Show how your tech improves readiness, survivability, lethality, or cost.
- Sample Paths to Revenue:
    - Early - use SBIR / DIU / PIA pilot events.
    - Mid - use Consortia OTAs and subcontracts through primes/ANCs.
    - Scale - CPEs integration into Programs of Record.
    - Swing for the Fences - go directly to the Warfighter.

We'll expand on this outline in detail in this section. First some basics.

> Just to be clear, **there is no single entry point to the DoW that is "the right way."** The most successful startups run a multi-pronged strategy. Below are two very different examples of a DoW Go-To-Market strategy.

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Keep in mind that **the DoW budget cycle plans 2.5 years ahead**, so depending on the source of your prototype funding (SBIR/Venture Capital, DIU, etc.) there may be the proverbial "Valley of Death" before you can scale with money Congress appropriates through the Program Objective Memorandum (POM). Help your sponsor understand how your product/service aligns to a validated requirement or Program Element (PE).

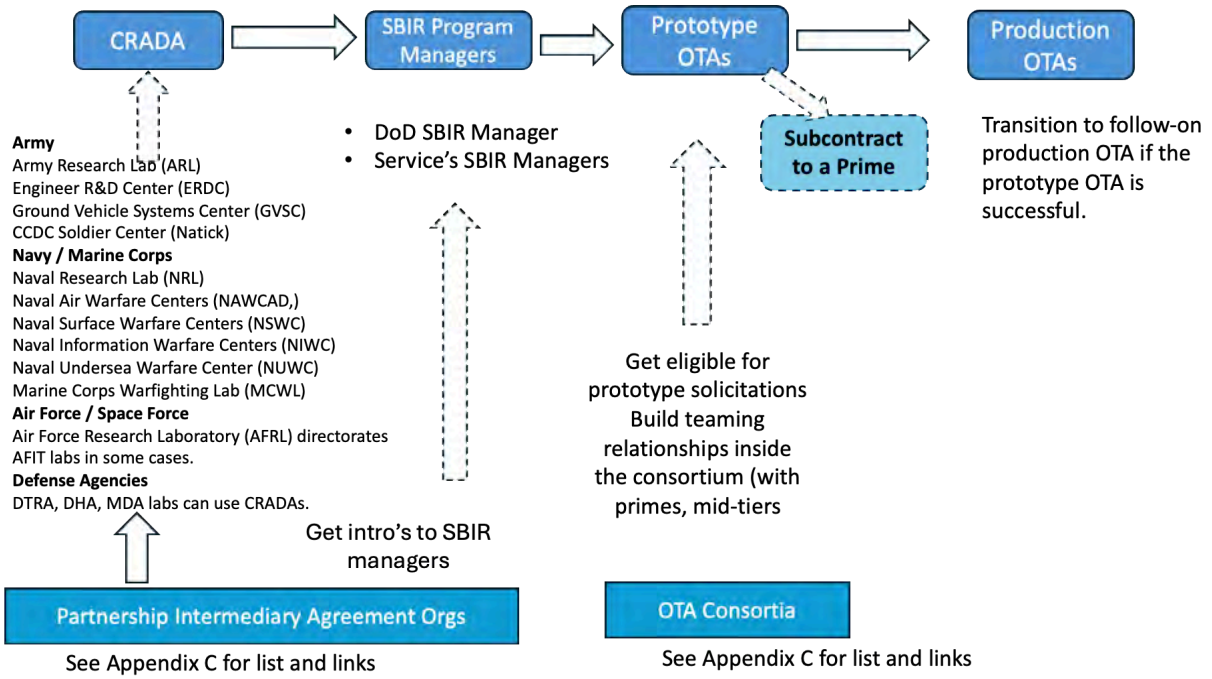
If you have a new capability, this may involve writing new requirements that explain why your technology will help the DoW stay ahead of our adversaries. Justify your inclusion in the Program Objective Memorandum (POM). Every line item in the budget is competed for and prioritized, and new starts are often treated skeptically by the bureaucratic frozen middle that have long-standing unfunded requirements.

Don't be shy about recommending divestments that your technology enables. While the DoW budget has grown, things still need to be removed to fit all the new programs.

Work the HASC and SASC staff and PAEs/CPEs/PMs with these messages. See Appendix F for a list.

If You Don't Have A Working Prototype or Product

A startup go-to-market strategy without a working product or even a prototype, might look as follows. (Note that this strategy - CRADA's, PIAs, SBIRs, prototype solicitations, etc. - is a *patient* capital approach that might take years for a company to scale. See the Direct-to-Operator / Direct-to-Field for an *impatient* capital approach.



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Goal: Transition from "nontraditional" to fully cleared defense contractor.

1. Get out of the building and understand potential customers' problems and hypothesize how your theoretical solution might solve it for (warfighters/operators, lab managers)
2. Get introductions to SBIR/STTR managers.
3. Start with CRADAs and/or PIAs Partnership Intermediary Agreements
4. To gain eligibility for prototype solicitations, join relevant consortia
5. Build teaming relationships inside the consortium (with primes, mid-tiers).
6. Submit to OTA solicitations and win prototype contracts.
7. Transition to follow-on production if the prototype is successful.

Start with CRADAs and/or PIAs Partnership Intermediary Agreements

PIAs get you in the door but a CRADA is the beginning of a partnership.

A strong startup strategy usually involves engaging PIAs for exposure and getting aligned with the labs, and SBIR exposure and consortia for funded prototype opportunities and scaling.

PIAs (such as SOFWERX, ERDCWERX, Doolittle, IN3, TechLink, et al.) offer Pitch days, hackathons, and challenge events. This provides your company with Visibility and with warfighter/operator feedback. These PIAs (listed in Appendix D) help you connect with the DoW without you needing prior federal contracting experience.

PIAs can introduce you to DoW SBIR managers and help you write SBIR/STTRs proposals that have better odds of getting funded. A PIA might host an event (e.g., SOFWERX pitch day) that leads to awareness of your tech. That awareness can help DoW CPE program offices decide to sponsor an SBIR topic aligned with your solution or increase your odds of being selected. Some PIAs (like TechLink) provide free proposal support for SBIR applicants (help writing, aligning to topics, understanding DoW language). Many PIAs host defense innovation events: AUSA, TechConnect, Defense Manufacturing Conference. But keep your eye on SBIR solicitations (via dodsbirsttr.mil)

Use Consortia to Get to a Prototype Funding Path

Consortia can get your company your first prototype contracts and help you align to whatever the mission is of their DoW partners. Consortia exist to issue Other Transaction Authority (OTA) solicitations, fast-tracking prototype contracts that bypass much of the Federal Acquisition Regulation (FAR). Consortia get you on contract to DoW Labs they have relationships with (AFRL, ARL/DEVCOM, NRL). Consortia can also provide CRADAs, technical testing, TRL maturation.

Subcontract to Primes

When you start to win OTA prototypes, primes (Lockheed, Boeing, RTX, Northrop, General Dynamics, L3Harris, etc.) are often watching. Primes control most large DoW programs of record. They are under pressure to include nontraditional vendors for innovation.

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If your tech aligns with a program of record (e.g., F-35, submarine systems, Army network), primes may invite you in as a subcontractor to test how your tech plugs into their architecture. Subcontracting lets you "ride" the prime's contract vehicle and compliance infrastructure. Your startup role is to supply primes with your niche technology (AI module, sensor, software stack, energy system) that primes integrate into larger systems. This helps your small company avoid the overhead of prime contracting (cyber compliance, supply chain, cleared facility). And it generates early revenue and credibility with DoW customers.

This is often the first path into classified programs (prime holds the clearance, you deliver the tech) and creates teaming relationships that can later scale into standalone contracts.

(Remember, Tribal/ANC Firms can leverage their 8(a) sole-source authority as a subcontractor, or partner on direct awards.)

Scale Into Acquisition

CPEs/PEOs can transition prototypes into programs of record. One path would be to work with a Consortia to get an OTA with a PEO with a funded prototype, then have them issue a follow-on production award.

Tribal/ANC Partners can help you win sole-source awards, flow down subcontract work. Primes can integrate your tech into billion-dollar programs and act as channel partners. The result is that you establish recurring DoW revenue streams and program adoption.

Security Clearance Phase

When you see a DD Form 254 in a contract, you need to get cleared.
Path A: Get sponsored by DoW or prime for Facility and Personnel Clearances.
Path B: Partner with a prime or Tribal/ANC firm that already has clearances and deliver unclassified modules until you mature.
See the Security Clearance Section further on.

Summary for a Don't Have A Product/Prototype Go-to-Market Strategy

CRADAs, PIAs + Labs = discovery and early validation.
Consortia = prototype contracts (OTAs).
Tribal/ANC firms = shortcut to sole-source awards and classified capability.
Primes = integration into programs of record, credibility, faster access to scale.
CPEs/PEOs = ultimate customers — they control the real money.

Direct-to-Operator / Direct-to-Field - Go to Market Strategy

A very different DoW go-to-market path is a Direct-to-Operator / Direct-to-Field Unit strategy. Unlike using PIAs, SBIRs, and consortia, your company is working directly with warfighters and/or field commands - often outside normal acquisition channels (or in advance of them). This is a more typical path for a company that has a working product or prototype and/or one that is venture funded and wants to become a next generation Prime.

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This process is the “lean startup” approach inside DoW - iterate with real users, then scale with institutional buyers.

Palantir pioneered this strategy in Iraq in 2009. The Army's DCGS-A (Distributed Common Ground System-Army) for collecting, processing, and disseminating intelligence, surveillance, and reconnaissance (ISR) data from various sensors and sources, didn't work well. Soldiers on the ground requested and used Palantir's software. A Joint Urgent Operational Need Statement (JUONS) was issued for Palantir. Palantir pioneered the way for startups to work with PEOs and the Department of War.

Anduril’s early versions of Lattice (autonomous sensing system) and Interceptor drones were dropped into SOCOM and border security units for live field trials. Operators loved it and the DoW started buying small quantities for rapid fielding. Operator advocacy (and intense D.C./Pentagon lobbying) helped Anduril transition into larger contracts with DIU, SOCOM, and PEO Missiles & Space. Anduril skipped traditional SBIRs and went straight to operator demos and urgent needs then scaled.

Shield AI took their quadcopter (Nova) directly to Navy SEAL teams for room-clearing missions. SEAL operators tested it in the field, then pushed up to SOCOM acquisition staff. SOCOM bought units under 10 U.S.C. § 2373 experimental authority. Shield AI is now a unicorn, with programs inside SOCOM, Navy, and Air Force. Shield AI started with small, urgent operator buys, then transitioned to funded programs.

Get Out of the Building - Find a “Customer” with a burning and urgent need

All these examples above had warfighters/units who had an *urgent* problem, understood they had a problem, were actively looking for a solution (and in some cases) had or had attempted to piece together their own solution and had or could acquire a budget. Very few of them were looking for a “shiny object” of a specific piece of technology - they were looking for a solution to a problem. You first need to do *Customer Discovery* and deeply understand warfighter/stakeholder problems.



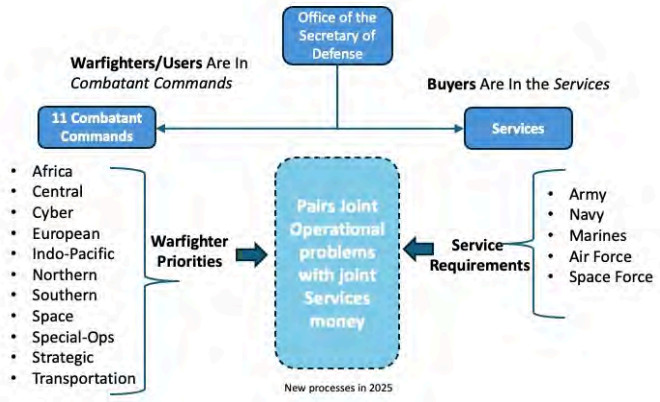
Forward Deploy - developers/founders - Iterate Minimum Viable Products/Solutions

All the examples above had the companies “forward deploy” their developers/founders into the units to work side-by-side with them, deeply understanding warfighter problems and rapidly iterating on Minimum Viable Products/Solutions. Deploying an MVP in exercise/demo can show operational advantage quickly. (Most often the solution that solved their problem looked nothing like they thought on day one.)

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Find a "Customer" who can and is willing to pay now

Everyone wants a solution, but your startup is looking for *Customer Validation* - Who has or can find money to pay for your product now. For example, Special Operations Forces (SOCOM, JSOC, Marine Raiders.) They have discretionary budgets and flexible authorities.



Or Cyber Command and/or the Service cyber units. They often run "bring your tool, we'll test it" pilots. Or Operational commands (e.g., CENTCOM, PACOM, EUCOM) with urgent operational needs (UONs). Or Individual Program Managers in the field. They may have "operations & maintenance" (O&M) money they can use.

They can buy via Government Purchase Card (GPC). Up to $10K (services) / $250K (supplies) can be bought on a credit card. Units use this for quick buys (e.g., drones, sensors, software licenses).

Or they can use OTAs / Rapid Acquisition AuthoritiesUse or CSOs (Commercial Solutions Openings) to push a prototype into a pilot program. SOCOM and certain commands can buy under 10 U.S.C. § 2373 (experimental authority) for rapid prototyping. Or via Urgent Needs Statements (JUONs, UONs, ONSs) Like the Palantir example, combatant commands can declare urgent needs that bypass normal acquisition.

Or they can buy via COTS (Commercial-Off-The-Shelf) Purchases. Field units often test COTS directly, then escalate for larger buys if it works.

Work the Rest of the System

Once you find a warfighter and understand their problem/nee, get involved with a program office.

- Problem sponsor e.g. ACC / Air Force Warfare Center
- Acquisition partner PAE / CPE + program office
- Technical fit check e.g. AFRL / operational experiment
- Contracting / integration e.g. AFLCMC
- Operational test e.g.e 53rd Wing / T&E Group
- Receiving unit e.g. a Wing / squadron / operator

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Don't Confuse "Access with Adoption"

The most critical asset for a non-traditional entrant is not intellectual property, a contract vehicle, or a slide deck. It is the *Internal Insurgent*.

An *Internal Insurgent* is not just a "customer" or a "user." They are a distinct type that exists in large organizations like the DoW: an advocate inside the wire possessing the operational pain, the rank, and the political capital to fight for a new capability. They are willing to stake their professional reputation on your solution. They will walk your white paper through the Pentagon E-Ring, identify the correct appropriation ("color of money"), and fight battles in classified conference rooms you are not cleared to enter.

Finding, vetting, and arming this Insurgent is the primary objective of a defense capture campaign. Everything else is noise.

CPEs are Not Requirement Writers

CPEs are "shoppers," not "deciders." They act as execution agents for a requirement defined elsewhere in a PAE. A CPE is handed a "shopping list" (the validated requirement) and a wallet (the budget). If a solution—no matter how brilliant—is not on that list, they legally cannot procure it. (Under the new Portfolio Acquisition Executives, requirement writers are now part of the same organization as the CPEs.)

A true Insurgent can generate a "Golden Ticket" of defense acquisition: the Urgent Needs Statement.

Where to find insurgents?

Look at the tactical edge for a frustrated E-6 (Staff Sergeant/Technical Sergeant) executing complex missions with obsolete technology. Look for the O-3/4's (Captain, Major/Lt. Commander) who has recently returned from deployment and possesses visceral knowledge of the capability gap.

Go to user-level exercises like Project Convergence (Army) or Trident Spectre (Special Forces). Go to the training centers like the National Training Center (NTC) or 29 Palms. This is where operators are paid to break things and find solutions. If you solve a problem in the dirt, you win the advocate.

An ideal Insurgent would be one who combines fresh "ground truth" with bureaucratic authority. For example, an officer or Senior NCO who has recently rotated from an operational unit into a requirements billet at the Pentagon, a Combatant Command, or a Center of Excellence. They feel the pain of the operator but hold the pen of the bureaucrat. They know how to translate a "good idea" into a formal Capability Development Document (CDD) and walk it down the hall to the resource sponsor holding the RDT&E budget. They are the translator between your technology and the government's checkbook.

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Brief the HASC/SASC Staffers

See the section on working with Congress above. Now is the time to take all the operator testimonials and your learnings from the field and brief the house and Senate Armed Services Committee staffers.

Show them evidence that the Warfighters have validated operational relevance that your solution works. Simultaneously, if you have built grassroots demand from the field (If Marines, SEALs, or pilots use it successfully), voices from the field can become advocates to their chain of command and to Congress.

This advocacy from the field derisks Congressional plus-ups: HASC/SASC Staff can feel more confident recommending a new program line or pilot funding if there's evidence of direct warfighter use. Even better, they can enable flexible funding lines so operators can procure and experiment (e.g., expanding OTAs, small rapid procurement authorities). They can protect transition dollars: make sure validated prototypes don't die in the "valley of death" and Insert report language / NDAA directives pushing the Services to act on warfighter-validated capabilities.

If operators like it but CPEs are blocking, Congress can demand answers.

Requirements Writers, Operators, Congress and the PEOs/Program Managers

Use the Intersection of Operators and Congress to Influence the requirements writers and then CPEs/PEOs/Program Managers. This strategy is like business-to-business startups seeding with influencers:

The Warfighters are the "Internal Evangelists/Power Users." They prove your company's tech works in the field, write after-action reports, and become the advocates that acquisition and Congress listen to.

The CPEs/PEOs/PMs are the "enterprise buyers." They don't usually take risks unless an operator is already pushing.

Congress are the "funders" like a board of directors. They don't use the product, but they authorize and fund it once they hear the pull and understand its value.

Summary: Startup Playbook for Direct-to-Operator

1. Identify Pain Points
    - Operators talk openly at events like SOFIC, AUSA Warrior Corner, or AFWERX challenges.
    - Listen for problems they're trying to solve this year.
2. Engage Through Demonstrations in the field of MVPs
    - Get your tech in their hands quickly (loaner units, demo software, sandbox access).
    - Forward deploy if you can
    - Iterate with the Warfighter
    - SOCOM loves "tech rodeos" and small unit evaluations.

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3. Find internal insurgents
4. Leverage Small Dollars First
    - Start with a pilot purchase ($25K–$250K).
    - Use that to get field feedback and operator endorsement.
5. Turn Operator Pull Into Acquisition Push
    - If operators like it, they pressure their CPEs/PEOs/program managers to adopt it.
    - You can win when operators love it so much they demand it from leadership and are willing to speak up and advocate for it.
    - This can trigger a Rapid Fielding Initiative, OTA solicitation, or SBIR topic.
6. Leverage into CPE program demand: Bring validated user stories to program offices + HASC/SASC staff.
7. Secure a budget wedge: Transition from demo to pilot to a program of record.

Advantages of Direct-to-Operator

- Speed: Can get tech into the field in months, not years.
- Feedback: Operators give brutally honest evaluations that help refine your product.
- Demand Signal: Creates "bottom-up pull" — acquisition officials take you more seriously when operators demand your product.

Risks / Challenges

While satisfying bypassing PAEs/CPEs and traditional processes, Direct-to-Operator/Field Unit strategy are non-scalable revenue. Government Purchase Card or pilot buys won't sustain a business. Direct -to -Warfighter Go-to-Market is high-impact for validation and advocacy, but it must be paired with a follow-on strategy to pull in PAEs/CPEs and Congress for budget. Otherwise, you risk becoming just another cool demo at a range.

Summary: What Startup Founders Selling to the DoW Should Do

1. Map the stakeholder chain before your first meeting.
    - Who sets requirements?
    - Who owns today's money?
    - Who owns tomorrow's money?
    - Which PAEs/CPEs and programs buy at scale?
2. Use this 2026 DoW Directory as your starting grid.
    - Use this Directory to identify the right program offices and senior buyers, then tailor your message to each point in the chain. Different groups may need different messages.
    - And yes—read this entire 30-page preamble on go-to-market paths.
3. Sequence what you are asking/trying to learn..
    - With users: validate the mission problem and context; secure access and data.
    - With buyers (PAEs/CPEs/programs): how to align to requirements, budgets, and contract vehicles; negotiate a transition plan before the pilot starts.
    - With requirements and budget influencers: how to ensure your solution shows up where next year's money will be.
4. Run a "technical terrain walk" for yourself

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- Before you propose your product or service, do the hard interviews across cyber, CIO, data owners, test, and sustainment.
- Identify the objections (and saboteurs) upfront and build them into your plan.

5. Build an explicit contract strategy.
   - Working directing with PAEs and their program offices, leverage CSOs, OTAs, and the Middle Tier of Acquisition to run rapid, iterative prototypes, field a viable minimal viable product,
   - Keep iterating on real warfighter feedback and advancing technology
   - Keep two to three viable paths open (e.g., OTA, IDIQ task order, CSO, SBIR-derived sole-source) matched to the buyer's reality.
   - Don't anchor on one type of contract. Money moves fastest through the least painful legal path available to the DoW buyer you're talking to. If they can't access your type of contract, you don't have a path.
   - Maintain multiple contract paths (FAR and non-FAR) that match where you are: R&D, prototyping, production.
   - Teach yourself the FAR, DFAR, and non-FAR options well enough to develop a strategy for sequencing your decisions.
     - Read the FAR,DFAR, and non-FAR descriptions on pages 4-5 and explore the links on pages 41-45.
     - If you outsource understanding this entirely to your business development team, you've ceded control of your company's destiny.
   - Politely, but continually remind every stakeholder of commercial-first is required by statute and regulation.
   - Contracting officers already have the authority to treat non-traditional defense companies as commercial.
   - They have the tools and authorities but often lack the will to use them.
6. Instrument for impact.
   - Quantify time saved, dollars avoided, lives protected.
   - You are selling outcomes—make them legible in the metrics that the government actually tracks.

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Getting Ready to Work With the DoW

Register With SAM, Get a CAGE Code, UEI Number, and Form 2345

If you haven't already, register your company in the System for Award Management (SAM.gov). (The FAR requires all federal government contractors to be registered in SAM.gov.) Once registered your company will get a unique CAGE code used to identify you. You can also use SAM.gov to search for information about federal government contract awards.

Your company likely needs a DD Form 2345, the Military Critical Technical Data Agreement, to access unclassified export-controlled technical data for Department of War programs. This certification is required for U.S. contractors to bid on DoW solicitations, receive proposals, attend technical conferences, or conduct research and development involving such data. To apply, you'll need a UEI (Unique Entity Identifier). You'll also have to provide an Employer Identification Number (EIN), business bank account, bank routing number and business address. The DD Form 2345 process is managed by the Joint Certification Program (JCP), at the Defense Logistics Agency (DLA). See here.[16] It can take 4 months to get certified.

Cyber Security and ITAR - International Traffic In Arms Regulations

If you're going to sell to the DoW, compliance with FedRAMP rules (cloud security), CMMC (cybersecurity maturity), and ITAR (export controls) is non-negotiable. Understand these rules and get in compliance as early as possible.

Controlled Unclassified Information (CUI)

CUI information is *unclassified* Department of War information that the department requires safeguarding. Some CUI information can be released to your startup. If you get a CRADA with a DoW lab, work with warfighters in the field, and/or when you start working with CPEs your company will need to have access to this type of information.

To do so your company needs to obtain the appropriate CMMC Level 2 certification. And if you store CUI information in the cloud it has to meet FedRAMP Moderate standards (AWS, Microsoft and Google all offer this).

Security Clearances

Most SBIR/STTR grants, hackathons, and pitch events are usually unclassified and don't require a clearance. Your early defense work will likely just require the DD Form 2345 and CUI certification. But at some point you may hit a wall where the DoW can't share specific project/problem details without the individuals working on that project having a security clearance. (It doesn't necessarily have to be the CEO.) You'll need a clearance if:

- Your contract or solicitation specifies classified info access (Secret, Top Secret, SCI, SAP, etc.)

[16] https://www.dla.mil/logistics-operations/services/joint-certification-program/#jcp-certification-us

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- You need access to classified facilities (SCIFs), data, or test ranges.
- Your product involves sensitive technologies (e.g., cryptography, advanced sensors, cyber.)
- You are part of a Program of Record that operates in classified domains (e.g., undersea warfare, space control, special operations).

If you see a DD Form 254 (Contract Security Classification Specification) requirement as part of your solicitation/contract, that's the DoW telling you a clearance is required. Clearances are only issued when you have a sponsor (a government agency or prime contractor) although there are some shortcuts.

Types of Clearances Relevant to Startups

- Facility Clearance (FCL): For your company as a whole — required if your company will hold classified material.
- Personnel Clearance (PCL): For you and any employees needing access.
- Levels: Confidential, Secret, Top Secret (TS), TS/SCI.

How to Get a Clearance

1. Win or get down-selected for a contract that requires access to classified info.
    a. Some DoW agencies can put you in for a clearance if you have a CRADA with them.
2. The sponsoring agency (or Prime) files the paperwork with the Defense Counterintelligence and Security Agency (DCSA).
3. DCSA investigates you: background check, fingerprints, financial/foreign contacts, etc.
4. If approved, you (as an individual) and your company facility (if needed) receive clearances.

Note: *Foreign nationals cannot hold U.S. security clearances*. A company cannot get a Facility Clearance if it is under Foreign Ownership, Control, or Influence unless it takes special steps. Foreign investment (VC or corporate) triggers a CFIUS review if it involves critical technology, defense, or data. *It can kill DoW contracts*. Make sure you ask often and early about Foreign Nationals and Foreign investors.

Security Clearance Advice for Startups

- Getting clearances is *slow* (6–18 months) and the higher clearances take more time. The earlier you can get a DoW/prime to sponsor you, the better. (Or a DoW agency or group that can use a CRADA to get you one.)
- Use primes or Tribal/ANC as partners: Sometimes a contractor already has the clearance and can "wrap" your technology inside their classified work until you get your own.
- As soon as you see a DD254 in a solicitation, check if you'll need to get sponsored and who can do so.

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DARPA Bridges Program

To rapidly get a Facility Clearance, DARPA Bridges program allows companies to submit a short (~4 page) proposal against government topic areas saying what value they could bring to that area. The government invites selected companies to join the consortium..

As a member of the consortium, a company will be sponsored for a facility clearance and provided access to classified work areas and networks where they can perform classified work. They will also be invited to quarterly, in person meetings where they can interact with government personnel at classified levels up to TS/SCI/SAP.
This program may ultimately be subsumed by the DIU Bridge Program, below.

DIU Bridge Program

Services offered by the Bridge Program are currently offered only to DIU portfolio companies

- Classified Infrastructure as-a-Service (ClaaS) - a co-work model for on-demand classified sites, systems, and services in over a dozen cities across the country
- Commercial Technology Accreditation - Enable a cyber secure accreditation of hardware and software systems within weeks, with max utilization of AI technology
- Integrated Test Team - Access to iterative test capabilities with the requisite authority to move capabilities into the hands of frontline operators.

Read the 2027 DoW Budget

The proposed Fiscal Year 2027 defense budget requests a historic $1.5 trillion in total funding, representing a roughly 40–44% increase over 2026, driven by major investments in artificial intelligence, space capabilities, and the "Golden Dome" missile defense system. The request includes $1.1 trillion in base discretionary funding and $350 billion in additional resources, focusing on accelerating modernization and technological superiority.

Key Aspects of the FY 2027 Department of War Budget Request:

- Total Topline: Roughly $1.45–$1.5 trillion, the largest in history.
- Space & Tech Focus: The U.S. Space Force budget would more than double to $71.2 billion, with nearly $50 billion for research and procurement. $46 billion is designated for "sovereign" AI infrastructure.
- "Golden Dome" Missile Defense: $18 billion is aimed at establishing a space-based missile defense shield.
- Autonomous Weapons: $54.6 billion is requested for the Defense Autonomous Warfare Group (DAWG).
- Military Upgrades: Significant funding for the B-21 bomber, F-47 and F-35 fighters, and 34 new navy ships.

The proposal includes $350 billion in additional "reconciliation" funding, a departure from traditional budgeting, aimed at rapid modernization. This budget, for the newly rebranded "Department of War," constitutes the largest year-over-year increase since World War II

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To get a sense of what specific programs the DoW is budgeting for in 2027, start by looking through the DoW Comptroller/CFO budget web page. There you can get an overview of the entire defense budget here.[17] Then search for those programs in this Directory. You can get an idea whether that program has $Billions, or $Millions.

Get acquainted with the USA Spending Website. You can search by service, prime awards, subcontract awards, etc. For example, if you're looking at an Army Program, Appendix C lists every 2024 contractor to the Army and the program they're associated with. This allows you to understand the incumbents and/or identify potential partners.

Next, take a look at the 2027 Defense budget overview and then dive into the budget documents released by the DoW Comptroller – particularly the P-1 (Procurement) and R-1 (R&D) budget documents. The Army, Navy and Air Force each have their own detailed budget breakouts. Also look at the SOCOM acquisition budget.

Combining the budget document and the proposed 2027 $350 billion Reconciliation Bill with this PAE/CPE directory helps you narrow down which of the 70 Capability Program Executive Offices and 500+ program managers to call on.

With some practice you can translate the topline, account, or Program Element (PE) Line changes into a sales Go-To-Market strategy, or at least a hypothesis of who to call on.

Armed with the 2027 program description (it's full of jargon and 9-12 months out of date) and the 2027 Excel download here and the 2027 RDT&E budget here — you can identify targets for sales calls with DoW where your product has the best chance of fitting in.

The people and organizations in this list change more frequently than the money. Knowing the people is helpful only after you understand their priorities -- and money is the best proxy for that.

Startups Are A Nontraditional Defense Contractor

In many defense websites and blogs, you'll see references to "nontraditional defense contractors." If you're a startup *that's you* – If you haven't had a contract with the DoW in the past year.

Read Defense Blogs and Attend Defense Trade Shows

Defense is an ecosystem unto itself, with its own culture, language, processes, people networks, etc. If you haven't already, the best way to get a feel of the rhythm of the DoW is to start reading the blogs that cover it. Start making a list of the reporters/bloggers who cover your area. If you have something of interest, reach out to them. Start following Program Offices on LinkedIn and other social media.

[17] https://comptroller.war.gov/Budget-Materials/

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See **Appendix D** for a list of defense blogs and shows.

Next, attend AI summits, and industry days, the relevant defense tradeshows to immerse yourself and meet the people you'll be selling to. Engage with panelists and learn what commands/labs/PAEs/CPEs. Use this directory to find program managers, requirement officers, or Fleet experimentation leads and ask questions. See Appendix E for a list of blogs and trade shows.

Be Where Your Business Is

If your customer is in D.C. but you're headquartered elsewhere the odds are you'll hire a business development person in Washington and most of your executive staff will fly in for meetings, stay in a hotel for a few days and go home. Now imagine you're competing with a company that lives in that city. Their CEO can have coffee at the drop of a hat with an influencer or decision maker in the DoW or Congress.

If your defense customers are concentrated in a city or region, for the first year, the CEO/Co-founder (whoever can make product and priority decisions) needs to be where your potential customers are. Get an apartment in D.C. or Austin, or San Diego - wherever your early customers are - and stay for extended periods. A business development hire is not a replacement for the founder deeply involved in understanding and selling to the DoW.

An extension of this philosophy is to forward deploy to where the warfighters are. As early as possible find ways to embed with the labs/warfighters/operators to collaboratively work on problems and build solutions.

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Department of War (DoW) Glossary

Common "Assistant/Deputy/Principal" Titles

- **Principal** - "Top" or primary (e.g., Principal Staff Assistant; Principal Deputy).
- **Deputy** - The #2 to a specific principal (e.g., Deputy ASD).
- **Assistant** - A titled role under a higher official (e.g., Assistant Secretary; Deputy Assistant Secretary).
- **Acting / PTDO** - Temporary stewardship; see rules below.
- **PTDO -** Performing the Duties Of (see below)

Appointment & Status

- **Nominated (Nominee)** - The President has sent a name to the Senate for a job that requires confirmation. These names are called PAS roles (Presidential Appointment with Senate confirmation). Until confirmed, nominees generally don't exercise the job's legal authorities.
- **Confirmed** - The Senate has given advice and consent; the person can exercise the office's full statutory authorities.
- **Appointed (non-PAS)** - Hires that do not require Senate confirmation (e.g., many deputies, directors, and SES executives).
- **Acting** - A temporary official filling a Presidential Appointment with Senate confirmation role. "Acting" service is time-limited (e.g., typically 210 days, with extensions in specific circumstances).
- **PTDO** ("Performing the Duties of…") - A common DoW label for someone delegated to run day-to-day matters when the seat is vacant. Non-delegable "functions and duties" still require a lawful Acting official (or the Secretary/agency head).
- **Designate / Designate** - Informal label for someone publicly announced for a role but not yet sworn/confirmed (e.g., "Under Secretary-designate")

Senior civilian titles (OSD = Office of the Secretary of Defense)

- **Secretary of War** (SecWar) - Cabinet official in charge of DoW (previously called the Secretary of Defense)
- **Deputy Secretary of War** (DepSecWar) - Second-in-command and head of the Office of the Secretary of War (OSW)
    - **Secretary of Defense** (SecDef) - prior name of Secretary of War
    - **Deputy Secretary of Defense** (DepSecDef) - prior name of Deputy Secretary of War
- **Under Secretary of War** (USW) - Senior leaders heading major portfolios (e.g., Policy; Acquisition & Sustainment; Research & Engineering). They are Principal Staff Assistants (see PSA below).
- **Assistant Secretary of War** (ASD) - Senior civilian sub-cabinet leaders under a USW; also classed as PSAs.
- **Principal Staff Assistant** (PSA) - Collective term for OSW's top civilian staff: USWs, ASWs, DoD CIO, and a few others. You'll see "PSA" in charters and org charts.

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- **Principal Deputy Assistant Secretary** of War (PDASW) - The #2 to an ASD; the first-among-deputies. Often the day-to-day driver; commonly career SES.
- **Deputy Assistant Secretary of Defense** (DASW) - Senior leaders reporting to an ASD, usually aligned to a sub-portfolio (e.g., Industrial Policy; Cyber Policy).
    - **DASN** - Deputy Assistant Secretary of the Navy
- **Principal Director** (PD) - Senior executive (often SES) leading a major directorate (common in USW(R&E) and elsewhere). Example: "Principal Director for Space."
- **Director / Office Director** - Leads an office under a DASD/PD; may be SES or GS-15.
- **Chief of Staff** (CoS) - Manages the front office; controls access and tasking-critical for meeting flow.

Service Department conventions (Army, Navy, Air Force/DAF)

- **Assistant Secretary of the Army/Navy/Air Force** (ASA/ASN/SAF A/S) - Civilian leaders analogous to Assistant Secretary of Defense but inside a Military Department.
- **Principal Military Deputy** (PMILDEP) - Statutory "principal military deputy" to ASA(ALT) (Army's acquisition chief); similar "principal military deputy" constructs appear across acquisition organizations.
- **Service Acquisition Executives (SAEs) -** the senior person in each military service for Acquisition. In the Navy it's the ASN(RDA), In the Army it's ASA(ALT), SAF/AQ for Air Force — or in joint cases, to the Defense Acquisition Executive (USD(A&S)).
- **Mobilization Assistant** - a Reserve officer (a colonel or general) assigned to a major command, as a back-fill or deputy and integrating reserve forces are integrated

Navy Service Ranks

Unlike all the other services, the Navy Ranks use different titles. Here are the equivalents.

- O-1: Ensign (ENS) *equal to a Second Lieutenant in other services* - The entry-level rank, typically shown with a single gold bar.
- O-2: Lieutenant Junior Grade (LTJG) *equal to a first Lieutenant in other services*— Promoted after about two years, shown with a silver bar.
- O-3: Lieutenant (LT) *equal to a Captain in other services* - Serves as a division officer or department head, shown with two gold bars.
- O-4: Lieutenant Commander (LCDR) *equal to a Major in other services*— Acts as a department head or executive officer, shown with a gold oak leaf.

Senior Navy Officers (O-5 to O-6)

- O-5: Commander (CDR) *equal to a Lieutenant Colonel in other services*— Commands smaller ships or squadrons, shown with a silver oak leaf.
- O-6: Captain (CAPT) *equal to a Colonel in other services* — Commands major ships, air wings, or installations, shown with a silver spread eagle.

Flag Officers (O-7 to O-10)

- O-7: Rear Admiral Lower Half (RDML) *equal to a Brigadier General in other services*— Entry-level admiral rank, shown with one star.
- O-8: Rear Admiral (RADM) *equal to a Major General in other services*— Higher admiral rank, shown with two stars.

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- O-9: Vice Admiral (VADM) *equal to a Lieutenant General in other services*— High-level command, shown with three stars.
- O-10: Admiral (ADM) *equal to a General in other services*— The highest standard rank in the Navy, shown with four stars.

Career service categories

- **SES (Senior Executive Service)** - The government's senior career executives; the major link between political appointees and the workforce. Many PDASDs/DASDs/Directors are SES.
- **NH-04** is a government pay band for senior professional and managerial positions, equivalent to a General Schedule GS-14 or GS-15 level
- **PMP** is a Project Management Professional. It is a certification offered by the Project Management Institute (PMI) to lead and direct complex projects.
- **SL / ST -** Senior-Level (SL) and Scientific/Professional (ST) positions: senior experts who are not SES executives.
- **Materiel Leader** (usually a Lieutenant Colonel or Colonel) **and Senior Materiel Leader** Colonel or equivalent civilian leader (e.g., in the Senior Executive Service (SES) or GS-15 level) are titles that denote leadership and command responsibility within logistics, acquisition, and sustainment career fields. Primarily associated with the Air Force Materiel Command (AFMC)
- **SSTM** - Senior Scientific Technical Manager. Civilian leadership positions at major Navy commands (Naval Sea Systems Command (NAVSEA), Naval Air Systems Command (NAVAIR), and the Naval Information Warfare Centers (NIWC). They are "Above GS-15" positions, between GS-15's and Senior Executive Service (SES)

Why these matter when you're selling

- **Authority to decide** lives with the PAS's (Presidential Appointment with Senate confirmation (USD/ASD) and their chains (PDASD/DASD/Directors).
- **Continuity and speed**: A confirmed ASD/USD can set policy and commit; a long-term PTDO/Acting may move more cautiously (or be constrained) on non-delegable actions.
- **Execution and budget owners** are often in the Services (ASA/ASN/SAF staffs, PEOs/PMs) and career SES lanes; they shape requirements and buy.
- **Front-door navigation**: Chiefs of Staff and PDASDs matter for meeting flow; DASDs and PDs often drive the detailed technical agenda.
- **Working level that moves deals**: PDASD/DASD/PD/Director/SES.

A few adjacent titles you'll see a lot

- OSD/Service "**Chief Information Officer** (DoD CIO/Service CIO)" - A PSA (DoD CIO) and senior IT authority; key for cyber/IT buys. (Even LinkedIn bios describe the DoD CIO as a "principal staff assistant.")
- **Comptroller/CFO** (OSD(C)) - Oversees the budget; critical for color-of-money and reprogramming conversations.
- **Director, Operational Test & Evaluation** (DOT&E) - Independent test authority; impacts fielding timelines.

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Acquisition and Contracting

- **PAE (Portfolio Acquisition Executive)** - PAEs act as a general manager or "CEO" of a specific military Acquisition area, with control over requirements, testing, prototyping, acquisition, contracting, etc. Accountable for overall mission outcomes and delivering integrated capabilities, not just individual program metrics. Empowered with authority to move funds and resources within their portfolio based on performance and urgency.
- **CPE (Capability Program Executive)** - CPEs (previously known as PEOs) Accountable for the cost, schedule, and performance of their specific programs.
- **PMs (Program Managers)** - the PM handles the hands-on, day-to-day tactical management and execution of an individual program within a portfolio
- **FAR (Federal Acquisition Regulations)** is the set of government-wide rules (5,000+ pages) that governs how agencies (including the DoW) buy goods and services. As well as the *processes* that the DoW uses to select a seller.
- **OTAs (Other Transaction Authorities)** -Non-FAR rules for buying from startups. These have much shorter contracts, simpler processes and clauses, and less stringent oversight.
- **PoR (Program of Record)** - an acquisition program that has been formally approved, authorized, and funded by the government. you're officially in the defense budget and your capability is validated
- **CSOs (Commercial Solutions Opening)** competitive procedure authorized by DoW pioneered to quickly solicit and fund innovative commercial solutions
- **SBIR** (**Small Business Innovation Research)** Seed funding in the form of grants for new ventures from the DoW. Each service publishes solicitations for applications.
- **Consortia** is a membership organization (usually run by a nonprofit or management firm) that pools companies, universities, and labs around a specific mission area (e.g., space, aviation, C5ISR, undersea warfare, armaments). Consortia exist primarily to issue Other Transaction Authority (OTA) solicitations

Startup Paperwork Needed to Sell to the DoW

- **SAM (**System for Award Management**) -** The FAR requires all federal government contractors to be registered in SAM.gov
- **UEI (Unique Entity Identifier)** - 12-character alphanumeric code used to identify entities in U.S. federal government systems like SAM.gov. A UEI is automatically assigned to your company during the registration process in SAM.gov
- **CAGE (Commercial and Government Entity) code** - is a five-character identifier assigned by the Defense Logistics Agency to companies that do business with the federal government. A Unique Entity Identifier (UEI) and a CAGE code is assigned after your SAM registration is approved.
- **DD Form 2345, the** Military Critical Technical Data Agreement - Needed to access unclassified export-controlled technical data for Department of War programs
- **DD Form 254** - tells your company about the specific areas of classified information involved in a contract and the procedures for safeguarding it.

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Weapons Systems

- **JADC2** (Joint All-Domain Command and Control) initiative to connect all military sensors and shooters across all domains (land, air, sea, space, cyber) into a single, resilient network. It's a "network-of-networks" designed to overcome traditional service silos.
    - **Service-specific Implementations**
        - **ABMS** (Air Force's Advanced Battle Management System - their name for JDC2
        - **Project Convergence** Army's JADC2 experimentation, integration, transition
        - **NGC2** (Army's Next Generation Command and Control): Army's name for future command and control capabilities.
        - **Project Overmatch** (Navy's name for JADC2) optimized for dispersed fleets and contested EM environments.
        - **MDC2** (Marine Corps All-Domain Command and Control)
- **Golden Dome** - U.S. missile defense shield to detect and destroy ballistic, hypersonic, and cruise missiles
- **MOSA** (Modular Open Systems Approach) is an acquisition and design strategy, consisting of technical architectures, that adopts open standards
    - See https://www.cto.mil/sea/mosa/
    - See https://armypubs.army.mil/epubs/DR_pubs/DR_a/ARN47516-ARMY_DIR_2026-21-000-WEB-1.pdf

Headquarters Staff Functions

- **J2**- intelligence directorate- they produce a database of thousands of targets (from SIGINT, etc.).
    - Weaponeers within J2 are usually part of a Joint Targeting Coordination Board (JTCB) or a targeting cell that brings together representatives from J2, J3, and J5 to synchronize lethal and non-lethal effects.
- **J5**- Strategy and Plans Directorate - assemble all this information into a coherent war plan and determine "how" to hit a target. They evaluate available assets (aircraft, missiles, cyber, etc.) and perform Capabilities Analysis
- **J3** - Operations - manages the "when" and the actual "strike". They break the plan into Air Tasking Orders and assign the mission to a specific unit.
- **J-4** (Logistics): They track the "bullets and beans." If a plan requires 500 JDAMs but only 200 are in-theater, J-4 identifies that shortfall. They also ensure the infrastructure exists to move and support the weapons systems.
- **J-6** (C4 & Cyber): They provide the "pipes" for target data. Without J-6, the weaponeer's data can't get from the intelligence database to the cockpit or the missile's guidance system. They also validate cyber-targeting requirements.
- **J-1** (Personnel): While less direct, they ensure the right mix of qualified weaponeers and analysts are actually assigned to the targeting cells and rotations.

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- **J-7** (Training): They focus on Joint Force Development, ensuring the personnel are properly trained through schools like the Joint Targeting School before they sit in the seat.
- **J-9** (Civil-Military Operations): They identify "no-strike" areas like hospitals or religious sites and assess how a strike might impact the local civilian population.
- **Staff Judge Advocate** (Legal): Often embedded with the J-2/J-3, they provide the final "legal" check to ensure every target complies with the Law of Armed Conflict (LOAC) and the Rules of Engagement (ROE).

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White House Office of Management and Budget (OMB)

Russell Vought - Director of OMB
Hal Duncan - nominee to be the deputy director OMB
Daniel Kowalski - Executive Associate Director of OMB
Amaryllis Fox Kennedy - Associate Director for Intelligence and International Affairs
Mark Paoletta - General Counsel/Administrator OMB's Office of Information & Regulatory Affairs
Stephen Billy - Senior Advisor

Read the President's Management Agenda

E-Government and Information Office (OFCIO)

Thomas Flagg - Acting Federal Chief Information Officer - leaving Aug 31 2026
Thomas Flagg - deputy federal chief information officer
Jonathan Finch - Digital Experience Director
Cassie Winters - Policy Analyst
Mary Keller - Policy Analyst at Office of the Federal CIO
Nick Polk - branch director of federal cybersecurity

General Services Administration (GSA)

Edward Forst - Administrator GSA
Michael Lynch - Deputy Administrator GSA
Saul Japson - Acting Chief of Staff GSA
Ryan Leppert - White House Liaison GSA
Sam Corcos - acting director of Technology Transformation Services, acting deputy commissioner for the Federal Acquisition Service and acting assistant commissioner of Login.gov.
Zach Whitman - Chief Data Officer/Chief AI Officer GSA

Technology Modernization Fund

Jessie Posilkin - Acting Executive Director, Technology Modernization Fund GSA

Public Buildings Service

Andrew Heller - Acting Commissioner, Public Buildings Service
Andrew Heller - Deputy Commissioner
Donna Dix - Chief of Staff
Lisa Jones - Senior Advisor
Lisa Hua - Director, Enterprise Strategy Division
Paige Warren - Assistant Commissioner, Office of Portfolio Management
Glenn C. Rotondo - Assistant Commissioner, Office of Program and Project Management
Chuck Hardy - Assistant Commissioner, Office of Engineering
Crofton Whitfield - Assistant Commissioner, Office of Leasing
Michael Gelber - Assistant Commissioner, Office of Facilities Management
Flavio Peres - Assistant Commissioner, Office of Real Property Disposition
Liliana Delbonifro - Acting Assistant Commissioner, Office of Acquisition Management
Aimee Whiteman - Assistant Commissioner, Office of Client Strategy
Allen Samuel - Acting Associate CIO for Public Buildings Service, GSA

Office of Acquisition Policy
Ms. Kasey Diaz - Acting Director Office of Acquisition Policy
The Office of Governmentwide Acquisition Policy

- Federal Acquisition Policy Division
- Regulatory Secretariat Division
- Regulatory Information Service Center
- Acquisition.gov

The Office of General Services Acquisition Policy, Integrity & Workforce

- Procurement Management Review Division
- Suspension and Debarment Division
- Acquisition Policy Division
- Acquisition Workforce Division

Federal Acquisition Service
Laura Stanton - Interim Commissioner, Federal Acquisition Service
Federal Risk and Authorization Management Program (FedRAMP)
GSA security assessment and authorization for cloud service offerings
Vacant - Director FedRAMP
John Hamilton - Program Management Office (PMO) FedRAMP
Office of Government-wide Policy (OGP)
Larry Allen - GSA Assistant Administrator (OGP)
Shared Solutions and Performance Improvement
Rob Wurhman - head GSA's Office of Shared Solutions and Performance Improvement
Office of Mission Assurance
Robert J. Carter - Associate Administrator Office of Mission Assurance
Office of Technology Policy
Dan Pomeroy - deputy associate administrator for the Office of Technology Policy
Daniel York - Program Management Officer, Office of Technology Policy
Office of the Chief Information Officer
David A. Shive - Chief Information Officer
Office of Enterprise Technology Solutions (ETS)
Everlean Rutherford - Acting Executive Director, Office of Enterprise Technology Solutions (ETS)

Resource Management Offices (RMOs)

OMB has five RMOs, organized by agency and by program area. (These offices are budget focused, responsible for crafting the President's budget proposal and overseeing federal agency program implementation across thematic clusters. Each RMO is typically overseen by a Program Associate Director (PAD)-a politically appointed position that does not require Senate confirmation.

Defense
Thomas Williams - Associate Director for Defense Budget OMB
Jerry (Henry) Hendrix - Chief, OMB Shipbuilding Office
Jamie Price - Acting Chief, Defense Investments Branch Budget OMB

Treasury, Housing, Commerce
Dr. Mark Calabria - Associate Director for Treasury, Housing, Commerce Budget OMB
Homeland Security
Brian J. Cavanaugh - Associate Director for Homeland Security Budget OMB
Economic Policy and Made in America Office
Michael Stumo - Associate Director for Economic Policy and Made in America Office
Joanna (Miller) Wischer - Deputy Director of Made in America
Education, Income Maintenance, and Labor
Anne DeCesaro - Associate Director for Education, Income Maintenance, and Labor
Health
Don Dempsey - Associate Director for Health Budget OMB
Natural Resources, Energy, Science, and Water
Stuart Levenbach - Associate Director for Natural Resources, Energy, Science, and Water OMB
Justice and Transportation
Katharine Sullivan - Associate Director for Justice and Transportation Budget OMB

Statutory Offices

The Office of Performance and Personnel Management (OPPM)
Eric Ueland - Deputy Director for Management and Chief Performance Officer
Flavio Menascé - Senior Performance Manager at the Office of Management & Budget (OMB)
Stephanie O'Neill - Performance Manager at the Office of Management & Budget (OMB)
The Office of Information and Regulatory Affairs (OIRA)
Mark Paoletta - General Counsel/administrator of OMB's Office of Information and Regulatory Affairs
Jeffrey Bossert Clark - Acting Administrator, Office of Information and Regulatory Affairs (OIRA)
Dr. Mark Calabria - Chief of Statistical and Science Policy Information and Regulatory Affairs (OIRA)
Jasmeet Seehra -Deputy Branch Chief & Senior Policy Analyst
Office of Federal Financial Management (OFFM).
Courtney Brodbeck - Director of Human Resource and Office of Budget and Financial Management
The Office of Federal Procurement Policy (OFPP)
Vacant - Administrator for Federal Procurement Policy
Mathew C. Blum - Associate Administrator, Office of Federal Procurement Policy OMB
Matthew Dickinson - Political Deputy to the Adminstrator, Office of Federal Procurement Policy
The Office of the Intellectual Property Enforcement Coordinator (IPEC)
Danny Marti - Intellectual Property Enforcement Coordinator
The Office of Economic Policy (EP)
The Legislative Reference Division
David del Cuadro-Zimmerman - Senior Legislative Analyst, Office of Management and Budget
Zachary Huebschman - Foreign Affairs Legislative Analyst at the Office of Management and Budget

OMB's Office of Legislative Affairs
Jeff Freeland - Deputy Asst to The President / Deputy Director of the Office of Legislative Affairs (House)
Pace McMullan- Deputy Asst to The President/Deputy Director of the Office of Legislative Affairs (Senate)
Heather Pajak - Senior Policy Analyst at Office of Management and Budget
Carolyn Gibson - Policy Analyst at Office of Management and Budget
Kristen Wilson - Strategic acquisition, data management lead
Diana Epstein - Evidence Team at Office of Management and Budget
Eddie Garcia - Team Lead, Office of Management and Budget
Elizabeth McKay - Senior Program Examiner Office of Management and Budget
Chris McNeal - Program Examiner at the Office of Management and Budget
Erin Alejandre - Program Examiner at Office of Management and Budget
Rachel M. Diedrick - Program Examiner at Office of Management and Budget
Josh Solomon - Program Examiner at the Office of Management and Budget
Jinha Yoon - Program Examiner at the Office of Management and Budget

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Federal Acquisition Regulation (FAR)

The Federal Acquisition Regulation (FAR) is the single Government-wide procurement regulation. The FAR is prepared, issued, and maintained, and the Federal Acquisition Regulations System (FAR System).

Fixed Pricing for Federal Contracts is now the default and preferred method of procurement for the DoW. Any cost-reimbursement contract, time-and-material contract, or a labor-hour contract must be justified in writing by the contracting officer to the agency head. In June 2026, the Office of Management and Budget (OMB) issued new guidance to implement this Executive Order and the Office of Federal Procurement Policy will amend the FAR, and work with the Federal Acquisition Institute and the Defense Acquisition University to develop training on how to implement it.

The Revolutionary FAR Overhaul aims to strip out regulations not mandated by statute and give acquisition teams greater control and flexibility in how they develop, award and manage contracts. This first set of proposed rules cover four groups of FAR parts. Several more proposed rules remain under review and one of them is FAR Part 19, which governs small business acquisition.
- The first proposed rule includes FAR Parts 1, 2, 4, 33, 39, 40, 52, and 53.
- A second covers parts 5, 24, 29, and 52.
- The third covers Parts 3, 49, and 52. A fourth covers Parts 6, 7, 10, 18, 26, 37, 41, and 52.
Part 52 is in all four proposed rules because it essentially is the FAR's clause library.

Federal Acquisition Regulatory Council

The FAR Council membership consists of the Administrator for Federal Procurement Policy, the Administrator of General Services, the Secretary of War, and the Administrator of National Aeronautics and Space. The FAR Council meets to discuss complex and controversial acquisition issues and to resolve any disagreements between FAR members on implementation of FAR changes.

Mathew C. Blum - Acting Administrator, Office of Federal Procurement Policy OMB
John M. Tenaglia - Principal Director, Defense Pricing and Contracting Office of the Secretary of War
Jeffrey A. Koses, SGE - Senior Procurement Executive, General Services Administration
Marvin L. Horne - Acting Senior Procurement Executive, Deputy Chief Acquisition Officer, NASA

FAR Part Deviation Guidance

See here: https://www.acq.osd.mil/dpap/dars/dfars_far_overhaul_class_deviations.html

Practitioner Album: FAR Part 8 - Required Sources of Supplies and Services

Practitioner Album: FAR Part 12 - Acquisition of Commercial Products and Services

Introduced simplified acquisition procedures up to $7.5 million for commercial items, a substantial increase from the previous $250,000 threshold.

The Revolutionary FAR Overhaul

FAR Regulations

FAR Acquisition Regulations by Agency/Department

FAR Overhaul

White House Acquisition Memoranda

DFARS - Documents

Buying Thresholds and Certain Contracting Thresholds in 2025 have changed for the better:

- Micro-Purchases - FAR 2.101: Increased from $10k to $15k.
- Simplified Acquisitions - FAR 2.101: Increased from $250k to $350k.
- Commercial Products and Services Ceiling - FAR 13.500(a): Increased from $7.5m to $9m.
- Requirement Contracts – FAR 16.503: Increased from $100m to $150m.
- IDIQs – FAR 16.504: Increased from $100m to $150m.
- Prime Contractor Subcontracting Plan - FAR 19.702: Increased from $750k to $900k.
- (Associated) Construction Threshold: Increased from $1.5m to $2m.

Certified Cost and Pricing Data Thresholds (FAR 15.403-4)

- Pre-July 1, 2018, Awards: Increased from $750k to $950k.
- July 1, 2018, and Later Awards: Increased from $2m to $2.5m.

Competition and Justification Thresholds

- Justification and Approval – FAR 6.304
- Paragraphs (a)(1) (a)(2) - Other than full and open competition: Increased from $700k to $900k.

- Paragraphs (a)(2) - (a)(4): Increased $15m figure to $20m; and increased $70m figure to $90m.
- DoD Increased from $100m to $150m.

8(a) Sole-Source Award - FAR 6.204(b): Increased from $25m to $30m

Office of Personnel Management (OPM)

Office of Personnel Management (OPM) serves as the chief human resources agency and personnel policy manager for the Federal Government.

Federal Workforce Data Website

Scott Kupor - Director of Office of Personnel Management (OPM)
Christina Bonarrigo Villamil - Chief of Staff, Office of Personnel Management
Marcus Glasgow - Chief, Enterprise Business Services, Office of Personnel Management (OPM)
Marc Flaster - Deputy Executive Director, Privacy and Information Management
Kevin Hennecken - Senior Advisor, Office of Personnel Management (OPM)
Adam Starr - chief information officer and senior advisor(OPM)
Colleen Heller-Stein - Executive Director, Chief Human Capital Officers CHCO Council, OPM

Workforce Policy and Innovation

Nicole Wright - Deputy Associate Director, Executive Services and Workforce Development
Noah Peters - Senior Advisor on Federal Workforce Policy

Suitability Executive Agent

April Davis - Director, Classification, and Assessment Policy

Retirement Services

Margaret Pearson - Associate Director, Retirement Services Office (OPM)

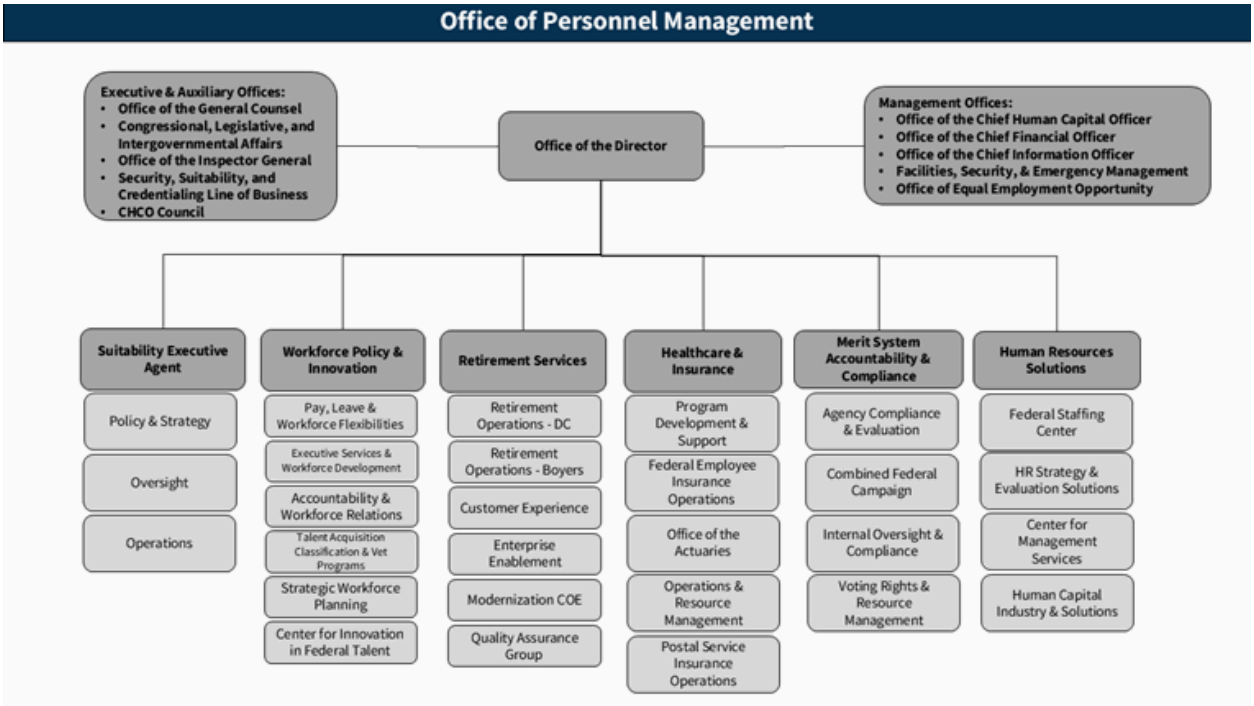
Healthcare and Insurance

Vacant - associate director of healthcare and insurance

Merit System Accountability and Compliance

Human Resources Solutions

Rebecca S. Ayers - Deputy Associate Director, HR Strategy & Evaluation Solutions


Office of Personnel Management
Executive & Auxiliary Offices:
Office of the General Counsel
Congressional, Legislative, and Intergovernmental Affairs
Office of the Inspector General
Security, Suitability, and Credentialing Line of Business
CHCO Council
Office of the Director
Management Offices:
Office of the Chief Human Capital Officer
Office of the Chief Financial Officer
Office of the Chief Information Officer
Facilities, Security, & Emergency Management
Office of Equal Employment Opportunity
Suitability Executive Agent
Policy & Strategy
Oversight
Operations
Workforce Policy & Innovation
Pay, Leave & Workforce Flexibilities
Executive Services & Workforce Development
Accountability & Workforce Relations
Talent Acquisition Classification & Vet Programs
Strategic Workforce Planning
Center for Innovation in Federal Talent
Retirement Services
Retirement Operations - DC
Retirement Operations - Boyers
Customer Experience
Enterprise Enablement
Modernization COE
Quality Assurance Group
Healthcare & Insurance
Program Development & Support
Federal Employee Insurance Operations
Office of the Actuaries
Operations & Resource Management
Postal Service Insurance Operations
Merit System Accountability & Compliance
Agency Compliance & Evaluation
Combined Federal Campaign
Internal Oversight & Compliance
Voting Rights & Resource Management
Human Resources Solutions
Federal Staffing Center
HR Strategy & Evaluation Solutions
Center for Management Services
Human Capital Industry & Solutions

Office of Science and Technology Policy (OSTP)

Michael Kratsios - Assistant to the President and Director of the White House Office of Science and Technology Policy
Ethan Klein - Associate Director of the Office of Science and Technology Policy, and U.S. Chief Technology Officer (CTO)
Elena R. Hernandez - Chief of Staff OSTP
Sriram Krishnan - Senior Policy Adviser for Artificial Intelligence OSTP
Timothy J. Kurth - Legislative Affairs Director OSTP
Kristen Marie Eichamer - Communications Director OSTP
Alex El-Fakir - Senior Adviser for Strategic Operations OSTP
Bob Lawton - Assistant Director for Intelligence Programs OSTP

National Quantum Coordination Office (NQCO)

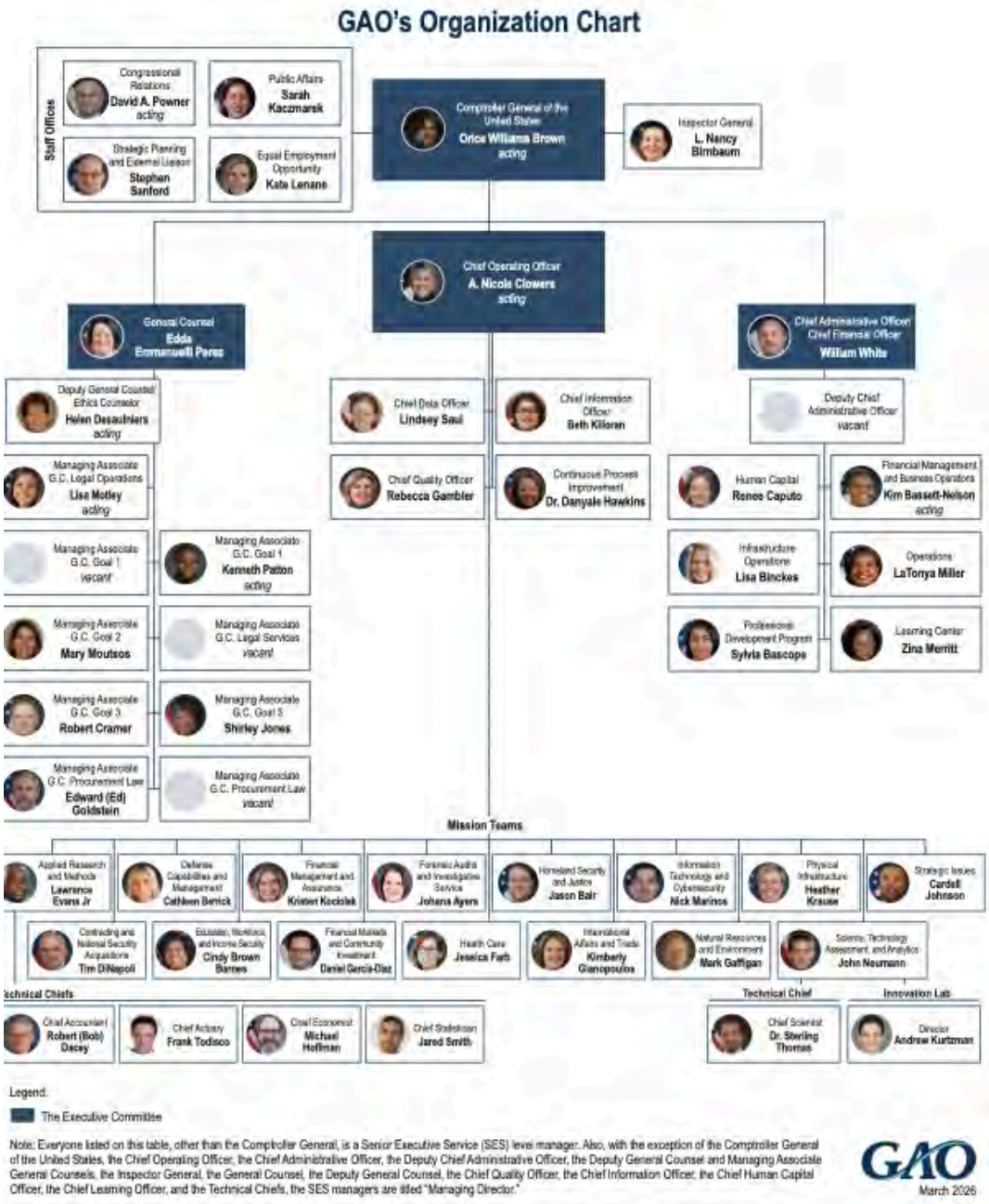
Brad Blakestad - Director at National Quantum Coordination Office (NQCO)

Office of the National Cyber Director (NCD)

Sean Cairncross - National Cyber director
Lorrie King - Deputy Chief of Staff, Office of the National Cyber Director
Thomas Lind - Senior Advisor, to the National Cyber director
Alexandra Seymour - Principal Deputy Assistant National Cyber Director for Policy
Nikki Sotak - Associate Director for Critical Infrastructure, Office of the National Cyber Director
Seth McKinnis - Deputy Assistant National Cyber Director for Critical Infrastructure | CISSP
Elizabeth Mount - Deputy Assistant National Cyber Director for External Affairs
Albert Palacios -Deputy Assistant National Cyber Director, for Cyber Workforce Education
Jennifer Belair - Assistant National Cyber Director Government Affairs/Stakeholder engagement
Seth Low - Director, Incident Response

Government Accountability Office (GAO)

At the request of congressional committees or subcommittees or is statutorily required by public laws or committee reports, GAO provides Congress, heads of executive agencies, and the public with non-partisan information that can be used to improve government and save taxpayers money.



Orice Willaims Brown - Acting U.S. Comptroller General
Nicole Clowers, SES - Chief Operating Officer
Lindsey Saul, SES - Chief Data Officer
Dr. Sterling Thomas, SES - Chief Scientist, GAO
Kimberly P. McLeod - Executive Director, GAO

GAO Mission Teams

Contracting and National Security Acquisitions

Timothy DiNapoli, SES - Managing Director, Contracting and National Security Acquisitions, GAO
Shelby Oakley - Director, Contracting & National Security Acquisitions,GAO
Brenna Derritt - Assistant Director, Contracting and National Security Acquisitions, GAO
Marie Mak - Director, Contracting & National Security Acquisitions, GAO
Guisseli Reyes Turnell - Assistant Director, Contracting and National Security Acquisitions, GAO
Brian Smith - Senior Analyst, Contracting and National Security Acquisitions, GAO

Defense Capabilities and Management

Cathleen Berrick, SES - Managing Director, Defense Capabilities and Management, GAO
Joseph Kirschbaum Director, Defense Capabilities and Management, GAO
Kristy Williams - Director, Defense Capabilities and Management, GAO
Joseph Kirschbaum - Director, Defense Capabilities and Management, GAO
Ms. Diana Maurer - Director of Defense Capabilities and Management GAO

Science, Technology Assessment, and Analytics (STAA)

John Neumann, SES - Managing Director, Science, Technology Assessment, and Analytics, GAO
Sterling Thomas, SES - Chief Scientist, Science, Technology Assessment, and Analytics, GAO
Andrew Kurtzman, SES - Innovation Lab, Science, Technology Assessment, and Analytics, GAO
Hilary Benedict - Director, Science, Technology Assessment, and Analytics, GAO
Sarah Harvey - Director of Science and Technology Assessment, Science, Technology Assessment, and Analytics, GAO
Karen Howard - Director, Science, Technology Assessment, and Analytics, GAO
Candice Wright - Director, science, technology assessment, and analytics, GAO

Information Technology and Cybersecurity

Nick Marinos, SES - Managing Director, Information Technology and Cybersecurity, GAO

Financial Management and Assurance

Kristen Kociolek, SES - Managing Director, Financial Management and Assurance,
Heather Keister - Assistant Director, Financial Management and Assurance

Applied Research and Methods

Lawrance Evans, SES - Applied Research and Methods

Erin Carson - Assistant Director, Legislative Relations, Program Evaluation, GAO
Nathan Tranquilli - Acting Director, Government Accountability Office
Shirley Hwang - Assistant Director, Government Accountability Office
Sarah Veale - Assistant Director for Strategic Issues, Government Accountability Office
Quindi Franco - Assistant Director, Government Accountability Office
Allison Bawden - Assistant Director, Government Accountability Office
Alfredo Gomez - Director, GAO
Thomas Costa - Director, GAO

Joint Chiefs of Staff

The Joint Chiefs of Staff (JCS) do not report to a single individual or entity in a traditional chain of command; rather, they serve as the principal military advisors to the President, the Secretary of Defense, and the National Security Council.

GEN Dan Caine - Chairman, Joint Chiefs of Staff
GEN Christopher J. Mahoney - Vice Chairman, Joint Chiefs of Staff
Ambassador Laura F. Dogu - Foreign Policy Advisor to the Chairman of the Joint Chiefs of Staff
BG Tyson J. Hise - executive assistant, to the Chairman of the Joint Chiefs of Staff

VADM Paul Spedero Jr.- Director, Joint Staff
Mr. Harley Stout - Acting Chief Data and AI Officer for the Joint Staff
William C. Butcher - Director, Directorate of Management (DOM)

J1 - Manpower and Personnel Directorate

MG Paige M. Jennings - Director for Manpower and Personnel, J1
Sean A. Lehr, SES -Vice Director for Manpower and Personnel, J1
Amy Elizardo - Senior Advisor on quality of life

J2 - Intelligence

VADM Thomas M. Henderschedt - Director for Intelligence, J2
BG Gregory L. Holden - Vice Director for Intelligence, J-2
BG Melissa K. Adamski (USAR) - Senior Staff Intelligence Officer (IMA)

J3 - Operations

LTG David L. Odom - Director for Operations, J3
MG Sean Choquette - Vice Director for Operations (J-3)
MG Shane P. Morgan - Deputy Director Regional Operations and Force Management, J3
RDML William R. Reed - Deputy Director for Operations, National Joint Operations and Intelligence Center, Joint Staff, J-3
COL Tom Lankford - Assistant Deputy Director for Operations J33
RDML Wesley P. Bringham - Deputy Director for Nuclear, Homeland Defense and Current Operations, J-33,
RDML Bartley (Bart) A. Randall - Deputy Director for Special Operation Operations – J37
BG Ryan Messer - Deputy Director for Global Operations, J39
COL Justin Malone - Joint Staff J3

J4 - Logistics

LTG Keith D. Reventlow - Director for Logistics, J4
Vacant - Director for Logistics, J4
MG Phillip N. Frietze - Vice Director for Logistics, J-4,
Boyd Miller, SES - Principal Deputy Director for Strategic Logistics
LTC Brandon Lauret - Chief, Munitions Division, Joint Staff J-4

J5 - Strategic Plans and Policy

LTG Brett G. Sylvia - Director for Strategy, Plans and Policy, J5

RDML Frederic C. Goldhammer - Vice Director, Strategic Plans directorate J5

Strategic Planning

BG Peter G. Hart - Deputy Director for Joint Strategic Planning Strategy, Plans, and Policy Directorate, J-5

Global Policy and Partnerships

MG Nathan L. (Nate) Owendoff - Deputy Director, Global Integration, Joint Staff, J-5,
BG Grant S. Fawcett - Deputy Director Politico-Military Affairs (Europe, NATO, Russia), J-5
RDML Stephen W. Aldridge - Deputy Director, Politico-Military Affairs (Asia), J-5
BG Gregory A. Krane - Deputy Director for Politico-Military Affairs (Western Hemisphere)
MG Curtis L. Williams - Deputy Director for Political-Military Affairs (Africa)
RDML William D. Gallagher - Deputy Director, Transregional Threat Coordination Cell, J-5,

Joint Center for International Security Force Assistance (JCISFA)

Mr. Michael Hartmeyer - Director, Joint Center for International Security Force Assistance

Strategic Deterrence and Nuclear Policy Division J-5/DDSS

Jeff Spear - Assistant Deputy Director for Strategic Stability
Grant Schneider - Vice Deputy Director for Strategic Stability
Alberto Rios - CBRN Officer Joint Staff

J6 - Command, Control, Communications, & Computers/Cyber

LTG David T. Isaacson - Director for Command, Control, Communications and Computers (C4)/Cyber, Chief Information Officer, J-6
BG Joy M. Kaczor - Deputy Director for Command, Control, Communications, Computers, Cyber, Employment and Modernization
Mark Schraeder- Vice Director Command, Control, Communications, and Computers / Cyber (C4 / Cyber) Directorate J6
Cyber and C2 Operational Development Division (C3OD2)

J7 - Directorate for Joint Force Development

LTG Stephen E. Liszewski - Director for Joint Force Development, J7
MG Sam Keener- Director J7, Joint Exercises and Training
BG Shay Warakomski - Vice Director, Joint Force Development
Matthew Shannon Stumpf - Vice Director for Joint Force Development-Integration J7
RADM Donald Plummer - Reserve Vice Director for Joint Force Development, J-7
Ric Schulz - Deputy Director, Futures and Concepts J-7
Jon Klug - Senior technical manager, Joint Education and Doctrine Division J7
LTC Paul Kunnas - Modernization Integration and Technology Transition Team Chief J-7

J8 - Force Structure, Resources, and Assessment Directorate

LTG Steven Whitney - Director, Force Structure, Resources and Assessment, J8
RADM Tom Moninger - Deputy Director, Force Protection, Joint Staff (J8)
Jennifer J. Balisle, SES - Vice Director for Force Structure, Resources and Assessment, J8
Joseph Schuman - Deputy Division Chief, Joint Capabilities Division, Joint Staff J8
Shaun Collin - Innovation Officer, Joint Staff J8
COL Chris Bachmann - Division Chief, Studies, Analysis, and Gaming Division (SAGD) J-8
MAJ Shawn Caporale - Nuclear Action Officer & Joint Warfighting Requirements Manager, J8
COL Adam "Teddy" Boyd - Senior Strategist, Joint Staff J8

COL Todd Hook - Chief of Force Protection Division, Joint Staff J8
Jeffrey C. Boulware - Technical Director/Deputy Division Chief, Joint Integrated Air and Missile Defense Organization (JIAMDO)

National Defense University

VADM Peter A. Garvin - President
AMB Roxanne Cabral - Senior Vice President
Dr. James Lepse - Provost and Vice President for Academic Affairs
HON Denise Natali - Director, INSS
AMB Andrew Young - Director, International Study, Missions & Outreach (ISMO)
Ms. Bonnie J. Swanson - Director, CAPSTONE
Mr. James Schmeling, J.D. - President and CEO, NDU Foundation
Brian Mansfield - Chief of Staff
Mr. Mark Bertolini - Chief Support Officer

The National Defense University is made up of six colleges.

College of Information and Cyberspace

Ms. Elizabeth M. Phu - Chancellor, College of Information and Cyberspace

College of International Security Affairs

Gregg P. Olson - Chancellor, College of International Security Affairs

Eisenhower School for National Security and Resource Strategy

BG Kirsten G. Aguilar - Commandant, Eisenhower School

Joint Forces Staff College

MG Thomas D. Crimmins - Commandant, Joint Forces Staff College



National War College

MG Jason Morris- Commandant, National War College
AMB Gautam A. Rana – Deputy Commandant and International Affa
Dr. David P. Auerswald – Dean of Faculty & Academic Programs
COL Ryan A. F. Crowley – Dean of Administration
COL Lee Rush – Dean of Students
Dr. Jason Smith – Associate Dean of Academic Affairs
COL Eric Bjorklund – Associate Dean of Faculty
Dr. Barbara A. Pepe – Director, Institutional Research, Assessment & Accreditation

National Intelligence College

Brian Mansfield - Chief of Staff for the National Defense University (NDU) and Acting Chancellor Acting head of the National Intelligence University

Office of the Secretary of War (OSW)

OSW 2027 Budget is **here**

Active Duty Service personnel 1,300,426 (Coast Guard - part of DHS 42,661)
Army 456,180, Navy 343,384, Marine Corps 171,881, Air Force 318,841, Space Force 10,140
Reservists 740,401
Army National Guard 318,206, Army 161,853, Navy 57,353, Marine Corps 25,592, Air Force 64,588, Space Force 6,311
Civilian Employees 701,125
Army 201,082, Navy 185,620, Marine Corps 16,272, Air Force 162,554, DoW 4th Estate 135,597
(4th Estate are support agencies/headquarters functions that aren't part of the military services essentially the "back office" providing shared services like logistics (DLA), healthcare (DHA), IT (DISA), and acquisition support (DAU)
Total DoW Headcount 2,598,15 As of 11/30/25

HON Pete Hegseth -*Secretary of War*
Ricky Buria - Chief of Staff to the Secretary of War
Patrick Weaver - Deputy Chief of Staff to the Secretary of War
VADM John Wade - Senior Military Assistant to the Secretary of War
Patrick Weaver- Senior advisor to the Secretary of War
Mr. Eric Geressy - Senior Special Advisor to the Secretary of War
Matt Dobson - Senior Advisor to the Secretary of War
Tami Radabaugh - Senior Advisor and Deputy Assistant to the Secretary of War, for Strategic Engagement (Public Affairs)
BG William Wilburn - Deputy Principal Cyber Advisor to the Secretary of War and the Senior Military Advisor for Cyber Policy

HON Steve Feinberg - Deputy Secretary of War
Keith Oliver - Chief of Staff, to the Deputy Assistant Secretary of War
LTG Robert (Bobby) J. Hutt - Senior Military Assistant to Deputy Sec War Stephen Feinberg
Mr. Robert Imig - Senior advisor to the Deputy Secretary of War
Tom Rakusan - Senior advisor to the Deputy Secretary of War

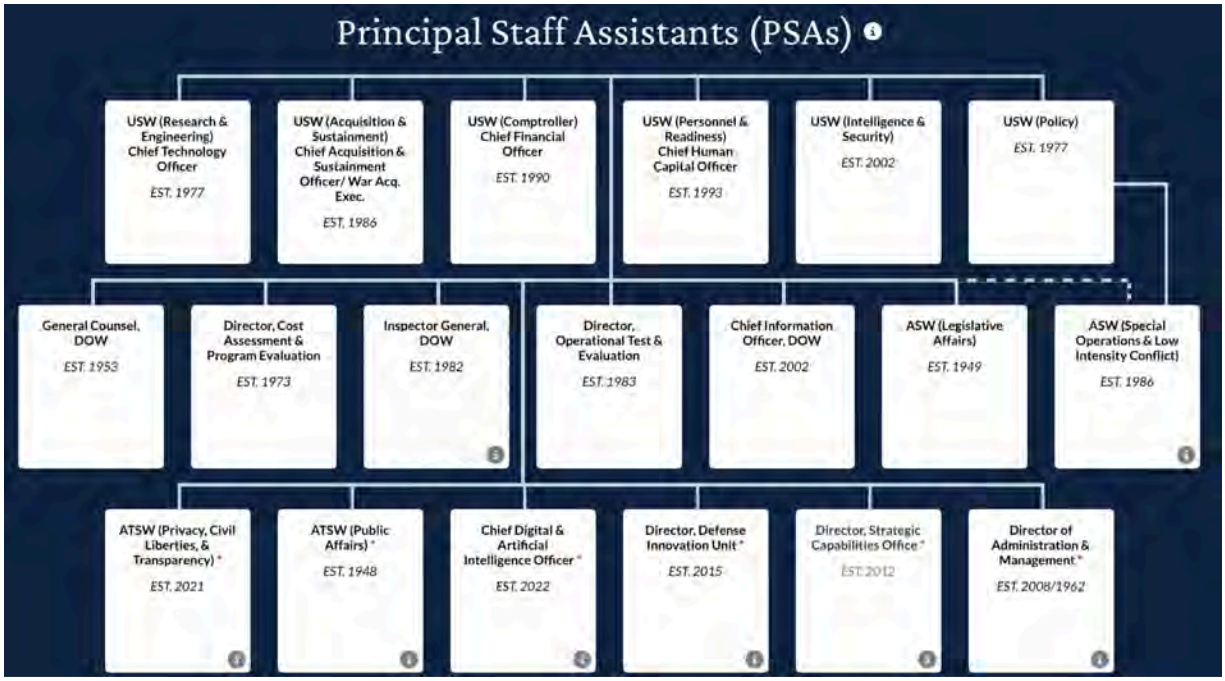
Office of Inspector General

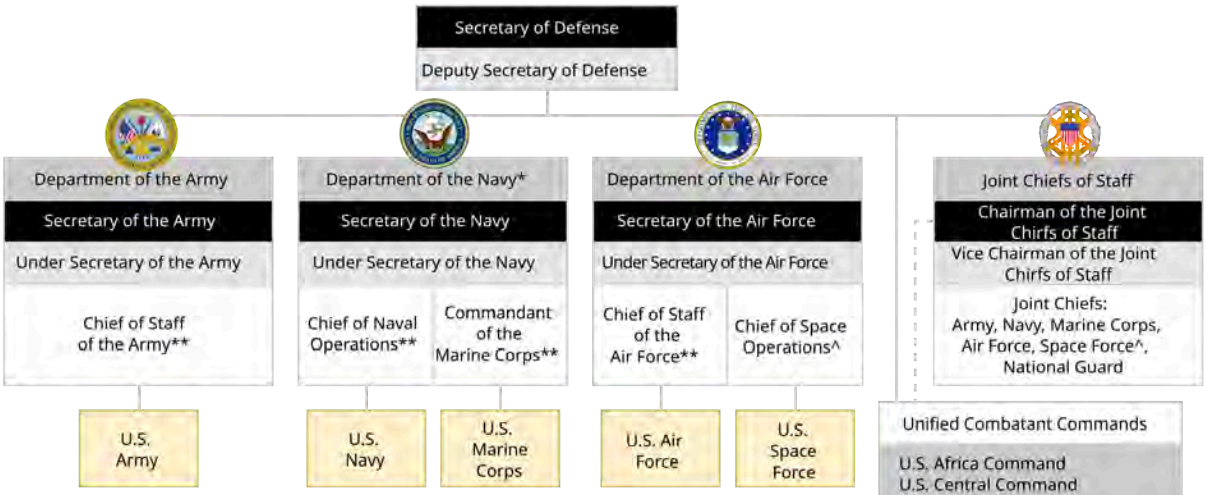
Platte Moring - Inspector General, Department of Defense
Steven A. Stebbins - Acting Inspector General of the Department of Defense

Office of Legislative Affairs and Communications

Hon Macon “Dane” Hughes - Assistant Secretary of Defense for Legislative Affairs
Mr. Jimmy Sapp (PTDO) Principal Deputy Assistant Secretary of Defense for Legislative Affairs
Mr. Jonathan Broderick - Deputy Assistant Secretary of Defense, Senate Affairs
CAPT Bryan Hart - Director, Senate Affairs
Mr. Brendan O'Toole - (PTDO) Deputy Assistant Secretary of Defense, House Affairs
COL John Childress - Director - House Affairs

Ms. Bethany Hudson - Director, Intergovernmental Affairs



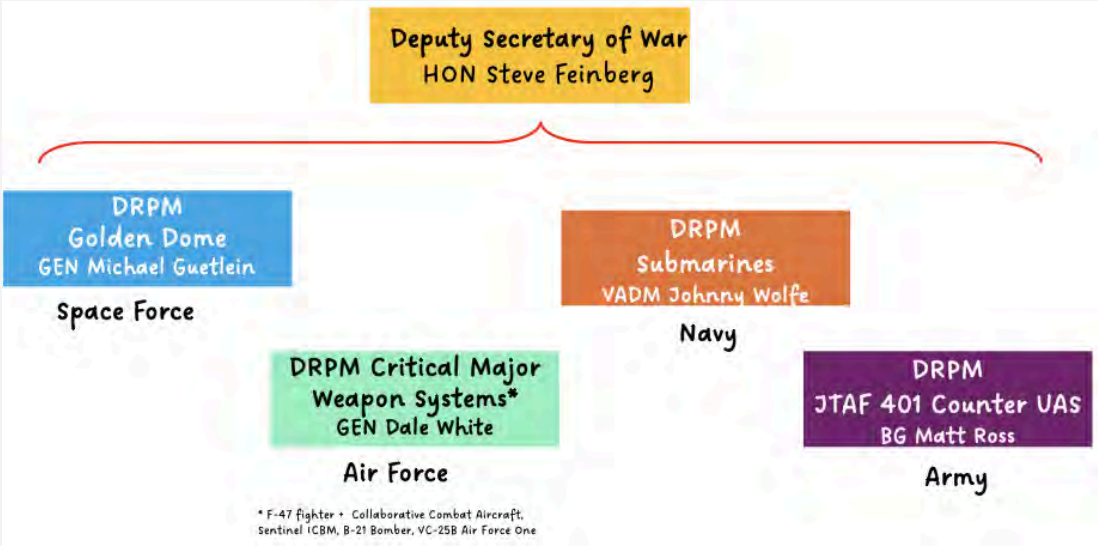


* By statute, the Coast Guard is an armed force under the Navy in time of war or when directed by the President
** JCS member
^ Invited by the CJCS to participate in the JCS process in anticipation of his membership on the JCS on December 20, 2020

The Office is responsible for developing policy, planning, managing resources and evaluating programs. OSD includes the offices of top civilian defense decision-makers for weapons acquisition, research, intelligence, personnel, and fiscal policy.

Direct Reporting Programs

Seven of the DoW's acquisition programs; the Navy's Columbia SSBN, the Air Force Sentinel ICBM replacement, F-47 Fighter, Air Force One, B-21 Bomber, offensive and defensive unmanned systems , and the Space Force Golden Dome missile defense now report directly to Steve Feinberg, Deputy Secretary of War. While their organizations are still part of their respective service, these ~~PEO~~ CPE offices are now direct reports to the Deputy Secretary of War..



DRPM-UxS Direct Reporting Portfolio Manager for Unmanned Offensive / Defensive systems

The DRPM-UxS has directive authority over the following UxS categories and their associated activities (except for current Major Defense Acquisition Programs (MDAPs) (or

- Unmanned aerial group 1-3 systems
- Unmanned surface vessels
    - Except current Navy mUSV program
- Unmanned underwater vessels (in coordination with DRPM Submarines)
- Unmanned ground systems
- Unmanned Autonomy/Artificial Intelligence/Swarming Software
- Counter unmanned systems
- Logistical support to unmanned systems
- Unmanned and counter unmanned system marketplaces

DRPM-UxS will take precedence on all acquisition matters related to execution of UxS programs after the Sec War and the DepSecWar.

Directors of the Joint Interagency Task Force 401 (JIATF-401) and the Defense Autonomous Warfare Group (DA WG) are dual-hatted as elements under the DRPM-UxS.

Drone Supply Chain - Note for Startups

Companies building drones for the DoW need to be aware of compliance issues. These rules are in the NDAA, the Blue List, and the DDP Supply Chain Framework.

1. Provisions in the National Defense Authorization Act (NDAA) answer the question: who and what are prohibited
1. The Blue Cleared UAS List answers: has this specific platform been independently verified as compliant, and can it be procured and operated by the military?
2. The Drone Dominance Program - Supply Chain Framework answers a third question: what must every sub-component of a platform be made from, sourced from, and documented as, in order to participate in the Drone Dominance Program—and on what timeline?

Currently…NDAA compliance is necessary but not sufficient for Blue List certification. Blue List certification is not the same as DDP framework compliance—a platform on the Blue List may not meet DDP phase requirements.

To get up to speed, read every issue of Inside Unmanned Systems.

Joint Interagency Task Force 401 (JIATF 401) Portfolio Manager

JIATF 401 is the DoWs lead organization to develop, field and procure Counter- Unmanned Aircraft Systems (C-sUAS) for defense against Groups 1-3 drones. All Replicator 2 resources now report here, as well as all DoW-wide C-sUAS RDT&E efforts/resources (except for Service-specific and SOCOM program of record development activities.) The task force replaces the Joint Counter-small Unmanned Aircraft Systems Office (JCO). JIATF 401 can approve up to $50 million per initiative without exemptions for new counter-UAS development efforts.

Counter UAS Marketplace

MAJ Mike Hapner - C-UAS marketplace lead for JIATF 401
Read: Small Drones, Big Problems: A First Principles Approach to Countering-UAS

BG Matt Ross - JIATF-401 director
COL Scott McLellan - JIATF-401 deputy director
Paul Lushenko - Chief Strategist for JIATF-401
COL Jonathan Beha - Requirements and Training Division Chief JIATF-401
David Bagnati - executive director of JIATF 401
LTC Alex Morse - Division Chief C-sUAS (JIATF-401)
Brett Holtzman - Strategic Operations Officer - JIATF-401
Scott Menoher - Director of Intelligence JIATF 401
Cam Johnson - Senior Program Analyst at Joint Interagency Task Force (JIATF) 401
Ryan Mitchell - Chief of Requirements Branch at JIATF 401

Emmanuel Burks - Counter UAS Capabilities Portfolio Manager at JIAT-401
Hi-sing Silen - Test Integrator, Joint Interagency Task Force 401
MAJ Anthony Padalino - JIATF-401 response team member
COL Tony Lindh -deputy director for rapid acquisitions, JIATF 401
Michelle Self - Rapid Acquisition Division, JITAF 401
LTC Adam Scher - Strategic Communications Advisor

Joint Counter-Small Unmanned Aircraft System University (JCU)

Fort Sill, Oklahoma
LTC John Peterson - JCU director

Drone Dominance Task Force

COL Greg Merkl - Drone Dominance Director, Office of the Chief of Staff of the Army
COL Jeremie (Hank) Hester - Director, ACE Division/Drone Dominance Task Force, Marine Corps
Travis Metz - program manager for the Drone Dominance program/Deputy Director and Chief Operating Officer, DIU

Blue-List of Cleared Drones

Blue UAS Cleared List are DoW approved drones compliant with current law and policy, and validated as cyber-secure (by either being added from AUVSI's Green List or by the third-party recognized assessors), and are available for DoD purchase and operation.

The DoW classifies unmanned aerial systems (UAS) into "Groups" according to their size and capability.
Group 1 drones - weigh up to 20 pounds, can fly to 1,200 feet, and up to 100 knots/hour.
Group 2 drones - 21 and 55 pounds, can fly to 3,500 feet, and up to 250 knots/hour
Group 3 drones - 55 and 1,320 pounds, can fly to 3,500 and 18,000 feet, and up to 250 knots/hour.
Group 4 drones - >1,320 pounds, can fly up to 18,000 feet and up to 250 knots/hour.
Group 5 drones - >1,320 pounds, can fly over 18,000 feet and at any speed knots/hour.

Group 1 and Group 2 drones now are accounted for as consumable commodities, not durable property, and do not require STANAG 4856 standards.

The Standard Guidelines for Test and Evaluation of Counter-Unmanned Aircraft Systems Technologies

Golden Dome Direct Reporting Portfolio Manager

GEN Michael A. Guetlein - Director Golden Dome- Direct Reporting Program manager (DRPM)
Marcia Holmes - Deputy Director Golden Dome
LTG Brian Gibson military deputy to the DRPM for Golden Dome -
BG Shariful M. Khan - director of staff Golden Dome
Dr. Douglas (Doug) Matty - Chief Digital and Artificial Intelligence Officer
COL Ronald Kemker - Golden dome program manager

COL Jeffrey Porter - director of Army Space and Missile Defense Command Transformation Integration Directorate
MG Steve "Bucky" Butow - Strategic Advisor to the DRPM for Golden Dome

Golden Dome for America Ecosystem Hub (the Hub)

The GDA Hub is the entry point for all partners: traditional, commercial, non-traditional, research labs, academia, the services, and other government agencies. The Hub supports evaluation of mission-critical capabilities. Current focus areas include:

Find, Fix, Assess

Low-Cost Sensors/Radars
Space Sensors (EO, IR, SIGINT, Passive)
Terrestrial Sensors
Radars
Air, Surface, Underwater Sensors

Track

AI
Track Management

Target

C2 & Battle Management
AI & Autonomy

Engage

Low-Cost Interceptors
Terrestrial Kinetic (Guided and Unguided)
Space Kinetics
Non-Kinetics
Terrestrial Launchers
Electronic Warfare
Materials/Energetics
Offensive Cyber

Enablers

Cybersecurity
Transport/Position, Navigation, & Timing Spectrum
Digital Engineering and Modeling & Simulation

Likely participants in Golden Dome
Stan Shafira - Chief Architect, MDA
COL Bryan McClain - PEO Space Combat Power, Space Systems Command
Vacant- Director for Test Targets, MDA
Walt Chai - Program Exec for Advanced Capability Office, MDA
Ginny Perkins - Chief Engineer, MDA
Tracy Tynan - Director of Acquisition Sustainment / International Engagement + FMS, MDA
LTC John Diaz - Golden Dome project manager logistics MDA

Submarine Direct Reporting Portfolio Manager (DRPM)

Oversees the non-nuclear construction of Virginia and Columbia-class submarines The Maritime Industrial Base (MIB) office will report in part to the Gaucher related to the submarine industrial expansion effort
VADM Robert M. Gaucher - submarine direct reporting portfolio manager (DRPM)
vacant - Executive Director, Submarine Direct Reporting Portfolio Manager
RADM Jonathan Rucker - Director, Design and Construction, DRPM Submarines

DRPM Submarine is also under the Navy Portfolio Acquisition Executive (PAE) Undersea - page 227

Critical Major Weapon Systems Programs Direct Reporting Portfolio Manager (DRPM)

Includes B-21 Bomber, VC-25B Presidential Airlift, F-47 Fighter, and the LGM-35A Sentinel and Minuteman III ICBM systems

GEN Dale R. White - Direct reporting portfolio manager, Critical Major Weapon Systems Programs

LTG Mark B. Pye - deputy director, Critical Major Weapon Systems Programs

Special Access Programs Central Office SAPCO

MG David W. Abba -Director of Special Programs/Dir DoW Special Access Program Central Office

Under Secretary of War (Comptroller)

Jules W. Hurst III - Under Secretary of War (Comptroller)/Chief Financial Officer
Michael T. Powers - Deputy UnderSecretary of War Comptroller
Ms. Jennifer L. Desautel - Director, Defense Contract Audit Agency (DCAA)
Mr. Jonathan Witter - Director, Defense Finance and Accounting Service (DFAS)
Ms. Anne McAndrew - Deputy Comptroller, Program Budget (PB)
Mr. Thomas "Tom" Harker - Deputy Chief Financial Officer (DCFO)
Mr. Art Miller - Deputy Comptroller, Budget and Appropriations Affairs (BAA)
Mr. Scott W. Bauer - Executive Director, Human Capital and Resource Management (HCRM)
Ryan Burgess - critical initiatives, Office of the Undersecretary of War (Comptroller)
Darryl R. Chew - Office of the Undersecretary of War (Comptroller)

Office of Cost Assessment and Program Evaluation (CAPE)

HON Michael Payne - Principal Deputy Director and Acting Director for Cost Assessment and Program Evaluation-Director, (DCAPE)
Brandeanna Allen - Deputy Director, CAPE
Thomas Johnson - Operations Research Analysis CAPE
Naz Azizian - Operations Research Analysis CAPE

DoW Chief Information Officer (CIO)

Kirsten Davies - DoW Chief Information Officer (CIO)
Sonu Shankar - principal deputy Chief Information Officer (CIO)
James “Aaron” Bishop, SES - Deputy CIO for Cybersecurity and CISO for the Department of War
Mr. William Dunlap, SES - acting Principal Deputy CIO
Kayla Huthoefer - Chief of Staff for CIO
Bradley Ferdinand - Deputy Director Resources program and budget
Alfredo Rodriguez - Deputy Director/Program Lead Cyber Workforce Data & Analytics
Matt Isnor - Director, Cyber Workforce Development, Chief Information Office
Ryan McArthur - Special Advisor for Capability Development and Operational Excellence
Marci McCarthy - Director of External Engagements
Vishal Aswani - Special Advisor for Transformation

Deputy CIO for Command, Control, & Communications (DCIO C3)

Kevin Mulvihill, SES, - Deputy CIO (DCIO) Command, Control, & Communications (C3)
Anthony Smith - Principal Director (PD DCIO) for Command, Control, & Communications (C3)

Deputy CIO for Cybersecurity (DCIO CS)

Mr. David McKeown - Deputy CIO (DCIO) for Cybersecurity (CS) and the Chief Information Security Officer (CISO)
Mr. Gurpreet Bhatia - Principal Director (PD DCIO) for Cybersecurity (CS) and the Deputy Chief Information Security Officer (CISO)

Sudha Vyas - chief cyber architect - CIO– CS
Tim Lonchena - Program Director Zero Trust Portfolio Management Office (ZT PfMO)
Defense Industrial Base (DIB) Cybersecurity
Buddy Dees - Director of the CMMC Program Management Office (PMO)

Deputy CIO for Information Enterprise (DCIO IE)

Mr. William Dunlap, SES - Deputy CIO (DCIO) for the Information Enterprise (IE)
Mr. Carl Porter - *acting* Deputy CIO (DCIO) for the Information Enterprise (IE)
Mr. Rob Vietmeyer - Chief Software Officer (IE)
Deputy CIO for Resources & Analysis (DCIO R&A)
Ms. Christine Condon - Deputy CIO (DCIO) for Resources & Analysis (RA)
Mr. Mark Gorak - Principal Director (PD DCIO) for Resources & Analysis (RA)
CWO4 (Cyber) David Vaughn - Technical Advisor for Data and AI Infrastructure

Defense Information Systems Agency (DISA)

LTG Paul T. Stanton - Director DISA
Christopher Barnhurst, SES - Deputy Director DISA
Jeffrey Register, SES - Chief Of Staff DISA
LTC David Courter - DISA's chief of combatant command plan integration
Jason G. Martin - DISA component acquisition executive and acquisition director
David White - program manager, Joint Enterprise License Agreements, DISA
Douglas Packard - DISA Director procurement services executive (dual-hatted as the Director, Defense Information Technology Contracting Organization (DITCO)
Steve Wallace - chief technology officer and director of Emerging Technology Directorate
Wayne K. Walsh - Acting Chief Data Officer
COL Ellis Z. Gordon - Operations, Plans and Exercises Directorate
Sajeel Ahmed - performing duties of director J6 - command, control, communications, and computer enterprise directorate
Barbara Crawford - Chief Financial Officer/J8 at Defense Information Systems Agency
Michael Kuchta - Engagement Executive for the Defense Information Systems Agency
Allen Pridgen - Chief, Application Services Branch J9 Hosting and Compute (J9 HaC)
Korie Seville - Deputy CTO for Compute
Jennifer Augustine - Director, Strategic Outreach and Talent Acquisition at DISA
Sherri Sokol - Emerging Technology
COL Toby Hlad - Commander, Defense Information Systems Agency Pacific
Vanessa Chadwick - Chief, Command and Control/Intelligence, Surveillance, and Reconnaissance (C2/ISR) Branch (JTC1)
J-9 Hosting and Compute (HaC)
Jesse Sciuto - J-92 Hosting and Compute (HaC), Product Development & Management Office
Matt Quinn - Joint Operational Edge (JOE) Product Owner, J9 Hosting and Compute
Mr. Adam Ringel - OCONUS Cloud Portfolio Manager, J9 Hosting and Compute
COL Tilisha C. Lockley - Commander, DISA Europe

Mission Partner Environment

Nicholas (Nick) Creswell - Portfolio Acquisition Executive, Mission Partner Environment

Navy and Marine Corps Spectrum Center (NMSC)

Tom Downie - Director, Navy and Marine Corps Spectrum Center at Department of the Navy

NMCSO PAC

Randall Hall - Operations Supervisor at NMCSO PAC

David Harris - Navy/Marine Corps Spectrum Office

NMCSO EUR

Mark Brushwood - SPECTRUM Management at US EUCOM / JFMOEUR at EUCOM ECJ6

Small Business Programs DISA

Carlen Capenos - director office of Small Business Programs DISA

Corporate Connections

PEO Transport DISA

Chris Paczkowski- Director, Program Executive Office Transport

Gordon Bradley - Technical Director DISA Joint Interoperability Test Command

Responsible for DoW networking, including satellite communication gateways, internet access points, and global service centers.

PEO Spectrum DISA

Dr. Steven A. Harrison - Chief Engineer, Section Chief, Computer Scientist, and Data Scientist for PEO Spectrum

Manages the Global Electromagnetic Spectrum Information System (GEMSIS) program. Includes the Joint Spectrum Data Repository (JSDR) Integrated Spectrum Desktop (ISD), and the End-to-End Supportability System (E2ESS) system.

PEO Cyber DISA

Brian Hermann - Cyber Director and Program Executive Officer

John Baase - DoD E-ICAM (Identity, Credential, and Access Management) Program Manager

Provides cybersecurity sensing, collection, and analysis capabilities across the Defense Information Systems Network (DISN) and supports engineering efforts to improve network security.

PEO Mission Assurance (PEO-MA) DISA

Alicia Brogden Chief Future Operations and Mission Assurance Division Infrastructure Protection

Matthew Matzer - Deputy, Zero Trust Portfolio Management Office at DISA

Focuses on security and network engineering support, technology management, and program management for systems like Domain Name System (DNS)

Strategic Capabilities Office (SCO)

Mr. Jay Dryer - Director of the Strategic Capabilities Office (SCO) (retiring Dec 2025)

Luis Molina - Deputy Director of the Strategic Capabilities Office (SCO)

Jason Klimek - CIO, Strategic Capabilities Office

Darren Dick - Director of Intelligence, Strategic Capabilities Office

Andreas Tempelis - Program Director, Air/Space Integration

Jim Jones - Program Manager, Strategic Capabilities Office

Kevin Wirth - Program Manager, Strategic Capabilities Office

Jonathan Reeves - Program Manager at OSD Strategic Capabilities Office (SCO)
Edward Takesuye - Project Manager, Strategic Capabilities Office
Lonnie (Pumpkin) Lingafelter - Systems Engineering and Technical Assistance (SETA) Strategic Capabilities Office
Sam Gray - Chief Technology Officer, AI Lead, Strategic Capabilities Office
SCO has three portfolios: long-range fires, autonomy and AI, and "special and enabling capabilities"

- The long-range fires portfolio - both offensive and defensive kinetic systems
- Autonomy and AI portfolio - command-and-control
- Special enabling capabilities - cyber, electronic warfare, space & special operations

SCO's eight focus areas across those portfolios include: precision fires and lethal effects, contested and contesting logistics, novel employment and collaborative systems, deception and surprise, advanced kill webs, countering adversary or "red" kill chains, extended reach and survivability, and cost-effective air defense.

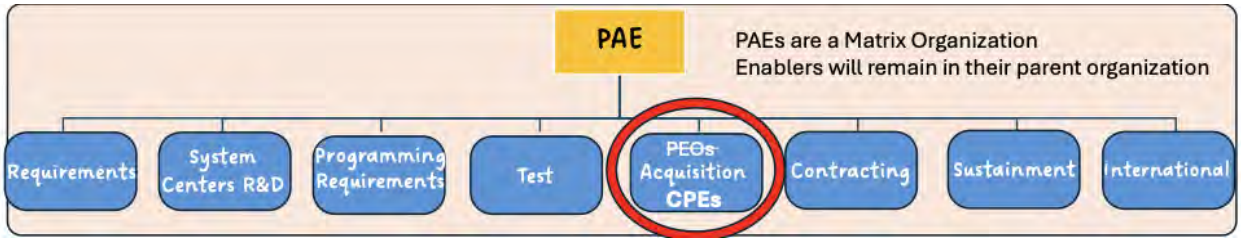
Office of the Under Secretary of War for Acquisition and Sustainment (OUSD(A&S))

HON Michael Duffey - Under Secretary of War for Acquisition & Sustainment
HON Daniel L. Zimmerman - Performing the Duties of Deputy Under Secretary of War for Acquisition & Sustainment
Richard (Matt) O'Malley - nominee Deputy Under Secretary of Defense for Acquisition and Sustainment [DUSD A&S]
Matthew (Matt) McNitt - Chief of Staff to the Under Secretary of War for Acquisition & Sustainment
Matthew Howard - Senior Advisor to the Under Secretary of War for Acquisition and Sustainment

The Warfighting Acquisition System – The Portfolio Acquisition Executive

To cut through individual acquisition silos, the all the Services are creating Portfolio Acquisition Executives (PAEs) organized around common Warfighting Concepts, technologies, or operational integration needs.

The old PEO Offices are now part of this larger Portfolio Acquisition Executive. The difference is now each Portfolio Acquisition Executive (PAE) is responsible for the entire end-to-end process of the different Acquisition functions: Capability Gaps/Requirements, System Centers, Programming, Acquisition (the PEOs), Testing, Contracting and Sustainment.



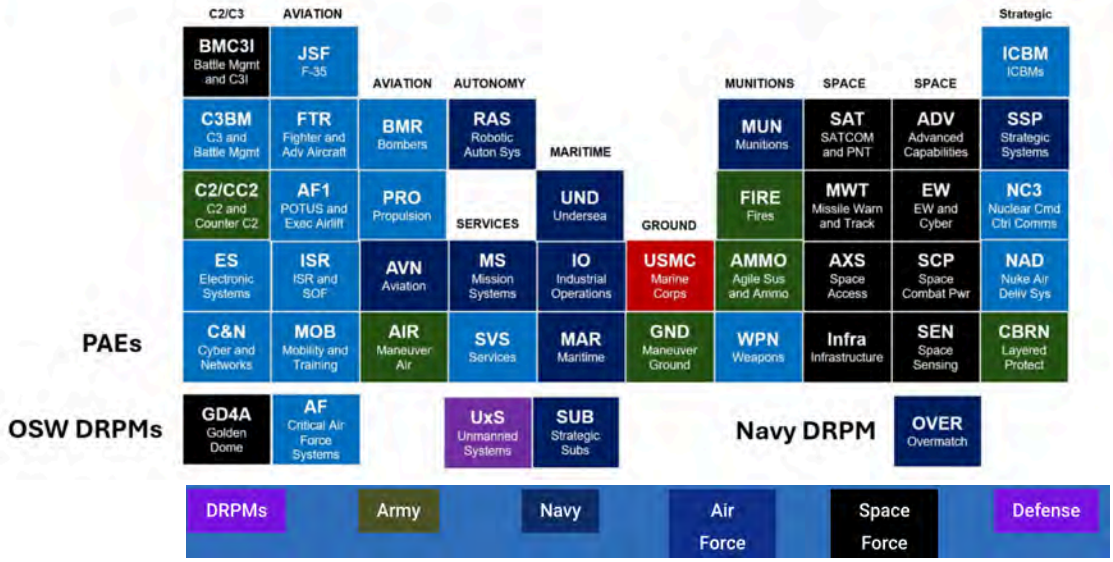
Today's Program Executive Offices/Officers (PEOs) will become *Capability Program Executives* (CPEs), and act as a Portfolios' acquisition arm.

Portfolio Acquisition Executives (PAEs) are organized as a matrix organization – using people from existing organizations – requirements, PEOs CPEs, sustainment, contracting etc. The PAEs themselves will have a small staff for coordination. This means that the PAEs will have a small coordinating staff, while the existing organizations will remain in place.

The good news for startups and nontraditional vendors is that DoW will prioritize speed to delivery - buying off-the-shelf things that already exist, and use fast-track acquisition processes, rather than the cumbersome existing Federal Acquisition Regulations. To manage all of this, they are reorganizing the entire Acquisition ecosystem across the Services.

Multiple Acquisition Portfolios In Each Service

Each Service (Army, Navy, Marines, Air Force, Space Force) has multiple Portfolios each run by a Portfolio Acquisition Executive (PAE). For example, the Army reorganized its 12 existing PEO offices to become part of 6 portfolios. Each of the 6 portfolios headed by PAEs will be commanded by a Major General. Further details are in the *How to Use this Directory* section, page 1 and the sections of each of the Services on the Army Portfolio Acquisition Executives.



Source: Digital Pentagon (Awesome Site)

OUSD(A&S) Defense Security Cooperation Agency (DSCA)

Trains, educates, advises, and equips foreign partners. Coordinates foreign military sales.

Mary Beth Morgan - Director DSCA

Alan G. Gorowitz - Senior Strategy Advisor DSCA

Brian Watford - Assistant Director for Administration DSCA

David Ferrari - advisor to the DSCA director

Defense Security Cooperation Service

Eric J. Larson - Acting Director of the Defense Security Cooperation Service (DSCS)

Defense Security Cooperation University

Dr. Jason Fritz - Assistant Director and President of Defense Security Cooperation University

Kareem Oweiss - Acting Vice President Defense Security Cooperation University (DSCU)

Office of International Operations

Robert Helfant - Assistant Director for International Operations DSCA

Office of Business Operations

Aaron J. Harding - Assistant Director for Business Operations, COO, and CFO DSCA

Office of Strategy, Plans, and Policy (SPP)

Vacant - Assistant Director for Strategy, Plans, and Policy DSCA

Irregular Warfare Center (IWC)

Administrative / operational support from DSCA, Policy oversight / governance from ASD(SO/LIC)

Dr. Dennis Walters - Acting Director Irregular Warfare Center (IWC)

Dr. Lori L. Leffler - Deputy Director & Chief of Staff

Erik Herr - Chief of Operations

Dr. Jeffrey Gardner - Chief of Curriculum and Senior Faculty

MG (R) Ed Dorman - Senior Advisor for Global Sustainment, Contested Logistics, and Offensive Supply Chain Operations

Dr. Sandor Fabian - Deputy Regional Advisor for European Command and Africa Command

Dr. Joshua Hastey - Deputy Regional Advisor for Pacific Command and U.S. Forces Korea

Defense Security Cooperation University

Dr. Jason E. Fritz - President DSC University / Assistant Director, DSCA

Kareem Oweiss - Acting Vice President Defense Security Cooperation University

Dr. Sonya Finley - Dean Workforce Education and Development, DSC University

Chris Hannigan - Acting Chief of Staff, International Military Training and Education Division Chief DSC University

Martin J. "Marty" Holland - Deputy Assistant Director Security Cooperation Workforce Development Program – Human Capital Initiative DSC University

Ian S. Wexler - Director, Institute for Security Governance/Acting DeanInternational Training, Education, and Advising DSC University

Campus Information

DSCU's Wright-Patterson AFB, Ohio Campus

DSCU's NSA Monterey, California, Campus

DSCU's NAVSTA Newport, Rhode Island, Campus

OUSD (A&S) International Armaments Cooperation
Michael Cadenazzi - Performing the Duties of ASW (International Armaments Cooperation)
Katherine Katina - Acting Principal Deputy ASW (International Armaments Cooperation)

OUSD (A&S) Joint Acquisition & Analytics (JAA)
Sean Curl - Director, Joint Analysis & Analytics

OUSD (A&S) Joint Energetics Transition Office (JETO)
Alexander Woods - Director of the Joint Energetics Transition Office (JETO)

OUSD (A&S) Defense Technology Security Administration DTSA
Michael Laychak, SES - Director, DTSA
Andrea Yaffe, SES - Deputy Director, DTSA
COL Robert Switzer - Senior Military Assistant, DTSA
Yier Shi - Chief, Strategy and Communications, DTSA
Mission Support Office (MSO)
Candace S. Lyons - Chief Operating Officer, DTSA
International Engagement Directorate (IED)
Jon E. Chicky - Assistant Director, International Engagement Directorate, DTSA
Scott Nelson - Deputy Assistant Director, International Engagement Directorate, DTSA
Research Analysis & Intelligence Dissemination Directorate
Wilbert "Duke" Jackson - Assistant Director, Research Analysis & Intelligence Dissemination Directorate (RAID) DTSA
Export Control Directorate (ECD)
Michael R. Martin - Assistant Director, Export Control Directorate DTSA
Edward Auger - Deputy Assistant Director, Export Control Directorate DTSA
Elyas Akram - Division Chief for Semiconductors, Cyber, Land and Sea
Regulation, Interagency and Outreach
Manned Aircraft
Missiles, UAVs and Space
Sensors / Electronics
Land / Sea / NBC
Cyber and Semiconductors

OUSD ASD(A) Assistant Secretary of War for Acquisition ASD(A)
reports to OUSD(A&S)
James A. Ruocco - Performing the Duties of Assistant Secretary of War for Acquisition
David S. Cadman - Acting Principal Deputy Assistant Secretary of War for Acquisition

OUSD ASD(A) Platform and Weapon Portfolio Management
Shahab Chaudhry, SES -Deputy Assistant Secretary of War, Platform and Weapon Portfolio Mgmt

Air Platforms and Weapons
Brandon E. Sweat, SES - Director Air Platforms and Weapons
Electronic Warfare
Mr. G. Arthur McGettrick, SES - Director Electronic Warfare
Surface Warfare
Sunshine Smith-Carroll, PhD - Director Surface Warfare
Cyber Warfare
John Garstka, SES - Director Cyber Warfare/Platform and Weapons Portfolio Management

OUSD ASD(A) Strategic, Space, and Intelligence Portfolio Management
Dr. Amy S. Smith-Carroll - Acting Deputy Assistant Secretary of War for Strategic, Space, and Intelligence Portfolio Management
Command, Control, Communication, Computers (C4) and Missile Defense
Deven J. Lowman -Acting Director
Nuclear Command and Control and Communications
Dr. Todd Silver - Director
Strategic Deterrence and Capabilities
Ms. Brooke McNally - Director
Space and National Intelligence
Mr. Kevin Peterson - Director

OUSD ASD(A) Joint Rapid Acquisition Cell
MG Edward Vaughan - Executive Director OUSD(A&S) Joint Rapid Acquisition Cell
Assists in resolving issues impeding the urgent materiel and logistics requirements that the Combatant Commands certify as operationally critical and the Joint Staff validates as an urgent Warfighter need.
Joint Urgent Operational Need/Joint Emergent Operational Need
The Warfighter Senior Integration Group (Afghanistan, Counter ISIS)
Defense Assisted Acquisition
Legislative Proposals

OUSD ASD(A) Defense Pricing, Contracting, and Acquisition Policy
John M. Tenaglia - Principal Director, Defense Pricing, Contracting, and Acquisition Policy
Peter Guinto - Senior Technical Advisor for Contract Pricing, Price, Cost and Finance
Mark E. Krzysko - Deputy Director, Acquisition Policy and Innovation Enterprise Information and Acquisition Innovation Research Center
LTC Shayla CantySmith - Military Assistant
Acquisition Policy and Innovation
Nickee Abbott- Strategic Advisor
Contracting eBusiness
Carol Brown - Acting Director, Contracting eBusiness
Jay Olsen - Deputy, Contracting eBusiness
Contract Policy
COL Steven R. Green, Jr. - Acting Director, Contract Policy

Defense Acquisition Regulations System
Kimberly Ziegler – Acting Director, Defense Acquisition Regulations System (DARS)
Dawn Messer – Acting Deputy Director, Defense Acquisition Regulations System
Contract Pricing, Price, Cost and Finance
Leslie Overturf - Acting Director, Price, Cost and Finance
Peter Guinto - Senior Technical Advisor for Contract Pricing, Price, Cost and Finance
Defense FAR Supplement (DFARS) and Procedures, Guidance, and Information (PGI)
The DFARS and PGI provide uniform acquisition policies and procedures for the Department of War. An electronic version of the official DFARS is available at www.ecfr.gov, under Title 48, Chapter 2.

read here: DFARS Revolutionary FAR Overhaul Class Deviations

OUSD ASD(A) Acquisition Integration And Interoperability (Ai2)
Dave Tremper - Deputy Assistant Secretary of War for Acquisition Integration and Interoperability (AI2)

1. Institutionalizing lessons learned from the Competitive Advantage Pathfinders (CAP) that reduce time to delivery by identifying and breaking down barriers impeding fielding
2. Integrated Acquisition Portfolio Reviews (IAPR)- look at joint challenges through mission to synchronize warfighting concepts, requirements, and program execution
3. Align Service-specific system acquisition programs, prototypes, and S&T projects for joint capabilities

OUSD ASD(A) Wartime Production Unit (WPU) (was Joint Production Accelerator Cell (JPAC)

Manages and executes the direct support of urgent acquisition production priorities, bringing together manufacturing and supply chain experts from within the Pentagon and industry to surge manufacturing capacity and deliver weapons at speed.
Julia (Thompson) Torrence - Deputy Director, OUSD(A&S)/JPAC
MG Edward (Hertz) Vaughan - Executive Secretary, Munitions Acceleration Task Force | Executive Director, JPAC & JRAC
Elizabeth Kreft Brienza - Deputy Director | Munitions Acceleration Task Force OSW/A&S | Joint Production Accelerator Cell (JPAC)
Gregory (Greg) Sanders - Senior Policy Analyst, Joint Production Accelerator Cell
Chris Michienzi - Special Advisor
Laura Leichus -

OUSD ASD(A) Defense Contract Management Agency (DCMA)
VADM Stephen Tedford - Director, Defense Contract Management Agency
Sonya I. Ebright - Deputy Director, Defense Contract Management Agency
Dr. Cherry Wilcoxon - Acting Deputy Director, Defense Contract Management Agency
Ryan Kidd - Chief of Staff Defense Contract Management Agency
Craig Morgan, SES - executive director of the DCMA Contracts Directorate
Gabriel Gonzalez, SES - executive director of DCMA Total Force directorate

David Catanoso, SES - executive director, DCMA Information Technology Directorate and chief information office
COL Deanne M. Ojeda - Commander, Defense Contract Management Agency Springfield, Picatinny Arsenal
CAPT Anthony DiCola - Commander, Mid-Atlantic Defense Contract Management Agency

DCMA administers the contracts awarded by the military working with customers, industry/contractors to assure products and services are delivered within cost and on schedule
Blue UAS
transitioning from the Defense Innovation Unit to the Defense Contract Management Agency
Special Programs Unmanned Systems-Experimental US-X
COL Dustin Thomas - Commander of Unmanned Systems-Experimental
MAJ Eric Scholl - US-X Blue List program manager
Blue List Unmanned Aircraft Systems website - drones now part of Defense Contract Management Agency (DCMA)

OUSD ASD(A) Warfighting Acquisition University (WAU)
Bilyana Anderson - President, Defense Acquisition University
Michael Coolican - Vice President/ Provost Defense Acquisition University
Mr. Frank Kelly - Vice President Defense Acquisition University
Angela Carsten - Chief of Staff Defense Acquisition University
Bob Marion - Executive in Residence, Acquisition University
College of Contract Management (CCM)
Michel Jimerson - Dean of the CCM
Defense Systems Management College
Greg Prothero - Leads the Requirements Center
Rapid Integrated Scalable Enterprise (RISE)

OUSD ASD(S) Assistant Secretary of War for Sustainment

reports to OUSD(A&S)
Brian Birdwell - Assistant Secretary Defense for Sustainment
Leigh E. Method, SES - Acting Asst Sec Defense for Sustainment
Leigh E. Method, SES - Principal Deputy Assistant Sec Defense for Sustainment
Joseph A. Brooks - Executive Director for Regional Sustainment

OUSD ASD(S) Logistics
Erica H. Plath, SES - Deputy Assistant Secretary of War for Logistics, principal advisor to the Assistant Secretary of War for Sustainment

OUSD ASD(S) Material Readiness
Mr. Patrick Kelleher - Deputy Asst Sec Def Material Readiness

OUSD ASD(S) Product Support
Jeffery Carter, SES - Deputy Assistant Secretary of War for Product Support

OUSD ASD(S) Defense Logistics Agency (DLA)
LTG David J. Sanford - Director Defense Logistics Agency
Mr. Brad Bunn, SES - Vice Director DLA
Ms. Kayrn Runstrom - Chief of Staff
Sue Goodyear - Chief Financial Officer, Defense Logistics Agency
Vacant - Director of Logistics Operations (J3) / Commander of Joint Regional Combat Support
Patrick Kelleher - Executive Director, Operations & Sustainment, DLA Logistics Operations (J31)
Mr. Adarryl Roberts - Chief Information Officer, DLA Information Operations (J6)
Dr. Barry A. Humphrey - Program Manager Logistics Technology Research, DLA (J68 R&D)
Mr. Matthew R. Beebe, SES - Director DLA Acquisition, J7
MG Stephanie Q. Howard - Director, DLA Joint Reserve Force (J9)
Defense Logistics Agency Strategic Materials
Mr. Eric J. Mata - Administrator, DLA Strategic Materials
Ms. Theresa Leland - Deputy Administrator, DLA Strategic Materials
- Directorate of Strategic Planning and Market Research
- Directorate of Material Management

Defense Logistics Agency Distribution
BG Kevin L. Cotman - Commander, Defense Logistics Agency Distribution
Mr. Gene Surmacz - Chief of Staff, DLA Distribution
DLA Weapons Support Columbus
RDML Julie Treanor - Commander – Land and Maritime
Mr. Steven W. Kinskie, SES - Deputy Commander, DLA Weapons Support
Ms. Cathy Contreras, SES - Acquisition Executive, DLA Weapons Support
COL Lee E. Akers - Chief of Staff, DLA Weapons Support (Columbus)
DLA Weapons Support Richmond
BG Patrick R. Launey - Commander, DLA Weapons Support (Richmond) and DSCR
Mr. Steven W. Kinskie, SES - Deputy Commander, DLA Weapons Support
Ms. Cathy Contreras, SES - Acquisition Executive, DLA Weapons Support
Ms. Tanya Hill - Chief of Staff, DLA Weapons Support (Richmond)
Mr. Gerald 'Chris' Collins - Director of Operations, DLA Weapons Support (Richmond)
CMDR Aaron Smith- Defense Logistics Agency Distribution Sigonella, Italy
DLA CENTCOM & SOCOM
COL Edward R. Runyan - Commander, DLA CENTCOM & SOCOM
Ms. Janice Rice - Deputy Commander, DLA CENTCOM & SOCOM
DLA Indo-Pacific
CAPT Patrick Brown - Commander, DLA Indo-Pacific
Lindsay McManus - Deputy Commander DLA Indo-Pacific Pearl Harbor, Hawaii
COL Dennis Han - Military Deputy Commander DLA Indo-Pacific
DLA Europe and Africa

COL Tracy Yates - Commander, DLA Europe & Africa
Mr. Christopher T. Davis - Deputy Commander, DLA Europe & Africa

Defense Logistics Agency Energy

RADM Timothy (Tim) Brown - Commander, Defense Logistics Agency Energy
Mr. George Atwood - Deputy Director, DLA Energy
Douglas G. Smith - Director of Aerospace Energy, DLA Energy
Ms. Gabriella M. Earhardt - Acquisition Executive, DLA Energy
LTC Bradley J. Cooper - Chief of Staff, DLA Energy

DLA Energy Business Process Support Directorate

Dave Friedler - director, Energy Business Process Support Directorate
Toka Trau-Massey - Supervisory Business Process Analyst

OUSD ASD(S) Defense Microelectronics Activity

Dr. Nicolas Martin - Director of the Defense Microelectronics Activity
Adrienne E. Strickland - Deputy Director of the Defense Microelectronics Activity (DMEA)

OUSD ASD(S) Operations

Mr. Brian Copes - Deputy Asst Sec Defense

OUSD ASD(EI&E) Assistant Secretary of War for Energy, Installations, and Environment (ASD(EI&E))

reports to OUSD(A&S)
Hon Dale R. Marks - Assistant Secretary of Defense for Energy, Installations, and Environment
Robert (Bob) Thompson - Principal Deputy Asst Sec Energy, Installations, and Environment

Energy Resilience & Optimization

Rebecca Isacowitz, SES - Deputy Asst Sec Def for Energy Resilience & Optimization
LTC Jaime Melton Anderson - chief of staff operational-innovation (OE-I)
Dominick Wright - Chief of Wargaming for Operational Energy

Infrastructure Modernization & Resilience

Mark Sinder - Deputy Asst Sec Def for Infrastructure Modernization & Resilience
John Lazar - Operational energy integration lead

Environmental Management & Restoration (EM&R)

Ronald Tickle - Deputy Assistant Secretary of Defense for Environmental Management & Restoration (EM&R)

Housing (H)

Adam Dontz - Deputy Assistant Secretary of War (DASW) for Housing

Hawaii Coordination Cell

Ms. D. Noelani Kalipi - Senior Advisor, Hawaii Coordination Cell (HCC)

Office of Local Defense Community Cooperation

Patrick O'Brien - Director of Office of Local Defense Community Cooperation

OUSD ASD(ND-CBD) Asst Sec Def for Nuclear Deterrence, Chemical, and Biological Defense Policy and Programs (ND-CBD)

reports to OUSD(A&S)
Dr. Robert Kadlec - ASD for Nuclear Deterrence, Chemical, and Biological Defense Policy and Programs (ND-CBD)
Dr. Robert Soofer - Deputy Assistant Secretary of War for Nuclear Deterrence and Countering Weapons of Mass Destruction Policy (NCWMD)
Mr. Drew Walter - Acting Principal Deputy Assistant Secretary of War for Nuclear Deterrence, Chemical, and Biological Defense Policy and Programs (ND-CBD)
Todd Sriver, SES - Acting Deputy Assistant Secretary of War for Nuclear Programs and Portfolio Management
Tina Schoenberger - Deputy Director, Nuclear Deterrence Policy
Patrick Endress - Senior advisor strategy and intelligence office
Nuclear Matters(NM))
Ms. Casey Deering - Acting Asst Sec Def for Nuclear Matters(NM))
Chemical, Biological, Radiological, and Nuclear Defense CBRND
Ian Watson- Deputy Asst Sec Def for CBRN Defense (DASD(CBRND))
Physical RDA (Research Development and Acquisition) Programs
Jeff French - Deputy Director, Physical RDA Programs, ODASD(CBD)
Medical RDA (Research Development and Acquisition) Programs
Camilo Morales - Director of Medical RDA at ODASD(CBD)
Mission Integration
Chemical and Biological Security
Strategy plans, and engagement
Resource Management

OUSD ASD(ND-CBD) Threat Reduction And Arms Control **TRAC**

Ms. Cassie Simmons-Brown - Performing the duties of Deputy Asst Sec Def for Threat Reduction and Arms Control (TRAC)
Evelyn Ostrom - Chief of Operations/Acting Chief of Staff

Defense Threat Reduction Agency (DTRA)

MG Lyle K. Drew - Acting Director, Defense Threat Reduction Agency (DTRA)
DTRA Staff
Mr. Jeffrey Sgarlata - Chief of Staff for the Defense Threat Reduction Agency (DTRA)
J1 Ms. Michele L. Cleveland - Director of Human Resources (J1)
J4 Teresa Kless, SES - Director of Acquisitions, Contracts and Logistics
J3/J5/J8 Dr. Robert Pope, SES - Director of Operations, Plans and Programs (J3/J5/J8)
J6 Burton Post, SES - Director of Information Integration & Technology Services (J6)
Ms. Kristi Church, SES - Director of Nuclear Enterprise (NE)
Ms. Laura J. Gross, SES - Director Global Threat Reduction (GT)
Dr. James Petro, SES - Director of Research and Development (RD)

Daniel DelGrosso - Chief Technology Officer DTRA
Hunter F. Lutinski, SES - Acting Executive Director (DTRA)
Robert Pope, SES - Director of Operations, Plans, and Programs (J3/5/8) DTRA
Alan Rudolph - Director of Chemical and Biological Technologies, DTRA
Benjamin Martin - Team Chief DTRA
Stephanie Pennington - International CWMD (Countering Weapons of Mass Destruction): Program Manager
Kirk Hunter - Agency Requirements Cell Chief , DTRA
DTRA Joint Science and Technology Office (JSTO)
Dr. Robert Kristovich - DTRA JSTO director
Chemical Biological Operational Analysis (CBOA) into the S&T CBRN-Capability Operational User Trial (SCOUT)
Research and Development Directorate
James (Ben) Petro - Director, Research and Development
Rob Prins - Chief, Nuclear Detection Division DTRA
Amanda Richardson - Director, Counter WMD Technologies Department (RD-CX) DTRA
Becky Elliot - Deputy Division Chief, Pathway Defeat Division (CXP) DTRA
Nicholas (Nick) Wager - CXP Division Chief DTRA
Nuclear Science and Engineering Research Center
LTC Andrew Decker - Director, Nuclear Science and Engineering Research Center DTRA
MAJ Tyler J. Halbert - Deputy Director, Nuclear Science and Engineering Research Center DTRA
MAJ Kurt Hebert - Nuclear Operations and Counter Weapons of Mass Destruction Officer (FA-52) DTRA

OUSW ASD(IBP), Assistant Secretary of War for Industrial Base Policy ASD(IBP)

reports to OUSD(A&S)
Michael Cadenazzi - Assistant Secretary of War for Industrial Base Policy
Dr. Vic S. Ramdass, SES - Principal Deputy Assistant Secretary of Defense for IBP
Nicoletta Giordani, SES - senior advisor to the Sec of War for Industrial Base Policy
Laura Cooper - Director, Defense Production Act Title I , Office of the Assistant Secretary of Defense for Industrial Base Policy
Adam Burstein - Technical Director for Strategic and Critical Materials, IBP

ASD(IBP) Global Investments and Economic Security (GIES)

Oversees DoD's representation to the Committee on Foreign Investment in the U.S. (CFIUS), the Committee for the Assessment of Foreign Participation in the U.S. Telecommunications Services Sector, and the Information and Communications Technology Services Committee.
Jim Robertson - Deputy Assistant Secretary of War for Global Investment and Economic Security
Thomas Argall- Deputy Director, Office of Global Investments and Economic Security
vacant - Military Deputy to Deputy ASD International and Industry Engagement
Economic Security Division
Sara Kramer - Deputy Director for Economic Security

Mergers & Acquisitions

This team reviews merger and acquisition transactions between defense suppliers

Sara Kramer - Team Lead, Mergers & Acquisitions

1260H, Listing of Chinese Military Companies

The 1260H team researches and identifies Chinese military companies operating directly or indirectly in the United States and publicly lists them on the Federal Register website

Outbound Investment

This team leads DoW review of Outbound Investment Security Program (OISP) notifications of certain transactions and prohibits other transactions into countries of concern.

Due Diligence

The Due Diligence team provides national security reviews of companies under consideration for awards, loans, investments, or contracts from the Department of War

Economic Security Policy

The Economic Security Policy team crafts economic security policy to protect U.S. national security and economic interests from threats posed by adversarial capital incursions within the Defense Industrial Base

Global Investment Division

Thomas Argall- Deputy Director for Global Investment

Committee on Foreign Investment in United States (CFIUS)

This team evaluates risks posed by foreign investment in the United States

Tom Argall - Division Director, Committee on Foreign Investment in United States CFIUS

Peter F. Atherton - Division Director, Investment and Economic Analysis Division CFIUS

Non-Notified

The Non-Notified team conducts open-market research to identify foreign investments in the United States that may not have been filed with CFIUS

Team Telecom

The team represents DoW on the Committee for the Assessment of Foreign Participation in U.S. Telecom Services

Louis Wong - Acting Team Lead, Team Telecom

Information and Communications Technology and Services (ICTS)

This team represents DoW in interagency efforts to identify Info and Comms transactions that involve a foreign adversary.

DRAX (Drone Regulatory Authorization Exchange) Team

This team reviews waiver requests for exemption from the FCC's Covered Listto determine whether certain Uncrewed Aircraft Systems (UAS) and UAS critical components pose national security risks or qualify for an exemption under DoW's determination – specifically, if the UAS qualifies as a "domestic end product" under the Buy American Standard

ASD(IBP) Industrial Base Growth & Director of Small Business Programs

Mr. James R. Mismash - Deputy Assistant Secretary of War for Industrial Base Growth/Director of Small Business Programs (OSBP)

Office of Small Business Programs

- APEX Accelerators

- DoW Mentor-Protégé Program
- Indian Incentive Program
- LYNX
- Project Spectrum
- Best of Small Business Resources

ASD(IBP) Small Business Programs (OSBP)

RISE and APEX Accelerators

Mr. James R. Mismash - Director of Small Business Programs (OSBP)/Deputy Assistant Secretary of War for Industrial Base Growth
Kasey Diaz - Deputy Director, Office of Small Business Programs
Khalil Mack - Deputy Director OSBP and Defense Marketplace Readiness
Mr. Anup Rao - Chief of Staff
Ms. Reem Kodsi - Associate Director for Industry & Engagement
Julie Loiland - Deputy Director for Industry Affairs
Dr. Jacqueline Charles - Associate Director Policy, Subcontracting, and Workforce Development
Derrick Davis - Associate Director for Industrial Cyber Security
Ms. Carla Johnson - Associate Director Indian Incentive Program

ASD(IBP) Industrial Base Resilience (IBR)

uses a new Defense Industrial Base Consortium Other Transaction Agreement (DIBC OTA)
Jeffrey Frankston - Acting Deputy Assistant Secretary of War for Industrial Base Resilience (IBR)]
Josh Pavluk - Director of Industry Affairs, Industrial Base Policy (IE)
Manufacturing Capability Expansion & Investment Prioritization (MCEIP)
Dr. Kristin Schaaf - Director of Programs for Warfighting Investments, Resourcing, and Execution
John Shultz - Deputy Director of the Warfighting Investments, Resourcing, and Execution
Vy Nguyen - Director Industrial Planning & Analysis
Defense Production Act Investments
Aissa Tovar - Deputy Director of Defense Production Act Investments
Innovation Capability and Modernization
Ms. Adele Ratcliff - Director of Innovation Capability and Modernization
Dr. Kristin Schaaf - Deputy Director of Industrial Base Analysis and Sustainment (IBAS) Program

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Office of the Under Secretary of Defense for Personnel and Readiness (OUSD(P&R))

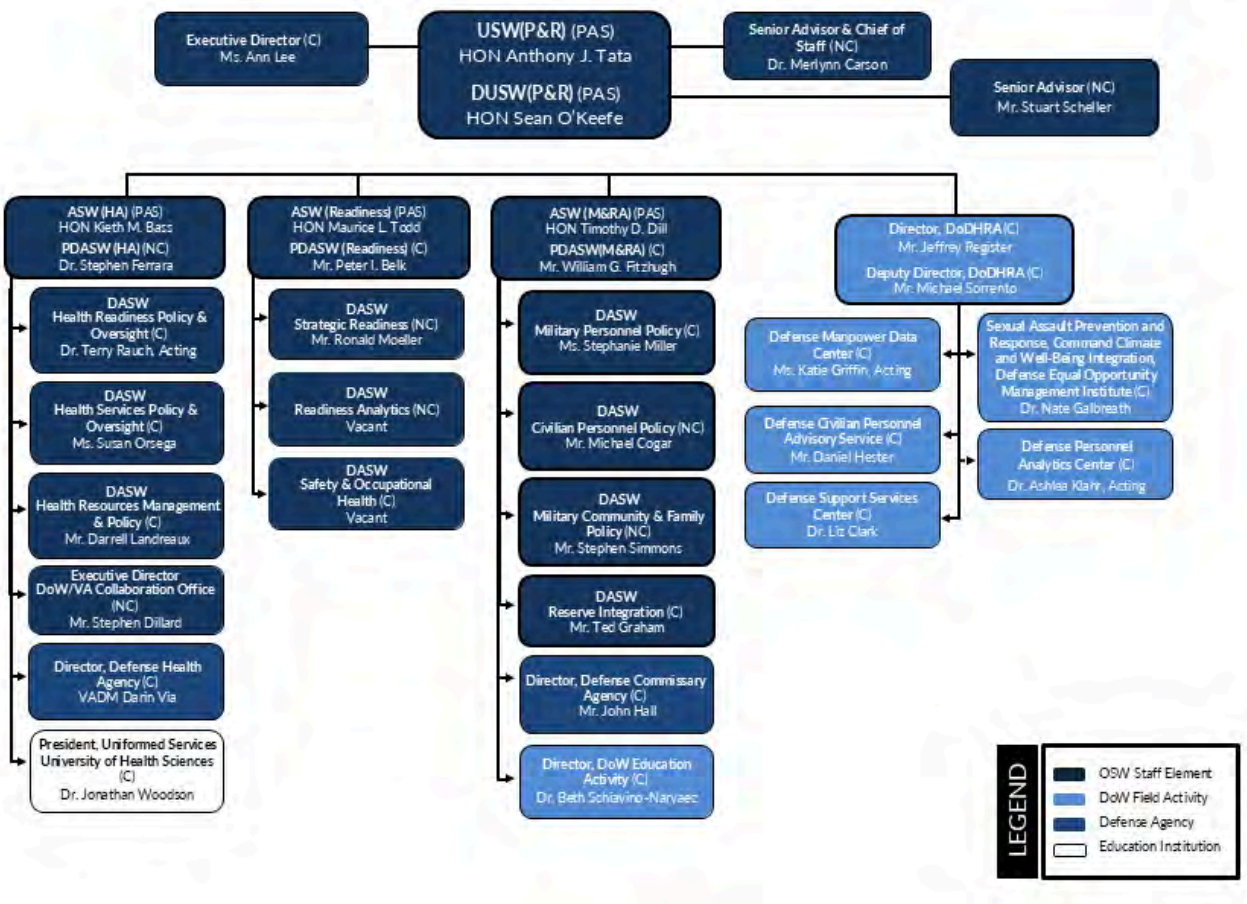
OUSD (P&R) manages all human HR, and personnel logistics for the DoW. The USD(P&R) has oversight of the Defense Commissary Agency, DoE Education Activity, Defense HR Activity, the Military Health System, and the Defense Travel Management Office. Also responsible for training, health affairs, National Guard/Reserve affairs, personnel requirements for weapons support, and military/civilian family matters.

HON Anthony Tata - Undersecretary of War for Personnel and Readiness
HON Sean O'Keefe, Deputy Undersecretary of War for Personnel and Readiness

Dr. Merlynn Carson - Senior Advisor & Chief of Staff

Defense Human Resources Activity

Jeffrey R. Register, SES - Director, Defense Human Resources Activity (DHRA)
Mr. Michael Sorrento - Deputy Director, Defense Human Resources Activity (DHRA)
Defense Civilian Personnel Advisory Service (DCPAS)
Mr Daniel Hester, SES - Director Defense Civilian Personnel Advisory Service (DCPAS)
Defense Personnel Analytics Center (DPAC)
Dr. Ashlea Klahr - Acting Director, Defense Personnel Analytics Center (DPAC)
Defense Support Services Center (DSSC)
Dr. S. Elizabeth (Liz) Clark, SES - Director Defense Support Services Center (DSSC)
Defense Manpower Data Center (DMDC)
Katie Griffin, SES - Acting Director, Defense Manpower Data Center (DMDC)
Sexual Assault Prevention and Response, Command Climate and Wel-Being Integration, Defense Equal Opportunity Management Institute (C)
Dr. Nate Galbreath - Director



Readiness

HON Maurice Todd - Assistant Secretary of War Readiness
Peter I. Belk - Acting Principal Deputy Assistant Secretary of War for Readiness
Mr. Ronald J. Moeller - Deputy Assistant Secretary of War for Strategic Readiness

Defense Readiness Reporting System - MC

Health Affairs

Keith Bass, MBA, MPH - Assistant Secretary of War for Health Affairs
Dr. Steven Ferrara - Acting Principal Deputy Assistant Secretary of War for Health Affairs
Health Readiness Policy and Oversight (HRP&O)
Dr. Terry Rauch - Acting Deputy Assistant Secretary of War, Health Readiness Policy and Oversight
Warfighter Performance Optimization
Dr. Theresa Jackson Santo -Director (Acting), Warfighter Performance Optimization
Health Services Policy and Oversight (HSP&O)
Susan Orsega - Deputy Assistant Secretary of War for Health Services Policy
Health Resources Management and Policy
Mr. Darrell Landreaux - Deputy Assistant Secretary of War for Health Resources Management and Policy
DoW/VA Collaboration Office
Mr. Stephen Dillard - Executive Director, DoW/VA Collaboration Office
Defense Health Agency (DHA)
VADM Darin K. Via - Director of the Defense Health Agency
Dr. David J. Smith - Deputy Director, Defense Health Agency
BG Alfred K. Flowers Jr. - Assistant Director, Resources and Personnel Integration, DHA
BG Bill A. Soliz - Director, Operations, Plans, Education and Training, DHA
COL Ryan S. Bible - Director of Headquarters Operations and J-7 Director, DHA
RDML Reginald S. Ewing III - Director, Defense Health Network, National Capital Region
Health Information Technology Directorate
Faaruwq Muhammad, PMP - Deputy Program Manager at Web and Mobile Technology Program Management Office, Solution Delivery Division [SDD], Medical Simulation and Training Program Management Office (MST PMO)
Robert Bell - Program Manager, MST PMO
Defense Suicide Prevention Office (DSPO)
Dr. Alicia Matteson - Acting Director, Defense Suicide Prevention Office
Uniformed Services University of the Health Sciences (USUHS)
Dr. Jonathan Woodson - President of the Uniformed Services University of the Health Sciences

Manpower and Reserve Affairs

HON Tim Dill - Assistant Secretary of War for Manpower and Reserve Affairs
Mr. William Fitzhugh - Principal Deputy Assistant Secretary of War, Manpower and Reserve Affairs
Military Personnel Policy
Ms. Stephanie Miller - Deputy Assistant Secretary of War for Military Personnel Policy
Mr. Andrew Corso - Director of Military Compensation and Financial Readiness Policy
Mr. William Fitzhugh - Director, Personnel Management
Mr. Donald Crutchfield - Director for General and Flag Officer Matters
CH (COL) David Wake - Executive Director, Armed Forces Chaplains Board (AFCB)

Dr. Katie Helland - Director of Military Accession Policy (MPP)

Civilian Personnel Policy

Mr. Michael Cogor - Deputy Assistant Secretary of War, Civilian Personnel Policy

Mr. Stephen B. Simmons - Deputy Assistant Secretary of War, Military Community and Family

Reserve Integration

Ted Graham - Deputy Assistant Secretary of War, Reserve Integration

Defense Commissary Agency

Mr. John Hall - Director and CEO Defense Commissary Agency (DeCA)

Edward W. Walters, III - Acting Executive Director for Store Operations Group

Dr. Padric Hall, SES - Executive Director and CIO at Information Technology Group, DeCA

Shelton Davis - Acting Executive Director and CIO, Information Technology Group

Harold D. Whittington - Director, Advanced Retail Technology Suite (ARTS) & Multi-Functional Capabilities Team (M-FCT)

Dept of War Education Activity

Dr. Beth Schiavino-Narvaez - Director, Dept of War Education Activity

Office of the Under Secretary of War for Research and Engineering (OUSD(R&E))

HON Emil Michael - Under Secretary of War for Research and Engineering and DoWs sole CTO
James Mazol - deputy under secretary of the Department of War for Research and Engineering
Joe Whited - Chief of Staff for the Under Secretary of Defense for Research and Engineering
Vacant - Executive Director, Business Operations (R&E)
Joshua Baron - Deputy Chief Strategy Officer, R&E
Gavin Kliger - chief data officer
Julia Marlowe - Special Assistant R&E
Tim Frank - Chief of Staff R&E
R&E has six execution organizations

- Chief Digital and Artificial Intelligence Office (CDAO)
  - CDAO serves as an enabler for Al and data infrastructure across all three innovation outcomes
- Defense Advanced Research Projects Agency (DARPA)
  - DARPA creates and prevents strategic surprise through technology innovation - demonstrating what's possible before adversaries know it exists
- Defense Innovation Unit (DIU)
  - DIU 's mission is commercial product innovation: accelerating the adoption of commercial technology and externally developed products--connecting American entrepreneurs and commercial technology companies to DoW needs at speed
- Office of Strategic Capital (OSC)
  - OSC aligns private capital to critical technology priorities and addresses gaps the commercial market has not filled
- Strategic Capabilities Office (SCO)
  - SCO identifies, develops, and fields disruptive applications of *existing systems and near-term technologies* that create strategic effects. SCO combines technologies and weapons with tactics and concepts into new ways of fighting that deter, surprise, and overmatch. SCO is operator-facing, classified, and quick-reaction.
- Test Resource Management Center (TRMC)
  - TRMC manages test resources and develops test technology essential for continuous evaluation and adaptive capability delivery.

The CTO Action Group (CAG) coordinates their work across R&E.

R&E is focusing efforts and investments on 6 Critical Technologies Areas (CTAs):
The newly appointed CTAs are:
Cameron Stanley - Applied Artificial Intelligence (AAI) (Currently the R&E CDAO)
Dr. Gary J. Vora - Biomanufacturing (BIO)
Dr. Robert Mantz - Senior Official for Contested Logistics Technologies (LOG)
Dr. Kevin Rudd - Quantum and Battlefield Information Dominance (Q-BID) (Currently R&E Critical Technologies Principal Director for Integrated Sensing and Cyber)
Dr. Christopher Vergien - Scaled Directed Energy (SCADE)

Dr. James W. Weber - Scaled Hypersonics (SHY) (Currently R&E Critical Technologies Principal Director for Hypersonics)

OSW (R&E) Office of Strategic Intelligence and Analysis (OSI&A)

David Isaacson - Director, Office of Strategic Intelligence and Analysis

OSW (R&E) Chief Digital and Artificial Intelligence Office (CDAO)

CDAO is responsible for accelerating DoW adoption of data, analytics, and artificial intelligence (AI) from the boardroom to the battlefield. (CDAO is a fusion of the Joint Artificial Intelligence Center (JAIC), Defense Digital Service (DDS), Office of the Chief Data Officer, and the Advana and Maven programs)
Cameron Stanley - Chief Digital and Artificial Intelligence Officer
Andrew (Andy) Mapes - Acting Principal Deputy CDAO
Robert Malpass - deputy chief digital and AI officer for intelligence
Aaron Schumacher - Chief of Strategy and Policy, DoW Office of the Chief Digital and AI Officer
Jonathan Elliott - Acting Director, AI Rapid Capabilities Cell
Danny Holtzman - Exec Director/Acting Deputy Chief Digital and AI Officer for Acquisition and Assurance
LTC Jason Tetu - Senior Military Assistant | CDAO
Elizabeth (Liz) Chirico - Director DOW Data Platform
Jane Roberts - Wingman Program Manager, CDAO
Lindsey Sheppard - Director, Advanced Command and Control Accelerator
Kaleb Redden - Deputy Chief Digital and Artificial Intelligence Officer for Policy
Ryan Connell - Deputy of the Rapid Acquisition Cell
Bonnie Evangelista - senior advisor acquisition policy
Andrew Mapes - Chief of Staff
Dr. Julie Cruz - Director, Non-Materiel Requirements

GenAI.Mil Taskforce

Capt Anthony McHugh - program manager
Army CPT Ryan Hetrick - program manager

Advana for Financial Management program team

War Data Platform (WDP) program team

War Data Platform Application Services program team

Advanced Command and Control (C2) Acceleration Directorate

?? - Deputy CDAO for Advanced C2 Acceleration

CDAO Maven Smart Systems (MSS) Program Office

COL Molly Solsbury - Maven Smart System program director

Tradewinds - CDAO Acquisition Ecosystem

CDAO 2026 Pace-Setting Projects" (PSPs)

Warfighting:

- *Swarm Forge*: iteratively discover, test, and scale novel ways of fighting with and against AI-enabled capabilities .
- *Agent Network*: Al agent development and experimentation for Al enabled battle management and decision support, from campaign planning to kill chain execution.
- *Ender's Foundry*: AI-enabled simulation capabilities - and sim-dev and sim-ops feedback loops - to ensure we stay ahead of AI-enabled adversaries.

Intelligence:

- *Open Arsenal*: TechINT-to-capability development pipeline, turning intel into weapons in hours not years.
- *Project Grant*: transformation of deterrence from static postures and speculation to dynamic pressure with interpretable results.

Enterprise:

- *GenAI.mil*: Putting world-leading AI models directly in the hands of our civilian and military personnel, at all classification levels.
- *Enterprise Agents*: Building the playbook for rapid and secure AI agent development and deployment to transform enterprise workflows.

OSW (R&E) Science and Technology Office

Joseph Jewell - Assistant Secretary for Science and Technology
Jacob Glassman - Assistant Secretary for Science and Technology
Michael Holthe, SES - Principal Deputy Asst Sec for Science and Technology

OSW (R&E) Science and Technology Futures

Mr. Jeffrey D. Singleton, SES - Deputy Assistant Secretary for Science and Technology Futures
Ms. Tracy Frost, SES - Director, Technology Innovation for the Industrial Base
Bethany Harrington - Director, Technology Industrial Base Assessments
Dr. Tom Rondeau - Principal Director for FutureG (future generation Wireless)
Marlan Macklin - Deputy Principal Director for FutureG
Tony Garcia - Director of Munitions Technologies
Quantum and Battlefield Information Dominance (Q-BID)
Kyle Bunch - deputy director quantum science

OSW (R&E) Science & Technology Foundations

Dr. Jagadeesh Pamulapati - Deputy Asst Sec Def for Science and Technology (S&T) Foundations
Vacant - Director, Basic Research Office
Vacant - Director, Defense Research Enterprise
Valarie Hall - Director, Director Federally Funded Research and Development Centers (FFRDCs) /University Affiliate Research Centers (UARCs)
DoW SBIR/STTR Program Office
Regina (Gina) Sims - Director Defense SBIR/STTR Program Office
Mr. Tylar Temple - Deputy Director, Defense SBIR/STTR Program
John McCanney - Director, OSD Transitions SBIR/STTR Technology Program (OTST)

OSW (R&E) Manufacturing Technology Program MANTECH (MSTP)

Keith DeVries - Director OSW Manufacturing Technology Program
Johnathan Villalobos (JV) - Chief Technology of Engineering, MANTECH
Justin McRoberts - Program Manager, Manufacturing Science and Technology Program (MSTP)
Dr. Stephen Recchia - Program Manager, DoD Manufacturing Innovation Institutes (MII)

Manufacturing Technology Program Leadership in Each of the Services

Dr. Timothy L. White - Director, Army Manufacturing Technology(ManTech) Program in the Office of the Assistant Secretary of the Army for Acquisition, Logistics, and Technology
Mr. Neil Graf - Program Officer in Office of Naval Research's (ONR) Manufacturing Technology (ManTech) program, oversees Composites Manufacturing Technology Center (CMTC)
Dr. Charles Ormsby, SSTM - Chief, Manufacturing and Industrial Technologies Division, Materials and Manufacturing Directorate Air Force Research Laboratory
David Koch - Director, Defense Logistics Agency (DLA) Research & Development (R&D) Enterprise Service Activity (J68) Information Operations /Defense Logistics Agency's Logistics Research and Development program

Manufacturing Education and Workforce Development (M-EWD) Program P-351
Manufacturing Science & Technology Program (P-680)
Mr. Justin McRoberts - Program Manager – Manufacturing Science and Technology Program (MSTP)
DoD Manufacturing Innovation Institutes (P-350)
Steve Recchia - Program Manager for the DoD Manufacturing Innovation Institutes

OSW (R&E) Technology Innovation Industrial Base (TIIB)

Dr. Gregory Hudas - Director of the Sustainment Technologies Office, in TIIB
Stephen Luckowski - Director, Technology Transfer, Transition and Commercial Partnerships Office, (T3CP)

OSW (R&E) Science and Technology (S&T) Program Protection (S&T PP)

Dr. Robert E. Irie - Deputy Asst Sec of Def for Science and Technology (S&T) Program Protection (S&T PP)
Vacant - Director System Security (SysSec)
Vacant - Maintaining Technology Advantage (MTA) Directorate
Mark Bardwell - Director of Economic Security, CFIUS review

OSW (R&E) Defense Technical Information Center (DTIC)

Dr. Rubino-Hallman, SES - Acting DTIC Administrator
Ms. Yvette R. Jacks -

OSW (R&E) Technology Transfer, Transition, and Commercial Partnerships (T3CP)

Stephen Luckowski - Director of (T3CP)

Science and Technology (S&T) Joint Reserve Directorate

COL Reza Grigorian - Air & Weapons Platform Lifecycle Acquisition, Program/Project Mgmt
COL Erin N. Pettyjohn - Space Cryocoolers, Space Flight Experimentation, Hypersonic Materials, High Power Electromagnetic Weapons, Nuclear S&T
LTC Kenneth Hampshire - Computational intelligence; systems engineering; computer vision; biotechnology; program management; aviation/long range fires

MAJ Forrest Underwood - Chief of Joint Investment Strategies
MAJ Matthew F. Borowski - Robotics, Autonomous Vehicles, Small Drones, Unmanned Aerial Systems, Embedded Systems, Control Theory
MAJ Lindsay R. Cain - Artificial Intelligence; Machine Learning; Signal Processing
MAJ Daniel O. Fulcoly - Alt PNT; Image Analysis; Radar, DevOPs testing
MAJ Austin B. Mckinney - Autonomy; Cloud-based software acquisitions and operations; Economic policy; International security cooperation
MAJ Charles J. Neal - Unmanned aircraft systems; Systems engineering & product development
MAJ Barron D. Stone - Artificial Intelligence; Machine Learning; Electronic Warfare; Signal Processing
MAJ Forrest J. Underwood - Artificial Intelligence; Machine Learning; Electronic Warfare; Signal Processing

TechLink

Federally funded non-profit hosts an online database with patents for over 5,400 technologies from DoD labs, with over 500 new ones added every year.
Brett Cusker - Executive Director
Daniel Juliano - Associate Director
Austin Leach - Associate Director
Jeanne Carter - Chief of Staff and Finance Manager

OSW (R&E) Critical Technologies ASD (CT)

Michael (Mike) Dodd - Assistant Secretary of War for Critical Technologies
Dr. Peter Highnam- Principal Deputy Assistant Secretary of War for Critical Technologies (ASD(CT)
Dr. Kerri Dugan - Senior Advisor to the Principal Deputy Secretary of War Critical Technologies
Ms. Melinda K. Reed- Deputy Assistant Secretary of War for Enabling Technology
Artem Sherbinin - Deputy Assistant Secretary of War for Applied Technologies
LTC Ryan McGuire -deputy director for strategic intelligence, military assistant

Microelectronics

Vacant - Principal Director Microelectronics
Eric Makara - Program Manager for Microelectronics
Dr. Robert Manz - Principal Director Energy Resilience
Dr. James Weber - Principal Director Hypersonics
Dr. Kate Sixt - Principal Director Biotechnology
Bryan Dorland - Principal director for Space Technology/ Critical Technologies (ASD(CT))
Dr. Forrest Shull- Principal Director for Advanced Computing and Software
Meggan Schoenberg - Principal Director for Integrated Network System of Systems (INSS)

Scaled Directed Energy (SCADE)

Duane Neal - Deputy Senior Official, Scaled Directed Energy, OUSW(R&E)/Critical Technologies
Dr. Susanne Miller - Subject Matter Expert for Detection, OUSW(R&E)

OSW (R&E) Mission Capabilities ASD(MC)

Jeremy Verbout - PTDO Assistant Secretary for Mission Capabilities
Elmer L. Roman - Deputy Asst Secretary of War (DASD) for Mission Integration
Marcia Holmes - Principal Deputy Assistant Secretary of Defense for Mission Capabilities
Deliver Joint Warfighting Concepts (JWCs) to Prototype Capabilities. Transition the Valley of Death
Dr. Forrest Shull- Principal Director for Advanced Computing and Software
Prescott Paulin - R&E Industry Engagement Director

OSW (R&E) Multi-Domain Joint Operations (MDJO)

OSW (R&E) Mission Engineering (ME)

Mission Engineering and Integration Activity (MEIA)
Problem-driven engagement with industry organized around the Joint Force 's top Operational Problems - telling industry what we are trying to do
Jaime J. Bestard - Director, Integration and Distribution

OSW (R&E) Prototypes and Experiments (PE)

Mr. Alex Lovett - Deputy Assistant Secretary of War for Prototyping and Experimentation
COL Gerry Tighe - Oversight Executive for Emerging Capability & Prototyping programs
Nicholas Law - Deputy Director, Emerging Capabilities, Prototyping & Experimentation
J.Clay McGuyer - Strategic Initiatives lead/R&E liaison for DOD wide rapid capability development
Kristen (Lambrecht) Alexander - Director of Assessments
An (Mike) Tran - director prototyping
Willie McCallister - director of experiments
Rapid Assessment of Prototype Technology Readiness (RAPTR) Joint Task Force (RAPTR)
COL Matt Limeberry - Commander, Rapid Assessment of Prototype Technology Readiness (RAPTR)
Foreign Comparative Technologies
COL Jefferey Naff - Director, Foreign Technology Testing
International collaboration and experimentation
Mark Morgan - Director, international collaboration and experimentation
Bob Robinson - Director Operations
Maritime Domain Portfolio
Daniel (djc) Cabel - Manager, Maritime Domain Portfolio
NC3 Technology Accelerator
Lora Weiss - Director, NC3 Technology Accelerator

OSW (R&E) Systems Engineering and Architecture

Mr. Thomas Simms - Principal Deputy Executive Director for Systems Engineering and Architecture
Jaime J. Bestard - Director Integration and Distribution, Office of the Under Secretary of Defense for R&E
Digital Engineering, Modeling & Simulation

Daniel Hettema - Director of Digital Engineering, Modeling & Simulation (DEM&S)

Policy & Workforce (PW)

Systems Engineering (SE)

Software Engineering (SWE)

Mr. Allan Dianic - Director, Software Engineering (SWE)

Speciality Engineering

Chris DeLuca -Director of Specialty Engineering, Mission Capabilities

Defense Standardization Program (DSP)

Mr. Michael Heaphy - Director, Defense Standardization Program Office (DSPO)

Joint Architecture for Capabilities and Systems (JACS)

Accelerate the Procurement and Fielding of Innovative Technologies (APFIT)

Funding amounts of $10M-$50M are awarded to projects with small business or non-traditional performers to accelerate initial production and reduce the overall procurement timeline.

Charles (Chuck) Wallace - Deputy and Execution Manager, APFIT

Ken Patterson - Program Manager, APFIT

Devin Bohanan - Program Manager, APFIT

Joe Nerlinger, MSE, CSEP - Project Selection Manager, APFIT

Erica Uleski-Judy - Systems Engineering and Technical Assistance, APFIT

Amy X. Gray - Navy Portfolio Lead, Systems Engineering and Technical Assistance APFIT

OSW (R&E) Developmental Test, Evaluation & Assessment (DTE&A)

Kristen (Lambrecht) Alexander - Director of Assessments DTE&A

OSW (R&E) Test Resource Management Center

George Rumford - Director of the Department of the Test Resource Management Center (TRMC)

OSW (R&E) DARPA

DARPA 2027 Budget **here**

Stephen Winchell - Director, Defense Advanced Research Projects Agency

Tyler McQuade - Deputy Director, Defense Advanced Research Projects Agency

COL Jason Curtis - Chief, Commercial Integration

Sabrina Ribaudo - Chief of Staff, DARPA

LTC Thang Tran - Army Interagency Fellow DARPA

DARPA Small Business Office

Jennifer Thabet - Director DARPA Small Business Office

Susan Nichols - Program Director DARPA SBIR and STTR Programs DARPA Small Business Office

DARPA Biological Technologies Office BTO

Michael Koeris - Director BTO

Bethany Brown - Deputy Director BTO

Rob Saperstein -Deputy Director BTO?
Brendan Henry - Senior Exec Asst to Director of Biological Technologies Office
Padmini Pillai - Special Assistant to the Biological Technology Office
Ryann Glaccum - Asst Director Program Mgmt
Katie Freeman - Principal Acquisition Manager Biological Technologies Office and Defense Sciences Office
Roozbeh Jafari - Program Manager
Jeremy Pamplin - Program Manager
William Mounfield - Program Manager,
Christopher Bettinger - Program Manager
Abhishek Singharoy -Program Manager
Cody Ray Thornton - Program Manager
Sushma Savarala -Program Manager
LCMDR Robert Murray -Program Manager
Jeffrey Zaleski -Program Manager
Pedro Irazoqui -Program Manager
Adam Willis -Program Manager
Mark Salvador -Program Manager
Leonard Tender -Program Manager
Michael Feasel -Program Manager, ABC (Anesthetics for Battlefield Care)
Tiffany Prest -Program Manager
Christopher Bettinger -Program Manager
Catherine Campbell- Program Manager
Matthew Pava- Program Manager

DARPA Defense Sciences Office DSO
Bartlett Russell - Office Director DSO
Jim Gimlett - Deputy Director DSO
Scott Wenzel - Asst Director Program Mgmt
Thomas Schenkel - Program Manager
Michael McDonald - Program Manager
Yannis Kevrekidis - Program Manager
Tabitha Dodson -Program Manager
Keith Whitener - Program Manager
Benjamin Grosof -Program Manager
Sunil Bhave - Program Manager
Andrew Detor - Program Manager
Mukund Vengalattore - Program Manager, quantum

QBI: Quantum Benchmarking Initiative
Joseph Altepeter - program manager QBI: Quantum Benchmarking Initiative

DARPA Information Innovation Office I2O
Patrick Lincoln - Director Information Innovation Office (I2O)
John-Francis Mergen - Deputy director Information Innovation Office (I2O)
Nicholas Haeuptle - assistant director program management (ADPM) Information Innovation Office
Caleb Royer - Program Manager
Susmit Jha - Program Manager
Xenofon Koutsoukos - Program Manager
Stephen Kuhn - Program Manager
Byron Cook - Program Manager
Derek Bernsen - Program Manager
Shauna Sweet - Program Manager
David Rushing Dewhurst - Program Manager
Victoria Romero -Program Manager
Patrick Shafto - Program Manager
Nathaniel Bastian - Program Manager
Dan Wallach - Program Manager
Michael Lack - Program Manager
Matthew Marge -Program Manager
Erica Briscoe -Program Manager
Naim Merheb -Program Manager
Alvaro Velasquez -Program Manager
Bernard McShea -Program Manager

Marc Calabrese - Program Manager
Daniel Kerr -Program Manager
Howard Shrobe - Program Manager
Matthew Wilding - Program Manager
Allyson O'Brien - Program Manager
Allison Kline - Program Manager
John-Francis Mergen - Program Manager
Andrew Carney - Program Manager

DARPA Microsystems Technology Office

Dr. Whitney Mason - Director Microsystems Technology Office
Mike Geertsen - Deputy Director
Wendy Smith - Asst Director Program Mgmt
John M. Hoffman - Program Manager
David Meyer - Program Manager
Julian McMorrow - Program Manager
Huanan Zhang - Program Manager
Thomas Schratwieser - Program Manager
Michael Holmes - Program Manager
Justin Cohen - Program Manager HARQ Heterogeneous Architectures for Quantum
Michael Sangillo - Program Manager
Todd Bauer - Program Manager MESA
Anna Tauke-P
edretti - Program Manager Digital Radio Frequency Battlespace Emulator DRBE
Daniel Ridge - Program Manager
Yogendra Joshi - Program Manager
Jonathan Hoffman - Program Manager
Lok Yan - Program Manager
Joe Altepeter - Program Manager

DARPA Strategic Technology Office

John Paschkewitz - Office Director
Katherine Woolfe - Program Manager
Jessica Marsh - Asst Director Program Mgmt
Iskren Abdomerovic - Program Manager
John Bruzzese - Program Manager
Peter Willett - Program Manager
Tristan Tager - Program Manager
Stefano Galli - Program Manager
Tamer Refaei -Program Manager
Harun Dogo - Program Manager
Eric Davis -Program Manager
Wade Schwartzkopf - Program Manager
Hunter Martin - Program Manager
Steven Chambers - Program Manager
Jonathan Doyle - Program Manager part time
Timothy Klausutis - Program Manager
Michael Nayak - Program Manager
Frank Robey - Program Manager
Dr. Justin Foster - High-Performance Computing Strategy lead

Open Price Exploration for National Security (OPEN)

AI-driven transparency for critical mineral markets. transitioning from the Pentagon to a non-profit entity, the Critical Minerals Forum (CMF).
Jonathan Doyle - DARPA program manager

DARPA Tactical Technology Office

Aaron Lazarus - Office Director
John Main - Deputy Director
Melissa Pfau - Asst Director Program Mgmt
Victor Stichnot - Program Analyst
James Valpiani - Program Manager
Micah Howard - program manager
Mark Rice - program manager
Christine Sanders - Program Manager

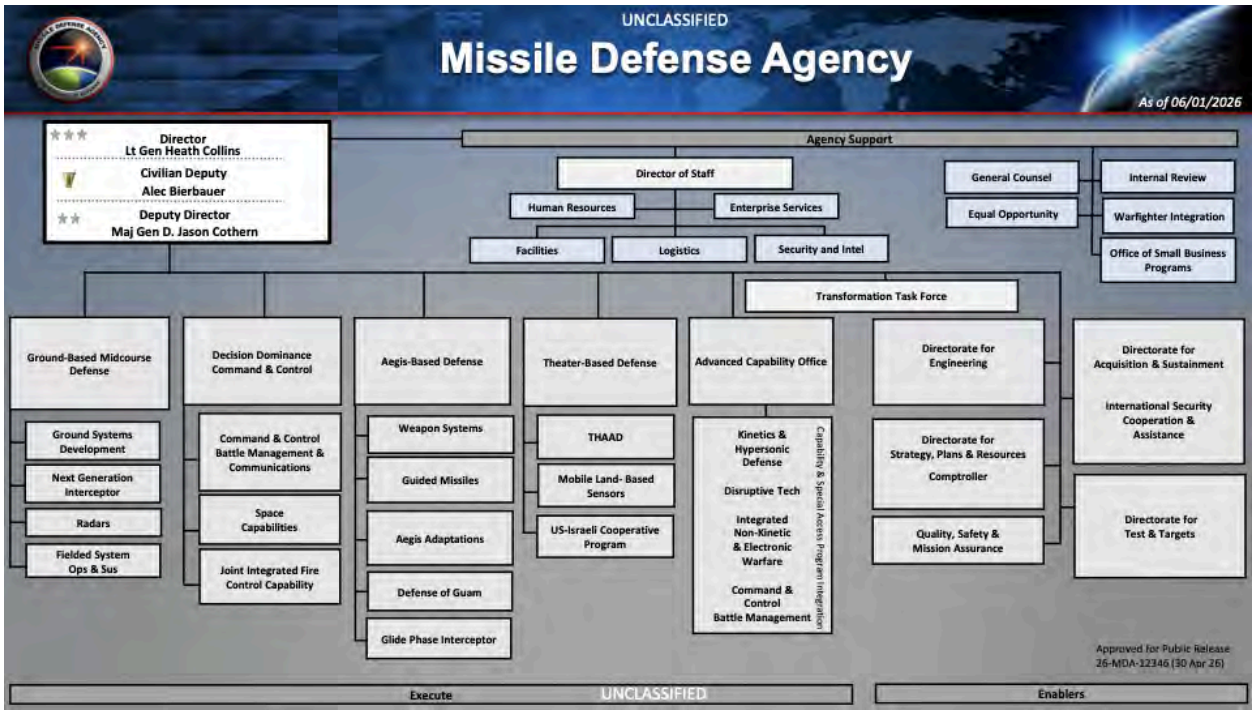
Michael Mulqueen - Program Manager
Clark McGehee - Program Manager
James Shoemaker - Program Manager Robotic Servicing of Geosynchronous Satellites (RSGS)
Matthew Sambora - Program Manager
LTC Clark McGhehee - SHEPARD program manager
LTC Phillip Smith - Lift Challenge
Program Manager
Ian Higgins - Program Manager
COL John Casey - Longshot Program Manager
Kevin Sloan - Program Manager
Christopher Kent - Program Manager
Ray Bemish - Program Manager
Hamish Malin - Program Manager
Stuart Young - Program Manager

DARPA Adaptive Capability Office
Gregory Avicola - Office Director, No Manning Required Ship (NOMARS) program director
Benjamin Bishop - Deputy Director, Adaptive Capabilities Office (ACO)

DARPA Commercial Strategy Office
Sha-Chelle (ShaC) Devlin Manning - Chief of Commercial Strategy
Wil Corvey - Senior Advisor
John Spirtos - Senior Commercial Advisor
Dominic Gallello - Senior Commercial Advisor, Chair Investment Committee
Hope Weinstein - Technical lead/Commercial Strategy

OSD (R&E) Missile Defense Agency MDA

Missile Defense Agency 2027 Budget **here**
LTG Heath Collins - Director, Missile Defense Agency
MG D. Jason Cothern - Deputy Director/ Acting Director for Test, Missile Defense Agency
Alex Bierbauer - Civilian Deputy Director, Missile Defense Agency
MAJ Ashley Haug - Executive Officer to the Director
Virginia (Ginny) W. Perkins, SES - Chief Engineer MDA
Stan Shafira - Chief Architect, MDA
Dennis Mays - Executive Director for Engineering, Architecture, Intelligence and Threat, MDA
Walt Chai - Program Exec for Advanced Capability Office, MDA
Robert Lyons - Deputy Director of Operational Integration, MDA
COL Marcus J. Reynolds - Director, Global C2 Operations & Training, Missile Defense Agency
Caitlin Thorn - Deputy Director, NextGen Integration Program Office



OSD (R&E) MDA Ground-Based Midcourse Defense System

MG D. Jason Cothern - Program Executive Ground-Based Midcourse Defense System

COL Tracy Tynan - program director, Ground-based Midcourse Defense, Missile Defense Agency

Ground Systems Development

Next Generation Interceptor

Radars

Fielded Systems Operations and Sustainment

OSD (R&E) MDA Decision Dominance and Command and Control

Command Control Battle Management Communications (C2BMC)

Philip Speth - Deputy Chief Engineer, C2BC-G

Space Capabilities

Walter Chai - Director of space capabilities

Joint Integration Fire Control Capability

OSD (R&E) MDA Aegis-Based Defense

Kristen Alvarez - acting program executive for Aegis-Based Defense MDA

J.T. Nino - Test Chief Engineer, Aegis MDA

Yvette Bogart - Program Manager, Aegis Defense Radars, MDA/B

Weapons Systems

Guided Missiles

Aegis Adaptations

Tom Farrell - Aegis Ashore Deputy Program Manager

Defense of Guam

Raymond Morgan - Deputy Program Director, Defense of Guam

Glide Phase Interceptor

OSD (R&E) MDA Theater-Based Defense
Terminal High Altitude Area Defense (THAAD)
Theater-Based Sensors
US-Israeli Cooperative Program

OSD (R&E) MDA Advanced Capabilities Office
Warren O'Donell - Program Executive, Advanced Capabilities Office, MDA
Kinetics and Hypersonic Defense
Integrated Non-Kinetic and Electronic Warfare
Command and Control Battle Management

OSD (R&E) MDA Directorate for Engineering
David McNeill - Director, Systems Engineering & Integration, Deputy Director Engineering MDA
Marlon Thompson - Deputy Director, System Verification
David Lucia - Digital Innovation/Digital Modernization

OSD (R&E) MDA Directorate for Acquisition and Sustainment
Christopher McLeod - Chief, Acquisition Operations Division

OSD (R&E) MDA Directorate for Tests and Targets
MG D. Jason Cothern - Deputy Director/ Acting Director for Test, Missile Defense Agency
- Director for Test, Missile Defense Agency
Keith Kosan - Director of Test, Advanced Technology, MDA
Angela Holmes, SES - Deputy Director for Test
Greg Gilbreath - Director of Operations, Flight Test

OSD (R&E) MDA Directorate for Strategy, Plans and Resources
Craig Reed - Director, Test Strategic Planning & Integration
Michelle (McConnell) Ross - Senior Advisor to Director, Test Strategic Planning & Integration

OSD (R&E) MDA Office Of Small Business Programs

OSD (R&E) Office of Strategic Capital
Debt, investment and equipment financing from the Department of War
Mr. David Lorch - Director, Office of Strategic Capital, and Senior Advisor to Deputy Secretary of War Steve Feinberg
Mr. Ryan Lindner - Chief Investment Officer, OSC
Mr. Patrick Witt - Legislative Advisor Office of Strategic Capital
Vacant - Deputy Director, Operations
Helen Quick - Director of Capital Markets Office of Strategic Capital
David Vidal - Head of Credit Programs/Direct Loan Program)
Kyle Jackson - Managing Director of Credit Underwriting
COL Brad “CLAM” Dello - Strategy and Partnerships, Office of Strategic Capital
MAJ Caleb Stenholm - Army Investment Lead
Akshaya Trivedi - Senior Advisor for Strategy @ Office of Strategic Capital

Defense Strategic Capital Credit Program

$20Billion for 31 tech categories: advanced bulk materials, advanced manufacturing, autonomous mobile robots, battery storage, biochemicals, bioenergetics, biomass, cybersecurity, data fabric, decision science, edge computing, external communication, hydrogen generation and storage, mesh networks, and microelectronics assembly, testing and packaging, microelectronics design and development; microelectronics fabrication; microelectronics manufacturing equipment; microelectronics materials; nanomaterials and metamaterials; open RAN; optical communications; sensor hardware; solar; space launch; spacecraft; space-enabled services and equipment; synthetic biology; quantum computing; quantum security; and quantum sensing.

National Security Fund Finance (NSFF) program

Provides capital support to credit funds addressing shortages in critical minerals. OSC provides direct loans and other financial tools. The NSFF acts as the fund-level financing solution

Economic Defense Unit

George K. Kollitides II - head of the Economic Defense Unit
Ryan Linder - Chief Investment Officer of the Economic Defense Unit
David Rader - Senior Advisor, Economic Defense Unit
Asad Akram - Deputy Director, Economic Defense Unit
Jen Jett, SES - Chief of Staff, Economic Defense Unit
Dyan Medina Gibbens - Advisor
Creighton Reed - Advisor

The Economic Defense Unit is a new office within the DoW to lead efforts in economic competition and national security. Its purpose is to counter threats, particularly from China, by using economic tools and strategies to protect the U.S. industrial base, supply chains, and overall economic and national security interests.

Export Import Bank (EXIM Bank)

EXIM is the export credit agency of the U.S., and an independent Executive Branch agency. EXIM assumes credit and country risks that the private sector is unable or unwilling to accept.

Board of Directors - Export Import Bank

John Jovanovic - President & Chairman
James Burrows - VP and Vice Chairman, Acting
Spencer Bachus III - EXIM Director
Howard Lutnick - U.S. Secretary of Commerce, Board Member, ex officio
Jamieson Greer - U.S. Trade Representative, Board Member, ex officio
Officers
Katherine Bowles - Senior VP & Chief of Staff, White House Liaison
Vacant - VP and Deputy Chief of Staff
Andrew Siguler - Special Assistant
Dan Negrea - Senior Advisor to the President and Chair
Thad C. Brock - Senior Advisor
Jeff Wilson - Senior Advisor for Energy Dominance

Mark Teubl -Senior Advisor for National Security
Vacant -Chief Strategy Officer
Bryce Mcferran -Acting, Chief Banking Officer
Courtney Chung - Senior VP and Chief Management Officer
James C. Cruse - Senior VP of Policy Analysis and International Relations
Tamara Maxwell - Acting, Senior VP of Small Business
Kenneth M. Tinsley - Senior VP and Chief Risk Officer
Alyssa Pettus Senior VP for External Affairs & Communications
Ravi Singh - Acting, Chief Financial Officer
Colleen Keenan - VP & Treasurer
Vacant - Senior VP for Congressional and Intergovernmental Affairs
Sarah Whitten - Senior VP of the China and Transformational Exports Program
Howard Spira - Senior VP, Chief Information Officer, and Chief AI Officer
Michelle A. Arias - Senior VP and Chief Human Capital Officer of Office Human Capital

Other EXIM Bank Officers

Charles Barnett - VP of China and Transformational Exports Program
David Baughan - VP of Transportation Portfolio Management
Nakia Burton- Deputy Chief Human Capital Officer of Office of Human Capital
Tiffin Caverly - VP of Engineering and Environment
David Fiore - VP of Transportation
Thu Vo - Chief Acquisitions Officer
Vacant - VP of Business Credit Insurance
Isabel Galdiz - VP of International Relations
Daniel C. Tobin - VP, Structured & Project Finance Division
Vacant -VP of Sales, Outreach, and Education
Lance Mathews - Deputy Chief Ethics Officer
Luu Nguyen - IT Security Manager
Margie Rowe - VP and Administrative Officer
Donna Schneider - VP of Credit and Claims Processing Unit
Amy Shinkman - VP of Export Credit Insurance
Vacant - VP Outreach & Education and VP Sales & Channel Marketing
Aryam Vazquez - Chief Economist
Roberto Williams - VP of Insights and Data Solutions
Tomeka Wray - Deputy Chief Management Officer

U.S. International Development Finance Corporation (DFC)

NOT PART OF THE OFFICE OF THE SECRETARY OF WAR

DFC is the international investment arm of the U.S. Government. They partner with the private sector to mobilize capital for strategic investments around the world. The DFC provides loans, loan guarantees, direct equity investments, and political risk insurance to support private-sector-led development projects. The BUILD Act set DFC's statutory cap on its portfolio at $60 billion. The 2025 reauthorization raises the maximum contingent liability to $205 billion. See here

Ben Black - Chief Executive Officer
Conor Coleman - Chief of Staff and Head of Investments
Bethany Aquilina Brez - Acting Vice President, Office of Foreign Policy
Stephen Duggan - Chief Financial Officer
Erica Ehst - Vice President, Office of Energy
Frank Esquivel - Senior Vice President for Operations
Benjamin Friedmann - Vice President, External Affairs
Mateo Goldman - Senior Vice President for Investments
Jamesa M. Hunter - VP, Office of HR Management and Chief Human Capital Officer
Danielle Montgomery - Acting Vice President, Office of Infrastructure and Critical Minerals
Mehrdad Nazari - Director, Office of Accountability
Shreena Patel - Acting Vice President, Office of Development Policy
James C. Polan - Vice President, Office of Health and Agribusiness
Goldie Shturman - Acting Vice President, Office of Investment Funds
Robert Stebbins - Vice President and General Counsel
Keron White - Vice President and Chief Administrative Officer

Sector Priorities

- Infrastructure and Critical Minerals
- Energy
- Food Security and Agribusiness
- Health
- Financial Services

Board of Directors - International Development Finance Corporation (DFC)

Marco Rubio - Secretary of State, U.S. Department of State
Eric Ueland - PTDO Administrator, U.S. Agency for International Development
Ben Black - Chief Executive Officer, DFC
Scott Bessent - Secretary of the Treasury, U.S. Department of the Treasury
Howard Lutnick - Secretary of Commerce, Department of Commerce
Irving W. Bailey II - Senior advisor Chrysalis Ventures
Christopher P. Vincze - Chairman/CEO of TRC Companies
Deven Parekh - Managing Director at Insight Partners

OSD (R&E) Defense Innovation Unit (DIU)

Owen West - Director of DIU
Matt Shortal - Principal Deputy Director and Chief Commercial Officer, DIU
MG Joseph Kunkel - Military Deputy/Kill Web DIU
Travis Metz - Deputy Director and Chief Operating Officer, DIU
Sarah Pearson - Chief of Strategic Initiatives and the Bridge Program
Hillary Peck - Deputy Chief, Strategic Initiatives
Jay Alonzo - Chief Financial Officer, DIU
Laura Hunnewell - Chief of Staff, D.C. DIU
Cullen Greenfield - Chief of Staff, Silicon Valley, DIU

Chris Murphy - Chief Technology Officer/10X DIU
LTC Matt Cook - Chief Material Officer, DIU
Cherissa Tamayori - Director, Acquisitions, DIU
Tabitha (Tardif) Kinchen - Director of Portfolio Operations, DIU
CAPT Mark Burchill - Chief Strategy Officer, DIU

DIU: People, Finance and Management
Rose Brunner - Security and Facilities Director
David Henry - Chief Information Officer, DIU
Cody Koerwitz - Director, Finance and Management

Autonomous Warfare Portfolio

Unmanned Systems Across Air, Ground And Maritime, ATR, Computer Vision, Counter-UAS
Dr. Jarred M Conley - Director Autonomous Warfare
MAJ Will Ryan - Deputy Director GroundAutonomy Program Mgr
Derek McBride - Portfolio Manager/Acting Deputy Portfolio Director
Travis DeMeester - Contractor Blue Manufacturing Project Manager
LTC Hans Jagow - Deputy Director Air Portfolio
Kevin O'Brien - Contractor Autonomy Tech Director
Mark Patterson - program manager, Autonomy
Michael (Nordy) Nordhausen - Contractor Program manager autonomy
John Winn - Contractor Program Manager,, Autonomous Warfare
John Galeazzi - Project Manager, rapid prototyping autonomy
CDR Joshua Zike - Counter UAS NEXT program manager/Coast Guard Liaison
James Matsey - Contractor Director AI Product Portfolio
Lital Mehr - Autonomy

Kill Web

Sensors, Networks, Decision Systems, Space, Communications And Networking, Electronic Warfare, Cyber
David Payne - Director, Kill Web
MG Joseph Kunkel - Acting Director, Kill Web
Kyle Norman - Deputy Director, Kill Web

Artificial Intelligence Cross Cutter

Serves as the platform for Kill Web, Autonomy, and 10x. Foundation models, AI infrastructure, and computer vision as enabling functions.
Masha Danilova - AI Cross Cutter Director
Nick Ksiazek - senior AI project manager
Jamie Fitzgibbon - Contractor, program manager
Mary Utermohlen - Contractor program Mgr AI/ML
Ben MacNeil - AI/ML Program Manager
Neeraj Chandra- technical product manager
Alfred Williams - Contractor program manager
Eric Dorsey - project manager AI/ML

10X

Sustainment, Force Resilience, Scaled Combat Power, Future Warfighter

Chris Murphy - Acting Director, 10X
Dr. Andrew Higier - Deputy Director, 10X
Dr. Christian Whitchurch - Deputy Director, 10X
Jack Ryan - Chief, Force Resilience - 10X Portfolio
Nate Higgins - Deputy Director
Niels Olson - Chief Medical Officer
Dustin Yee - Contractor, Program Manager, 10X Portfolio
Emeka Alozie - Contractor, program manager, 10x
LTC Nate Mocalis - program manager
Angela Austin - program manager
Erryca "Roby" Robicheaux -Contractor, program manager Human Systems, 10X Portfolio

DIU: Policy

Katherine Koleski - Director Congressional Affairs
Jeremy Hayes - Chief Policy Officer

DIU: Acquisitions

Cherissa Tamayori - Director of Acquisitions
Philip Lee - Agreements Officer
Matthew Cook -Materiel Leader
Matt Way - Acquisition
Justin Wilson - Acquisition branch chief Energy

DIU: Embeds

COL Glenn McCartan - Senior Embed, US EUCOM
- Embed, US PACOM
Raj Shah - Director, Joint Reserve Detachment (JRD)
COL Dan Davis - Army and AFRICOM Lead

Emerging Technology

David Smerina - CTR program manager
Harry Dhillon -CTR senior program manager investments Emerging Technology & Space

Energy

Mike Callahan - Senior Advisor/Geothermal Energy Program Manager
Andrew Mawdsley -Program Mgr Energy
Ariel Fanger - CTR Program Manager Energy
Lara Azzam - CTR Program Manager Energy
Doug French - senior advisor/Operational Energy Prg Mgr
Chris Spravka - program manager
Sujata Millick - program manager
Kate Pfeiffer - CTR tech program manager
Leonardo Yuque - program manager

Cyber and Telecommunications

LTC Andrew Hong - Acting Director
COL Ben Quimby - Acting Deputy Director
Lynne Guey -CTR Cyber policy/strategic Lead
Dwayne Florenzie - CTR Senior SME
Anna Fita - Program Manager | CISSP
Philip Gatbonton - program manager cyber
Johnson Wu - CTR Cyber

Space

MAJ Alexander Thomas - Senior Program Manager Space, DIU
Ric Mommer - CTR Commercial Engagement Executive (CTR)
Katie Corcoran - CTR Senior Scientist & Program Manager
MAJ Nate Gapp - Joint Program Manager, Space Innovation
Andre Candido - CTR Senior program manager Space
MAJ Robert Perez-Alemany - Project manager Space
vacant - Space Policy and Strategy Lead

DIU: Commercial Operations

Kedar Pavgi - Director, Commercial Strategy and Operations
Jesse Gipe - Director, Venture Portfolio
Ngoc Lund - Director, Talent Portfolio
Sarah Pearson - Director, Commercial Engagement
Jaim Coddington - Commercial Engagement Executive
Eric Alborg - CTR Commercial Engagement Executive
Zach Levy - CTR Commercial Mgr Cyber Portfolio
Crystal McKellar - CTR Commercial Engagement Executive
Jack Sortor - part-time Commercial Engagement
Liz Louis - Commercial Engagement
John Gill - CTR Autonomy Commercial Exec
Gloria Choo - CTR USPACOM Commercial Lead
Jeffrey Donenfeld - CTR SPACECOM/NORTHCOM Commercial Lead

Defense Innovation OnRamp Hub

Ms Cassie Muffley - Director OnRamp Hub
Vacant - Director Defense Innovation Unit Community of Entities (DICE)
Drew Hendricks - CTR DICE Senior Strategy & Operations Manager
Josh Carter - CTR Early Stage Program Manager, Partnerships

Global Partnerships

Bryan Wilson - Director of Global Partnerships / CCMD Engagement Lead
Abigail (Chapman) Desjardins - Deputy Chief Global Partnerships
Scott Sumner - CTR Commercial Engagement Executive, Global Partnerships
Daniel Kliman - part-time Special Initiatives lead, Global Partnerships
Derek Kenmotsu - CTR senior advisor, Global Partnerships

OSD Operational Test & Evaluation (DOT&E)

Ms. Amy Henninger - Director of Operational Test and Evaluation (DOT&E)
Mr. John H. Pearson - Deputy Director, DOT&E, Air Warfare
Ms. Lisa E. Perez - Deputy Director, DOT&E, Cyber Assessment Program
COL Randall S. Verde - Deputy Director, DOT&E, Land and Expeditionary Warfare
Mr. Russell E. Kupferer - Deputy Director, DOT&E, Naval Warfare
Mr. Kevin G. Westburg - Deputy Director, DOT&E, Space and Strategic Warfare
COL James R. Curran - Senior Military Assistant, DOT&E
Ms. Daria Stafford - Technical Director, DOT&E

OSD (P) Under Secretary of War for Policy

HON Elbridge Colby - Under Secretary of War for Policy
Austin Dahmer - Performing the Duties of Deputy Under Secretary of War for Policy
Alexander Velez-Green - Deputy, Under Secretary for Policy, Currently Senior Advisor to the Under Secretary of War for Policy, PTDO Assistant Secretary of War for International Security Affairs
John Kreul - Chief Operating Officer Policy
Christel Fonzo-Eberhard - Deputy Chief Operating Officer, Policy
Robyn W. Klein - Executive Director, DoD Emerging Threats Cross-Functional Team

OSD (P) Cyber Policy

HON Katherine (Katie) Sutton - Assistant Secretary of Defense for Cyber Policy (replacing Laurie Buckhout who is now White House asst director cyber policy)
Dr. Paul Lyons - Principal Deputy Assistant Secretary of War for Cyber Policy; Performing the Duties of the Deputy Assistant Secretary of War for Cyber Policy

OSD (P) Homeland Defense & Hemispheric Affairs

HON Mark Roosevelt Ditlevson - Assistant Secretary of War, Homeland Defense & Hemispheric Affairs
Joseph Humire - Deputy Assistant Secretary of War, Homeland Defense & Americas Security Affairs

- portfolio includes the homeland missile defense architecture Golden Dome
- Oversees policy and planning for homeland defense and mission assurance, defense support of civil authorities, Arctic and global resilience, and matters related to Western Hemisphere affairs.

Andrew Winternitz - Principal Director for Defense Continuity and Mission Assurance

OSD (P) Indo-Pacific Security Affairs

HON John Noh - Assistant Secretary of War for Indo-Pacific Security Affairs
Jedidiah Royal - Acting Assistant Secretary of War for Indo-Pacific Security Affairs

Alvaro Smith - DASD China, Taiwan, and Mongolia
John Noh - DASD East Asia
Andrew Byers - DASD South and Southeast Asia
Lori Durham Abele - Acting Deputy Assistant Secretary of War for South and Southeast Asia

OSD (P) International Security Affairs

Alexander Velez-Green - performing the duties of the Assistant Secretary of War for International Security Affairs
Julia Sokol, SES - Acting Principal Deputy Assistant Secretary of War for International Security Affairs
Christopher Mamaux - Deputy Assistant Secretary of War for Security Cooperation
Scott Buchanan - Director, Security Cooperation
Kathleen Heesch-Eccles - Acting Deputy Assistant Secretary of War for Russia, Ukraine,Eurasia
David Baker - Deputy Assistant Secretary of War for Europe and NATO
Michael P. DiMino IV - Deputy Assistant Secretary of War for Near East and Central Asia
Bryan Ellis - Deputy Assistant Secretary of War for African Affairs

OSD (P) Nuclear Deterrence, Chemical, and Biological Defense Policy

HON Dr. Robert P. Kadlec - Assistant Secretary of War for Nuclear Deterrence, Chemical, and Biological Defense Policy
Mr. Drew Walter - Acting Principal Deputy Assistant Secretary of War for Nuclear Deterrence, Chemical, and Biological Defense Policy
Dr. Rob Soofer - Performing the Duties of Principal Deputy Assistant Secretary of War for Nuclear Deterrence, Chemical, and Biological Defense Policy and Programs (PDASW (ND-CBD)).

OSD (P) Space Policy

HON Marc Berkowitz - Assistant Secretary of War for Space Policy
Rachel (Smith) McNeal - Acting Principal deputy assistant for Space Policy
Robert Brose - Deputy Assistant Secretary of War for Space and Missile Defense
COL Pete Atkinson - Senior Policy Director, for Space Policy
Shawn Steene - Senior Force Developer for Emerging Technologies

OSD (P) Special Operations and Low Intensity Conflict ASD(SO/LIC)

HON Derrick Anderson - Assistant Secretary of War for Special Operations and Low Intensity Conflict
Dr. Richard Tilley - Principal Dpty Asst Secretary of War for Special Ops & Low Intensity Conflict
Carlton Griffin - Principal Deputy Assistant Secretary of War for Special Operations & Low Intensity Conflict for Special Operations
Carmella (Cara) Teeter - CTO for the Special Operations Forces Enterprise and the Deputy Assistant Secretary of War for Special Operations Analysis, Resources, and Capabilities
Tim Bertocci - Director of External Affairs

Counternarcotics and Stabilization Policy

Mike Buemi - DASD Counternarcotics and Stabilization Policy

Capabilities and future concepts

Ana Bevin - director of Capabilities and future concepts

Office of Information Operations Policy

Kennan F. Hedrick - Performing the Duties of Executive Director Office of Information Operations Policy

Secretariat for Special Operations (SSO)

Randall Harvey - DASD Special Operations Policy and Programs
Rob Satrom - Principal Director, Irregular Warfare and Counterterrorism
Bob Newberry - Director
Irregular Warfare Support Directorate *IWSD*
IWSD is becoming the Capability Development and Innovation (CD&I) division under the Secretariat for Special Operations (SSO) see here

Irregular Warfare Center (IWC)

Administrative / operational support from DSCA, Policy oversight / governance from ASD(SO/LIC)
Dr. Dennis Walters - Acting Director Irregular Warfare Center (IWC)
Dr. Lori L. Leffler - Deputy Director & Chief of Staff
Erik Herr - Chief of Operations
Dr. Jeffrey Gardner - Chief of Curriculum and Senior Faculty
MG (R) Ed Dorman - Senior Advisor for Global Sustainment, Contested Logistics, and Offensive Supply Chain Operations
Dr. Sandor Fabian - Deputy Regional Advisor for European Command and Africa Command
Dr. Joshua Hastey - Deputy Regional Advisor for Pacific Command and U.S. Forces Korea

OSD (P) Strategy, Plans, and Forces

Austin Dahmer - Assistant Secretary of Defense for Strategy, Plans, and Capabilities
Madeline Mortelmans - Principal Deputy Assistant Secretary of War for Strategy, Plans, and Forces
Rafael F. Leonardo - Acting Assistant Sᘐecretary of War for Strategy, Plans, and Capabilities
Dorothy Ohl - Performing the Duties of DASD Plans and Posture
Dr. Christopher (Chris) Bass - Space-Based Sensing & Targeting
Christober Bassler - Performing the Duties of DASD Strategy and Force Development
John Geis - Chief of Staff, to the ASD Strategy, Plans, and Capabilities

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OSD (I&S) Under Secretary of War for Intelligence and Security

As the head of the defense intelligence and security enterprise, the USD(I&S) has responsibility for a significant portion of the personnel and funding supporting the Intelligence Community (IC). The USD(I&S) and staff, however, are not statutory elements of the IC. Title 50 lists the 18

organizations in the IC, two of which are independent—the Office of the Director of National Intelligence (ODNI) and Central Intelligence Agency—and 16 of which are components of six separate departments of the federal government.

The nine IC elements within DOD comprise the defense intelligence and security enterprise overseen by the USD(I&S). They include:

Combat Support Agencies

- Defense Intelligence Agency (DIA)
- National Geospatial-Intelligence Agency (NGA)
- National Security Agency (NSA)

Service Intelligence Components

- U.S. Air Force Intelligence, Surveillance, & Reconnaissance (AF/A2)
- U.S. Army Intelligence (G-2)
- U.S. Marine Corps Intelligence, Surveillance and Reconnaissance Enterprise (MCISR-E)
- U.S. Naval Intelligence (CNO N2)
- U.S. Space Force Intelligence (S-2)
- U.S. Coast Guard Intelligence (CG-2)

Joint Intelligence Elements within DOD

- Joint Staff Intelligence Directorate (JCS J-2)
- National Joint Operations and Intelligence Center (NJOIC)
- Combatant Command Intelligence Directorate (CCJ2)
- Joint Force Command Intelligence Directorate (JFC J-2)
- Joint Intelligence Operations Center (JIOC)
- Joint Intelligence Support Element (JISE)

The head of USD(I&S) reports directly to the Director of National Intelligence (DNI) as principal advisor on defense intelligence matters.

HON Bradley Hansell - Under Secretary of War for Intelligence & Security
Justin Overbaugh - Deputy Under Secretary of War for Intelligence & Security
LTG David A. Harris Jr.- Special Assistant to the Under Secretary
Thomas Y. Headen - Director of Operations,Programs, Resources, and Enterprise Management (PREM)
Chief of Staff
Human Capital Management Office
Congressional Activities
Special Access Program Central Office

OSD (I&S) Warfighter Support

LTG Constantin E. Nicolet - director, Warfighter Support
Nermine Nakhla El-Shammaa - Chief of Staff, Warfighter Support

ISR Operations
CCMD Intelligence Support
Commonwealth & Partner Engagement
Strategy, Policy & Enterprise Assessment

OSD (I&S) Counterintelligence, Law Enforcement & Security

Michael M. Dulak? - Director, Counterintelligence, Law Enforcement & Security
Personnel Vetting
Counterintelligence & Law Enforcement
PhysSec/OPSEC
Critical Technology Protection
Insider Threat

OSD (I&S) Collection & Special Programs

Theresa Whelan - Director, Defense Intelligence for Sensitive Activities and Special Programs
Technical Collection
HUMINT & Sensitive Activities
Special Programs

OSD (I&S) Intelligence & Security Programs & Resources

Battlespace Awareness & Security Programs
ISR Enterprise Capabilities
Military Intelligence Program & Security Resources

OSD (I&S) Defense Intelligence Agency (DIA)

DIA is a DOD combat support agency that collects, analyzes, and disseminates foreign military intelligence to policymakers and the military. DIA serves as the nation's primary manager and producer of foreign military intelligence. It manages the production of intelligence for the Secretary of Defense, the Joint Chiefs of Staff, and the combatant commands.
LTG James H. Adams - Director, Defense Intelligence Agency
Vacant - Deputy Director, Defense Intelligence Agency
Martin F. Kindl - Deputy Director, Global Integration
Kirsten L. Schlereth - Chief of Staff for the Defense Intelligence Agency (DIA)
MG Robert Kinney - Chief AI Officer, Military/Mobilization Assistant to the Director of the DIA
E.P. Mathew - CIO, DIA
Ned Kelly - Division Chief, Future Warfare and Emerging Technology Division, DIA

Digital Modernization Accelerator (DMA)

Directorate for Analysis

MAJ Ivan N. Cho - Senior WMD Intelligence Analyst, Defense Intelligence Agency

Directorate for Operations

Jon Adams - Chief, Enterprise Operations

Directorate for Science & Technology

Scott Kirkpatrick - Director for Science and Technology

Space and Counterspace

Michael A. Usowski - Defense Intelligence Officer for Space and Counterspace

Dr. Dan Berdine - Space/Counterspace, MASINT Development for directed energy, weapons, DIA

Directorate for Mission Services

National Center for Medical Intelligence (NCMI)

Reports to the Director for Analysis (DI) of the DIA

- Director NCMI
- Deputy Director NCMI

William "Thom" Burnett - Chief Scientist NCMI

LTC Mark Bailey - Futures and Acquisition (WFA) Office.

OSD (I&S): Defense Counterintelligence and Security Agency (DCSA)

Joseph Tonon - Director DCSA

Tara Jones - Acting Deputy Director/ Deputy Director for Defense Intelligence, Counterintelligence, Law Enforcement and Security (CL&S)

COL Brook Carr - Acting Chief of Staff DCSA

Headquarters Directorates

Ryan Christianson - Director Business Transformation Office DCSA

Zack E. Geddy - Director, Chief Financial Office

Marianna Martineau - Director, Trusted Workforce Integration

Richard M. Rennolds - Director, Human Capital Management Office

Robin G. Gentry - Director, Logistics Management Office

Juli A. MacDonald - Director, Strategic Engagements Office

Acquisitions and Technology

Joseph Klimavicz - Associate Director, Acquisitions and Technology

Small Business Programs and Industry Engagements

Juli A. MacDonald - Director, Strategic Engagements Office DCSA

Lisa A. Gearhart - Acting Director, Security Programs Office DCSA

Robin G. Gentry - Director, Logistics Management Office DCSA

Charles D. Watters - Director, Privacy, Civil Liberties, and FOIA

Office of Small Business Programs and Industry Engagements

Dr. Ruby Crenshaw-Lawrence - Chief, Small Business Programs and Industry Engagements

Procurement Solutions (PRS)

Mr. Scott Stallsmith - Senior Procurement Executive:

Mr. Donald Jason Jones - Head of Contracting Activity (HCA)

DCSA PEO

Edward Lane - Program Executive Officer DCSA

Background Investigations Enterprise Systems (BIES)

Biometrics (BIO)

DITMAC System of Systems (DSoS)

Enterprise Service Delivery
National Background Investigative Services (NBIS)

Trusted Innovation Program Acquisition Executive
Robert "Rob" Schadey - Program Acquisition Executive Trusted Innovation
Lindley Earl - Deputy Program Acquisition Executive - Trusted Innovation
Joseph Klimavicz - Component Acquisition Executive (CAE), Associate Director for Acquisition and Technology
National Industrial Security System (NISS)
Robotics Process Automation (RPA)
Security and Education Training Systems (SETS)
Assistant Program Executive Officer Acquisition and Resources (A&R) Office (APEO A&R)
Aric Sherwood - Assistant PEO & Acquisition Innovation Director
Technical Director
Mark Nehmer - Chief, Analytics & Innovation, Defense Counterintelligence & Security Agency

Personnel Vetting
Mark Sherwin - Associate Director, Personnel Vetting
Laura Eury - Deputy Assistant Director of Data Collection and Analytics
Marianna Martineau - Deputy Assistant Director of Operations Management and Control
Chakeia Ragin - acting Deputy Assistant Director for Trust Decision
James Cratty - acting Deputy Assistant Director for Risk Analysis and Information Development

Industrial Security
Matthew D. Redding - Associate Director, Industrial Security
NISP Mission Performance Division
Matthew Roche - Division Chief

Counterintelligence and Insider Threat
Andrew J. Lochli - Associate Director, Counterintelligence and Insider Threat
DoW Insider Threat Management and Analysis Center (DITMAC)
Henry Nelson - Deputy director, Insider Threat Management and Analysis Center (DITMAC)

Security Training
Kevin J. Jones - Associate Director, Security Training

Field Operations
Larry S. Vincent - Associate Director, Field Operations

Defense Intelligence (CL&S)
Tara Jones - Deputy Director, Law Enforcement and Security (CL&S)

Director of Administration and Management (DA&M)

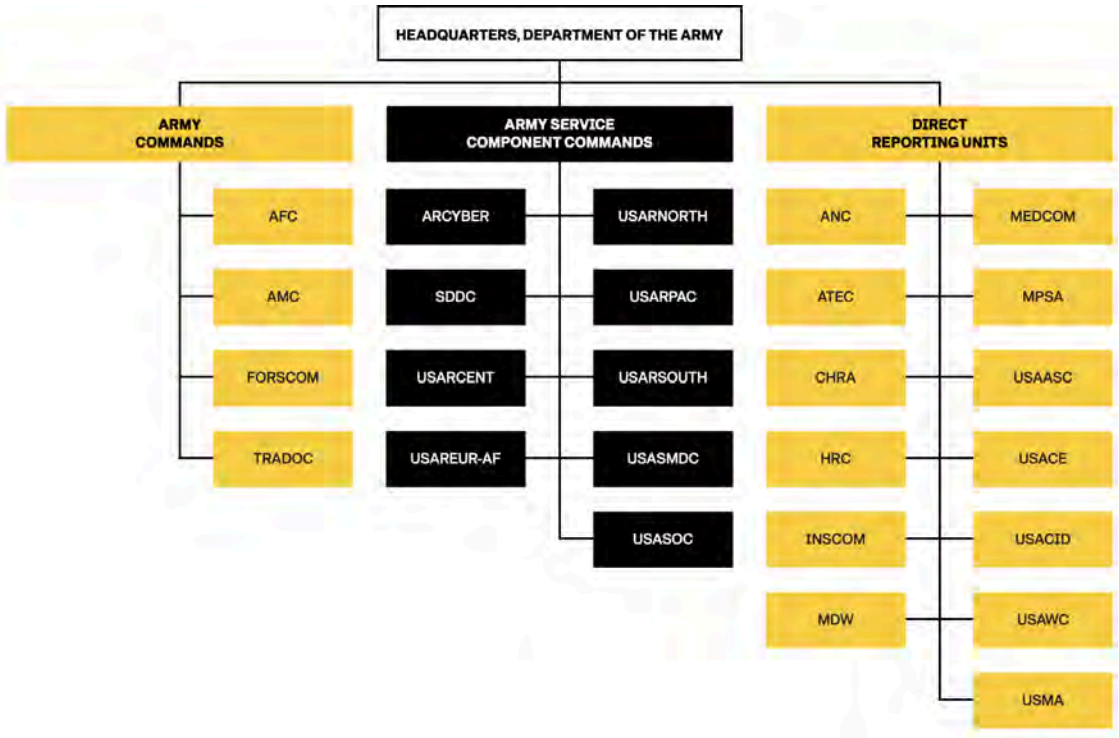
Mr. Robert G. Salesses - Director of Administration and Management (DA&M)
Mr. Charles Osborn - Acting Director, Information Management and Technology (IM&T) and Deputy Chief Information Officer (CIO) within the Office of the Secretary of War
Mr. Jeff Eanes - Director for Organizational and Management Policy
Raymond O'Toole - Senior Advisor to Director, Administration & Management

Washington Headquarters Services

Regina F. Meiners - Director, Washington Headquarters Services
Jae W. Lee - Acting Deputy Director, Washington Headquarters Services
David D. Sanders - Director, Acquisition Directorate
Darren L. Irvine - Director, Executive Services Directorate
Jae W. Lee - Director, Financial Management Directorate
Christine Nez Nalli - Chief Human Resources Officer, Human Resources Directorate
Paul J. Schaefer - Director, Facilities Services Directorate

Army

[Army: Organizational Structure]
[Army: Organizational Language]
[Army: List of General Officers]
[Army: 2027 Budget Materials]



Army Headquarters

Army Headquarters is the corporate office of the Army which exercises directive and supervisory functions. It has *two separate* staffs:

- the Army Staff, with mainly military staff.
- the Office of the Secretary of the Army, with mainly civilian staff;

Each of these staffs are organized along similar lines, with civilians and military officers both overseeing similar program areas.

The Army Headquarters Staff

The Army Staff is led by the chief of staff of the Army, a four-star general who is the highest-ranking officer in the Army and the Army member of the Joint Chiefs of Staff. The chief of staff is assisted by the vice chief of staff, a four-star general and second highest-ranking officer in the Army. Responsible for developing doctrine, guidance, and plans.



LTG Christopher C. LaNeve - Acting Army Chief of Staff
LTG Christopher C. LaNeve - Army Vice Chief of Staff
Alex Miller - Senior Advisor for Science and Technology and CTO to the Army Chief of Staff
LTC Dana M. Gingrich - Aide-de-Camp to the Army Chief of Staff
LTC Samuel Herbert - Executive Officer to the CTO
BG Kelly K. Steele - chief, General Officer Management Office

The director of the Army Staff, a three-star general, is responsible for integrating and synchronizing the work of the Office of the Secretary and the Army Staff so that they meet the goals and priorities of the secretary of the Army.

The Army Staff is divided into several directorates, each headed by a three-star general; a deputy chief of staff (DCS G–1 (personnel), G–2 (intelligence), G–3 (operations), G–4 (logistics), G-5 (planning), G-6 (network), G-7 (training), G-8 (finance), and G-9 (installations) respectively).The DCS G-3/5/7 is a single office for operations, plans, and training.

Army Staff

LTG Marcus Evans - Director of the Army Staff

Manpower & Reserve Affairs

Timothy Dill - Assistant Secretary of War Manpower and Reserve Affairs
Derrick M. Anderson - Senior Official Performing the Duties of Assistant Secretary of the Army for Manpower & Reserve Affairs
Julie A. Blanks - Principal Deputy to the Assistant Secretary of the Army for Manpower and Reserve Affairs

G-1 Personnel

LTG Charles T. Lombardo - deputy chief of staff, G-1
Mr. Roy A. Wallace, SES - Assistant Deputy Chief Of Staff, G-1
Military Personnel Management
BG Gregory S. Johnson - Director, Military Personnel Management
COL Angie Chipman - chief of the Army's military personnel accessions and retention division
Dee A. Geise - Director, Prevention, Resilience, and Readiness Directorate

Civilian Human Resources Agency

Karen W. Pane - Director, Civilian Human Resources Agency

G–2 Intelligence

LTG Michelle A. Schmidt - Deputy Chief Of Staff, G-2
John Osborne - Senior Science and Technology Advisor, G-2
MG Rhett R. Cox - Special Assistant to Deputy Chief of Staff, G-2
Ms. Di. Randon - Assistant Deputy Chief Of Staff
Andrew Evans - Director, Strategy and Transformation, G2
Mario Roberts - Chief AI Officer & Deputy Director, Army Military Intelligence
John Bradsher, SES - Director, Operations and Plans, G-2

Army G-2X: Counterintel, Human Intel, Security & Disclosure Directorate (DAMI-CD)

- Counter Intelligence Division (CI)
- Foreign Disclosure Division (FD)
- HUMINT
- Plans & Programs
- Security Division

INSCOM Army Intelligence and Security Command

INSCOM is a Direct Reporting Unit (DRU) to the U.S. Army Office of the Deputy Chief of Staff (G2). INSCOM's global force is organized into 17 Major Subordinate Commands (MSCs).
MG Timothy D. Brown - Commanding General

Army Counterintelligence Command

BG Sean F. Stinchon - Commanding General Army Counterintelligence Command
COL Rich Dempsey - Deputy Commander Army Counterintelligence Command
Mr. Gary Pepper - Defense Intelligence Senior Leader, Army Counterintelligence Command

Intelligence Personnel Management (DAMI-CP)
Foreign Intelligence Directorate (DAMI-FI)
Dwayne Hynes - Chief of Foreign Intelligence Technology
Army Foreign Liaison Directorate (DAMI-FL)
Intelligence Community Information Management Directorate (DAMI-IM)
Intelligence Strategy, Plans, and Capabilities/Technology (DAMI-ST)
John Osborne - Director, Capability Transformation and Emerging Technology, DAMI-ST
Ted Schroeder - Science &Technology Advisor, *DAMI-ST* G2
Justin Joseph - S&T Modernization Coordinator, *DAMI-ST* G2
Plans & Integration Directorate (DAMI-PI)
Resource Integration Directorate (DAMI-RI)
116th Military Intelligence Brigade (MIB)
COL Matthew McGraw - Commander

G-3/5/7 Operations/Plans/Training

LTG Brian S. Eifler - Deputy Chief of Staff, G-3/5/7
Mr. Myles Miyamasu, SES - Principal Deputy to the Deputy Chief of Staff for Operations, G-3
BG Joseph D. Becker - military deputy to the Director, Strategy, Plans and Policy, Office of the Deputy Chief of Staff, G-3/5/7

BG Matthew N. Metzel - Deputy Chief of Staff, G-3/5/7 (IMA) - U.S Army Reserve Command
BG Frederick A. Hockett (USAR) - Deputy Chief of Staff, G-3/5/7 (IMA)
MG Jake S. Kwon - Director of Strategic Operations (IMA)
MG David F. Stewart - Director, Joint Counter-Small Unmanned Aircraft Systems Office (c-UAS) / Director of Fires
COL Neal Lape - Deputy directory DAMO (Dept Army, Military Operations)-Fires division G-3/5/7
BG David J. Zinn - Director of Training, G7
BG Eric M. Johnson - Director, Operations, Readiness and Mobilization
Conan Payne - Plans, Policy and Oversight
COL Eli Lozano Director of Healthcare Operations (G3), Office of the Surgeon General & U.S. Army Medical Command
Force Modernization Directorate
BG Stephen E. Capehart - Director, Force Management G-3/5/7
Dr. Robert Toguchi - Chief, Concepts Division, Force Modernization Directorate
Robin Mealer -Deputy Director, Force Management HQDA, G-3/5/7 ·
Army Nuclear and Countering Weapons of Mass Destruction Agency (USANCA)
BG Jarrod J.H. Gillam- Director, Army's Nuclear and CWMD Agency
Mr. Thomas F. Moore- Deputy Director of the U.S. Army Nuclear and Countering Weapons of Mass Destruction (CWMD) Agency
William Coffin - Program Manager FA52 Proponent
Rich Schueneman - Operational Survivability Branch ChiefSenior Nuclear Weapon EffectsAdvisor
Paul Sigler - Division Chief, Nuclear and CWMD Integration
Alison Tamasi - Division Chief, Survivability and Effects Analysis Division
Daniel Meany - Deputy Division Chief

G-4 Logistics

LTG Michelle K. Donahue - Deputy Chief Of Staff, Logistics G-4
Matthew L. Sannito - Assistant Deputy Chief of Staff (IMA)
BG John M. Dreska - Assistant Deputy Chief of Staff (IMA), Mobilization and Training
BG Landis C. Maddox -Director of Operations, G-43/5/7
Ms. Sydney Smith - Director of Supply G-44S
Mr. Rick Marsh - Director Of Maintenance Programs & Policy G-44M
Stephen "Steve" W. Suh - Director, Resource Integration
Drew White - Director, Installation Services
Clothing and Individual Equipment (CIE) Division
Matt Lucas - CIE Division Chief at HQDA G-4

G-6 Network

LTG Jeth B. Rey - Deputy Chief Of Staff, G-6
BG Ronald Iammartino Jr. - director for the Unified Network Task Force, G-6
BG Marne L. Sutten - Director, Networks And C4 Services
COL Ernest Boyles - Chief of Operations HQDA G-6
Chief Warrant Officer 5 Rylan Knight - Chief Technology Officer/Senior Technical Advisor
Mr. Christopher Thomas - Director, Cybersecurity Integration And Synchronization
Office of Emerging Technology (OET)

Networks and C4 Services and Integration (NC4SI) Directorate
Cybersecurity Integration and Synchronization (CIS) Directorate
Program Resource Integration (PRI) Directorate

G-8 Programs

LTG Peter N. Bechoff - Deputy Chief Of Staff, G-8
Dr. Bryan Shone - Assistant Deputy Chief Of Staff
G-8 Force Development (FD) Leadership
MG Thomas O'Connor - Director Force Development
Ms. Elanor "Jeannie" Winchester - Deputy Director Force Development
BG Peter A. Patterson - chief of staff, Force Development, G-8
Program Analysis and Evaluation
LTG Peter N. Bechoff - Director Program Analysis and Evaluation, G-8
COL Scott Pence - Division Chief, Force Development - Maneuver G-8
COL Matthew Minear - Division Chief, Force Development Aviation G-8
Warner Ward - Deputy Chief, Force Development Aviation
COL Dan Gibson - Division Chief, Fires G-8
MG Peter N. Benchoff - Director, Program Analysis and Evaluation
BG Patrick Workman - Military Deputy Director Program Analysis and Evaluation
Mr. Wade Yamada - Civilian Deputy Director Program Analysis and Evaluation
The Center For Army Analysis (CAA) Leadership
Dr. Steve Stoddard - Director, Center For Army Analysis (CAA)
Mr. Josh Helms - Technical Director, Center For Army Analysis (CAA)

Army Nuclear and Countering Weapons of Mass Destruction Agency (USANCA)

COL Troy A. Uhlman - Director, Army Nuclear & CWMD Agency
Thomas F. (Tom) Moore - Deputy Director (USANCA).
Paul Sigler - leads the Nuclear and CWMD Integration Division (NCID) USANCA
LTC James Bowen - NCID Branch Chief and Executive Officer at USANCA
MAJ Mithun Sheth - Education Branch Chief, USANCA
Kelvin Mills - Training Project Manager for NCID, USANCA
Dr. Kim 'KP' Pogoda - Professional Military Education Integrator for NCID, USANCA

Army Human Resources Command (HRC)

MG Hope C. Rampy - Commanding General Army Resources Command
BG Steven M. King - Deputy Commanding General and Director, Reserve Personnel Management Directorate, Army Human Resources Command
Jim M. Bradford - Chief of Staff, U.S. Army Human Resources Command
BG Donald A. Fagnan - director, Military Personnel and Readiness Directorate, U.S. Army Human Resources Command

U.S. Military Academy at West Point

MG James (Jay) Bartholomees - superintendent, U.S. Military Academy, West Point
BG Shane Reeves - Dean of the Academic Board, U.S. Military Academy at West Point

BG Joseph A. Katz - Commandant of Cadets, West Point
Dr. Susan Carter Richardson - Vice Dean for Academic Affairs, Professor Economics at West Point
LTC(P) Ronald Alcala - Associate Professor - Associate Dean for Strategy and Initiatives
Dr. Rebecca Jones-Kellogg - Associate Dean for Curriculum and Assessment at West Point
COL Benjamin M. Wallen, Ph.D. - Associate Professor, Associate Dean for Faculty Development
COL Brad McCoy - Associate Professor, Vice Dean for Engagement and Research
BG Nicholas H. Gist - Dean of the academic board/department head, Physical Education Department

Center for Enhanced Performance

COL Darcy L. Schnack, Ph.D. - Assistant Professor, Director Center for Enhanced Performance

Center for Faculty Excellence

Dr. Stephen Finn - Associate Professor, Director, Center for Faculty Excellence

The Office of the Secretary of The Army (AKA the Army Secretariat)

The Office of the Secretary is led by the secretary of the Army, assisted by the under secretary of the Army and the administrative assistant to the secretary of the Army, who is the senior civilian career official of the department. This office is divided into multiple branches with functional responsibilities, the six most important of which are headed by one of the five assistant secretaries of the Army (or the general counsel.) Each is a civilian appointed by the president and confirmed by the Senate.



Adam Telle - Acting Secretary of the Army, Assistant secretary of the Army for civil works, HON Michael Obadal - Undersecretary of the Army
David R. Fitzgerald - Deputy Under Secretary of the Army
Terence E. Hagans - Chief of Staff to the Secretary of the Army
Brandon Pugh - Principal Cyber Advisor - to the Army Secretary and the Army Chief of Staff
LTC Charlie Dietz - Public Affairs Advisor for the Undersecretary of the Army
Mr. Matthew L. Sannito - Administrative Assistant To The Secretary Of The Army
Charles Young III - Army General Counsel

Army Financial Management & Comptroller

HON Marc E. Andersen - Asst Secretary of the Army Financial Management and Comptroller
Ms. Candice M. Kinn - Principal deputy Assistant Secretary, Financial Management and Comptroller
LTG Mark S. Bennett - Military Deputy for Budget (Financial Management & Comptroller)
MG Rebecca McElwain - Director of Army Budget (Financial Management & Comptroller)
Jules Hurst - Assistant Secretary of the Army Manpower and Reserve Affairs
Army 2027 Budgets are here

Army Rapid Capabilities and Critical Technologies Office (RCCTO)

Reports to a Board of Directors: led by the Secretary of the Army, the Army Chief of Staff, Under Secretary of the Army, Vice Chief of Staff of the Army, Army Acquisition Executive, and the Commander of Army Futures Command.
Vacant – Deputy Director Rapid Capabilities and Critical Technologies Office

Directed Energy, Space, And Rapid Acquisition
Mr. Warren O'Donell - Deputy Director Of Hypersonics, Directed Energy, Space, And Rapid Acquisition
Directed Energy Maneuver-Short Range Air Defense (DE M-SHORAD)
Indirect Fire Protection Capability – High Energy Laser (IFPC-HEL)
Indirect Fire Protection Capability – High Power Microwave (IFPC-HPM)
Long-Range Hypersonic Weapon (LRHW)
Christopher Blackwell - product manager Mid- Range Capability
Advanced Concepts And Critical Technologies
Mr. Robert Monto, Jr. - Director
Selective Propagation APS Radar SPAR
Cyber, Electronic Warfare, And Information Dominance
Mr. Julian R. Williams - Director
Directed Energy Project Office
Mr. Adam Aberle - Director, Directed Energy Project Office
COL Steven D. Gutierrez - Project Manager for Directed Energy
AMP-HEL (Advanced Multi-Purpose High Energy Laser)
Rapid Acquisition Prototyping Project Office
Mr. Michael "Mike" Foster - Director, Rapid Acquisition Prototyping Project Office
COL Adam Miller - Deputy Director Prototyping Office
Guam Defense System Joint Program Office
LTC Raaen Stewart - Director, Joint Program Office, Guam Defense System
COL Anthony Behrens - Executive Director, Joint Program Office, Guam Defense System
Corey Berg - Deputy Director Defense of Guam Program
Multi-Domain Artillery Cannon System
LTC Steven Hoak - Product Manager, Multi-Domain Artillery Cannon System
MAJ Stephen F. Kirouac – Director Multi-Domain Artillery Cannon System
Army Hypersonic Project Office
James “Chris” Mills - Acting Director Hypersonic Project Office

Army: Office of the Chief Information Officer (CIO)

Gabe Chiulli - Acting Army Chief Information Officer
Dr. David M. Markowitz- Deputy Chief Information Officer/Chief Data And Analytics Officer
Mr. Nathan Colodney- Acting Director For Cybersecurity / Chief Information Security Officer
Architecture, Data and Standards
Standards and Compliance Division
Mr. Wilfredo “Wil” Caldero - Director, Architecture, Data, Standards
Mr. Chris Dahl - Deputy Director, Architecture, Data, Standards
Architecture Division
Mr. Greggory Judge - Chief, Architecture Division
Data Integration Division
Mr. Alfred Hall - Data Integration Division

Policy, Resources, And Analysis
Mr. Adam Nucci - Principal Director for Policy, Resources, And Analysis/CFO
Enterprise Services Agency
Ms. Carrie A. Mcvicker - Executive Director, Enterprise Services Agency

Cybersecurity Directorate

BG Urbi Lewis - Director for Cybersecurity and Chief Information Security Officer (CISO)

Detachment 201

Directing Silicon Valley CTOs into the force
LTC David Baxter - Commander Detachment 201
James L. Long, jr. - Commander Detachment 201
Shyam Sankar, Chief Technology Officer for Palantir - now a Army Reserve LTC Detachment 201
Andrew Bosworth, Chief Technology Officer of Meta - now a Army Reserve LTC Detachment 201
Kevin Weil, Chief Product Officer of OpenAI - now a Army Reserve LTC Detachment 201
Bob McGrew, advisor at Thinking Machines Lab and former Chief Research Officer for OpenAI - now a Army Reserve LTC Detachment 201
Dane Knecht - chief technology officer, Cloudflare
Sam Pullara - managing director and chief technology officer for Sutter Hill Ventures
Serkan Piantino - co-founded Facebook's AI research arm and is the former vice president of products at Reddit

Software Modernization

Lauren Pavlik - director of Team Phoenix & chief of software modernization

Army Space and Missile Defense Command (USASMDC)

LTG John Rafferty - commander of the U.S. Army Space and Missile Defense Command
BG Andrew Morgan - deputy commanding general, SMDC / Joint Task Force Gold
COL Jon Castro - Chief of Staff, USASMDC
CW5 John P. Peart - Command Chief Warrant Officer, USASMDC
Dr. Steve F. Pierce - Chief Technology Officer, USASMDC

Headquarters Staff

COL Alfred Boone, G1 Personnel
COL Bill Burch, G2 Intelligence
COL Tom Petrini - Deputy Chief of Staff, G3 Operations & Plans/JTF Gold J3, SMDC
COL Russ Nowels, G3
COL Angel Giang-Cardenas, G4 Logistics
COL Robert Petty, G5 Plans
Jeff Harrison, Acting Engineer
COL Felix Torres - Deputy G6 Information Management / SMD COE Commandant
COL Biji John, G6 Information Management
COL Adrian Plater, G8 Resource Management

Army Space and Missile Defense Command Technical Center

Dr. Brian E. Grantham, - Acting Director USAMDC Technical Center

Jennifer Stephenson - Deputy Director, Technical Center

Space and Missile Defense Center of Excellence

Timothy F. Bishop, SES - Director, Space and Missile Defense Center of Excellence
COL Derek Bothern - Deputy Director, Space and Missile Defense Center of Excellence
Future Capabilities Development (FCD)
COL John M. Lancaster - Director
Transformation Integration Directorate for Strategic Missile Defense (TID-SMD)
COL Jeffrey Porter - Director
Transformation Integration Directorate Space Superiority (TID-SS)
COL Joseph Mroszczyk - Director, TID-SS
Office of the Commandant
COL Felix Torres - Commandant
Responsible for oversight and integration of the Army Space Personnel Development Office, the personnel proponent for the Army's Functional Area 40, and the Space and Missile Defense School.
Space And Missile Defense School
Gregory Hatfield - Director
Office Of The Chief Of Space And Missile Defense
Stephen M. Murphy - Director
Operations Directorate
Lorenzo Mack - Director

100th Missile Defense Brigade

COL Christopher B. Stutz - Commander, 100th Missile Defense Brigade (Ground-based Midcourse Defense)

1st Space Brigade

COL Michael Dyer - Commander, 1st Space Brigade

263rd Army Air and Missile Defense Command

BG Richard Wholey - Commanding general, 263rd Army Air and Missile Defense Command

32D Army Air and Missile Defense Command

BG John L. Dawber - Commanding General, 32D Army Air and Missile Defense Command

Asst Secretary of the Army, Installations, Energy and Environment (IE&E)

HON William Jordan Gillis, ASA Installations, Energy, and Environment
Dr. Jeff Waksman - Principal, deputy assistant secretary of the Army for installations, energy and environment
Amy Borman, SES - Deputy Assistant Secretary Of The Army For Environment, Safety And Occupational Health
David Dentino, SES - Deputy Assistant Secretary Of The Army For Installations, Housing And Partnerships
Brandon Cockrell - Deputy Assistant Secretary Of The Army For Energy & Sustainability
Nathan T. Cornell - Program Manager, Operational Energy

Jason Craft - Director, Army Nuclear Energy Office, Janus Program Project Director

Office of the Chief Legislative Liaison (OCLL)

Mr. Jimmy Byrn - Chief Legislative Liaison
BG Scott D. Wilkinson - Military Deputy to the Chief, Legislative Liaison
Ms. Kathryn M. Yurkanin - Principal Deputy Chief Legislative Liaison

Enterprise Cloud Management Agency

Mr. Thomas M. Sasala - Executive Director
COL Heath Giesecke - Executive Director
Ms. Katherine I. Ebersole - Deputy Director
Gabe Chiulli - chief technology officer - Enterprise Cloud Management Agency, acting Army CIO
Cloud Business Office (CBO)
Cloud Services Division (CSD)
Ms. Stephanie E. Litter-Reber - Chief, Cloud Services Division
Cybersecurity Division (C2D)
Mr. Ryan Greeney - Chief, Cloud Cybersecurity Division, Cloud Business Office
Resource Management (RM)
Mr. Tyrus Edwards - Chief, Resource Management

Army Analytics Group

Dr. David M. Markowitz- Acting Executive Director Deputy Chief Information Officer/Chief Data And Analytics Officer

Army National Guard

LTG Jonathan M. Stubbs - Director, Army National Guard

Army Office of Strategic Initiatives

Rebeca Hodson - Chief of the Army Office of Strategic Initiatives

- Energy Resilience and Dominance
- Modernizing the Organic Industrial Base
- Strengthening Logistics and Supply Chains
- Advanced Manufacturing & Technology Adoption
- Real Assets and Facilities Utilization
- Critical Minerals and Resource Development

Army for Civil Works ASA (CW)

Adam Telle - Assistant secretary of the Army for civil works, now acting Army secretary
MG Kirk E. Gibbs - Deputy Chief of Engineers/Deputy Commanding General
MG Jason E. Kelly - Deputy Commanding General for Civil Works and Emergency Operations
MG Mark C. Quander - Deputy Commanding General for Military and International Operations
Mr. D. Lee Forsgren - Principal Deputy Assistant Secretary Of The Army (Civil Works)
Ms. Robyn Colosimo - Deputy Assistant Secretary Of The Army For Project Planning And Review
Ms. Stacey Brown - Deputy Assistant Secretary Of The Army For Management And Budget

Army Corps of Engineers

37,000 dedicated Civilians and Soldiers delivering engineering, for all functions related to domestic water resources, flood control, and navigation, the Chief of Engineers reports to the Assistant Secretary of the Army for Civil Works (ASA(CW)).
Military Missions (Army Engineering): For military construction, combat engineering, and geospatial support, the Chief of Engineers reports directly to the Chief of Staff of the Army.
LTG William H. Graham Jr. - Chief Of Engineers
COL Damon A. Delarosa - Chief of Staff of the Army Corps of Engineers
CIO/G-6
Nicholas Glatz - Deputy Director, G-6
Terri Robinson - Cloud Computing Team Chief, G-6
Angelo Pentella - Chief Information Security Officer and Chief, Cybersecurity Division, G-6
Walton Cheung - Command Chief Data and Analytics Officer (C2DAO), G-6
John R. Hess - Chief, Programs, Project, and Service Management Directorate (PPSMD), G-6
Jon Gagnon, Chief, Data Centers, G-6
Robert Moser - Interim Chief Information Officer
Lisa Griffin - Director of Human Resources, Corps of Engineers
Paula Johnson-Muic - Chief of Real Estate
Dave Morrow - Director of Military Programs

Corps of Engineers District Commanders
BG John P. Lloyd - Commanding General South Pacific Division Army Corps of Engineers
BG Zachary L. Miller - Commanding General South Atlantic Division Corps of Engineers
BG Jesse T. Curry - commander, North Atlantic Division, Corps of Engineers
BG Joseph Goetz - Commanding general, Pacific Ocean Division
BG Daniel J. Herlihy - commander, Great Lakes and Ohio River Division, Army Corps of Engineers
BG George H. Walter, Jr. - Commanding General Southwestern Division
LTC Aaron Anderson - district commander, Buffalo District
COL Robert (Rob) Newbauer - District Commander, Omaha District
Vacant- Commanding General, Mississippi Valley Division
COL Jeffrey Palazzini - Commander Alaska District
COL Christopher Klein - District Engineer & Commander, USACE Middle East District
MAJ Breawna (Bre) Nikas – deputy commander, Far East District

Engineer Research and Development Center (ERDC)
Dr. Beth Fleming, SES - director, Engineer Research and Development Center (ERDC)
Patrick M. Kieffer, SSTM - acting deputy director, Engineer Research and Development Center
Dr. Lucy Priddy - Associate Director, ERDC
LTC Joshua M. Haynes - Commander, Engineer Research and Development Center (ERDC)
Dr. Robert D. Moser, SES - director of the Information Technology Laboratory ERDC
Brenna Bennett -Chief Computational Analysis Branch (CAB),Information Technology Laboratory
Raju Namburu - Chief Technology Officer, Information Technology Lab
Coastal and Hydraulics Lab (CHL)

Dr. Ty V. Wamsley, SES - Director, Coastal and Hydraulics Lab, Army ERDC
Environmental Laboratory
Dr. Edmond J. Russo Jr., S.E.S - Director of the Environmental Laboratory ERDC
Dr. Brandon J. Lafferty - Deputy Director, Environmental Laboratory ERDC
Construction Engineering Research Laboratory
Dr. Andrew Nelson, SSTM - Director, Construction Engineering Research Laboratory ERDC
Geotechnical and Structures Laboratory
Nicholas Boone, SES - Director of the Geotechnical and Structures Laboratory ERDC
George Vankirk - Chief of the Impact and Explosion Effects Branch (IEEB) of ERDC Geotechnical and Structures Laboratory
Dr. Edward J. Perkins - Environmental Networks and Genetic Toxicology
Dr. Mihan H. McKenna Taylor - ST for Near Surface Phenomenology
Dr. M. Jason Roth - Senior Research Scientist (Weapons Effects and Structural Dynamics)
Dr. Matthew Farthing - Senior Research Scientist, Hydrodynamic Phenomena
Dr. David Moore - Senior Research Scientist for Environmental Sciences
Cold Regions Research and Engineering Laboratory (CRREL)
Dr. Edmond Russo Jr., SES - Acting Director, CRREL
Dr. John Eylander - acting Research and Engineering Division chief, CRREL
Dr. Sally Shoop - Senior Research Engineer at CRREL
Dr. Robyn Barbato - senior research microbiologist and leader soil microbiology team CRREL
Dr. Theodore Letcher - research physical scientist, CRREL
Army Geospatial Center (AGC)
Vijay P. Acharya - Acting Director of the U.S. Army Geospatial Center/and Engineer Research and Development Center (ERDC) Geospatial Research Lab (GRL) and is the Army Geospatial Information Officer (GIO)
Mr. Albert Mategrano III - Acting Director of the U.S. Army Geospatial Center
James R. (Randy) Reynolds - Army Geospatial Information Officer and Acting Deputy Director
Army Geospatial Research Lab
Mr. Vijay P. Acharya, SSTM - Acting Director Army Geospatial Research Lab
Information Technology Laboratory (ITL)
Robert D. Moser, SES - director of the Information Technology Laboratory (ITL),

Army Cyber Command ARCYBER

LTG Christopher (Chris) Eubank - Commanding General Army Cyber Command
BG Matthew J. Lennox - Deputy Commanding General, Army Cyber Command
Mr. Steven D. Rehn - Deputy to the Commanding General - Support/ARCYBER Chief Data Officer
COL John F. Popiak - Deputy Commanding Officer for Operations
Mr. Mark A. "Al" Mollenkopf - Science Advisor to commanding general/Chief Analytics Officer
COL Joseph Munger - Chief of Staff, U.S. Army Cyber Command

NETCOM Network Enterprise Technology Command

OOperates and defends the Army's computer networks, including the DOWIN-A network
MG Jacqueline D. McPhail - commanding general, NETCOM

BG Anne-Marie R. Wiersgalla - Deputy Commanding General, NETCOM/ Commanding General, 7th Signal Command (Theater)

7th Signal Command (Theater)

BG Anne-Marie R. Wiersgalla - Commanding General, 7th Signal Command /Deputy Commanding General, NETCOM

Dr. James E. Cronkhite - Acting Deputy to the Commanding General for 7th Signal Command

COL Jason P. Kendzierski - Chief of Staff, 7th Signal Command

Gary Parrish - Assistant Chief of Staff, G2 , 7th Signal Command

Stephen Maloy - Deputy Chief Operations Officer, G3, 7th Signal Command

Jon Stanley - Deputy Technical Director for Combat Support, 7th Signal Command

21st Theater Signal Brigade

COL Richard D.I. Becker - 21st theater signal Brigade Commander

93rd Theater Signal Brigade

COL Glenroy Haskins - Commander 93rd Theater Signal Brigade

106th Theater Signal Brigade

COL Christopher Green - Commander 106th Theater Signal Brigade

2nd Theater Signal Brigade

COL Crystal D. Ernst - commander, 2nd Theater Signal Brigade, Wiesbaden, Germany

Carl Wigington - Chief of Operations, 2nd Theater Signal Brigade

Chris Hall - Deputy Chief of Operations, 2nd Theater Signal Brigade

Dustin Berglin - Deputy Director Of Operations, 2nd Theater Signal Brigade

Abdul Smith - Director, Plans and Exercises at 2d Theater Signal Brigade

9th Strategic Signal Battalion, Chievres, Belgium

44th Expeditionary Signal Battalion-Enhanced, Baumholder, Germany

52d Strategic Signal Battalion, Stuttgart, Germany

102d Strategic Signal Battalion, Wiesbaden, Germany

509th Signal Battalion, Vicenza, Italy

6981st Civilian Support Group, Germersheim, Germany

ERDCWERX

Collaboration and contracting with the U.S. Army Engineer Research and Development Center (ERDC)

Paul Sumrall - Director ERDCWERX

Janice Karcher - Deputy Director ERDCWERX

Louise McDonald - Business Manager ERDCWERX

Billy Klauser -Senior Innovation Project Manager ERDCWERX

Elyce Curry - Innovation Project Team Manager ERDCWERX

Jason Courtney - Innovation Project Manager ERDCWERX

Dustin Jolley - Innovation Project Manager ERDCWERX

Shannon Royal - Special Projects Coordinator ERDCWERX

Christie Bell - Commercialization Manager ERDCWERX

Enterprise Cloud Management Activity (ECMA)

Reassigned from Army CIO to ARCYBER. Renamed from an “Agency” to an “Activity”

The organization makes tactical and business systems (Microsoft Office 365, etc.) available to soldiers. Each of the major cloud service providers - Amazon, Microsoft and Google are part of this Army cloud ecosystem, allowing users to share software and data on the platform.

Thomas M. Sasala - Executive Director, Enterprise Cloud Management Agency (ECMA)
COL Heath A. Giesecke - Director, Enterprise Cloud Management Agency (ECMA)
Katherine I. Ebersole - Deputy Director, Enterprise Cloud Management Agency (ECMA)
Stephanie E. Litter-Reber - Chief, Cloud Services Division (ECMA)
Tyrus Edwards - Resource Manager, Enterprise Cloud Management Agency (ECMA)
Ryan Greeney - Chief, Cybersecurity Division (ECMA)
Cloud Business Office (CBO)
Cloud Services Division (CSD)
Cybersecurity Division (C2D)
Resource Management (RM)

Army: Office of Assistant Secretary for Acquisition, Logistics and Technology ASA(ALT)

HON Brent Ingraham, SES - Asst Secretary ASA/ALT
Mr. Jesse D. Tolleson -Principal Deputy Assistant Secretary ASA/ALT
LTG David C. Phillips - military deputy/director, Army Acquisition Corps
LTC William Taylor - executive officer ASA(ALT)
Carter Deekens, PMP - Executive Officer to the Asst Sec of the Army (Acquisition, Logistics, and Technology) ASA(ALT)
BG Camilla A. White - Deputy for Acquisition and Systems Management, Office of the Assistant Secretary of the Army (Acquisition, Logistics and Technology)
Mr. Marty Zybura - Deputy to the Deputy for Acquisition and Systems Management
COL Amanda Love - Acquisition Manager
Craig Caruana - Special Assistant to Asst Secretary ASA/ALT



ASA(ALT) manages and provides oversight through the principal military deputy/director acquisition career management/chief integration officer, of the followingPEOs and organizations:

- PEO Ammunition, PEO Aviation, PEO Command, Control, Communications Tactical, PEO Combat Support and Command Services Support, PEO Enterprise Information Systems, PEO Ground Combat Systems, PEO Intelligence, Electronic Warfare and Sensors, PEO Missiles and Space, PEO Simulation, Training and Instrumentation, PEO Soldier
- Joint Program Executive Office (JPEO) Chemical and Biological Defense, JPEO Joint Tactical Radio System

- Deputy for medical systems, Director of the Army Acquisition Support Center, Director of the Chemical Materials Agency

ASA(ALT) has 12 Program Executive Offices, 7 Deputy Assistant Secretaries, the Deputy for Acquisition and Systems Management, and 2 direct reporting units (Rapid Capabilities and Critical Technologies Office and U.S. Army Acquisition Support Center) operate in 6 locations nationwide.

(See Appendix C for a 2024 list of contractors to the Army in and the program they're associated with.)

Army: ASA (ALT) Acquisition Support Center (USAASC)

Mr. Ronald Richardson - Director Acquisition Support Center and Director, Acquisition Career Mgmt
COL Barry Williams - Deputy Director Acquisition Support Center
Ketula Patel - Deputy Portfolio Director

Army ASA(ALT): Acquisition School (TAAS)

Greg Gardunia - Director
Mr. Jonathan Spurlock - Academic Ops

Army ASA(ALT): Data, Engineering and Software (SAAL-ZE)

Jennifer Swanson - Deputy Assistant Secretary of the Army for Data, Engineering & Software
Rocio (Rosie) Bauer - Assistant Deputy for Acquisition and Systems Management (Data, Engineering and Software)
COL Peter Amara - Assistant Director
Chad Claussen - Director, Digital Transformation.
Matthew Picerno -Chief Cyber Acquisition Officer and Director, Cyber Focal
MAJ Domoniqué Hittner -Digital Engineering Architect
Joshua R. Bissell, MOSA Lead – Sr. Systems Engineer, ASA (ALT)

Army ASA(ALT): Acquisition and Systems Management (SAAL-ZS)

MG Christopher D. Schneider - Deputy for Acquisition and Systems Management
John Howell – Director Soldier and Maneuver (within DASM)
Charrone Pittman - Assistant Deputy for Acquisition and System Management - Modernization (ADASM-M)
Rachel Gerstein - Deputy Director, Soldier and Maneuver Systems

Army ASA(ALT): Defense Exports & Cooperation (DEC)

Mr. Patrick Mason - Deputy Assistant Secretary of the Army for Defense Exports and Cooperation
LTC Kurt Day - Deputy Director of the International Acquisition Directorate
Ms. Sandy Long - Senior Advisor for Defense Exports within the DASA DE&C

Army ASA(ALT): Plans, Programs and Resources (SAAL-ZR)

Ms. Kirsten Taylor - Deputy for Plans, Programs and Resources
Michael Lebrun - ASA(ALT) Director of Strategy & Plans
Joshua McMillion - Capability Lead rapid prototyping

Army ASA(ALT): Procurement (SAAL-ZP)

Ms. Kimberly Diane Buehler - Acting Deputy for Procurement

Army ASA(ALT): Research and Technology (SAAL-ZT)

Chris Manning - Deputy Assistant Secretary for Research and Technology & Army Chief Scientist
Joao "John" Romano - Director for C3I Science and Technology Portfolio
Matthew Simone - Director for Technology Maturation ODASA(R&T)
George Matook - Acting Director of Laboratory Management, ODASA R&T

Army ASA(ALT): Systems Special Programs

Dr. Tiffany N. Fair - Director of Systems Special Programs

Army ASA(ALT): Strategy and Acquisition Reform (SAAL-ZF)

Heather Shirey - Acting Deputy for Strategy and Acquisition Reform

Army ASA(ALT): Sustainment (SAAL-ZL)

Dr. Theresa A. Smith - Deputy Assistant Secretary of the Army for Sustainment/Acting DASA for Exports and Cooperation SAAL-ZL
Mr. Robert Rhoades - Acting DASA Deputy for Sustainment

Army Office Of Small Business Programs

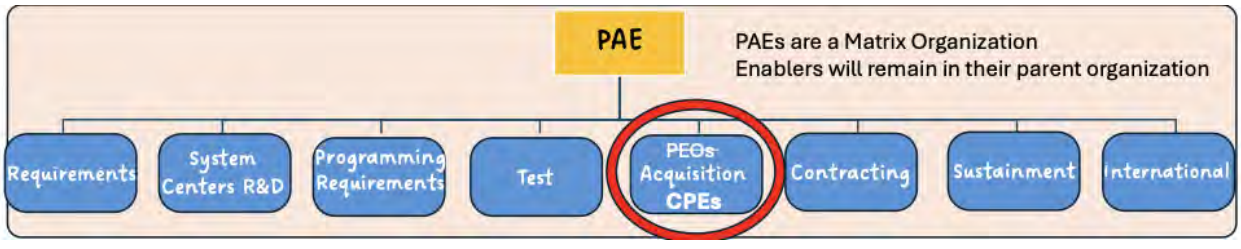
Ms. Kimberly Diane Buehler - Director Army Office Of Small Business Programs
Ms. Pamela D. Callicutt - Deputy Director Army Office Of Small Business Programs

U.S. Army Commands With Small Business Offices

National Guard Bureau (NGB)
Army Medical Command (MEDCOM)
Army Materiel Command (AMC)
Army Futures Command (AFC)
U.S. Army Corps of Engineers (USACE)

Army Acquisition

The existing Army PEO Offices are now part of a larger Army Portfolio Acquisition Executive. The difference is now each Portfolio Acquisition Executive (PAE) is responsible for the entire end-to-process of the different Army Acquisition functions: Capability Gaps/Requirements, System Centers, Programming, *Acquisition* (the PEOs), Testing, Contracting and Sustainment.



Army Portfolio Acquisition Executives (PAEs) are organized as a matrix organization – using people from existing organizations – requirements, ~~PEOs~~ CPEs, sustainment, contracting etc. The PAEs themselves will have a small staff for coordination. This means that the PAEs will have a small coordinating staff, while the existing organizations will remain in place.

Existing Army Program Executive Offices/Officers (PEOs) are transitioning to become *Capability Program Executives (CPEs),* and will act as the Portfolios' acquisition arm.

Multiple Portfolios In Each Service

Each Service (Army, Navy, Marines, Air Force, Space Force) has multiple Portfolios each run by a PAE. The Army has reorganized its 12 existing PEO offices to become part of 6 portfolios. Each of the 6 Army portfolios headed by PAEs are commanded by a Major General. (Other Services will have equivalent organizational designs for their Portfolios.)



The Army has 6 Portfolio Acquisition Executives with 14 Capability Program Executives (CPEs)
1) Maneuver Ground - Tanks, IFVs, soldier systems
2) Maneuver Air - Helicopters, unmanned aerial, autonomy
3) Fires - Long-range precision, missiles, artillery
4) C2IN (Command and Control Information Networks) - Networks, EW, sensors, battle management
5) Agile Sustainment and Ammo - Logistics, ammunition production
6) Layered Protection and CBRN (Chemical, Biological, Radiological, and Nuclear) - Air defense, CBRN, counter-drone
+ Two additional portfolios, called the Enterprise Services ES2 and Pathway for Innovation and Technology (PIT), which includes the Army's Innovation activities.

Each Army PAE is managed by a two-star general, or the civilian equivalent, along with a deputy. One will serve in the operational role and other in an acquisition role.

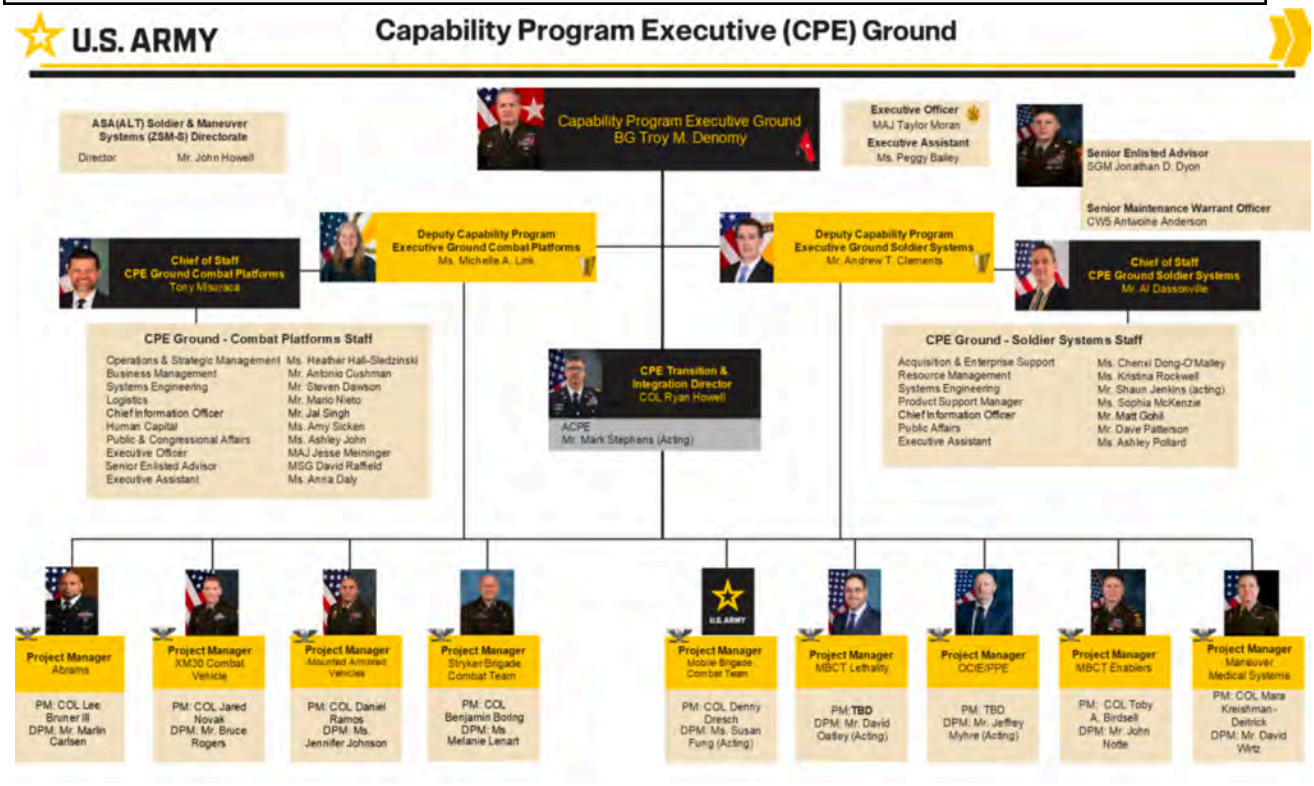
Army Program Executive Officers (PEOs) are now Capability Program Executives (CPEs) typically a Brigadier General or a civilian SES. ***Capability Program Executives have similar roles and responsibilities of past PEOs***. They are the Acquisition leader responsible for cradle-to-grave management of their programs within their portfolio.

In addition to having those acquisition leaders nested inside each PAE, each Army portfolio will have people matrixed to develop requirements, contracting, testing and evaluation, sustainment and international foreign military sales.

There are “system centers” enablers inside each Army PAE, like some tied back to the Army Combat Capabilities Development Command (DEVCOM) to ensure that Army science and technology efforts are aligned with what soldiers need, to produce fieldable tech and weapons.

Portfolio Acquisition Executive (PAE): Maneuver - Ground

July 2026: PAE Maneuver decided to keep CPE Ground Combat Platforms and CPE Soldier Systems separated. PAE Maneuver coordinates with Future Capabilities Division and Maneuver Divisions, Test and Evaluation Integrator, Strategic Contracting Office, and others.



MG Colin P. Tuley - Portfolio Acquisition Executive (PAE) Maneuver Ground, Ft. Benning (Currently Commanding General, United States Army Maneuver Center of Excellence
BG Troy Denomy -Deputy PAE, Ft. Belvoir (Currently Program Executive Officer, Soldier)

Mr. John Jolokai - Executive Director and Strategic Contracting Officer
BG Chad Chalfont - Expanded Maneuver Future Capabilities Division
Mr. Nick Fulgenzi - Tank-Automotive & Armaments Command
Mr. Michael Cadieux - Maneuver Systems Center Detroit
COL James Zanella - PAE Test and Evaluation Integrator, Army Test and Evaluation Command
COL Scott Pence - Force Development - Maneuver Pentagon
Kristen (Kris) Wells - International Cooperation Official
David Dopp - Project Lead, Foreign Military Sales
Munira Tourner- Director of operations for project lead foreign military sales

Capability Program Executive (CPE) Ground Soldier Systems

Andrew T. Clements - Capability Program Executive Soldier Systems
Al Dassonville - Chief of Staff, Capability Program Executive Soldier Systems

Project Manager Mobile Brigade Combat Team (PM MBCT)

COL Denny Dresch - Project Manager PM MBCT
Susan Fung - mobile brigade combat team deputy project manager, Infantry Squad Vehicle
Product Director Ground Mobility Vehicles (PdD GMV)
Equipment: Infantry Squad Vehicle (ISV) - Troop Carrier, Utility, Heavy
Product Manager Soldier Common Counter Small Unmanned Aircraft Systems(PdM SC C-sUAS).
Equipment: Soldier Common Sense, Soldier Common Decide, (Supported through Nett Warrior), Soldier Common Act, Kinetic and Non-Kinetic

Project Manager Mobile Brigade Combat Team Enablers (PM MBCT ENA)

COL Toby A. Birdsell - Project Manager PM MBCT ENA
John Notte - Deputy Project Manager PM MBCT ENA
Product Manager Soldier Borne Mission Command
LTC Mark May - Product Manager Soldier Borne Mission Command - SBMC
Programs include:
Equipment: Soldier Borne Mission Command
Product Manager Soldier Maneuver Sensors
LTC Alan Chartier – Product Manager Soldier Maneuver Sensors (SMS)
MAJ Catherine Bradshaw - assistant product manager night vision devices
Equipment: Enhanced Night Vision Goggle – Binoculars, Nett Warrior (NW), Power, Binocular Night Observation Device (BiNOD), Joint Effects Targeting Systems (JETS), Laser Target Locator Module (LTLM) II , Soldier Borne Sensor
Product Lead Architecture
Equipment: Squad-A

Project Manager Mobile Brigade Combat Team Lethality (PM MBCT LETHALITY)

Vacant - Project Manager Soldier Lethality
Mr. Dave Oatley - Acting Project Manager Soldier Lethality
LTC Erick Taylor - Product Manager Small Arms Fire Control (PdM SAFC)
Product Director Crew Served Weapons (PdD CSW)
Scott Cheseldine - deputy assistant program manager PdM Crew Served Weapons
Weapons
Lightweight M3A1 Multi-role Anti-armor Anti-personnel Weapon System (MAAWS)
M153/A1/A2 Common Remotely Operated Weapon Station (CROWS)
M2/M2A1 .50 Caliber Machine Gun, M240B/L/H 7.62mm Medium Machine Gun
M249 5.56mm Squad Automatic Weapon (SAW), MK19 Grenade Machine Gun
XM914 Chain Gun, M107 Semi-Automatic Long-Range Sniper Rifle (LRSR)
M2010 Enhanced Sniper Rifle (ESR), M224A1 60MM Lightweight Mortar System

M252A1 81MM Lightweight Mortar System, M121 120MM Carrier Mounted Mortar System Mortar Fire Control System (MFCS) Mounted, M150 Mortar Fire Control System Dismounted (MFCS-D), MK22 Precision Sniper Rifle (PSR)

Enablers

Family of Binoculars, AN/PSQ-23 Small Tactical Optical Rifle Mounted (STORM) Micro-Laser Rangefinder (MLRF), Family of Weapon Sights – Crew Served (FWS-CS), Family of Weapon Sights – Sniper (FWS-S), M145 Machine Gun Optic (MGO), M151 Spotting Scope System M152 Mounted Machine Gun Optic (MMO), M155 Mounted Machine Gun Optic (MMO) M156 Mounted Machine Gun Optic (MMO), M32A1/A2 Lightweight Handheld Mortar Ballistic Computer (LHMBC), Mounted Machine Gun Optic, Improved Machine Gun Tripod Systems

Product Manager Weapons and Enablers (PdM W & E)

Weapons

M17/M18 Modular Handgun System, APC9K Sub Compact Weapon, M26 12-Gauge Modular Accessory Shotgun System (MASS), M500 Shotgun, M4A1 Carbine, M16A4 Rifle, M110A1 Squad Designated Marksman Rifle (SDMR), M110 Semi-Automatic Sniper System (SASS), XM8 Carbine M250 – Automatic Rifle, M320 Grenade Launcher (GL)

Enablers

AN/PEQ-15 Advanced Target Pointer Illuminator Aiming Light (ATPIAL), Grenadier Sight System (GSS), M68 Close Combat Optic (CCO), M150 Rifle Combat Optic (RCO), M157 Fire Control Family of Weapon Sights – Individual (FWS-I)

Project Manager Maneuver Medical Systems (PM MMS)

COL Mara Kreishman-Deitrick - Project Manager Maneuver Medical Systems (PM MMS)
David Wirtz - Deputy Project Manager Maneuver Medical Systems (PM MMS)
Product Manager Holistic Health & Fitness (PdM H2F)
Dana Love- Product Lead, Health, Prevention, and Logistics
Product Manager Soldier Hospitalization (PdM SH)
Briana Kenerson - Product Manager Soldier Hospitalization (PdM HOSP)
LTC Dana Bal - Product Manager, Hospitalization
LTC Felicia Williams - Assistant Product Manager, Hospitalization
Equipment: Forward Resuscitative and Surgical Detachment, Cutter Aspirator Virectomy, Cranitome Set, Microscoper Surgical Binocular, C-ARM, Computerized Tomography Scanner Field
Product Manager Soldier Treatment & Evacuation (PdM ST&E)
Equipment: Medical Equipment Set Physical Therapy, Portable Automatic Enhanced Resuscitator, Tactical Combat Medical Care, Combat Medic
Product Lead SOLDIER Health, Prevention & Logistics (PL HPL)
Equipment: Physical Therapy H2F, Occupational Therapy H2F, Registered Dietician Therapy H2F. Environmental Sentinel Biomonitor, Incubator Blood Platelet, Next Generation Diagnostic System, Centrifuge Laboratory General Purpose, Simulator Pulse Oximetry
Product Lead Operational Medicine Information Systems - Army (OMIS-A)
Ms. Ami Bryant – Acting Product Lead, *OMIS-A*
James Beach - OMIS-A's acting deputy product lead

Project Manager Organizational Clothing And Equipment / Personal Protective Equipment (PM OCIE / PPE)

Vacant - Product Manager, PM OCIE / PPE
Jeffrey Myhre - Deputy Product Manager, PM OCIE / PPE
Product Manager Forcible Entry (PdM FE)
Advanced Bomb Suit (ABS) and ABS Generation II, Advanced Combat Helmet (ACH), Advanced Combat Vehicle Crewman Helmet (ACVC-H), Ballistic Combat Shirt (BCS), Enhanced Combat Helmet (ECH), Integrated Head Protection System (IHPS), Military Combat Eye Protection (MCEP), Goggles, Military Combat Eye Protection (MCEP), Spectacles, Modular Scalable Vest (MSV), Next Generation Advanced Bomb Suit (NGABS), Soldier Protection System (SPS)
LTC Lynn N. Jones II - Product Manager Soldier Protective Equipment (PM SPE)
Aircrew Combat Uniform (A2CU), Combat Boot (Temperate Weather), Combat Pants (ACP), Combat Shirt (ACS), Combat Uniform (ACU), Green Service Uniform (AGSU), Mountaineering Equipment (AMK), Service Uniform (ASU),, Cold (Wet and Dry) Weather and Specialty Boots, Generation III Extended Cold Weather Clothing System (GEN III ECWCS), Gloves, Army Combat, Gloves, Cold Weather, Gloves, Utility, Hot (Wet and Dry) Weather Boots, Ghillie Suit Accessory Kit (GSAK) Upgrade, Flame Resistant Environmental Ensemble (FREE), Flame Resistant Fuel Handlers Coverall (FR FHC), Chemical Protective Clothing, Chemical Protective Clothing – Accessories
LTC Jamin D. Williamson - Product Manager Soldier Clothing and Individual Equipment (PM SCIE)
Austin Banford - assistant Product Manager Soldier Clothing and Individual Equipment
, Improved Camouflage Face Paint, Improved Combat Vehicle Crewman (iCVC) Coverall, Individual Soldier Hydration, Infrared Retroreflective (IR) Flag, Intermediate Cold Wet Glove (ICWG), Lightweight Performance Hood (LPH), Maneuverable Canopy (MC) Personnel Parachute System, Military Free Fall (MFF) Parachute System, Modular Airborne Weapons Case (MAWC), Modular Lightweight Load-Carrying Equipment (MOLLE), Non-Maneuverable Canopy (T-11) Personnel Parachute System, Parachutist Equipment, Parachutist Floatation Device, Personal/Optional Clothing and Equipment, Sleep Systems, Utility Uniforms and Accessories
Product Manager Rapid Fielding Initiative (PdM RFI)

Capability Program Executive (CPE) Ground Combat Platforms

Detroit Arsenal provides combat vehicles
Ms. Michelle Link - CPE Ground Combat Platforms
BG Ryan Howell - Director Combat Platforms Integration
Matt Spiess - project lead, Capability Transition & Product Integration
Mark Stephens - Acting Assistant Director Combat Platforms Integration
Tony Misuraca - Chief of Staff, CPE Ground Combat Platforms
Jason Whitus - Project Officer at CPE Maneuver Ground Combat Platforms

Project Manager Abrams (PM Abrams)

COL Lee M. Bruner III - Abrams Project Manager (PM)
Marlin Carlsen - Deputy Abrams Project Manager (DPM)

Product Manager Production (PdM Prod)
M1A2 SEPv2 Added digital architecture which brought the Abrams fleet into the modern era.
M1A2 SEPv3 The current production version, M1A2 SEPv3
Product Manager Abrams (PdM Abrams)
M1E3 – The M1E3 Abrams is being designed with a focus on the future threat
LTC Daniel Varley - Product Manager for the Abrams Modernization New Start

Project Manager XM30 (PM XM30)
COL Jared Novak - Project Manager, XM30 Combat Vehicle
Bruce Rogers - Deputy Project Manager, XM30 Combat Vehicle
Product Manager XM30 Prototype Development (PdM XM30 PD)
Product Manager XM30 Advanced Capabilities (PdM XM30 AC)
Product Leader XM30 Transformation (PdL XM30 T)

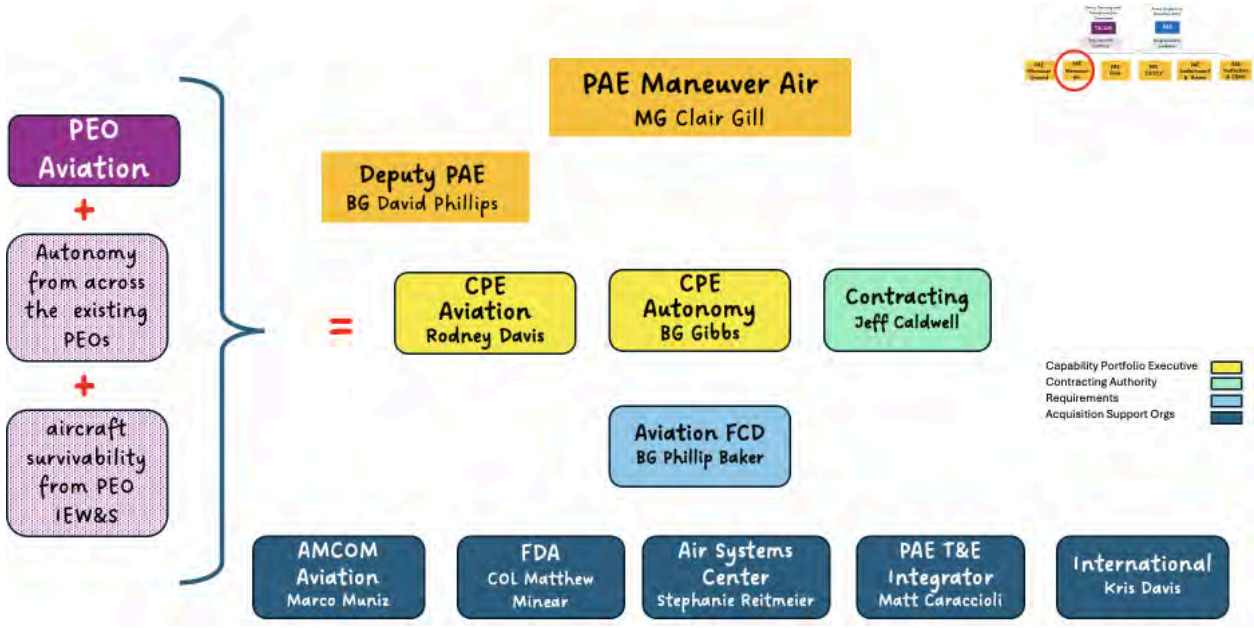
Project Manager Mounted Armored Vehicles (PM MAV)
COL Daniel Ramos - Project Manager, Mounted Armored Vehicles
Jennifer Johnson - Deputy Project Manager, Mounted Armored Vehicles
Regina Rogers - Product Manager for Armored Multi-purpose Vehicles
Product Director MAV Modernization (PdD MAV M)
Product Manager Armored Multi-Purpose Vehicle
Variant M1286 – Mission Command, Crew and three operators
Variant M1285 – Medical Treatment, Crew, medic, and physician's assistant
Variant M1284 – Medical Evacuation, Crew, medic, and four litters or six ambulatory casualties
Variant M1283 – General Purpose, Crew and four Soldiers, M2, M240B, or MK19 machine gun
Variant M1287 – Mortar Carrier, Crew, gunner, and assistant gunner, M121 mortar system
Product Director Bradley Fighting Vehicle System (PdD BFVS)
M2A4: modernized, upgraded infantry fighting vehicle
M7A4 BFIST: Designed for Army artillery observers
M2A3: used to transport Soldiers, provide overwatch fire and defeat armored threats.
M3A3 BFIST: turret mounted, armored surveillance platform
M2A2: Designed to transport a 6-9 person infantry squad
ODS-SA (M2): advanced, digitized variant.
M7A2ODS-SA: modernized up-armored for improved crew survivability and digital integration
Product Director Combat Recovery Systems (PdD CRS)
M88 – The M88 is a self-supportive armored recovery vehicle
M88A2 EFI and the M88A3 HERCULES Combat Recovery Systems Program delivers Armored Brigade Combat Teams the ability to recover or repair combat vehicles on the battlefield.

Project Manager Stryker Brigade Combat Team (PM SBCT)
COL Benjamin Boring - Stryker Project Manager (PM)
Melanie Lenart - Deputy Stryker Project Manager (PM)
Miles Davis - Assistant Stryker Project Manager (PM)

Product Director Production & Variant Mgt. (PdD P&V Mgt.)
Product Manager Stryker Fleet Operations (PdM SFO)
Product Manager Ground Sensors (PdM GS)
Product Manager Vehicles Production Systems (PdM VPS)
Joint Project Office – Joint Light Tactical Vehicles
Vehicles in two variants and four mission package configurations: *general purpose*, *heavy-guns carrier*, *close-combat-weapons carrier*, and *a utility vehicle*
The JLTV program may be cancelled or drastically reduced.
Light Tactical Vehicles (PdD LTV)
Kevin Ramey - Product Director Light Tactical Vehicles(PdD LTV)
Responsible for the Army's High Mobility Multipurpose Wheeled Vehicle (HMMWV) Vehicles
Ground Mobility Vehicles
John Hufstedler – Product Director Ground Mobility Vehicles
Army-GMV 1.1, Infantry Squad Vehicle, and electric Light Reconnaissance Vehicle programs.
Susan Fung - mobile brigade combat team deputy project manager, Infantry Squad Vehicle

Portfolio Acquisition Executive (PAE): Maneuver - Air

Army PAE Maneuver Air combines elements of PEO Aviation, moves autonomy under one umbrella. It coordinates with Aviation and Missile Command, Futures Command Future Vertical Lift team DEVCOM Aviation & Missile, and others.



MG Clair A. Gill - nominated to LTG and Head SOUTCOM, Commanding General, Army Aviation Center of Excellence (USAACE)
- Portfolio Acquisition Executive (PAE) Maneuver Air, Ft. Rucker (Currently - Commanding General, Army Aviation Center of Excellence (USAACE)
BG Kevin Chaney - Deputy Portfolio Acquisition Executive (PAE) Maneuver Air
Mr. Rodney Davis - Capability Program Executive *Aviation*, Redstone Arsenal (Currently Deputy PEO, Aviation)
BG Anthony R. Gibbs - Capability Program Executive *Autonomy*, FT Belvoir (Currently - Director of Integration Army Futures Command)
Mr. Jeff Caldwell - Strategic Contracting Official (SCO), Redstone Arsenal (Currently Deputy Executive Director Army Contracting Command)
Mr. Marco Muniz -AVN, Aviation and Missile Command (AMCOM), Redstone Arsenal
MG Phillip (Cain) Baker - AV Future Capabilities Division (Force Development Chief) (CurrentlyDirector of the Future Vertical Lift Cross Functional Team, Future Command) Redstone Arsenal
Dr. Stephanie Reitmeier - Air Systems Center, Redstone Arsenal (Currently Director, Software, Simulation, Systems Engineering and Integration Directorate, DEVCOM Aviation & Missile Center
Mr. Matt Caraccioli - PAE Test and Evaluation Integrator, Army Test and Evaluation Command, Aberdeen Proving Ground
COL Matthew Minear - Force Development Aviation (FDV), (Currently Division Chief, G-8 Aviation (FDA), Pentagon

Kris(topher) Davis - International Cooperation Official (currently Assistant PEO International, PEO Aviation)
Dr. Stephanie Reitmeier, SES - Director, Maneuver Air Directorate and Director, PAE Maneuver Air Systems Center

Capability Program Executive (CPE): Special Programs Air

New CPE office - aligning Special Operations Aviation with conventional Army programs

Capability Program Executive (CPE): Aviation

Rodney Davis - ***Capability Program Executive**, Aviation, Huntsville, Alabama*
Lars Ericsson - chief scientist
John Van Houten - Assistant PEO Engineering & Architecture / Chief Engineer for Army Aviation
Marcell Padilla - Senior Technical Architect, PEO Aviation

Army Aviation Center of Excellence (USAACE)

While PEO Aviation is the "acquisition and delivery" side of Army Aviation. It *reports to the Transformation and Training Command (T2COM).* It's responsible for developing aviation doctrine, training aviators, and *defining requirements* — shaping what the Army's aviation forces need and how they should fight.
Key functions include:

- *Doctrine and Concept Development*: How Army Aviation integrates into Multi-Domain Operations (MDO).
- *Capability Development*: Through its Capability Development and Integration Directorate (CDID), it *writes and updates requirements* documents that guide what new systems should do (e.g., range, payload, survivability).
- *Training*: Runs the Aviation Branch School, flight training, instructor pilot courses, and tactical training.
- *Force Modernization*: Provides user and warfighter perspectives to the acquisition community.

MG Clair A. Gill - nominated to LTG and Head SOUTCOM, Commanding General, Army Aviation Center of Excellence (USAACE)
COL Jeffrey Paulus - Garrison Commander, Army Aviation Center of Excellence (USAACE)
COL James E. Brant - Division Chief, Transformation Lessons Learned Manager, USAACE
LTC Jeff Best - marketplace lead for the Army aviation branch

Apache Attack Helicopter
COL Daniel Thetford - Project Manager Apache Attack Helicopter
Art Medellin - Deputy Project Manager
Alex Alejo, PM Apache's International Programs Product Manager
LTC David Daniels - Apache Development and Modernization
Meghan Langston - international program manager Apache
Aviation Mission Systems & Architecture

James Bamburg - Project Manager Aviation Mission Systems & Architecture

Aviation Turbine Engines

COL John Seitz - Aviation Turbine Engines Project Manager

Regina Bublitz - Project Manager Aviation Turbine Engines

LTC Christian A. Abney - Product Manager for the Improved Turbine Engine Program

Cargo Helicopters

COL Jennie Conlon - Project Manager Cargo Helicopters

LTC Jonathan Sauer - Product Manager for CH-47 Modernization

Maj Jake Bitonel, Assistant Program Manager CH-47F Modernization

Fixed Wing

LTC James B. Hickey - - Project Manager Fixed Wing Aircraft

Future Attack Reconnaissance Aircraft MV-75

Project Manager Future Attack Reconnaissance Aircraft

COL Jeffrey Poquette - program manager, Future Long-Range Assault Aircraft), the Bell tiltrotor

Programs

High Accuracy Detection and Exploitation System (HADES)

Vacant - High Accuracy Detection and Exploitation System (HADES), Program Lead

Future Long-Range Assault Aircraft

COL Jeffrey Poquette - Project Manager Future Long-Range Assault Aircraft -

Utility Helicopters

COL Ryan Nesrsta - Project Manager Utility Helicopters

Carson Wakefield - Product Manager H-60 modernization

Derrick Cook - UH-60M software sustainment lead Dev/Mods Avionics Team Lead

Uncrewed Aircraft Systems

COL Danielle Medaglia - Project Manager Uncrewed Aircraft Systems

Army UAS Marketplace

COL Danielle Medaglia - Project Manager UAS Marketplace

LTC Kevin Stramara - Product Manager, Uncrewed Launched Controls

Aerial Communications & Mission Command (ACMC)

LTC Marc Peterman - product manager ACMC

Product Manager - Robotic and Autonomous Systems

Kent Shea - product manager Robotic and Autonomous Systems

Route Clearance Interrogation Systems (RCIS) consists of two capabilities: unmanned, semi- autonomously controlled, highly mobile platforms to support Route Clearance Platoons and the Brigade Combat Teams.

The projects include:

- *M160 Robotic Mine Flail*
- *LeaderFollower - links unmanned follower Palletized Load Systems to PLS vehicle*
- *Squad Maneuver Equipment Transport*

Project Lead - Robot Logistics Support Center

Greg Dixon – Director Robot Logistics Support Center

Repairs and maintains the Army's fleet of 4,000 robots, which include five different models and 28 unique configurations. These systems are used primarily for route clearance and Explosive Ordnance Disposal missions

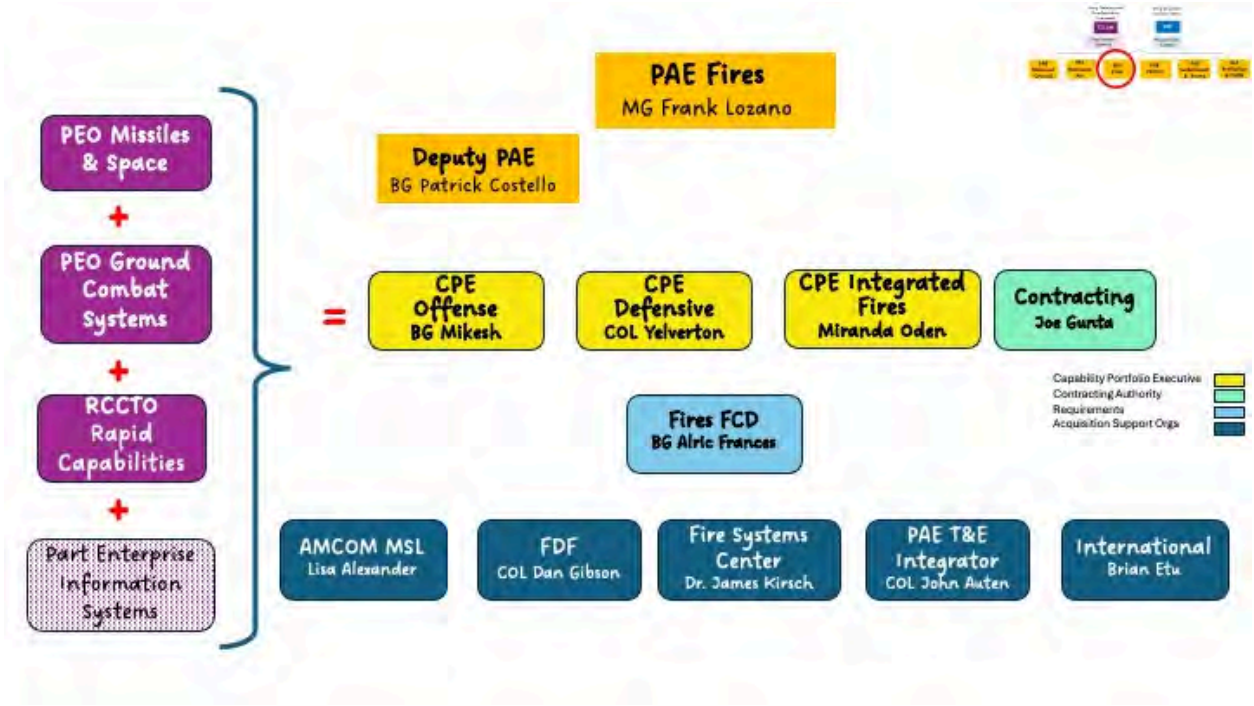
Aircraft Survivability Equipment (PM ASE)

COL Curtis Brooker - Project Manager Aircraft Survivability Equipment (PM ASE)
Mr. Stephen O'Brian - Deputy Project Manager Aircraft Survivability Equipment (PM ASE)
Programs
Radar Warning and Infrared Countermeasures (RWIC)
- Advanced Threat Infrared Countermeasures (ATIRCM)
- AN/APR-39D(V)2 Radar Warning Receiver (MRWR)
- AN/APR-39E(V)2 Modernized Radar Warning Receiver (MRWR)
- Common Infrared Countermeasure (CIRCM)

LTC Eric J. Terrell -Product Manager for Infrared Countermeasures
Missile Warning (MW)
- Common Missile Warning System (CMWS)
- Improved Threat Detection System (ITDS)
- Laser Detection System (LDS)
- Limited Interim Missile Warning System (LIMWS)

Portfolio Acquisition Executive (PAE): Fires

PAE Fires combines elements of PEO Missiles and Space, and adds Self Propelled Howitzer Systems (SPHS) from PEO Ground Combat Systems, and a majority of the Rapid Capabilities and Critical Technologies Office (RCCTO), Fires System Center, and others. Ten project offices manage 62 programs of record.



LTG Frank J. Lozano - Portfolio Acquisition Executive (PAE) Fires/director, Rapid Capabilities and Critical Technologies Office, Redstone Arsenal
BG Patrick M. Costello - Deputy PAE Fires, Ft. Sill and Commanding General Army Fires Center of Excellence and Fort Sill)
Mr. James Edmonds - Portfolio Acquisition Executive Fires Chief of Staff
Roosevelt Vital - Performing the Duties of Chief Information Officer, Portfolio Acquisition Executive Fires

BG Robert J. (RJ) Mikesh Jr.- **Capability Program Executive Offensive**, Redstone Arsenal (Currently - PEO, Enterprise Information Systems)
BG Guy Yelverton III - **Capability Program Executive Defensive**, Redstone Arsenal (Currently Deputy for Acquisition and Systems Management and C-sUAS Project Lead PEO Missiles and Space)
Ms. Miranda Oden, SES -dual role of **Capability Program Executive Integrated Fires** and Portfolio Acquisition Executive Fires Executive Director
Mr. Joe Giunta - Strategic Contracting Official (SCO), Redstone Arsenal (Currently Executive Director Senior Contracting Official (SCO) Redstone Arsenal)
Ms. Lisa Alexander - Army Aviation and Missile Command MSL, Redstone Arsenal

BG Alric Francis - Fires Future Capabilities Division (Force Development Chief), Ft. Sill (Currently Fires Capability Development Integration Directorate- Director of the Long-Range Precision Fires (LRPF) Cross-Functional Team
COL Tyler Donnell - PAE Fires Integration Cell
Charles Roede - Deputy Director, Fires Future Capabilities Directorate
Dr. James Kirsch, SES - Redstone Arsenal Fires System Center (Currently Director Aviation & Missile Center)
COL John Auten - PAE Test and Evaluation Integrator, Aberdeen Proving Ground (Currently Operations Research Analyst at DEVCOM Analysis Center - Active Protection Systems
COL Dan Gibson - FDF, Pentagon (Currently Fires Division Chief, G-8 Force Development)
Brian Etu - International Cooperation Official (Currently Director International Programs PEO Missiles and Space)

Capability Program Executive (CPE) Offensive Fires

Redstone Arsenal, Alabama
BG Robert J. (RJ) Mikesh Jr. - **Capability Program Executive,** *Offensive Fires*



Integrated Fires Mission Command (IFMC)
COL Christopher M. Hill Sr. - Program Manager Integrated Fires Mission Command (IFMC)
Provides common integrated fire control across all Army air and missile defense echelon. Develops, tests, acquires, fields, and sustains integrated fires capabilities through weapon and sensor integration and a common mission command system
IFMC provides life cycle management for the following products:
- Integrated Battle Command System (IBCS)
- Legacy PATRIOT Ground Support Equipment (GSE)

Mrs. Faith Ryder Duncan - Product Manager for PATRIOT Ground Support Equipment (GSE)
- Air and Missile Defense Planning and Control System (AMDPCS)
- Forward Area Air Defense Command and Control (FAAD C2)
- Rocket, Artillery, Mortar (RAM) Warn

- Remote Interceptor Guidance - 360 degrees (RIG-360)

Strategic and Operational Rockets and Missiles (STORM)

Ronald Holliday - Program Manager Strategic and Operational Rockets and Missiles (STORM)

Pamela Russell - division chief for the MSD Tactical Missiles Division

Development, testing, acquisition, fielding & sustainment of Artillery launchers and munitions.

STORM provides life cycle management for the following products:

- Multiple Launch Rocket System (M270A1 MLRS)
- High Mobility Artillery Rocket System (M142 HIMARS)
- Army Tactical Missile Systems (ATACMS)
- Guided Multiple Launch Rocket Systems (GMLRS/U/AW2)
- Precision Strike Missile (PrSM)
- Low Cost Reduced Range Practice Rocket (LCRRPR)

Tactical Aviation and Ground Munitions Project Office (TAGM)

Craig Riedel - Program Manager Tactical Aviation and Ground Munitions Project Office (TAGM)

Modernization Directorate

Develops, fields, and sustains air and ground launched weapon systems:

- HELLFIRE Missile System (ACAT IC)
- Joint Air-to-Ground Missile (JAGM) System (ACAT IC)

LTC James Lawson – product manager Aviation Rockets&Small Guided Munition SystemsACAT IC

MAJ Lacey Losole – deputy product manager

- *Tube-Launched, Optically-Tracked, Wireless-Guided Missile (TOW) (ACAT IC)*
- *Assigned Rapid Capabilities and Enabling Products (e.g. Launchers, Test Sets)*
- *Improved Target Acquisition Systems (ITAS) (ACAT III)*
- *Javelin Weapon System (ACAT IC)*
- *Lethal Miniature Aerial Missile System (LMAMS)*
- *Other Rapid Capability Systems*

Pamela Russell- division chief for the MSD Tactical Missiles Division

Integrated Fires Rapid Capabilities Office (IFRCO)

Jeannie Sommer - Senior Leader Integrated Fires Rapid Capabilities Office (IFRCO)

Delivers integrated fires capability to the Army and joint warfighting community.

Mid-Range Capability (MRC)

COL Pat Farrell - Project Manager, Mid-Range Capability Army Rapid Capability & Task Force STRIKE

Dark Eagle (Long Range Hypersonic Weapon)

- Dark Eagle Program Manager

Self-Propelled Howitzer Systems

COL Freeman Bonnette - Project Manager, Self-Propelled Howitzer Systems

LTC Michael Pesano - Product Manager for Self-Propelled Howitzer Modernization

Programs include:

- *Paladin M109*
- *Extended Range Cannon*

Capability Program Executive *Defensive*

BG Guy Yelverton III - **Capability Program Executive** *Defensive*

Short and Intermediate Effectors for Layered Defense Project Office (SHIELD)

COL Bradley B. Son **-** Program Manager Short & Intermediate Effectors for Layered Defense Project Office (SHIELD)

Peter Trenkle - Software Lead for Counter-Unmanned Aircraft Systems Product Office

Part of theLow, Slow, Small Unmanned Aircraft System Integrated Defeat System (LIDS).the Army's centralized solutions manager to detect and defeat Cruise Missiles (CM), Unmanned Aircraft Systems (UAS), Rotary and Fixed Wing Threats, and Rockets, Artillery and Mortars (RAM) for the SHIELD family of missiles, sensors, lasers and launchers, and for the integration of these weapon systems within a Battle Management Command, Control, Communications, Computers and Intelligence (BMC4I) framework.

The SHIELD portfolio includes:

- The Maneuver-Short Range Air Defense (M-SHORAD) Product Office
- The Indirect Fire Protection Capability Increment 2 (IFPC Inc 2) Product Office
- The Lower Tier Interceptors and Launchers Product Office
- The Land-based Phalanx Weapon System (LPWS) Product Office

Search Track, Acquire, Radiate, Eliminate (STARE)

COL Jonathan A. Bodenhamer - Program Manager Search Track Acquire Radiate Eliminate STARE

LTC Spencer Farmer - Product Manager for Lower Tier Air and Missile Defense Sensor

Manages Army air defense artillery and field artillery sensors. develop, test, acquire, field and sustains radar/sensors for detection, discrimination, tracking, and destruction of threats.

STARE provides life cycle management for the following products:

- Lower Tier Air and Missile Defense Sensor (LTAMDS)
- Multi-Mission Surveillance Systems (M2S2) -AN/TPQ-53, AN/TPQ-50, AN/TPQ-36/37 radars
- Army Long-Range Persistent Surveillance (ALPS)
- Range Radar Replacement Program (RRRP)**Counter-Unmanned Aerial Systems (C-UAS)**

LTC Adam Samiof - Product Manager, PdM C-UAS

Joint Interagency Task Force 401 (JIATF 401)

JIATF 401 is now a direct reporting manager to the Deputy Secreatary of Defense

Capability Program Executive, *Integrated Fires*

Miranda Oden, SES - **Capability Program Executive,** *Integrated Fires*

Guam Defense System Joint Program Office (GDS JPO)

COL Tony Behrens - Guam Defense System JPO

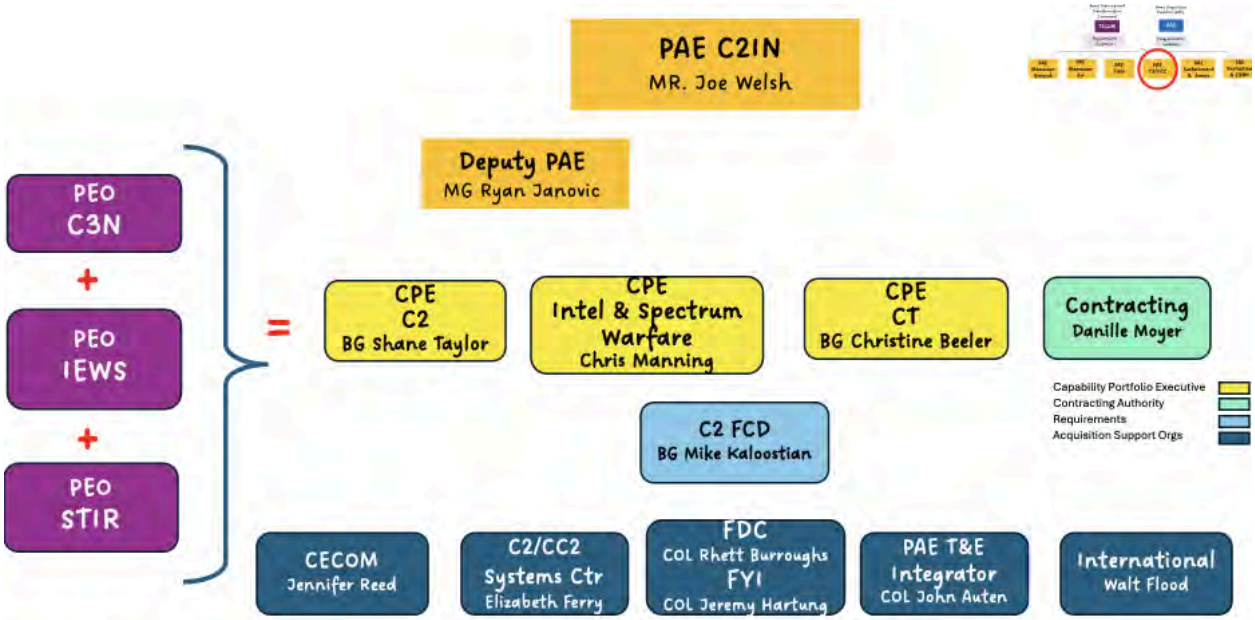
COL Burr H. Miller - PEO Missiles and Space, Golden Dome

Portfolio Acquisition Executive (PAE): C2IN

Command and Control Information Network

PAE C2IN combines elements of PEO Intelligence, Electronic Warfare & Sensors (IEWS), PEO Command, Control, Communications, and Network (C3N), and adds the majority of PEO Simulation, Training and Instrumentation (STRI) under this umbrella. NGC2, TITAN, TENCAP, Next Gen Constructive, STE

Joseph (Joe) D. Welch, SES - Portfolio Acquisition Executive (PAE) C2IN: Command and Control Information and Networks, Aberdeen Proving Ground (Currently Deputy to the Commanding General Futures Command)
MG Ryan M. Janovic - Deputy PAE C2IN, Ft. Gordon (Currently - Commanding General Cyber Center of Excellence)
Chris Manning, SES - Deputy PAE C2IN for Intelligence and Spectrum Warfare, (Currently Deputy Assistant Secretary for Research and Technology and Army Chief Scientist)



Chris Manning - Capability Program Executive, Intelligence and Spectrum Warfare
Laurence Mixon - Acting Capability Program Executive, Intelligence and Spectrum Warfare
BG Shane (Jack) Taylor - Capability Program Executive, Command, Control, Communications and Network C3N
BG Christine A. Beeler - Capability Program Executive, Simulation, Training Test, & Threat (CPE ST3)
Ms. Danielle Moyer, SES - Strategic Contracting Office, Executive Director Aberdeen Proving Ground
Ms. Jennifer (Jenn) Reed - Communications-Electronics Command (CECOM), Aberdeen Proving Ground (Currently Division Chief Command, Control, and Communications – Tactical directorate at CECOM)

BG Mike Kaloostian - Director Command and Control (C2) Cross Functional Team, Aberdeen Proving Ground
Ms. Elizabeth (Beth) Ferry, SES- C2/CC2 Systems Center, Aberdeen Proving Ground
LTC Mike Krivensky - PAE Test and Evaluation Integrator, Aberdeen Proving Ground (Currently ATEC Command and Control (C2) Modernization / Integration Lead AST (C2 Fix / Next Gen C2)
COL Rett Burroughs - Force Development (Currently Chief of Mission Command Portfolio)
COL Jeremy Hartung - FDI
Walt Flood - International Cooperation Official (Currently Director of International Programs and Logistics at Communications-Electronics Command (CECOM)

Capability Program Executive Command, Control, Communications Information Network C2IN

BG Shane (Jack) Taylor - Capability Program Executive**,** Command, Control, Communications and Network C2IN
Roni Ewing - Deputy Capability Program Executive**,** C2IN
Kyle Perkins, SES - Chief of Staff, Acting Deputy Program Executive Officer, IEW&S
Joseph (Ward) Roberts - Assistant Capability Program Executive for Integration, C2IN
Mr. Krupal Kapadia - lead Architecture and Engineering Division
Ms. Megan Jais - lead Portfolio Management Division
Mr. Carl Bridges - lead Cyber and Data Divisions
CW5 Kenneth McClain - Senior technical advisor



C2IN Staff

Steve Barr - Acting Chief of Staff C2IN
De-Shawna Garnder - G1 Personnel
Steve Barr - G2/G3

Joshua Kaminski - G4
Linda O'Malley - G6
Jean Wilhelm - G8

Command and Control (C2) Applications

Deliver applications/enable the 3rd-party integration of applications into the NGC2 ecosystem

Command and Control Applications

Dennis Teefy - Project Manager Command and Control Applications
Mr. Dan Ghio - deputy project manager Command and Control Applications

Combat Support Applications

LTC Jeremiah Hunt - Product Manager Combat Support Applications

Application Nexus for Key Resources

LTC David Hanna - Product Manager Application Nexus for Key Resources

Application Store and Pipeline

LTC Kristen Pietrasz - Product Manager Application Store and Pipeline

Command and Control Data/AI

Deliver AI/ML enabled, and threat informed, meshed data platform, enabling Warfighting Command and Control while operating in a disrupted, disconnected, intermittent and low-bandwidth (DDIL) tactical environment aligned to the Next Generation Command and Control (NGC2) concepts

COL Christopher Anderson - Project Manager Command and Control Data/AI
Ms. Julia Cox - deputy project manager Command and Control Data/AI

Foundation

LTC Matthew Porter - Product Manager Foundation

AI/ML

TBA - Product Manager AI/ML

Common Services

LTC Anthony George - Product Manager Common Services

Command and Control (C2) Infrastructure

Delivers secure compute and store capabilities in the cloud and at the tactical edge, and cryptographic devices, which enable data orchestration across all layers of the NGC2 Full Stack.

COL Jeremy Rogers - Project Manager for Command and Control Infrastructure
Mr. Jonathan D'Aprile - Deputy Project Manager Command and Control Infrastructure

Mounted Command and Control MC2H

LTC Richard Ricketts - Product Manager Mounted Command and Control MC2H
MAJ Phil Amey - Assistant Product Manager for the Mounted Command and Control (MC2H)

Modular Open Suite of Standards CMOSS Mounted Form Factor

Raymond M. Hartley - Product Manager Modular Open Suite of Standards CMOSS Mounted Form Factor
LTC Cameron Lyons - Asst Product Manager, CMOSS Mounted Form Factor (CMFF)
MAJ Josue Duarte - Assistant Program Manager, CMOSS Mounted Form Factor (CMFF)

Tactical Network Initialization & Configuration

Tara Claussen - Product Lead Tactical Network Initialization & Configuration
Communications Security
Derek Harberts - Product Manager Communications Security
Cloud
TBA - Product Lead Cloud

Command and Control Transport

Delivers a Transport Agnostic Network System (Transport Acceleration) and division-centric deployment of transport capabilities
Mr. Jack Wilson - Project Manager Command and Control Transport
Mr. Michael Acriche - Deputy Project Manager Command and Control Transport
LTC David Hunter - Product Manager for Satellite Communications (PdM SATCOM), PM C2T,
Ms. Heather Townley - Deputy PdM SATCOM
Tactical Communications Systems
LTC Derek Hopper - Product Manager Tactical Communications Systems
MAJ Peter Nettekoven - assistant product manager (APM) for Handheld Radios
responsible for the Army's Next Generation Command and Control (NGC2) Radio, Leader Radios, Single Channel Assured Voice Radios (SCAR), and the Single Channel Data Radio (SCDR)
Network Modernization
LTC Keirn Brown - Product Manager Network Modernization
Multi-Mission Tactical Transport
LTC Candice Hughes -Product Manager Multi-Mission Tactical Transport
MAJ Nakeiah Taylor-Reid - Project Manager Command and Control (C2) Transport
Mission Network
LTC Nick Bono - Product Manager

Integrated Enterprise Network (IEN)

acquiring and delivering enterprise communications capabilities for the Army, Department of Defense and the National Command Authorities to enable information dominance. formerly known as Defense Communications and Army Transmission Systems (DCATS)
COL Alan Stephens - Project Manager Integrated Enterprise Network
Ms. Nancy Richardson - Deputy Project Manager Integrated Enterprise Network
Installation Network Modernization
LTC Reginald Gholston - Product Manager Installation Network Modernization
Unified Network Modernization
Michael Van Buskirk - Product Manager Unified Network Modernization
Wideband Enterprise Satellite Systems (WESS)
LTC John Close - Product Manager Wideband Enterprise Satellite Systems (WESS)
Base Emergency Communications System
Joseph Wieland - Product Director Base Emergency Communications System
Base Emergency Communications System
Global Enterprise Network Modernization – Americas
Global Enterprise Network Modernization – OCONUS
MAJ Zachary Kambel - Assistant Program Manager Global Enterprise Network Modernization

PM IEN Industry Engagement Request

Command and Control Enablers

interoperability enablers with support for International Information Technologies Systems; Common Hardware Systems (CHS); Enterprise – Identity, Credential and Access Management (E-ICAM); Mission Command Support Center (MCSC)l NOC/MCSC/BFT Network; and Commercial Satellite Terminal Program (CSTP)

Mr. Douglas Burbey - Project Lead Command and Control Enablers

Ms. Lisa Bell - deputy Project Lead Command and Control Enablers

Mission Command Support Center

Todd Wyngaard - Product Lead Mission Command Support Center

Commercial Satellite Terminal Program

John Lundy - Product Lead Commercial Satellite Terminal Program

International Information Technologies System

James Christophersen - Product Lead International Information Technologies System

Common Hardware Systems

Leslie Hosein - Product Director Common Hardware Systems

Enterprise Identity Credential and Access Management

Dave Thompson - Product Lead Enterprise Identity Credential and Access Management

Command and Control Trail Boss

Lead Integrator for the Army's network modernization effort-integrating all C2 and Transformation in Contact (TiC) elements into a resilient capability

COL Stuart McMillan - Project Manager Trail Boss

Mr. John Crone - deputy Project Manager Trail Boss.

Joint Tactical Networking Center

Bill Brickner - Director Joint Tactical Networking Center

Mathew D. Gurerrieri - Deputy Director Joint Tactical Networking Center

facilitate software defined radio (SDR) and waveform (WF) acquisition/solutions. Provide technical analyses and capability characterizations on tactical communications products. Serve as the Joint knowledge broker for SDRs and WFs. Enable the DoD's rapid identification, procurement, fielding, of modular, innovative tactical communications products.

Software solutions and innovations, Directorate

Mr. Fritz McNair - Directorate lead Software solutions and innovations, Directorate

Data Management Team

Content Management Team

Customer Support Team

Capabilities Development Team

Business Finance & Operations, Directorate

Chaz Johnson - Directorate Lead Business Finance & Operations Joint Tactical Networking Center

Technical analysis and engineering services directorate

Jamal "JR" Rogers - Directorate Lead Technical analysis and engineering services directorate

Technical Support Team

Capability Characterization Team

Exportability Review Team
Security Review Team
Communications Standards Team
Information Repository (IR)
provides software code and documentation for reuse based on legal agreements between government and software developers. It provides technical expertise for waveform exportability and to facilitate standardization of key waveform interfaces.
The Joint Communications Marketplace (JCM)
is a knowledge repository for tactical communications products and technologies. It is also a collaboration environment enabling the exchange of information between Government stakeholders and Industry.
Application Programming Interfaces
Software Common Architectures

THESE GROUPS HAVE BEEN INTEGRATED INTO THE C3N NEW CPE ORGANIZATION
Tactical Radios (PM TR)
Provides a range of products that are capable of terrestrial and celestial communications
Contact Info: 443-395-2766, 443-395-6937, 443-395-2420
Tactical Radio Portfolio:

- *Combat Net Radio*
- *Communications Security* *COMSEC*
- *Helicopter and Multi Mission Radios* *PdM HAMMR*
- *Handheld, Manpack and Small-form Fit* *PdM HMS*
- *Integrated Tactical Network*
- *Waveforms* *PdM WF*
  LTC David Hanna - Product Manager for Waveforms

Ruggedized Applications Platform – Tactical Radios (RAP-TR)
RAP-TR is a hardware and integrated software Network Operations (NetOps) solution that provides the planning, management, monitoring, loading, and configuration of tactical radios and waveforms.
MAJ Daniel Fong - assistant product manager (APM) (RAP-TR)
Command Post Modernization TEC
vacant - Command Post Modernization TEC
Interoperability, Integration and Services (PM I2S)
integration, acquisition and delivery of modernized network solutions for the Army and the Joint Force.
Lt. Col. Jeremiah Hunt- Product Manager for Tactical Cyber Network Operations (TCNO) program office
Interoperability, Integration and Services Portfolio:
- *Command Post Modernization*
- *Common Systems Hardware*
- *Enterprise – Identity, Credential and Access Management*
- *Network Integration and Modernization*

- *Tactical Network Initialization and Configuration*
- *Unified Network Operations*

Mission Command (PM MC)

LTC Matthew Porter - Product Manager

Provide intuitive, adaptive mission command and situational awareness capabilities for the command

Mission Command Portfolio:

- *Fire Support Command and Control*
- *Mounted Mission Command*
- *Secure Signals Infrastructure*
- *Tactical Mission Command*

Product Manager (PdM) CMFF

CMFF is short for C5ISR/EW Modular Open Suite of Standards (CMOSS) Mounted Form Factor. It is a hardware and software solution that converges multiple legacy stovepipe systems into a single chassis inside ground and aviation platforms

Mike Hartley- CMFF product manager at PEO C3N.

Capability Program Executive Simulation, Training, Test & Threat (ST3)

Orlando, Florida

Develop/deliver/sustain testing, training & information operations capabilities



BG Christine Beeler - CPE Simulation, Training, Test & Threat (ST3), Orlando, FL
MAJ Jared Grace - Executive Officer
Lee James, III, SES - Deputy CPE Simulation Training and Instrumentation
Dr. Jeremy Lanman - Assistant CPE Simulation Training and Instrumentation
Mr. Marwane Bahbaz - Chief technology officer (CTO) CPE STRI
Ms. Sheri Peters - Strategic Initiatives Group Chief
CAPT Jared Grace - Executive Officer
Mr. Steve Meints - Acting Chief Counsel
Ms. Shelly Moore - Director Personnel Resources (G1)
Mr. D. Shane Markley - Director Security (G2)
Mr. M. Brandon Garner - Director of Operations (G3)
Mr. Robert Briar - Director Product Support (G4)
Mr. Rodney Figaroa - Director Acquisition (G5)
Mr. Nelson Maisonet - Chief Information Officer (G6)
Ms. Shelly Moore - Director Talent Management (G7)
Ms. Primila Rajakulasingham - Director Business Management (G8)
Mr. Donnie Ryan - Public Affairs Officer
Chip Brown - Senior Advisor PEO STRI
Carlos Ramos - Senior Advisor PEO STRI

Project Manager Simulation (PM SIM)

COL Natashia L. Coleman - Project Manager Simulation
Ms. Destiny Laski - Deputy Project Manager Simulation
CPT Russell Britain - assistant program manager
MAJ Robert Scrip - assistant program manager

PM SIM product offices:

PdM FTS Forces Training Systems

LTC Zachary P. Yoklic - Product Manager Forces Training Systems

- IEWTPT
- SOF AVN
- SOF Training
- OPFOR

PdM CRT Cyber Resiliency and Training

Mr. Ben Pryor - Product Manager Cyber Resiliency and Training
MAJ Alexis "Danny" Moore, Assistant Product Manager Persistent Cyber Training Environment
Persistent Cyber Training Environment (PCTE)

Electronic Warfare and Mission Command Branch
Brice Ott - project director of the Electronic Warfare and Mission Command Branch
Army Threat Systems Program, IA, DCRT, TSR&D, MDOE Test Bed, EW, TOS TTC, AGT, FCP

PdM SWS Synthetic Warrior Systems

LTC Mindy Brown - Product Manager Synthetic Warrior Systems
Elizabeth Tygart - PdM for Synthetic Training Systems (STS).

- Reconfigurable Virtual Collective Trainer (RVCT)
- Soldier Virtual Trainer (SVT)
- Integrated Visual Augmentation System (IVAS) Squad Immersive Virtual Trainer (SIVT)

PdM CSE Common Synthetic Environment

LTC James Staggs - Product Manager Synthetic Environment
John Gillette - Project Manager Synthetic Environment (PM SE)
Mr. Thomas Limbaugh - deputy project manager, Synthetic Environment (PM SE)

- One World Terrain (OWT)
- Training Simulation System/Training Management Tool (TSS/TMT)

PdD NGC Next Generation Constructive

LTC Emery Baughan - Product Manager, Next Generation Constructive
Kristopher Brewer - Deputy Product Manager, Next Generation Constructive

- Next Generation Constructive (NGC)
- One Semi-Automated Forces (OneSAF)
- Games For Training (GFT)

PdL CSS Constructive Simulation Support

Mr. Todd Kosis - Product Lead Constructive Simulation Support

- Joint Land Component Constructive Training Capability (JLCCTC)
- Common Battle Command Simulations Equipment (CBCSE)
- Battle Command Training Capability - Equipment Support (BCTC-ES)

- Live, Virtual, Constructive-Integrating Architecture (LVC-IA)

PdL SIMCI Simulation to Mission Command Interoperability
SIMCI

Project Manager – Training Devices (PM TRADE)
Elizabeth (Liz) Bledsoe - Project Manager Training Devices (PM TRADE)
Mr. Aaron M. Brown - Deputy Project Manager for Training Devices
Provides instrumented live training systems and virtual simulation
PM Trade product offices:
PdM CTIS Combat Training Instrumentation Systems
LTC Leonardo J. Abreu - live training systems program officer
LTC Kyle Hudalla - product manager Combat Training Instrumentation Systems (CTIS)
CTC-IS
JPMRC-IS
HITS
SMS
PdM Live Trainings Systems
Michael Powell - Product Manager, Live Training Systems
Rapid Fielding Mortar
Rapid Fielding Stinger
Rapid Fielding Grenade Claymore
I-MILES
SLIK
PdM TTS Tactical Training Systems
Mr. Stephen McFarlane - Product Manager Tactical Training Systems
DRTS ADA-T FASIT TMT
TRACR II BATL AWSS
PdM VTS Virtual Training Systems
Mr. Johnny Figueroa - Product Director Virtual Training Systems
Kristopher Brewer - 2026 Product Director, Virtual Training Systems
BEMT II
FMT FMT DTT FMT PTT FMT Abrams ED/TT FMT Abrams HOTT FMT Stryker Phase VI FMT Bradley
HOTT MITS MITS DMETS
FIRES C-RAM OMT FIRES HIMARS/MLR DTT/OMT FIRES Paladin Maintenance Trainer FIRES IMTS FIRES
I-STPTv2 GTS
MOBILITY CDT MOBILITY VCTS MOBILITY CEVT

Project Lead – Threat Systems Management Office (TSMO)
Mr. Bradley Horton - Project Lead, Threat Systems Management Office
Alvin Brown - Deputy Project Lead, Threat Systems Management Office
IMO Instrumentation Management Office
Ms. Michelle Gentile - Acting Product Lead Instrumentation Management Office
AEM ARTIS ASTC AVDT DET DPF E3 EWT KuBTS

MDOE NCRC NET TNM TSM WIAManXLCC

Systems

Brian Hill - Division Chief, Systems

Information Advantage

Sara Estill - Division Chief, Information Advantage

Cyber

Josh Hicks - Division Chief, Cyber

Project Lead Training Aids, Devices, Simulators and Simulations (TADSS) Support Operations (PL TSO)

Maintain training systems (e.g. Abrams, Bradley, and Apache) and selected training services world-wide.

Mr. Justine Fortune - Project Lead TSO

Mr. Michael Willoughby - Project Lead TADSS Support Operations

Mr. Zachary Lindsay - Director Warfighter Training and Readiness Solutions

Mr. Steve Bushway - Product Lead, Synthetic and Live Training

Mr. Marko Nikituk - Product Lead Combined Joint Training Readiness Support

Mr. James Griffith - Product Lead Combat Training Centers and Ranges

Mr. Michael Kilecrease - Program Officer, Flight School Training Support Services

PL TSO PdL

PdL Crew PdL CTC&R PdL Live PdL MCCT PdL TKTS

PL TSO Contracts

ACT ARCENT ATMP FS XXI TRIOSS

PdM MedSim

Medical Simulation Training Center MSTC

Project Lead International Program Office (PL IPO)

Provide training systems, training and sustainment to partner nations

Dale Whittaker - Project Lead International Program

Ms. Christina Bell - Deputy Project Lead, International Program Office

Mr. Rodney Joyner - Product Lead International Program Ground

Mr. Joseph Orsi - Product Lead International Program Aviation

Mr. Randy Caves - Acting Product Lead International Program Train, Advise and Mentor

John Matthews - Product coordinator/Subject matter expert aviation

Capability Program Executive Intelligence, and Spectrum Warfare (CPE ISW)

Chris Manning - Capability Program Executive, ISW

Mr. Laurence Mixon - Acting Deputy CPE ISW

Mr. Kenneth Strayer - Special Assistant to CPE ISW

Mike Schwartz - Chief Engineer and System Engineering Division Chief CPE ISW

ISW Industry Front Door - here

CPE ISW: Cyberwarfare

COL David Bergmann - Project Manager, Cyber Warfare PM CW

Linda Jones - Deputy Project Manager for Cyber Warfare (PM CW)
Cathy Hammer - Deputy Project Manager for Cyber Warfare

Offensive Cyber Warfare

Joint Common Access Platform (JCAP)
Foundational Toolkit (FTK)
Rapid Capability Development Network (RCDN)
Tactical Cyber Equipment Radiofrequency Delivery Effects Platform (TCE RDEP)

Defensive Cyber Warfare (PM DCO)

Mr. Robert Zoppa - Project Manager Defensive Cyber Operations (PM DCO)
Wayne Sok - Product Manager defensive cyber warfare
Programs
Cyber Analytics and Detection (CAD)
- Castle Keep (CK)
- Cyber Analytics (CA)
- Threat Emulation (TE)
- User Activity Monitoring

Cyber Platforms and Systems (CPS)
- Counter Infiltration (C-I)
- Defensive Cyberspace Operations Tools Suite (DCO Tools)
- Deployable Defensive Cyberspace Operations System (DDS)
- Forensics and Malware Analysis (F&MA)
- Garrison Defensive Cyberspace Operations Platform (GDP)

CPE ISW: Electronic Warfare and Collection (PM EW&C)

COL Scott Shaffer - Project Manager Electronic Warfare and Cyber (PM EW&C)
Mr. Mark Saxon - Deputy Project Manager Electronic Warfare and Cyber (PM EW&C)
Michael (Mike) Schwartz - Chief Engineer PM EW&C
2026 Strategy and Programs here
Electronic Attack (EA)
- Counter RCIED Electronic Warfare (CREW) / Duke
- Modi Dismounted EW System dismounted manpack QRC provides full spectrum coverage allowing the Soldier the ability to maneuver with increased protection against RCIEDs
- Modular Electromagnetic Spectrum System (MEMSS)
- Long Range Aerial Electromagnetic Warfare (LRAEW)

Electronic Warfare Integration (EWI)
CPT Curtis Hart - Assistant Product Manager for PdM Electronic Warfare Integration
- Electronic Warfare Planning and Management Tool (EWPMT)

Strategic Spectrum Warfare (SSW)
- Terrestrial Layer System – Echelons Above Brigade (TLS EAB)
- Theater SIGINT System (TSIGS)

Terrestrial Spectrum Warfare (TSW)
LTC David Picard- product manager Tactical Spectrum Warfare
- Prophet Enhanced (PE) ground-based tactical SIGINT and ES sensor system
- Spectrum Situational Awareness System (S2AS)

- Tactical Electronic Warfare System (TEWS)
- Tactical Electronic Warfare System-Infantry (TEWS-I)
- Terrestrial Layer System – Manpack (TLS)

Pm Ew&C Additional Missions

- DoD CREW Single Manager / PM EW&C Foreign Military Sales (FMS)
- C5 Consortium for Other Transaction Authority (C5 OTA)

Intelligence Systems and Analytics (PM IS&A)

COL Jonathan Lipscomb - Project Manager Intelligence Systems and Analytics (PM IS&A) TITAN
Mr. Gregory Hartman - Deputy Project Manager Intelligence Systems and Analytics (PM IS&A)

Programs

Project Linchpin

MAJ Nefjoveny (Nef) Rosa - Product Lead for AI Operations and Services (AIOps)

Data and Analytics

LTC LaToya Hall - Project Manager, Data and Analytics

- Capability Drop 1 (CD-1)
- Army Intelligence Data Platform (AIDP)
- Intel Apps (IA)
- GEOINT Workstation (GWS)

Intelligence Systems

LTC Samuel Singleton - Project Manager for Intelligence Systems

- Tactical Intelligence Targeting Access Node (TITAN)

TITAN is the Army's next-generation, artificial intelligence-enabled, expeditionary, maneuverable ground station supporting multi-domain operations, joint all-domain operations, and long-range precision fires. It provides multi-domain deep sensing analysis and processing, exploitation, and dissemination in order to shorten the sensor-to-shooter timeline.

MAJ Chris Foster - Asst Product Manager for Tactical Intelligence Targeting Access Node (TITAN)
Greg Faragher - Chief Engineer for TITAN

Intel Enablers (IE)

- Operational Intelligence Ground Station (OGS), AN/TYQ-224B
- Tactical Intelligence Ground Station (TGS)
- Intelligence Fusion Server (IFS)
- Intelligence Processing Center (IPC-v2)

Joint Tactical Terminal (JTT)

- Joint Tactical Terminal (JTT)

Positioning, Navigation and Timing (PM PNT)

Mr. Christopher Jais - Project Manager Positioning, Navigation and Timing (PM PNT)
Mr. Donnie Rhoads - Deputy Project Manager Positioning, Navigation and Timing (PM PNT)

Programs

Dismounted PNT

MAJ Bryant Burch - Global Tactical Edge Acquisitions Directorate G-TEAD

- Dismounted Assured PNT System (DAPS)

Mounted PNT

Jennifer Thermos - Acting Product Manager Mounted PNT

- Mounted A-PNT System (MAPS)

PNT Modernization

LTC Luke Hallsten - Product Manager, PNT Modernization

Sensors, Aerial Intelligence (PM SAI)

Julie Isaac - Project Director Sensors and Aerial Intelligence (PM SAI)

Tracy Novao - Deputy Project Director, Sensors and Aerial Intelligence (PM SAI)

Marc Busala - Technical Director, Sensors and Aerial Intelligence (PM SAI)

CD4 Jabar Stewart - Senior Technical Advisor Electronic Warfare and Cyber (PM EW&C)

Programs

Product Lead Reconnaissance, Intelligence, Sensors, And Effects (Pl Rise)

- Common Sensor Payload (CSP)
- High Altitude Extended-range Long-endurance Intelligence Observation System (HELIOS)
- High Altitude Platform-Deep Sensing (HAP-DS)
- High Efficiency RF Monitoring and Exploitation System (HERMES)
- Launched Effects (LE) Payloads
- Micro High-Altitude Balloons (mHABs)
- MX Family of Systems (FoS)
- Persistent Surveillance and Dissemination System of Systems (PSDS2)
- Persistent Surveillance System – Tethered (PSS-T) (Large and Medium)
- Rapid Airborne Surveillance Network (RASN)
- Small Tactical Radar Lightweight (STARLite)

Multi-Domain Sensing System (Mdss)

- Airborne Reconnaissance & Electronic Warfare System (ARES)

Susan Tyndall - assistant program manager ARES

- Airborne Reconnaissance Targeting Exploitation Mission Intelligence System (ARTEMIS)
- Army Theater-level High Altitude Expeditionary Next Aerial (ATHENA)
- High Accuracy Detection and Exploitation System (HADES)

Doug Haskin - product manager

Cyber and Space (PM C&S)

Mr. Christopher Green - Project Manager Cyber and Space (PM C&S)

Ms. Catherine Hammer - Deputy Project Manager Cyber and Space (PM C&S)

Programs

Product Manager Offensive Cyber Warfare

Was Information Warfare Cyber Infrastructure (IWCI) and Information Warfare Cyber Development (IWCD)

LTC Erik Kifune - Product Manager Offensive Cyber Warfare

- Joint Common Access Platform (JCAP)
- FIERCEPENGUIN - software Firing Platform System that enables a cyber operator to manage, orchestrate, or interactively execute Offensive Cyber Operations.
- Rapid Capability Development Network (RCDN)
- Foundational Toolkit (FTK)
- Tactical Cyber Equipment Radiofrequency Delivery Effects Platform (TCE RDEP)

Deploy commercial hardware and commercial/custom software to enable passive (SC & DB) network mapping of desired objectives and actively (DB) impact data flows

Space Superiority and Exploitation

COL Carter Deekens - Project Manager for Space Superiority and Exploitation (PM SSE)
Matt Schnaidt - Acting Deputy Project Manager for Space Superiority and Exploitation (PM SSE)
Tactical Exploitation of National Capabilities (PDM TENCAP)
LTC Don Bell - Project Manager Tactical Exploitation of National Capabilities (PDM TENCAP)
Mr. Coin Reese - Deputy Project Manager (PDM TENCAP)
Programs
- *QRC's*
    - JEONS ST-0008
    - HQDA EXORD 080-22 Lateral Transfer of Ground Station/ADV3
- *Projects*
    - ISR TF Space Layer Lead for Army G2
        - TITAN (space) Pre-Prototypes
        - Remote Ground Terminal Modernization
        - Advanced Miniaturized Data Acquisition System (AMDAS) Dissemination Vehicle (ADV) and ADV Modernization Efforts
    - Air Vigilance
    - Satellite Ground Terminal
    - Common Framework Environment (CFE) Software

Terrestrial Sensors (PM TS)

Thomas (Tom) Dunaway - Project Manager Terrestrial Sensors (PM TS)
Mr. Jerord Wilson - Deputy Project Manager Terrestrial Sensors (PM TS)
Programs:
Biometrics
- DoW Automated Biometric Identification System (ABIS)
- Biometrics Automated Toolset – Army (BAT-A)
- Biometrics Enabling Capability (BEC 1)
- Near Real Time Identity Operations (NRTIO)
- Gate Keeper on the Move - Biometrics (GOTM-B)

Combat Terrain Information System (Ctis)
- Global Positioning System – Survey (GPS-S)
- Instrument Set, Reconnaissance and Surveying (Common Name: ENFIRE)
- The Automated Integrated Survey Instrument (AISI)

Force Protection Systems (Fps)
- Automated Installation Entry (AIE)
- Base Expeditionary Targeting Surveillance Systems – Combined (BETSS-C)
- Counter Vehicle-Borne Improvised Explosive Device (C-VBIED)
- Entry Control Point (ECP)
- Ground-Based Operational Surveillance System (Expeditionary) (G-BOSS(E))
- Integrated Base Defense-Kitting (IBD-K)
- Integrated Commercial Intrusion Detection System (ICIDS)

- Non-Intrusive Inspection Systems (NIIS)
- Rapid Deployment Integrated Surveillance System (RDISS)

CPE Integration Directorate

Ms. Christine Moulton - Director, integration directorate

Open Architecture and Standards

Nick LeGrand - Open Architecture and Standards Lead

Russell Nadler - Technical Program Integrator

LOE 1: Experiment Design and Engineering

LOE 2: Mission Integration

LOE 3: Enterprise Architecture

LOE 4: Digital Engineering and Testing

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NGC2

Vacant - Project Manager, PM NGC2

Responsible for Transforming in Contact (TIC). An Army-wide initiative focused on delivering cutting-edge technology to units for immediate use, rapid experimentation and iterative improvement.

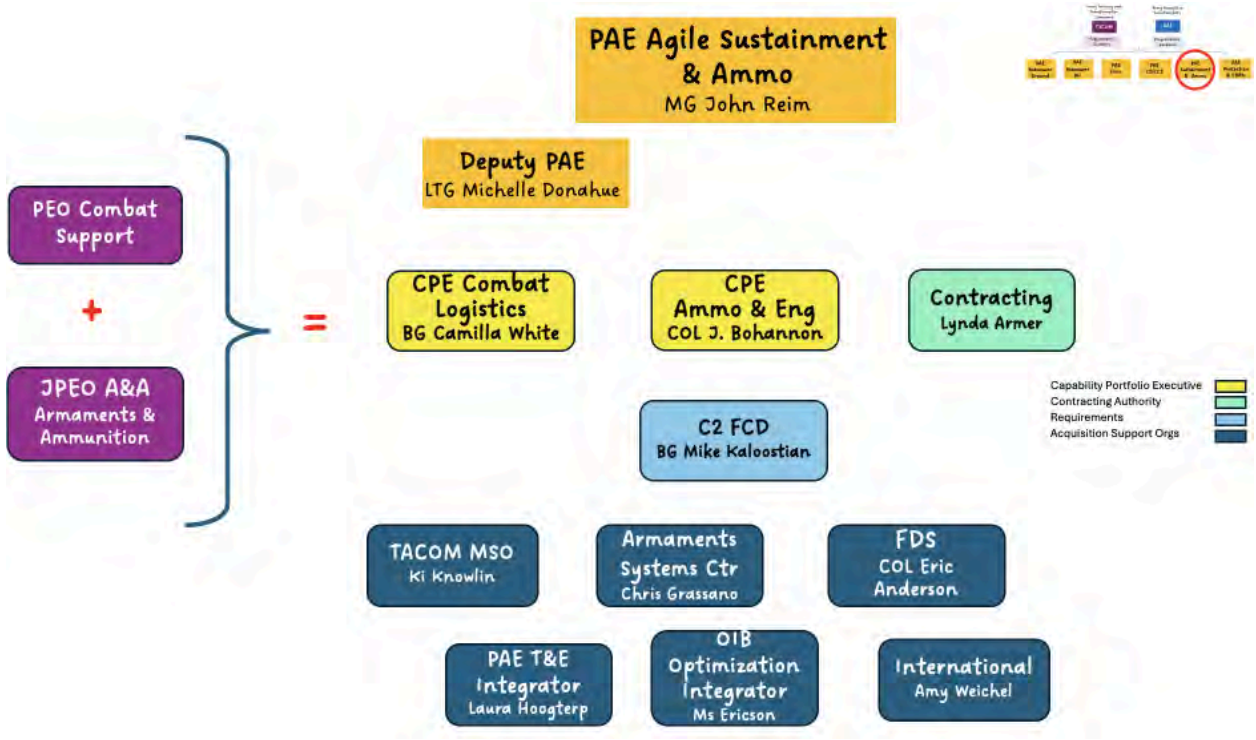
Transforming in Contact (TIC) Programs Include:

- Terrestrial Layer System (TLS) Manpack – A portable system for electromagnetic warfare and signals intelligence.
- Mounted Assured Positioning, Navigation and Timing (PNT) System (MAPS) – A vehicle-mounted system that integrates multiple sensors and anti-jam capabilities to provide Soldiers with trusted PNT data in GPS-contested environments.
- Dismounted Assured PNT System (DAPS) – A system that enables dismounted Soldiers to shoot, move and communicate when GPS is denied or degraded.
- Spectrum Situational Awareness System (S2AS) – A software-defined capability that provides Soldiers with real-time visibility of the electromagnetic environment to support decision making and mitigate spectrum threats.
- Micro High Altitude Balloons (mHABS) – Cost effective, deep sensing aerial platforms that can remain aloft for one to three days, part of a directed requirement fulfilled under TiC

Portfolio Acquisition Executive (PAE): Agile Sustainment and Ammunition

Army PAE Agile Sustainment and Ammunition combines PEO Joint Program Office Armaments and Ammunition and the majority of PEO Combat Support and Combat Service Support.

MG Christopher Schneider - Portfolio Acquisition Executive (PAE) Agile Sustainment/Ammo
MG Sean P. Davis - Deputy Portfolio Acquisition Executive, Agile Sustainment and Ammunition and Commanding General, United States Army Combined Arms Support Command and the Sustainment Center of Excellence



Michelle Link - Capability Program Executive Combat Logistics (Currently PEO Combat Support and Combat Service Support (CS&CSS)
COL Jason Bohannon - Capability Program Executive Ammo and Energetics (Currently Project Manager, Soldier Lethality
Ms. Lynda Armer - Senior Contracting Official (SCO), Rock Island (Currently Executive Director and Senior Contracting Official for Army Contracting Command - Rock Island)

COL Eric Anderson - FDS, Pentagon
Ms. Erickson - Organic Industrial Base (OIB)- Optimization Integrator
Amy Weichel- International Cooperation Official (Currently Director, Tank-Automotive and Armaments Command (TACOM Security Assistance Management Directorate (SAMD)

Capability Program Executive (CPE): Combat Logistics

Picatinny Arsenal, New Jersey
Todd Richman - Engineering Director, Combat Logistics
Zina Kozak-Zachary - CPE Staff

Combat Support and Combat Service Support (CS&CSS)

Detroit Arsenal, Michigan
Mike Sprang - Deputy PEO *Combat Support and Combat Service Support*

Project Manager - Expeditionary Energy & Sustainment Systems

COL John Weissenborn – Project Manager Expeditionary Energy & Sustainment Systems
Victor Hernandez – Deputy Project Manager Expeditionary Energy & Sustainment Systems
Provide expeditionary energy, force sustainment, and contingency basing capabilities that reduce sustainment demand for the Warfighter.
Product Manager - Mobile Electric Power Systems (PdM MEPS)
LTC Thomas Beyerl - Product Manager Mobile Electric Power Systems (PdM MEPS)

Provides tactical and prime electric power (5-60 kW) generation and distribution systems solutions for the DoW

Product Manager - Force Sustainment Systems (PM FSS)
LTC Reuben Joseph - Product Manager Force Sustainment Systems (PM FSS)

- Field Fielding - food service equipment
- Field Services - clean and repair combat clothing and textiles, personal hygiene in tactical environments, and mortuary and religious services
- Airdrop - air cargo delivery services
- Shelter Systems - rigid wall shelters, soft wall shelters (tents), heaters
- Environmental Control Units, ballistic protection for shelters, specialty storage containers, and camouflage net systems
- Force Provider Module - containerized base camp for 75, 150 or 550 soldiers
- Future Capabilities Integration Laboratory (FCIL), managed and operated by PM FSS

Project Manager - Force Projection

Clifton J. Boyd - Project Manager Force Projection
Shon Severns - Deputy Project Manager Force Projection
Product Manager - Bridging
Matt Butkis - product manager Bridging

Provide innovative gap crossing capability to the Warfighter

Product Manager - Engineer, Maintenance and Support Equipment (PdM EMSE)
LTC Eric Lewis - product manager Engineer, Maintenance and Support Equipment (PdM EMSE)

Provides sets, kits and tools for tracked and wheeled vehicle repair and maintenance, armament and hydraulic systems repair.

Product Manager - Petroleum and Water Systems
LTC Michael White - product manager Petroleum and Water Systems

The project manager manages:

-- The Petroleum Quality Analysis System-Enhanced (PQAS-E) is a fully integrated fuel laboratory
-- The Modular Fuel System (MFS) for petroleum distribution operations is a rapidly deployable and recoverable fuel storage/distribution system able to receive, store and issue fuels on the battlefield.
-- The Fuel System Supply Point (FSSP) consists of fabric storage tanks of various sizes, pumps, filter separators, fittings and hoses.
-- The Load Handling System Compatible, Water Tank Rack (Hippo) is a mobile hard wall system providing potable water to theater and brigade units.
-- The Tactical Water Purification System (TWPS) is a water purification system capable of supplying 1500 gallons per hour

Product Director - Test, Measurement and Diagnostic Equipment

Gerry Cox - product director Test, Measurement and Diagnostic Equipment

Army Test, Measurement, and Diagnostic Equipment (TMDE) and Calibrations Standards to enable weapon systems readiness.

The project manager manages:

-- At-Platform Automatic Test Systems
-- Off-Platform Automatic Test Systems
-- Calibrations Sets
-- Test Equipment Modernization
-- Maintenance Support Device Light & Rugged At Platform Automatic Test Systems
.

Project Manager - Transportation Systems (PM TS)

Michael (Mike) Upton – Project Manager Transportation Systems (PM TS)

Matt Butkis - PdM Bridging

– Deputy Project Manager Transportation Systems (PM TS)

PM Transportation Systems programs include:

Heavy Tactical Vehicles (PdM HTV)

Ray Folden - Product Manager Heavy Tactical Vehicles (PdM HTV)

M1070A1/M1000 Heavy Equipment Transporter System *(HETS)*
M1300/M1302 Enhanced Heavy Equipment Transporter System (EHETS)
M977A4 Armored Heavy Expanded Mobility Tactical Truck (HEMTT)
M1075A1 Armored Palletized Load System (PLS)
M1076 PLS Trailer
M870A4 Semitrailer Lowbed Construction Equipment Transporter, Trailer
M917A3 Heavy Dump Truck (HDT)
Heavy Tactical Vehicles (PdM HTV)
Multi-Mission Protected Vehicle Systems (PdM MPVS)

Multi-Mission Protected Vehicle Systems (PdM MPVS)

Diane McCarthy- Product Manager Multi-Mission Protected Vehicle Systems (PdM MPVS)

Family of Medium Tactical Vehicles

(PdM MTV) Light Medium Tactical Vehicles (LMTV) A1P2: 2.5 Ton & A2: 3 Ton, Medium Tactical Vehicles (MTV) A1P2: 5 Ton & A2: 8 Ton, FMTV based specialty vehicles and trailers.

- FMTV A2 Group
- Cold Weather All-Terrain Vehicle (CATV)

Common Tactical Truck

Alvin Bing- Product Manager Common Tactical Truck

Family of Vehicles to replace the M915 Line Haul Tractor & M1088 Medium Tractor, Palletized Load System (PLS), and Heavy Expanded Mobility Tactical Truck (HEMTT).

Army Watercraft Systems (PdM AWS)

Benton Gady - Product Manager Army Watercraft Systems (PdM AWS)

- *Modular Causeway System*
  support for cargo and equipment during intra-theater lift, port opening, waterborne tactical and joint amphibious, riverine, or Joint Logistics-Over-The-Shore (JLOTS) operations.
- *Logistics Support Vessel*
  transportation for vehicles, containers, and/or general cargo to remote, underdeveloped areas along coastlines and inland waterways;
- *Landing Craft Utility (LCU-2000)*
  provides cargo transport, inland waterways, unimproved beach landing, emergency passenger transport, self-sustained, 24 double-stacked 20-foot ISO container
- *Landing Craft Mechanized (LCM-8):*
  smaller than an LCU, but has similar capabilities..
- *Small Tug (ST-900)*
- floating craft and harbor craft operations. The only towing and terminal watercraft in the AWS inventory. Crew of 12 to sail.
- *Maneuver Support Vessel (MSV(L))*
  transport multiple combat configured ready-to-fight payloads with crew

Project Lead - Integration Office

James “Steve” Roberts - Project Lead Integration

link between project offices and the science & technology community and industry.

Integration Office focus areas are:

- *Electrification*
- *Arctic Operations*
- *Predictive Logistics*
- *Developing technology road maps, integration and transition agreements*

Capability Program Executive: Ammunition and Energetics (CPE A&E)

BG Robert S. Adcock - Capability Program Executive (CPE) for Ammo and Energetics

Pete Burke - Acting Deputy Capability Program Executive (CPE):Armaments and Ammunition

COL Jason Bohannon - Chief of Staff, AS&A

Close Combat Systems (PM CCS)

COL Vinson “Vince” Morris - Project Manager - Close Combat Systems (PM CCS)

Joe Pelino - Deputy Project Manager - Close Combat Systems (PM CCS)

The PM is the life cycle program manager in the following Close Combat Systems categories::

Terrain Shaping Obstacles

Mrs. Tinesha Nicholas - Product Manager Terrain Shaping Obstacles
Combat Armaments and Protection Systems
xxx - Product Director, Combat Armaments and Protection Systems
Demolitions and Countermeasures
Joint Ammunition and Weapons Systems
Conventional Weapons Demilitarization

Combat Ammunition Systems (PM CAS)
COL Alicia Johnson - Project Manager - Combat Ammunition Systems (PM CAS)
David Ahmad - Deputy Product Manager, Extended Range Artillery Munitions
Develops, produces, and equips Soldiers and Marines with conventional artillery and mortar ammunition, precision ammunition, mortar weapons, and mortar fire control systems
Precision Attack Cannon Munitions
Excalibur 155mm precision-guided artillery round with extended Precision Guidance Kit
Mahmoud "Dave" Ahmad - Product Manager, Extended Range Artillery Munitions (PdM ERAM)
Bonus Mk 2 projectile - 155 millimeter artillery-launched, fire-and-forget projectile
Cannon Delivered Area Effects Munition-Armor AEM DPICM Replacement (XM1208 155mm cluster shell)
MAJ Rachel Kim - Assistant Program Manager, 155mm modular artillery projectile portfolio
Precision Fires and Mortars
Accelerated Precision Mortar Initiative (APMI) XM395
M1155 Enhanced Portable Inductive Artillery Fuze Setter(EPIAFS)
M1156 Precision Guidance Kit(PGK) is a GPS guidance kit
M121 Carrier Mounted Mortar System
Conventional Ammunition
Artillery Ammunition
Mortar Ammunition
Tactical Artillery Systems

Maneuver Ammunition Systems (PM MAS)
LTC Jamie Michel - Project Manager- Maneuver Ammunition Systems (PM MAS)
Kaitlyn Tani - Deputy Project Manager Maneuver Ammunition Systems
Robert Kowalski - Business Manager- Maneuver Ammunition Systems (PM MAS)
Programs provide ammunition to Warfighters (Army, Navy, Air Force, Marines)
Small Caliber Ammunition (PdM SCA)
Laura Emanski - Deputy Product Manager for Small Caliber Ammunition
Medium Caliber Ammunition (PdM MC)
LTC Saleem Khan - Product Manager Medium Caliber (PdM MC)
MAJ Kenneth Welch - Assistant Product Manager Medium Caliber (PdM MC)
Large Caliber Ammunition (PdM LC)
Matthew Nestor - Product Manager Large Caliber (PdM LC)
Reinaldo Martinez -Deputy Product Manager Large Caliber (PdM LC)
Special Ammo & weapons Systems (PD SAWS)
LTC James Word - Product Manager, Special Ammo & weapons Systems (PD SAWS)

Fred Willecke - Deputy Product Director Special Ammunition and Weapons Systems (SAWS)
Tactical Artillery Systems (PM TAS)
Christopher Hatch - Acting Project Lead Tactical Artillery Systems (PM TAS)
develops, equips and sustains Cannon Artillery and Survey Systems.
The project lead manages the following tactical artillery systems:

- *Cannon Artillery Systems*
- *Towed Howitzer Systems*
- *Digital Fire Control Integration*
- *Surveying Systems*

Joint Ammunition and Weapons Systems JAWS (PL JAWS)
Jim Terhune - Project Lead Joint Ammunition and Weapons Systems JAWS (PL JAWS)
Leads the Single Manager for Conventional Ammunition's (SMCA) acquisition responsibility as the Project Manager for Bombs, Energetics, Navy Gun Ammunition and Army Aviation CAD/PADs
General Purpose Bombs

- MK80 Series (500-2000lb)
- BLU-110 (1000lb) Bomb
- BLU-111 (500lb) Bomb
- BLU-117 (2000lb) Bomb
- MK 81 (250lb) Bomb
- MK82 (500lb) Bomb
- MK83 (1000lb) Bomb
- MK84 (2000lb) Bomb w/JDAM
- Inert Bombs
- BLU-129/B (500lb) Bomb

Penetrator Bombs

- BLU-109 is a 2000lb hard target penetrator warhead

Practice Bombs
BDU-33(25lb) Bomb
MK76 (25lb) Bomb
Joint Services
COL Isaac Cuthbertson- Project Lead Joint Services
Melissa L. Markos - deputy Project Lead Joint Services
Works with industry partners to operate and maintain six Army ammunition plants across the country:
Holston Army Ammunition Plant- Kingsport, TN (explosives); Iowa Army Ammunition Plant Middletown, IA (load/assemble/pack); Lake City Army Ammunition Plan, Independence, MO (small caliber); Quad City Cartridge Case Facility, Rock Island, IL (large caliber cartridge cases); Radford Army Ammunition Plant Radford, VA (propellants); Scranton Army Ammunition Plant Scranton, PA (metal parts)
Directorate of Integration (DoI)
Eugene Conner – Director of Integration, (DOI)

Kyle Brennan - Joint Program Executive Office, Armaments and Ammunition, Directorate of Integration

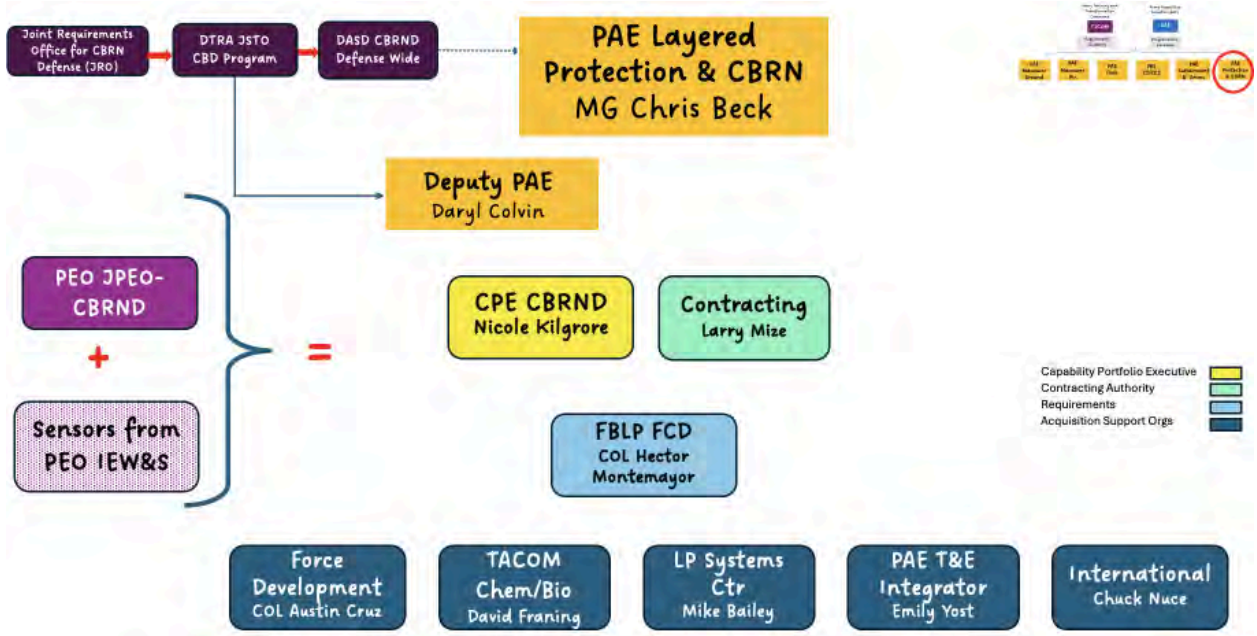
Influences and guides action across the JPEO Armaments and Ammunition portfolio

The Directorate leads effort for the JPEO A&A on the following topics:

- *Assured Position Navigation and Timing/ NAVWAR*
- *Ammunition Logistics R&D*
- *Assured Munitions/ Supply Chain management*
- *Digital Engineering and Modular Open Systems Architecture*
- *Tech transition to Programs of Record (SBIR/ TMI/ ManTech/ 6.3 investments, etc.*
- *Manage externally funded R&D*
- *Environmental, Safety and Occupational Health*
- *JPEO A&A Chief Technology Officer*
- *JPEO A&A Chief Systems Engineer*

Portfolio Acquisition Executive (PAE) Layered Protection and CBRN (Chemical, Biological, Radiological & Nuclear)

PAE Layered Protection and CBRN (Chemical, Biological, Radiological, and Nuclear) will combine elements of PEO JPEO-CBRND. and moves sensors from PEO IEW&S: Joint Chemical Agent Detector, UIPE, Decontamination Family of Systems, Biometrics



MG Christopher (Chris) Beck - Portfolio Acquisition Executive (PAE) Layered Protection & CBRN, Fort Leonard Wood (Currently Commanding General, Maneuver Support Center of Excellence)
Mr. Daryl Colvin - Deputy PAE, Aberdeen Proving Ground (Currently PEO Joint Chemical, Biological, Radiological, and Nuclear Defense CBRND

Mr. Dave Franing - Tank-Automotive and Armaments Command (TACOM) Chem/Bio, Detroit Arsenal
COL Hector Montemayor - Formation Based Layered Protection (FBLP) Future Capabilities Division, Fort Leonard Wood
Mr. Mike Bailey - LP Systems Center, Aberdeen Proving Ground (Currently Directory DEVCOM Chemical/Biological Center)
Ms. Emily Yost - PAE T&E Integrator, Aberdeen Proving Ground
COL Austin Cruz - FDP Pentagon
Mr. Larry Mize -Interim Strategic Contracting Office, Aberdeen Proving Ground
Nicole Kilgore - CPE CBRND, Aberdeen Proving Ground (Currently Deputy PEO JPEO-CBRND)
Chuck Nuce - International Cooperation Official (Currently director of International Programs PEO JPEO-CBRND

Capability Program Executive Joint Chemical, Biological, Radiological and Nuclear Defense (CPE-CBRND)

Aberdeen Proving Ground, Maryland
Nicole Kilgore - Capability Program Executive CBRND
Mr. Wyatt Ulrich - Interim Deputy Capability Program Executive CBRND
Gordon Graham - Chief of Staff CPE CBRND
BG W M. Bochat - Commanding General 20th Chemical, Biological, Radiological, Nuclear, Explosives Command

Mr. Wyatt Ulrich - Director for Acquisition & Systems Management, Joint Chemical, Biological, Radiological and Nuclear Defense (CPE-CBRND)
Ed Lawson - Senior Strategist For Joint Warfighting Concept – (CPE-CBRND)
George Sfakianoudis - Assistant Program Executive Officer for Business Management
Christian Kazmierczak - Assistant CPE Executive Officer for Strategic Engagements
Mike Carringer - Chief Operating Officer, Project Lead for CBRND Enabling Biotechnologies
Julia Dooher - Chief Scientist
Callie Bounds - Chief Technology Officer
Paul Terzulli - Chief Information Officer
Courtney Dagistan - Digital Process Lead, Chief Data Office
Curt Rogers - Director Strategic Stakeholder Engagements
Swati Maeder - Director of the physical portfolio Office of the Chief Engineer CBRN

Manages chemical, biological, radiological, and nuclear (CBRN) defense equipment.
Four Joint Project Management (JPM) Offices:
CBRN Protection, CBRN Medical, and CBRN Sensors, and CBRN Special Operations Forces. Two Joint Project Leads (JPL) focus on CBRN Defense Enabling Biotechnologies and CBRN Integration. The JPLs provide portfolio-wide enabling support across the JPEO-CBRND.

Chemical, Biological, Radiological and Nuclear Protection (JPM CBRN Protection)
Steven Batts - Project Manager for CBRN Protection
Stacey Shepherd - Deputy Project Manager for Chemical, Biological, Radiological and Nuclear Protection (CPE CBRN Protection)
Jennifer Scafone - Director of Finance
Jeffrey Curry Ph.D. - Product Leader, Radiological and Nuclear Defense
Edwin Kolen, PMP - Product Manager for Biological Defense Pharmaceuticals

Chemical, Biological, Radiological, and Nuclear Medical (JPM CBRN Medical)
COL John T. Nuckols - Joint Project Manager (JPM)
Jeff Zerhusen - Joint Deputy Project Manager for CBRN Medical
Elizabeth (Liz) Smith - program officer Chemical Biological Defense Medical team
Victor Zottig - Joint Product Manager Accelerated Defense Pharmaceutical (ADP)
Liz Smith (Lapatovich) - Deputy Director - Advanced Technology Platforms
Lucy Ward - Senior Scientist, Vaccines & Immunologics

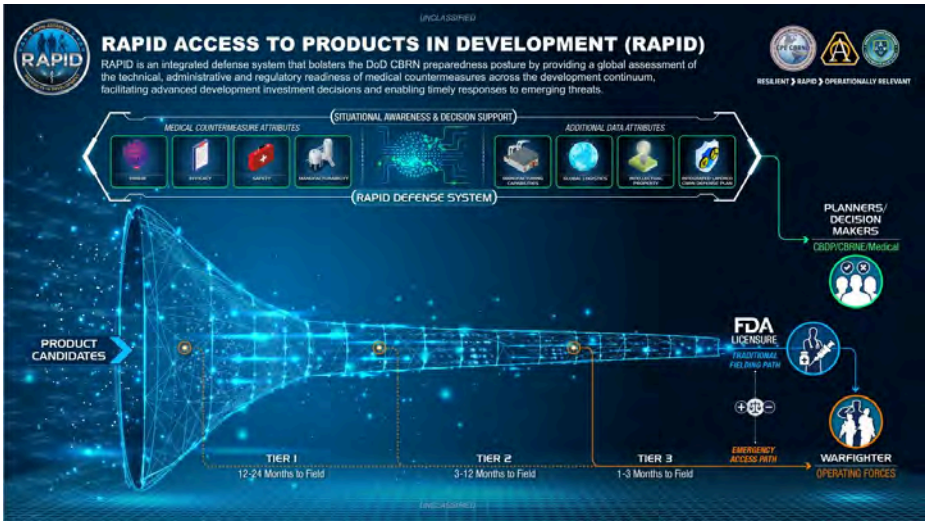
Kevin Wingerd PhD -Chief Operations Officer
Michael Demetrius Orange - Deputy Director, Medical Acquisition

Chemical, Biological, Radiological and Nuclear (CBRN) Sensors
Timothy Tharp - Joint Project Manager (JPM) for CBRN Sensors
Clay Williamson - Joint Deputy Project Manager (JPM) for CBRN Sensors
Mr. Eric Miller - Joint Product Lead for Radiological and Nuclear Defense
Drew Murphy - Joint Product Lead for CBRN Integrated Early Warning
Gregory Gastan - Deputy Joint Product Manager Reconnaissance and Platform Integration

Chemical, Biological, Radiological and Nuclear Special Operations Forces (JPM CBRN SOF)
Deborah Olson - Joint Project Manager for CBRN Special Operations Forces
Karen Burke - Joint Deputy Project Manager for CBRN Special Operations Forces
Dave Williamson - Deputy Joint Product Lead - Strategic Acquisitions
Matthew McGinley - assistant program manager JPM CBRN SOF
Traci Sheely - Joint Product Lead

Chemical, Bio, Radiological and Nuclear Defense Enabling Biotechnologies (JPL CBRND EB)
Bruce Goodwin - Joint Project Lead (JPL) for the Chemical, Biological, Radiological and Nuclear Defense Enabling Biotechnologies (JPL CBRND EB)
Nathan Fisher - Deputy Joint Project Lead Enabling Biotechnologies
Nicole Dorsey - Deputy Joint Project Lead Enabling Biotechnologies
Seth Chouinard, CAPM - Deputy Joint Product Lead, Advanced CBRN Capabilities Enablement
Chris Spiridon - Assistant Product Manager
Pete Harlan - Program Manager (APM, Acquisition), Advanced Technology Platforms
Dave Restione - Director CBRN Futures, Chief Technical Officer
Defense Biological Product Assurance Office
Bryan Necciai - Director, defense biological product assurance office
Shanmuga Sozhamannan - defense biological product assurance office

Rapid Access to Products in Development (RAPID) database provides warfighters with a portfolio of developmental medical countermeasures (MCMs), data packages, and MCM doses to enable data-driven decisions



during an emergency and to facilitate advanced development investment decisions for future critical MCMs.

Chemical, Biological, Radiological, Nuclear Integration (JPL CBRN Integration)
Paul Gietka - Joint Project Lead for Chemical, Biological, Radiological, Nuclear Integration (JPL CBRN Integration)
Matt Shoultz - Joint Deputy Project Lead for Chemical, Biological, Radiological, Nuclear Integration (JPL CBRN Integration)
Rachel Overman - Joint Strategic Warfighter Integrator
Gabby Henson - Test and evaluation lead Joint Project Lead for CBRN Integration team

Assembled Chemical Weapons Alternatives (PEO ACWA)
Aberdeen Proving Ground, Maryland
Ms. Tamika D. Atkins - Acting PEO Assembled Chemical Weapons Alternatives (PEO ACWA)
Troy M. Workman - Deputy PEO Assembled Chemical Weapons Alternatives
Timothy K. Garrett - Director Field Operations
Shannon L. Pendergrass - Site Project Manager Blue Grass Chemical Destruction Pilot Plant
Joe Corcio - Project Manager, Bechtel Parsons Bluegrass
COL Samuel W. Morgan III - Commander, Blue Grass Army Depot
LTC David A. Dellerman -Commander, Blue Grass Chemical Activity

Blue Grass Chemical Agent-Destruction Pilot Plant (BGCAPP) - closed
Pueblo Chemical Agent-Destruction Pilot Plant - closing

Biometrics (Moved from PEO IEW&S)
- DoW Automated Biometric Identification System (ABIS)
- Biometrics Enabling Capability (BEC 0)
- Biometrics Enabling Capability (BEC 1)
- Biometrics Automated Toolset – Army (BAT-A)
- Near Real Time Identity Operations (NRTIO)
- Gate Keeper on the Move - Biometrics (GOTM-B)
- Video Identity Collection and Exploitation (VICE)
- Voice Identity Biometrics Exploitation Services (VIBES)

Capability Program Executive (CPE): Autonomy

BG Anthony R. Gibbs - Capability Program Executive Autonomy, Fort Belvoir
Gary M. Keller -Deputy Capability Program Executive for Autonomy
Mike Rose - Chief Technology Officer (CTO), Capability Program Executive for Autonomy
LTC John Williams - Project manager, Formation Based Mission Autonomy

Mission Autonomy All Arms Maneuver
LTC Brady Juelson - Product Manager Mission Autonomy All Arms Maneuver
aligned with 1st Cavalry Division - focused on reconnaissance, screening, breaching, and tactical obstacle emplacement

Mission Autonomy Fires, C2 & Counter-C2

LTC Graham Mullins - Product Manager, Mission Autonomy Fires, C2&Counter-C2
aligned with 4th Infantry Division - focused on target identification, automated call-for-fire, hunter-killer operations, range extension, and electronic warfare;

Mission Autonomy Agile Sustainment & Protection

LTC Jonathan Judy - Product Manager, Mission Autonomy Agile Sustainment & Protection
aligned with 25th Infantry Division- focused on resupply, CASEVAC, surveillance, fixed site protection, and counter-UAS.

Autonomous Robotic Capabilities

COL Ken Bernier - Project Manager Autonomous Robotic Capabilities
Nick Garon - Program Officer Robotic Software & Controls

Robotic Control and Integration

Rob Monto - Project Manager, Robotic Control and Integration

Uncrewed Aircraft Systems

COL Danielle Medaglia - Project Manager Uncrewed Aircraft Systems (UAS)
Michael (Ski) Horrocks - Deputy Project Manager of Uncrewed Aircraft Systems UAS
Stacey Freeman - Product Officer & Asst Product Manager of Company Level Directed Requirement (MRR) and Joint Tactical Autonomous Aerial Resupply System (JTAARS).
LTC Michael Carroll - Product Manager for the New Start, Soldier Uncrewed Aircraft Systems (SUAS)
LTC Christopher Hunter Gray - Product Manager for Launched Effects (LE) Product
LTC Jeff Salem - Product Manager, Endurance UAS, PM Uncrewed Aircraft Systems
Tim Gearhart - Deputy Product Manager, Uncrewed Launch & Control
Gray Eagle
Shadow
Tactical UAS (TUAS)
LTC Jeffrey Bess - Product Manager for *Tactical Uncrewed Aircraft Systems*
SUAS Family of Systems (Short, Medium, Long-Range Reconnaissance systems)
Launched Effects (LE)
Uncrewed Vehicle Control (UVC) programs
Company-Level Small Uncrewed Aircraft System

- Anduril: Ghost X
- Performance Drone Works: C-100

Israel Marshall - Product Manager for Tactical UAS
Joint Aerial Autonomous Resupply Systems (JTAARS)

Enterprise Software and Services (CPE ES2)

Previously was the PEO Enterprise Information Systems - responsible for managing and providing the enterprise business systems and data analytics that Soldiers and the Army needs in daily operations. Serves as a “critical enabler” to the Army like the Pathway for Innovation and Technology (PIT), which works alongside the six PAEs.



Ms. Miranda Coleman - Acting Program Executive ES2
COL Matthew (Matt) Paul – Acting Deputy Program Executive ES2
Mr. Patrick McKinney - Acting Chief Of Staff, Enterprise Information Systems
Billy McCain - Acting Assistant CPE Quality and Transformation ES2
Mr. Ali Mohammed - Acting Assistant Chief Technology Officer ES2
Reginald Shuford – Acting Consolidated Enterprise Resource Planning
Adam Bross - Director, Business Management
Tonya Freeman - Acting Human Resources
Shane Whitlock - Act Plans and Operators
Tara Clements - Public Affairs
Patrick Colleran - Chief, Contract Management Division

ES2 has four portfolios or project offices:

Human Resources and Force Management (PM HR-FM)

(Previously was the Integrated Personnel and Pay System – Army (IPPS-A))
Army personnel and force management systems
COL Matt Paul – Product Manager, Human Resources and Force Management (PM HR-FM)

LTC Mbukoyo Butler – Product Manager, *IPPS-A Increment II*
Accessions Information Environment (AIE)
Valarie Tran – Product Lead, Accessions Information Environment
Global Force Management Project Office (GFIM)
Sajjan "Saj" George - Product Director, Force Management
Army Human Resource Systems (AHRS)
Gina Whitaker – Product Director, Army Human Resource Systems (AHRS)
Army IgnitED
Mr. Keith Baylor - Product Lead, Army IgnitED

PM Logistics and Finance (PM LOG-FIN)

(Previously was the Enterprise Business Systems - Convergence (EBS-C))
Army business systems focus on logistics and finance.
COL Melvin Mitchell - Project Manager, Logistics and Finance
Logistics Information Systems (LIS)
Mr. Cedric Sherad – Acting Project lead, Logistics Information Systems (LIS)
Army Enterprise Systems Integration Program Hub (AESIP Hub)
Mr. Marcus Collins - Project Lead, Enterprise Systems Integration Program Hub (AESIP Hub)

PM Acquisition, Training and Readiness (AT&R)

(Previously was the Defense Integrated Business Systems (DIBS)
The Army business system focuses on acquisition and training and readiness.
Mr. Doug Haskin - Project Manager, Acquisition, Training and Readiness (AT&R)
Army Contract Writing System (ACWS)
LTC Camille Morgan – product manager, Army Contract Writing System (ACWS)
Foreign Military Sales – Army Case Execution System (FMS-ACES)
Ms. Kelly Rutherford - Project Lead, Foreign Military Sales, FMS-ACES
Army Training Information System (ATIS)
LTC John Nikiforakis – Product Manager, *Army Training Information System (ATIS)*
Digital Market
Mr. Rick Harris - Acting Product Lead
Virtual Testedbed for Installation Mission Effectiveness (VTIME)
Zack Brickhouse - Product Lead, Virtual Testedbed for Installation Mission Effectiveness (VTIME)

PD Business Technology Solutions (PD BTS)

(Previously was Enterprise Services)
Richard Licata - Project Director, Business Technology Solutions (PD BTS)
Acquisition, Logistics and Technology Enterprise Systems and Services (ALTESS)
Mr. Dean (Barry) Nichols - Acting Product Director, *(ALTESS)*
Army Enterprise Staff Management System (AESMS)
Ms. Lesley Plitz – Acting Product Lead
Human Resource Solutions (HR Solutions)
Mr. Brent Thomas – Product Lead, *Human Resource Solutions (HR Solutions)*
MILTECH
James Curran - Product Lead, MILTECH

Enterprise Cloud Tools
MAJ James Oliver - Enterprise Cloud Tools
Connor Turko -Cyber Directorate, information system security manager

Army: Pathway for Innovation and Technology (PIT)

COL Shermoan Daiyaan - Director, Army Pathway for Innovation and Technology (PIT)
Colin Welch - Deputy Director, Army Pathway for Innovation and Technology (PIT)
The PIT, which the Army described as the "forward edge" of ASA(ALT), The PIT will house non-traditional programs and is designed to help companies to get into the defense industrial base. It's the front door for startups wanting to partner with the Army.

- The PIT includes the Joint Innovation Outpost, the Global Tactical Edge Acquisition Directorate (G-TEAD) Marketplace, the FUZE program, and Disruptive Technologies.
- The G-TEAD Marketplace merges Prize Challenge events (e.g., Army xTech Program) and DEP submissions through open call announcements.
- FUZE brings together the Army SBIR/STTR seed funding, MANTECH (Army Manufacturing Technology program), TMI (Tech Maturation Initiative) and XTech the Army's scouting program.
- Army Applications Laboratory
- Joint Innovation Outpost

FUZE Program

FUZE combines four existing Army funding streams:

- The xTech program
- The Small Business Innovation Research (SBIR) program
- The Tech Maturation Initiative (TMI)
- The Manufacturing Technology office (ManTech)

Each year, the Fuze Fund will dole out $750M to smaller companies building critical tech. drone tech, electronic warfare, and energy solutions with rapid prototype-to-deployment cycles

Matt Willis - Director, Army FUZE program
LTC Xkoshan Arnold - Deputy Director, FUZE
LTC Sam Spencer-Pittman - Private Capital Integrator, FUZE Program
Daniel J Endrizzi - Deputy Director, Army FUZE Contracting Center
Kelly Gerbino - Division Chief, Contracting Center FUZE Program
Dennett Rose - Innovation Portfolio Integrator FUZE Program

Army's Joint Innovation Outpost (JIOP)

JIOP supports the XVIII Airborne Corps by enabling rapid innovation and technology transition
COL Thomas Monaghan - Director, Army's Joint Innovation Outpost (JIOP)

xTech Program

Ms. Jessica Stillman - Army FUZE xTech Program Manager

Army ManTech

Dr. Timothy White - Program Lead, Army ManTech

Army Small Business Innovation Research (SBIR) program

Mr. Zeke Topolosky - Program Lead, Army SBIR|STTR
Blaise Zandoli - Portfolio Manager, AI and Energy, Army SBIR/STTR

Army: SBIR/STTR Program
Army SBIR TABA Program
ARMY SBIR CATALYST Program

Army Application Lab (AAL)

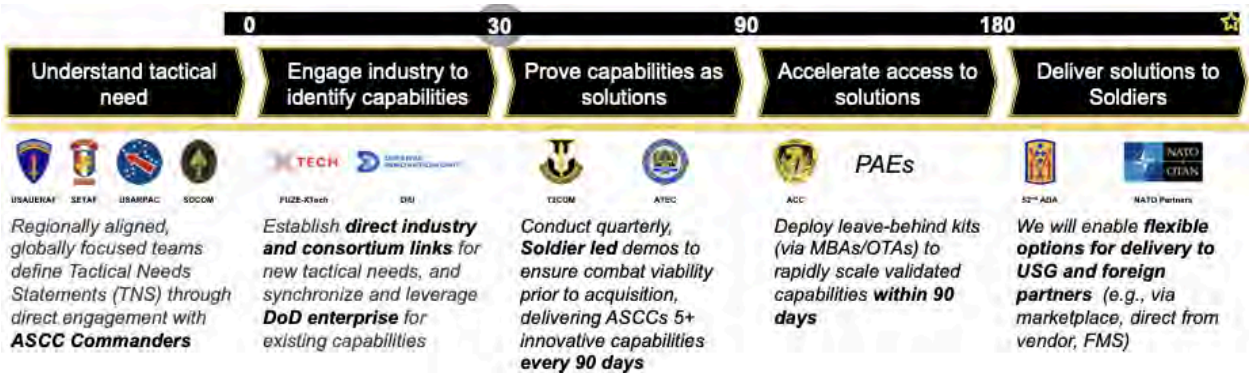
Dr. Casey Perley - Executive Director, Army Application Lab
COL Robert (Clay) McVay - Deputy Director, Army Application Lab
Paul Guelle - Director of Operations, Army Application Lab
LTC Matt Etheridge - Corporate Ventures
Barry Tishgart - Entrepreneur in Residence, Director Corporate Ventures, Army Application Lab
Dr. Zach Harrell - Director of Insights and Analysis, Army Application Lab
Alex Kehler - Small business, non-traditional and startup engagement, Army Applications Lab
Cristina Donoso - Digital Manager at Army Applications Laboratory
Nicholas Rinaldi - Human Performance Portfolio Lead at Army Applications Laboratory
Rickey Royal, PMP - Project Manager for AAL Solutions Innovation Group
Brian Cook - Portfolio Manager Army Applications Laboratory
MAJ Colby Burkhart - Project Lead, counter-drone defenses for fixed and on-the-move operations Combat Capabilities Development Command's Ground Vehicle Systems Center (GVSC), Army Applications Laboratory,

DEVX Autotonomy

A marketplace for autonomy solutions. DevX Autonomy serves as a repository of 6-minute videos, allowing companies to showcase their solutions to Government buyers.

G-TEAD (Global Tactical Edge Acquisition Directorate)

G-TEAD, an ASA(ALT) pathfinder is the Army's central hub for rapidly translating Commanders' needs into battlefield-ready products demonstrated in theater within 90 days of a demo.



By EOY26, G-TEAD plans to source, validate, and onboard ~45 solutions available for delivery within 90 days of exercise/demonstration, thru 25+ OTAs to its Global Marketplace filling 30+ EFDL needs (including 100% of c-UAS, Ground/Air-Based Autonomy/LE requirements) Plus 15 proven capabilities identified via DEEP (Demonstrated Experience Entry Pathway)
G-TEAD IOC scheduled for JUN26 (Europe/Pacific/SOCOM/Support to PAEs).

COL Christopher Hill - Senior Director at Global Tactical Edge Acquisition Directorate

MAJ Cody Lucas - Capability Lead G-TEAD
MAJ Joshua McMillion - Global Tactical Edge Acquisition Directorate Capability Lead G-TEAD
MAJ Janet Williams - Global Tactical Edge Acquisition Directorate
Ms. Traci Williams - Capability Lead G-TEAD
MAJ Robert Davis - Technical Point of Contact G-TEAD
Mr. Chris Paitson - Contracting Point of Contact G-TEAD
Mr. Aaron Ritter - Contracting Point of Contact G-TEAD
Lee Whitfield - Requirements Integrator G-TEAD

Global Tactical Edge Acquisition G-TEAD **Marketplace**

Army Open Solicitation (AOS)

AOS uses acquisition authorities like Commercial Solutions Openings and Other Transactions – and offering two distinct pathways for companies to submit their solutions

Active Capability Gaps (ACGs)

provides a continuously open submission where companies can offer solution briefs aligned with Army mission areas

Calls for Solutions (CFSs)

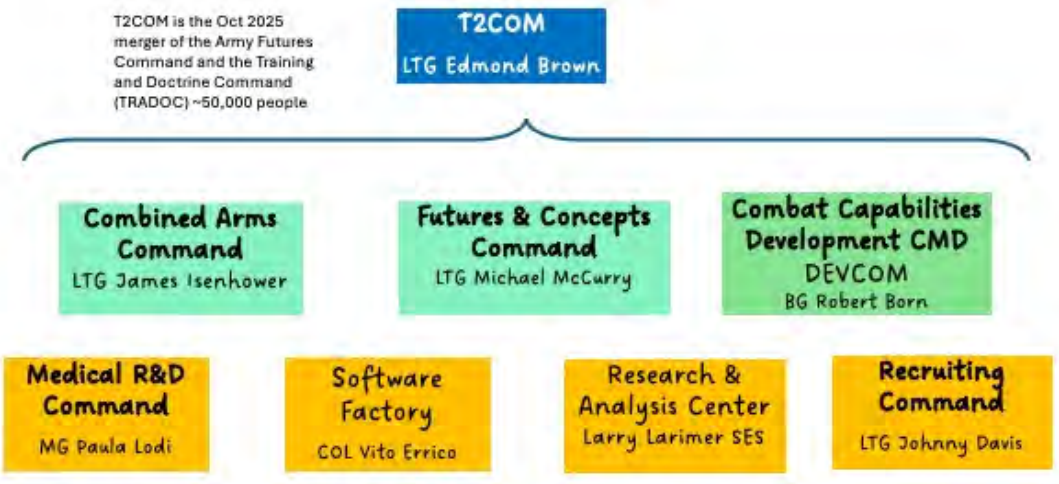
for specific, government-issued requests for innovative solutions to already defined challenges

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Army: Transformation and Training Command (T2COM)

The Transformation and Training Command command merged the Training and Doctrine Command and the Army Future Command October 2025. It combines the functions of Army force design, force development and force generation. It has three major subordinate commands: Futures and Concepts Command (FCC), Army Recruiting Command and Combined Arms Command.

LTG Edmond "Miles" Brown - Deputy Commanding General, T2COM
Mr. Joseph D. Welch, SES - Deputy to the Commanding General/Army executive NGC2 lead/PAE Command and Control/Counter Command and Control (C2/CC2)
MG David Hall - Deputy Commanding General, Army National Guard



T2COM Staff

MG John M. Cushing - Chief of Staff T2COM
Kara Stetson - Deputy Chief of Staff, T2COM
Michael C. Monteleone, SES - Director, Programming and Integration

G-2 - TCOM Intelligence

Mr. Ian M. Sullivan - Senior Intelligence Officer, Acting G-2 T2COM
Dr. Susan Canedy - Chief Of Staff, G-2 T2COM
Stephen C. Duncan - Senior Advisor For Analysis & OE Deputy Chief Of Staff, G-2 T2COM
COL Travis R. Thebeau - Deputy G-2, T2COM
Jacob Barton - Director, Intelligence Delivery & Integration
Foreign Military Studies Office (FMSO) G2

G-3/5/7 - T2COM operations, plans, and training

BG Kendall J. Clarke - Deputy Chief of Staff G-3/5/7 T2COM
COL David "Scott" Sentell - Director, Experimentation & G 3/5/7, T2COM
Isaac Battle - Future Strategy and Concepts Analyst, G-3/5/7, T2COM

Security Assistance Training Field Directorate
Newman Yang - International Programs Manager

Office of Small Business Programs T2COM
Beth Scherr - Director, Office of Small Business Programs T2COM

T2COM Has 7 Major Subordinate Commands:

- Combined Arms Command (CAC)
- Futures and Concepts Command (FCC)
- Recruiting Command (USAREC)
- Combat Capabilities Development Command (DEVCOM)
- Medical Research and Development Command (MRDC)
- Software Factory
- The Research and Analysis Center (TRAC)

Combined Arms Command (CAC)

LTG James P. Isenhower III - Commanding General Combined Arms Command (CAC)

National Training Center

BG Brandon C. Anderson - Commanding General, National Training Center and Fort Irwin

The Army University

Army Command And General Staff College (CGSC)
BG Ethan J. Diven Commandant, *Army Command And General Staff College*
Mr. Michael J. Johnson - Deputy Commandant
Dr. David Cotter - Dean Of Academics
Army War College
MG Trevor J. Bredenkamp - Commandant, Army War College
BG Jackie A. Huber - Deputy Commandant - Reserve Affairs, Army War College
COL Michael K Stinchfield -Chief of Staff
Dr. David Dworak - Provost
Edward Kaplan - Dean
COL Kelvin Mote - ASEP Director
COL Jeff Lesperance - CSL Director
Dr. Kate Lemay - USAHEC Director
Nathaniel B. Davis - Vice Dean for Academics, Army War College
Heather Smigowski - Department Chair for Distance Education, U.S. Army War College
Army Warrant Officer Career College (USAWOCC)
COL Kevin E. McHugh - Commandant USAWOCC
Army NCO Academy USANCOA
CSM Tammy M. Everette - Commandant
CSM Donald Collier - Deputy Commandant
Mr. Jesse W. McKinney - Chief of Staff NCO Leadership Center of Excellence (NCOLCoE) and Sergeants Major Academy (SGM-A)

Army Management Staff College (AMSC)
Ms. Julia Bell - Acting Director of the Army Management Staff College

Aviation Center of Excellence (AVCoE)

MG Clair A. Gill - Commanding General, AVCoE And Fort Rucker
Robert C. Doere - Deputy To The Commanding General AVCoE
BG Kenneth C. Cole - Deputy Commanding General, AVCoE
Clint Cody - Chief of Staff, AVCoE
Aaron Amacker, PMP - Tactics/UAS Branch Chief, AvCOE
Jeffrey Weideman -Doctrine Developer, Instructor, Tactics Branch Manager, AvCOE

Sustainment Center of Excellence (CASCOM)

MG Sean Davis - Commanding General CASCOM
BG Ronnie D. Anderson, Jr. - Deputy Commanding General, Army Combined Arms Support Command and Director, Sustainment Future Capability Directorate
G. Scott McConnell, SES - Deputy to the Commanding General, CASCOM
COL Vernon L. Jones - Chief of Staff CASCOM
COL (Rob) Robin Montgomery - Chief of Ordnance, and Commandant Ordnance School, CASCOM

Cyber Center of Excellence (CSoE)

MG Ryan M. Janovic - Commanding General Cyber Center of Excellence
BG Christopher S. McClure - deputy commander, Cyber Center of Excellence
MG Mark D. Miles - Deputy Commanding General Cyber Center of Excellence
Mr. Robert Kazimer - Deputy to the Commanding General
COL Joel Houk - Chief of Staff Cyber Center of Excellence
COL John J. Hosey - Chief of Cyber and Commandant, Army Cyber and Electromagnetic Warfare School

Fires Center of Excellence (FCoE)

BG Patrick Costello - Deputy Program Acquisition Executive, Fires & Commanding General FCoE
Dr. Alvin W. Peterson Jr., SES - Deputy to the Commanding General
BG Marc E. Pelini - Deputy Commanding General Officer of the Fires Center of Excellence, Commandant of the U.S. Army Air Defense Artillery, Chief of Air Defense Artillery
COL Jayson (Jay) Morgan - Chief of Staff, States Army Fires Center of Excellence
COL Tyler Donnell - PAE Fires Integration Cell
Army Multi-Domain Targeting Center (AMTC)
Capabilities Development and Integration Directorate (CDID)
Directorate of Training and Doctrine (DOTD
Army Field Artillery School
COL Gregory Tomlin - Assistant Commandant, Army Field Artillery School

Intelligence Center of Excellence (ICoE)

MG Richard T. Appelhans - Commandant, Intelligence Center of Excellence (ICoE)
BG Michael J. Liesmann - Deputy Commanding General (Reserve) - ICoE
BG Theodore R. Scott III - Deputy Commanding General (Reserve)
COL John Shemer - capability manager for intel sensors, Intelligence Center of Excellence (ICoE)

Peter Don, SES - senior advisor, Intelligence Center of Excellence (ICoE)

Mission Command Center of Excellence (MCCoE)

BG Antwan L. Dunmyer, Sr. - Director, Mission Command Center of Excellence
Mr. Howard K. "Howie" Brewington - Deputy Director, Mission Command Center of Excellence
Dick Pedersen - Deputy Director, Mission Command Capability Development Integration Directorate (MC CDID)
LTC Jon Nielsen - product lead Victor, the U.S. Army's generative AI chatbot

Joint Support Team

COL John W. Sandor - Director Army, Joint Support Team, MMCoE

Combined Arms Doctrine Directorate CADD

Mr. Richard D. Creed, Jr. - Director, Combined Arms Doctrine Directorate
Robert T. Ault - Deputy Director, Combined Arms Doctrine Directorate
LTC Scott McMahan - military doctrine writer
MAJ Matthew Martinez - CADD's information management officer
Kaine Meshkin - Doctrine Developer
Richard Meiers - Doctrine Writer
Lambert Maria - Doctrine Developer/Writer
Desi Johnson - Cavalry Doctrine Branch Senior Doctrine Writer Directorate of Tactics Training and Doctrine (DCTTD)
Marc Neal - Joint Logistics Doctrine Developer/Writer
Michaela Washington - Writer/Developer at US Army Directorate of Training & Doctrine

Operational Level Doctrine (OLD) Division

- ADP 1, The Army
- ADP 3-0, Operations
- ADP 3-28, Defense Support of Civil Authorities
- FM 3-0, Operations
- FM 3-22, Army Support to Security Cooperation

Command and Control Division

- ADP 6-0, Mission Command: Command and Control of Army Forces
- ADP 5-0, The Operations Process
- FM 6-0, Commander and Staff Organization and Operations
- ATP 5-0.1, Army Design Methodology
- ATP 6-0.5, Command Post Organization and Operations
- ATP 6-22.6, Army Team Building

Tactics Division

- The Taxonomy of Army tactics
- ADP 3-90, The Offense and the Defense
- ADRP 1-03, The Army Universal Task List (New FM 1-03)
- FM 3-90-1, Offense and Defense
- FM 3-90-2, Reconnaissance, Security, and Enabling Tasks
- ATP 3-91, Division Operations
- ATP 3-92, Corps Operations
- ATP 5-0.2, The Staff Reference Guide, Volumes I and II

Joint and Multinational Doctrine Division (JMDD)

- APP-6, NATO Joint Military Symbology
- APP 28, NATO Tactical Planning for Land Forces
- ATP 3-16.1, Countering Insider Threats
- ATP-3.2.2, NATO Command and Control of Allied Land Forces
- ATP-76, NATO Land Forces Convoy Operations

- ATP 105, Land Operational Reports
- FM 1-02.1- Army Terms
- FM 1-02.2- Army Symbology
- FM 3-16, Multinational Operations
- FM 6-99, Army Reports and Messages
- JP 3-06, Joint Urban Operations
- JP 3-10, Joint Security Operations in Theater
- JP 3-18, Joint Forcible Entry Operations
- JP 3-24, Counterinsurgency (COIN)

Echelons Above Brigade (EAB)

- Joint Manning Documents
- Theater Army Organization and Operations Plan
- FM 3-94, Armies, Corps, and Division Operations
- ATP 3-92, Corps Operations
- ATP 3-93, Theater Army Operations

Special Doctrine Division

- Allied Tactical Publication 3.16.1, NATO Countering Insider Threats
- ATP 3-06, Urban Operations
- ATP 3-37.15 Foreign Security Force Threats
- ATP 3-90.15, Site Exploitation Operations
- ATP 3-90.97, Mountain Warfare and Cold Weather Operations
- ATP 3-90.97, Jungle Operations
- ATP 3-90.97, Desert Operations
- Audiobooks
- Podcasts
- History
- Social Medi

Maneuver Center of Excellence (MCoE)

MG Colin P. Tuley - PAE Maneuver Ground and Commander, Maneuver Center of Excellence
Robert E. Stone - Executive Deputy
BG Jim (JD) Keirsey - Chief of Infantry at Fort Moore (formerly Fort Benning), Georgia
COL Daniel Enslen - Division Chief of Staff

Maneuver Capabilities Development and Integration Directorate (MCDID)

COL Scott Shaw - Director, Maneuver Capabilities Development and Integration Directorate
Chris Willis - Deputy Director, MCDID

Armor School USAARMS

BG Kevin D. Bradley - commandant and chief of the Office of the Chief of Armor School

Army Engineer School

COL Robert Newbauer - Commandant, Army Engineer School
LTC David Cox - Assistant Commandant, Army Engineer School

Maneuver Battle Lab

Kyle Feger - Director, Maneuver Battle Lab
MAJ Jake Kelly - Deputy Director, Maneuver Battle Lab

Robotics Requirements Division

LTC Josh Wiles - Director, Robotics Requirements Division
Dom Edwards - Deputy, Robotics Requirements Division

Maneuver Requirements Division

Mark Andrews - Director, Maneuver Requirements Division
MAJ Tyler A Iavekios - Deputy Director, Maneuver Requirements Division

Soldier Requirements Division

COL Aaron Morris - Director, Soldier Requirements Division

John Yancey - Deputy Director Soldier Requirements Division
Mission Command Requirements Division
COL Angela Stamps - Director, Mission Command Requirements Division
Department of Tactics, Training, and Doctrine (DOTTD)
COL Jerome A. Parker - Director Department of Training, Tactics and Doctrine
Dr. Jay A. Brimstin -Deputy Director Department of Training, Tactics and Doctrine
Command & Tactics Directorate (CATD)
Josh Taylor - Director, Command and Tactics Directorate
Directorate of Collective Training & Doctrine (DCTD)
Directorate of Training (DOT)
Fielded Force Integration Directorate (FFID)
COL Joseph Elsner - Training and Doctrine Command Proponent Office (TPO)-Protection

Medical Center of Excellence (MCoE)

MG Anthony L. McQueen - Commanding General MCoE
Joseph Holland, SES - Deputy to the Commanding General MCoE
COL Aristotle Vaseliades - Chief of Staff, MCoE

Maneuver Support Center of Excellence (MSCoE)

MG Christopher Beck - Commanding General MSCoE and Fort Leonard Wood
Mr. Douglas Babb - Deputy to the Commanding General MSCoE
BG Alexander Lovasz - Deputy Commanding Officer MSCoE and Fort Leonard Wood
Director of Training, Command and Tactics Directorate
COL Aaron Morrision - Director, Soldier Requirements Division (SRD)
Department of Training, Tactics and Doctrine
COL Jerome A. Parker - Director Department of Training, Tactics and Doctrine
Dr. Jay A. Brimstin - Deputy Director Department of Training, Tactics and Doctrine
Directorate of Training (DOT)
Directorate of Collective Training & Doctrine (DCTD)
Command & Tactics Directorate (CATD)
Army Chemical, Biological, Radiological, Nuclear (CBRN) School
COL Fredrick (Fred) Bernard Parker - Commandant, Army Chemical, Biological, Radiological, Nuclear School
COL Zachary David Brainard - Assistant Commandant, Army CBRN School

Non-Commissioned Officer Leadership Center of Excellence (NCOLCoE)

CSM Tammy Everette - Commandant NCOLCoE

Space and Missile Defense Center of Excellence (SMDCoE)

Timothy F. Bishop, SES - Director, SMDCoE
COL Derek Bothern - Deputy Director, SMDCoE
Capability Development Integration Directorate

Army Medical Research Institute of Infectious Diseases (USAMRIID)

650 to 800 civilian researchers, active-duty military personnel, contractors, and doctoral-level scientists specializing in virology, immunology, and biodefense.

COL Tracy J. Ostrom - Commander USAMRIID
Dr. John Dye - Director, Foundational Sciences at USAMRIID
LTC Jeffrey Froude - Chief of the Molecular Biology Division
Dr. Jay Hooper - Chief, Molecular Virology Branch at USAMRIID
Brian Carey - Molecular Virology Lead Scientist at USAMRIID
Aura Garrison - Chief, Therapeutic Discovery Branch at USAMRIID
Dr. Aysegul Nalca - Deputy Director, Core Support Directorate USAMRIID
Dr. Keersten Ricks - Chief, Diagnostic Systems Division at USAMRIID
Christopher Stefan - Chief, Developmental Diagnostics Branch at USAMRIID
Dr. Charles (Jason) Shoemaker - Microbiologist-Host Response Team Lead at USAMRIID
CAPT Kayla Fantone - Deputy Chief, Bacterial Pathogensis at USAMRIID
Dr. Mark Poli - Deputy Chief, Immunodiagnostics and Biologics Dept at USAMRIID
Pamela Glass - Chief, Risk Management Office/Biosafety Officer at USAMRIID
Sarah Norris - Chief, Biostatistics Department at USAMRIID
Joshua Garvey - Chief Information Officer at USAMRIID

Futures And Concepts Command

over 25,000 personnel
LTG Michael C. McCurry - Commanding General Futures and Concepts Command
BG Joshua Ruisanchez - chief of staff, Futures and Concepts Command
BG Robert K. Bryant - Chief of Staff, Futures and Concepts Command
Kimberly Newton - Deputy to the Commanding General Futures and Concepts Command

Maneuver Capability Development Integration Directorate

Concepts Development Division (CDD)
Chris Cassibry - Director Concepts Development Division (CDD)
Soldier Requirements Division (SRD)
Mr. John Yancey - Deputy Director, Soldier Requirements Division (SRD)
Maneuver Requirements Division (MRD)
Mark Andrews - Director Maneuver Requirements Division (MRD)
MAJ Tyler Alavekios - Deputy Director Maneuver Requirements Division (MRD)
Robotics Requirements Division (RRD)
LTC Josh Wiles - Director, Robotics Requirements Division (RRD)
Dominic Edwards - Deputy Director, Robotics Requirements Division (RRD)
Mission Command Requirements Division (MCRD)
COL Angela (Smoot) Stamps - Director, Mission Command Requirements Division (MCRD)
Maneuver Battle Lab **(MBL)**
Mr. Kyle E. Feger - Director, Maneuver Battle Lab
MAJ Kelly Jacob- Deputy Director, Maneuver Battle Lab
The Army Intelligence Battle Lab (IBL)
Thad Thome - Director Intelligence Battle Lab

CPT Ian Knapp - Intelligence Battle Lab experimentation officer**Directorate of Concepts (DoC)**

COL Michael P. Wagner - Director, Directorate Of Concepts

Aviation Capability Development And Integration Directorate

COL Nick Ryan - Director of the Army Capability Manager (ACM) for Unmanned Aircraft

Cyber Future Capability Directorate (CCoE)

COL Christian A. Haffey - Director, Cyber Future Capability Directorate
Mr. Brad Ashing - Deputy Director, Cyber Future Capability Directorate

Future Capability Directorate (FCD)

Mike Martori - Chief, Requirements & Experimentation Divisions, Formation Based Layered Protection - Future Capabilities Directorate, T2COM

Medical Capability Development Integration Directorate

COL Johnathan Catalano - Chief, Concepts Division - Medical Capability Development Integration Directorate

Intelligence Capability Development Integration Directorate

Dylan Randazzo - Director, Intelligence Capability Development Integration Directorate
MAJ Antonette DeLeon - Science and Technology Chief, Intelligence Directorate

Formation-Based Layered Protection

LTC Stuart Anderson — Protection Branch Chief, FBLP Future Capabilities Directorate

Sustainment Capability Development Integration Directorate

COL Justin Herbermann - Director, Sustainment Capability Development Integration**Futures Fires Capability Development Integration Directorate**

BG Marc Pelini - Military Deputy, Fires Future Capabilities Directorate
BG Alric Francis- Director of the Long-Range Precision Fires (LRPF) Cross-Functional Team

Integration Directorate (FID)

David A. Meyer, SES - Director, Futures Integration Directorate
Juan Carleton - Deputy Director Futures Integration Directorate, Army Futures and Concepts

Joint Modernization Directorate

BG Daniel H. Hibner - Commanding General, United States Army Joint Modernization Command, Futures and Concepts Command

Air and Missile Defense Cross-Functional Team

Ron Niedert - Senior Capability Developer at Air and Missile Defense Cross Functional Team

Command and Control Cross-Functional Team

BG Michael R. Kaloostian - Director, Command and Control Cross-Functional Team

Contested Logistics Cross Functional Team

Future Vertical Lift Cross Functional Team/ Aviation Future Capability Directorate (AFCD)

BG Phillip (Cain) Baker - Director of the Future Vertical Lift Cross Functional Team
JD Swinney - Directors Initiatives Group
Alex Goetz - Deputy Director of Operations, Future Vertical Lift Cross Functional Team
Brandon Jay -autonomy and unmanned integration officer

Thomas (Tom) Barth - MEDVAC Integrator, Future Vertical Lift Cross Functional Team
Chris Burns - Manager Future Tactical Unmanned Aircraft System (FTUAS) Future Vertical Lift Cross Functional Team

Medical Research and Development Command USAMRDC

BG Constance L. Jenkins- Commanding General, Army Medical Research and Development Command/ Director, R&D, Defense Health Agency
Dr. Carrie M. Quinn - Deputy to the Commanding General

Army Combat Capabilities Development Command DEVCOM

BG Robert G. Born - Commanding General, Combat Capabilities Development Command
Dr. Eric L. Moore, SES - Deputy to the Commanding General DEVCOM
BG George "Chris" Hackler - Deputy Commanding General, DEVCOM, principal military advisor
Jeffrey Thomas, SES - Director, Science and Technology Integration Directorate DEVCOM
Ms. Kim Gietka - Chief Operating Officer
Adam Seiple - deputy director Science and Technology integration

DEVCOM Centers And Lab

DEVCOM Armaments Center
Army's researcher, developer and sustainer of current/future armament and munitions systems.
Chris J. Grassano - Director Armaments Center
COL Kevin P. Shilley - Military Deputy to the Director
Cynthia Perazzo, SES - Executive Director, Enterprise and Systems Integration Center
Anthony (Tony) Sebasto - Executive Director, Munitions Engineering Technical Center
Bhavanjot Singh - Executive Director, Weapons and Software Engineering Center
Bradford McHugh - Deputy Thrust Area Manager for Lethal UAS, Aviation Weapons
Don Carlucci - Senior Research Scientist for Computational Structural Modeling
Anne Carlucci - Senior Research Scientist for Warhead Technologies
Jason Cook - Chief of Staff
Amir Morcos -Chief, Strategic Technology Investment Office
Mark Mezger - senior technology advisor
DEVCOM Aviation & Missile Center - Now the PAE Fires Systems Center
Research, exploratory and advanced development, support for aviation and missile weapons systems.
Dr. James Kirsch, SES - Director DEVCOM *PAE Fires Systems Center*
David Zecher - deputy director
Mr. Steve Fisher - Chief of Staff
Seth E. Farrington - Chief Data & Analytics Officer (CDAO)
COL Shannon Thompson - Advanced C-UAS Effects (ACE) Project Office, DEVCOM Aviation and Missiles Center
LTC Christopher W. Sanders - Military Deputy
Allen Walker - Acting Chief Engineer, DEVCOM AvMC
Simulation, Systems Engineering and Integration Directorate

Dr. Stephanie Reitmeier, SES - Director, Software, Simulation, Systems Engineering and Integration Directorate

Technology Development Directorate

Ms. Christi Dolbeer - Director, Technology Development Directorate

Dr. Martin Heimbeck - branch chief for advanced technology, sensors and seekers

Sara Radloff - Chief Engineer at the STARS Lab

Systems Readiness Directorate (SRS)

Mr. Ross Armstrong - Director, Systems Readiness Directorate (A)

Dr. Mahendra J. Bhagwat - Senior Research Scientist Airvehicle Aerodynamics and Prelim Design

Steve Janny - chief engineer of the structures and materials SRS

Jill Rich - fabrication and instrumentation branch chief SRS

Fires Directorate

Sarah Parker - Deputy Director Missile Technology Fires Directorates and Counter-Unmanned Aircraft Systems Integrated Project Team Lead

Maneuver Air Directorate

LTC Lev Mazeres - commander Conceptual Design, Analysis & Experimentation

DEVCOM Command, Control, Comms, Computers, Cyber, Intel, Surveillance and Reconnaissance (C5ISR)

Info technologies and integrated systems center for offensive and defensive networked capabilities.

Elizabeth (Beth) Ferry, SES - Director C5ISR

Jonathan Keller - Deputy director C5ISR Center

Cliff Stevens - Chief of Contracting at C5ISR

Dr. Donald Reago Jr. SES- Director, C5ISR Center's Research and Technology Integration Directorate

Mr. Dan Duvak- Acting Director for C5ISR Center's Engineering and Systems Integration Directorate

Dr. James Tucker Swindell II - Chief, Terrestrial Communications Division

Marnie Bailey - Senior Scientific Technical Manager for Power and Energy

Kevin M. White - Chief, Global Operational Support and Threat Branch, C5ISR Center

Ben Rosen - Project Odin's Project Lead

Dr. Nathan Sharpes - C5ISR Center research mechanical engineer

Bill Newmeyer - C5ISR Center, Response Analysis and Data Extraction Branch chief

Michael Donnelly - Detection lead, DEVCOM C5ISR Center

Kendall Johnson - Physicist, C5ISR Center

DEVCOM Chemical Biological Center

Research and development center for non-medical chemical and biological defense.

Mr. Michael Bailey -Director of the DEVCOM Chemical Biological Center

Frederick J. Cox, Ph.D. -Director of Research and Technology, Chemical Biological Center

James Watson, Ph.D. - Director of Engineering

LTC Jason Slone - Acquisition Officer, Chemical Biological Center DEVCOM

Dr. Brooke Ahern - Forward Deployed Biomanufacturing Program lead

Dr. Anna Crumbley - a research chemical engineer, DEVCOM CBC
Dr. Anne Walker - a senior engineer operational lead on the forward deployed team
Peter Emanuel, Ph.D. - Senior Research Scientist for Bioengineering
Patricia McDaniel, Ph.D. - Senior Research Scientist for Chemistry
Dr. Danielle Kuhn - Branch Chief for Smoke and Target Defeat
Dr. Jason Guicheteau - Research Chemist, Portable Microscopy Chemical Detection System (PMCDS)
Dr. Ashish Tripathi - physical scientist
Dr. Alice Savage - polymer chemist

DEVCOM Analysis Center
Army's in-house analytical capability for modernization decisions and near-term Warfighter readiness.
Mr. Larry Larimer - Director Analysis Center
Ms. Stephanie Koch- Civilian Deputy Analysis Center
COL Cade Saie - Military Deputy Analysis Center
Mr. Michael Karwatka - Chief Of Staff Analysis Center
Ms. Jaime Howard -Chief Analyst
Dr. Thomas Stadterman - Chief Scientist
Mr. Michael Mccarthy - Division Chief, Artillery, Aviation & Air Defense Analysis
Ms. Isabel Goode - Division Chief, Electronic Warfare Analysis Division
Mr. Daniel Landin -Division Chief, Cyber Experimentation & Analysis
Dr. Thomas Davis - Division Chief, Human Systems Integration
Ms. Nora Eldredge - Division Chief, Soldier & Ground Analysis
Mr. Stephen Kratzmeier -Division Chief, Sustainment Analysis
Mr. Andrew Barnett - Acting Division Chief, Warfighter & Future Integration
Mr. Bryan Paris - Director, Joint Technical Coordinating Group For Munitions Effectiveness
Mr. Brian Wilder - Chief, Experimentation Office
Norbou Buchler - Chief, Network & Intelligence Systems Branch

DEVCOM Ground Vehicle Systems Center (GVSC)
R&D, integration and lifecycle support for current /future advanced ground combat and tactical vehicles. This center works closely with the NAMC (National Advanced Mobility Consortium which lists open partnering opportunities.
Mr. Michael Cadieux – Director Ground Vehicle Systems Center
Mr. Kevin Mills - Associate Director for Ground Vehicle Robotics
Ms. Jennifer Beffrey – Chief of Staff Ground Vehicle Systems Center
Mr. Alfred Grein – Executive Director Research & Technology Integration
Ms. Marta Tomkiw – Executive Director Systems Integration & Engineering
COL Cory Berg – Military Deputy Ground Vehicle Systems Center
Dr. David Gorsich – Chief Scientist Ground Vehicle Systems Center
Philip Frederick - Deputy Chief Scientist/S&T Fellow - Ground Vehicle Systems Center
Dr. Peter Schihl – Sr. Research Scientist Ground Vehicle Systems Center

Brandon Pender - Associate Director, GVSC Materials Engineering
Maura Rylander - Project Manager, Fuel Cell Technology
Dr. Robert Sadowski – Army Chief Roboticist

DEVCOM Soldier Center
Science and engineering for warfighter performance, protection, sustainment and simulation.
BG George C. Hackler - Deputy Commanding General, Natick Soldier Systems Center
Douglas A. Tamilio - Director Soldier Center
Craig L. Rettie - Director of Research & Technology Integration, Soldier Center
Ms. Jaclyn M. Fontecchio - Deputy Director, Soldier Center
COL Alexander C. Babington - Military Deputy, Soldier Center
Dr. Ramanathan Nagarajan - Sr. Research Scientist – Soldier Nanomaterials
Mr. Richard J. Benney - Director – Soldier Sustainment Directorate
Mr. Matthew T. Clarke - Director – Soldier Effectiveness Directorate
Mr. Michael J Codega - Director – Soldier Protection Directorate
Benjamin Fasel- Program Manager Integrated Multi-threat Headborne System (IMHS) Program
Dr. Robb Wilcox (A) - Chief Research Officer
Ms. Marlene Owens - Chief Technology Officer
Dr. Richard Green - Chief Program Officer
STTC (Simulation & Training Technology Center)
Joe Sottilare - Strategic & Program Integrator, STTC
Allen Geddes - Science & Technology Manager, STTC
Mike Cannizzaro - Lead Portfolio Integrator, STTC
Dr. Benjamin Goldberg - Senior Research Scientist, STTC
Clay Burford - Science & Technology Manager, STTC
Dr. M. Beth Pettitt - Chief, Medical Simulation and Performance Branch, STTC

*DEVCOM The Army Research Laboratory (**ARL**)*
Disruptive research leading to scientific discovery and emerging technologies for Army
Dr. Eric L. Moore - Acting Director
Mr. Joseph Alexander - Deputy Director
COL Melissa Johnson - Military Deputy
Ms. Theresa Straut- Chief of Staff (A)
ARL Business Directorate
Ms. Kimberly Ploskonka, SES - Director, Research Business Directorate
Brad Goodrich - Deputy Director Asia Global Technology
Dr. Laura Vanderhoef - Acting Chief Scientist
Dr. Dimitra Stratis-Cullum -Chief Scientist ex Integrated photonics branch chief
ARL Research Directorate
Ms. Cynthia Bedell - Director, Army Research Directorate
Mr. Dietrich Wiegmann - Branch Chief Sensors and Electron Devices Directorate
Dr. Chad Kessens - Robotics technical advisor
Army Research Office
Dr. Purush Iyer - Acting Director, Army Research Office

Dr. Frederick (Rick) Cox, SES - Acting Director, Edgewood Chemical Biological Center (ECBC)
Dr. Anne Marie Petrock - Acting Director, Warhead technology
Dennis Day - Deputy Program Manager for the Accelerating FORCE (Future Operational Requirements, Capabilities and Experimentation)
Fredrick Fatemi - senior research scientist quantum sciences
Dr. Sara Jean Gamble - program manager for quantum information science
Dr. David Meyer - neutral atom team within the Quantum Sciences & Technology Branch
Dr. Michael Brodsky - research scientist, in optics and photonics
Adam Rawlett - Senior Research Scientist (ST) - Material Science
Lionel Vargas-Gonzalez - Chief, Ceramics and Transparent Materials Branch
Dr. Anna Alvarez - Materials Researcher LI+ ion-gated neuromorphic transistors and lithium-mediated electrochemical ammonia synthesis (LiMEAS)
Elias Rigas - Chief, Vehicle Applied Research Branch
Joe Alexander - acting director Sensors & Electron devices
Romeo del Rosario - Division Chief Electromagnetic Spectrum Sciences
John Fossaceca, Ph.D. Division Chief, Science of Intelligent Systems Division ARL
Dr. Arwin DeCostanza - strategic partnerships
Dr. Peter Khooshabeh - Army's Research Lab - Regional Lead, West
Chris Kroninger - Army's Research Lab, ERP Program Manager
Dr. Brandon Perelman - Army's Research Lab, Research psychologist
Dr. Shawn Coleman - Army's Research Lab, Northeast Regional Site Lead
Frank Gillan - MOSA Management Office, Army DEVCOM C5ISR Center (CMOSS)

Army Software Factory

Innovation program for active duty soldiers, SGT through SFC, CW2 and CW3, and 1LT through MAJ.
COL Vito Errico - Director, Army Software Factory
Marc Eskew - Chief Data Officer, Army Software Factory
Jeff Day - Chief of Platform, Army Software Factory
Daniel Lyell - Software portfolio manager, Army Software Factory
Curt Arbtin - Software Engineering practice lead, Army Software Factory
Matthew Phillip - Product Management practice lead, Army Software Factory
Low-Code, No-Code Center of Excellence
Hank Payton - Product Director

Artificial Intelligence Integration Center (AI2C)

Develops data scientists, data engineers and AI cloud technicians for the Army. Delivers AI capabilities through the design, development and deployment of innovative software and systems. Partnership with Carnegie Mellon.
Michael Berriman -Deputy Director, AI2C
Michael A Meneghini - Director, Concept, Experimentation, & Requirements (AI2C)
Lionel Macklin, Jr. - S&T Project Officer (AI2C)
Eric Sturzinger - Robotics and Autonomous Systems (RAS) Portfolio Lead (AI2C)
LTC Joshua Bodenheimer - Strategy & Integration Officer (AI2C)

LTC Richard Dunning - Operations, Plans and Strategy Officer (AI2C)
MAJ Dominic Adams - requirements development branch chief

Army Recruiting Command

LTG Johnny Davis - Commanding General, Recruiting Command
BG Eric Van Den Bosch - Deputy Commanding General, Operations, Recruiting Command
BG R.J. Garcia - special assistant, Recruiting Command
Ché Arosemena - Director for Accessions Analysis and Research, Recruiting Command
Heather Ritchey - Acting Director for Innovation, Army Recruiting Command
BG Neal J. Lape - deputy commander (operations), U.S. Army Recruiting Division

Army Recruiting Division, Cadet Command

BG Maurice (Moe) Barnett - Commanding General
BG Sean Crockett - Deputy Commanding General

Army Enterprise Marketing Office (AEMO)

BG Matthew W. Braman - Chief, Army Enterprise Marketing Office (AEMO)
Mr. Ignatios Mavridis - Deputy Chief Marketing Officer, AEMO

The Research and Analysis Center

possibly has been renamed Army's Transformation Decision Analysis Center (TDAC)
Mr. Larry R. Larimer, SES – Acting Director, The Research and Analysis Center (TRAC)

Army Material Command

LTG Chris Mohan - Commanding General Army Materiel Command
LTG Gavin A. Lawrence - Deputy Commanding General Army Materiel Command
MG Kevin F. Meisler (USAR) - Chief of Staff (IMA) Army Materiel Command
Liz Miranda, SES - Executive Deputy to the Commanding General
William Marriott - Deputy to the Commanding General
BG Cathleen Eaken - Assistant Deputy Commanding General for National Guard Affairs
COL Matt H. Alexander - Director, Command Initiatives Group, Army Materiel Command
CPT Lee Washburn - military liaison for advanced manufacturing of small UAS
Jon Strzelec - advanced manufacturing lead for small UAS

Headquarters Staff

G-1 Personnel

William Marriott - Deputy Chief of Staff for Personnel, Army Materiel Command

G-3 Operations, Plans, and Training

COL Devin R. Penaluna - Chief of Facility Modernization
Myles M. Miyamasu - Deputy G-3, Army Materiel Command
Richard A. Martin, SES - Assistant Deputy Chief of Staff, Supply Chain Management, G-3, Carolyn Vo Farmer - G-3 Supply Chain Management Data, Army Materiel Command
Christine Riechers - Chief, Enterprise Resource Planning Requirements Mgmt Branch, G-3, United States Army Materiel Command

G-4 Logistics

BG Gail E. Atkins - Assistant Deputy Chief of Staff for Logistics and Operations
Mr. Richard Martin - Director, Supply Chain Management, U.S. Army Materiel Command

G-8 Funding/Fielding

COL Michael R. Mai - Military Deputy, G-8, and Chief of the Army Working Capital Fund

Office of Organic Industrial Base (OIB) Modernization

COL Brett A. Ayvazian - Director, Organic Industrial Base Operations Center
Travis Themas - Office of Organic Industrial Base Modernization

Major Material Commands

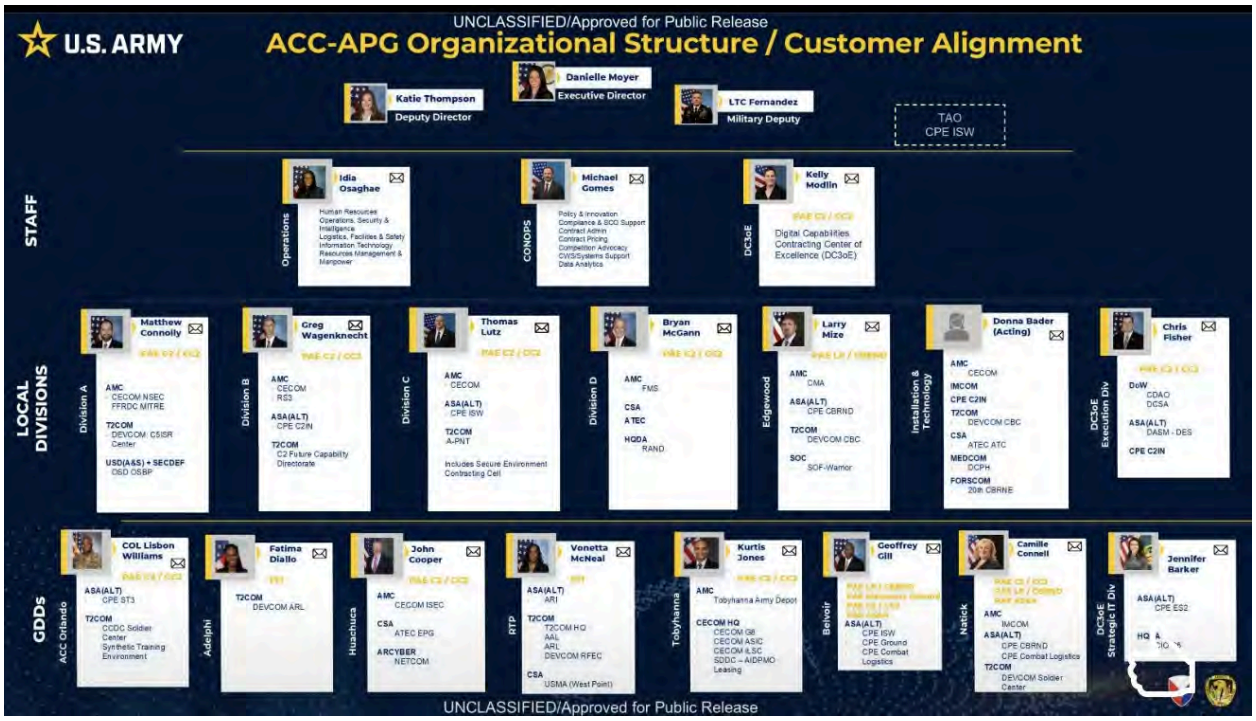
Army Contracting Command (ACC)

MG Douglas S. Lowrey - commanding general Army Contracting Command (ACC)
Dan Gallagher - Deputy to the Commanding General U.S. Army Contracting Command (ACC)
BG Jason K. Jefferis - Deputy Commanding General, Operations (DCG-O)
COL Jessie K. Griffith - Chief of Staff
Mr. Jeff Caldwell - Strategic Contracting Official (SCO), Redstone Arsenal (Currently Deputy Executive Director Army Contracting Command)
Ralph Barnes - Branch Chief, Contracting / Agreements Officer Army Modernization Branch
BG Roderick F. Laughman - commanding general, 316th Expeditionary Sustainment Command

COL Douglas Ralph - commander of the 419th Contracting Support Brigade
LTC Christopher Brunner - commander, 922nd Contracting Battalion
COL Kizzy Danser - commander of the 418th Contracting Support Brigade
LTC James Ko - commander, 918th Contracting Battalion
COL Gregory Howard - Commander 408th Contracting Support Brigade

Army Mission and Installation Contracting Command (MICC)

BG Freddy Adams - Commander, Mission and Installation Contracting Command
Wade C. Cole - deputy to the commanding general, Mission Installation Contracting Command
418th Contracting Support Brigade, Fort Hood, Texas
MAJ Marjorie P. Maldonado - 418th Contracting Support Brigade
Traci Leonard - Contracting Specialist, MICC-Fort Hood
Aberdeen Proving Ground (ACC-APG)
Danielle Moyer, SES - Executive Director, Aberdeen Proving Ground (ACC-APG)
Katie Thompson - Deputy executive director, Aberdeen Proving Ground (ACC-APG)



Army Aviation & Missile Command (AMCOM)

MG Lori L. Robinson - Commanding General AMCOM
Donald Nitti- Deputy to the Commanding General AMCOM
COL John A. Morris III - Command Chief of Staff AMCOM

Army Communications-Electronics Command (CECOM)

MG James D. Turinetti IV - Commanding General CECOM
Mr. Nicholaus H. Saacks - Deputy to the Commanding General

Information Systems Engineering Command

COL Matthew G. Miller - Commander, Information Systems Engineering Command

Integrated Logistics Support Center (ILSC)

Nicole D. Osaghae, SES - Executive Director ILSC
Mr. Abel Salgado - Deputy Executive Director of the Integrated Logistics Support Center
COL Cory D. Armstead - Military Deputy
Weapon Systems Management

Mr. Medhat Abuhantash - Associate Director, Weapon Systems Management

Maintenance Integration Division
Jason Duncan - Maintenance Integration Division Chief

Army Software & Innovation Center (ASIC)

Mr. Garrett Shoemaker - Director, Software and Innovation Center
Mr. Ronald "Boomer" Rizzo - Deputy Executive Director
LTC Odene Brathwaite - Military Deputy Director

Medical Systems Directorate
Ms. Leigh Anne Alexander - Associate Director, Medical Systems Directorate
COL Deon D. Maxwell - Commander, Army Medical Logistics Command

Tobyhanna Army Depot

COL Benjamin (Ben) L. Kilgore - Commander, Tobyhanna Army Depot

U.S. Army Joint Munitions Command (JMC)

BG Daniel J. Duncan - Commander Joint Munitions Command
Manages the Army's munitions industrial base - made up of a network of depots, arsenals, munition centers, production plants in the U.S.. Munitions production, storage, distribution, and demilitarization is performed at facilities across JMC's network. Seven of the JMC depots and arsenals are Government Owned-Government Operated (GOGO), led and managed locally by Army officers and civilians. The other six are Government Owned-Contractor Operated (GOCO). Operations at the GOCO facilities are performed by private contractors and managed by JMC.

Government Owned, Government Operated (GOGO)

- Anniston Munitions Center, Anniston Army Depot in Bynum, Alabama (ANMC)
- Blue Grass Army Depot, Richmond, Kentucky (BGAD)
- Blue Grass Chemical Activity, Richmond, Kentucky (BGCA)
- Crane Army Ammunition Activity, Crane, Indiana (CAAA)
- Letterkenny Munitions Center, Chambersburg, Pennsylvania (LEMC)
- McAlester Army Ammunition Plant, McAlester, Oklahoma (MCAAP)
- Pine Bluff Arsenal, Pine Bluff, Arkansas (PBA)
- Quad City Cartridge Case Facility, Rock Island, Illinois (QCCCF)
- Tooele Army Depot, Tooele, Utah (TEAD)
- U.S. Army Chemical Materials Activity, Aberdeen Proving Ground, Maryland (CMA)
- U.S. Army Chemical Materials Activity-West, Pueblo, Colorado (CMA-West)

Government Owned, Contractor Operated (GOCO)

- Hawthorne Army Depot, Hawthorne, Nevada (HWAD)
- Holston Army Ammunition Plant, Kingsport, Tennessee (HSAAP)
- Iowa Army Ammunition Plant, Middletown, Iowa (IAAAP)
- Lake City Army Ammunition Plant, Independence, Missouri (LCAAP)
- Radford Army Ammunition Plant, Radford, Virginia (RFAAP)
- Scranton Army Ammunition Plant, Scranton, Pennsylvania (SCAAP)

Army Sustainment Command (ASC)

MG Eric P. Shirley - Commanding General, Army Sustainment Command
BG Elizabeth H. Curtis- deputy commander, U.S. Army Sustainment Command
Mr. Dan J. Reilly, SES - Deputy to the Commanding General, Army Sustainment Command
Logistics arm of the Army Materiel Command. 45,000 Civilian, Military, and Contractors

Army Field Support Brigades

401st AFSB - Army Central
COL Romaine M. Aguon - commander, 401st Army Field Support Brigade, Camp Arifjan, Kuwait,
402nd AFSB - Army Pacific
COL Matthew T. Amsdell - commander, 402 Army Field Support Brigade, Fort Shafter, Hawaii
Tiffany C. Mikus - deputy to the commander of the 402nd Army Field Support Brigade
403rd AFSB - 8th Army
COL Jason P. Book - commander, 403rd Army Field Support Brigade, Camp Henry, South Korea
Gordon “Buzz” Hackett - deputy to the commander, 403rd Army Field Support Brigade
404th AFSB - I Corps
COL Jamison R. Smith - commander, 404th Army Field Support Brigade Joint Base Lewis-McChord, Washington
Richard (Rick) Bezold - deputy to the commander, 404th Army Field Support Brigade
405th AFSB - Army Europe
COL Harley P. Jennings - commander405th Army Field Support Brigade, Kaiserslautern, Germany
James “Mac” L. McGinnis - deputy to the commander, 405th ArmyField Support Brigade
406th AFSB - XVIII Airborne Corps
COL Ken Monroe - commander, 406th Army Field Support Brigade, Fort Bragg, North Carolina
Robert A. Thompson - Deputy To The Commander, 406th Army Field Support Brigade
407th AFSB - III Corps
COL Carper “Haywood” McMillan - commander. 407th Army Field Support Brigade Fort Hood, Texas
Marvin T. Utzig - Deputy To The Commander, 407th Army Field Support Brigade

Other Sustainment Command Units

279th AFSB - Alabama National Guard
COL Justin Todd Floyd - commander of the 279th Army Field Support Brigade
LOGCAP (Logistics Civil Augmentation Program) Support Brigade
COL Damian K. Sickinger - commander, Logistics Civil Augmentation Program Support Brigade
ASC Army Reserve Element

Packaging, Storage & Containerization Center
Army Petroleum Center
COL Paul R. Reyes - Director of the Army Petroleum Center

The Organic Industrial Base

The Army Sustainment Command manages the Army's Organic Industrial Base (OIB) that provides ammunition and general ordnance to the Joint Warfighter.
Anniston Munitions Center - Anniston, Alabama
Blue Grass Army Depot - Richmond, Kentucky
Camp Stanley Storage Activity - Boerne, Texas
Chemical Materials Activity - Aberdeen Proving Ground, Maryland
Crane Army Ammunition Activity - Crane, Indiana
COL Aaron M. Cornett - commander, Crane Army Ammunition Activity
Hawthorne Army Depot - Hawthorne, Nevada
Holston Army Ammunition Plant -Kingsport, Tennessee
Iowa Army Ammunition Plant - Middletown, Iowa
Lake City Army Ammunition Plant - Independence, Missouri
Letterkenny Munitions Center - Chambersburg, Pennsylvania
McAlester Army Ammunition Plant - McAlester, Oklahoma
Pine Bluff Arsenal - Pine Bluff Arsenal, Arkansas
COL Matthew C. Mason - commander, Pine Bluff Arsenal
Quad City Cartridge Case Facility - Rock Island, Illinois
Radford Army Ammunition Plant - Radford, Virginia
Scranton Army Ammunition Plant - Scranton, Pennsylvania
Tooele Army Depot - Tooele, Utah
COL Benverren “Ben” Fortune - commander, Tooele Army Depot

Army Test and Evaluation Command (ATEC)

See appendix C for Test Range Details
MG Patrick L. Gaydon - Commanding General, Army Test and Evaluation Command
Mr. James Amato, SES - Executive Technical Director, Test and Evaluation Command
Mr. Brian Kelly, (ST) - Chief Data and Analytics Officer (CDAO), Test and Evaluation Command
Mr. Westley Williams - Chief of Staff, Test and Evaluation Command
MAJ Kyle McDermott - Digital Technology and Analysis Director

Army Operational Evaluation Command

BG Shannon M. Lucas - Commanding General, Army Operational Test Command/Deputy Commanding General for Operational Testing
COL Michael J. Trotter - Chief of Staff Army Operational Evaluation Command
Edward Repetski - Executive Director (acting), Army Operational Test Command
Ms. Deirdre Sumpter - Executive Director (acting) of the Operational Evaluation

Tank, Automotive and Armaments Command (TACOM)

BG Beth A. Behn - Commanding General, U. Tank-automotive and Armaments Command

Brian Butler, SES - Deputy to the Commander
Jason Duncan - Maintenance Integration Division Chief, Integrated Logistics Support Center

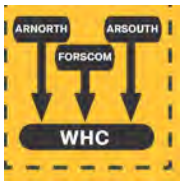
Army Security Assistance Command (USASAC)

manages Army's foreign military sales and security assistance
BG Allen J. Pepper - Commanding General, Army Security Assistance Command
COL Wheeler R. Manning - Chief of Staff, Army Security Assistance Command
COL Thomas Melton - Commander, Assistance Training Management Organization
COL D. Alan McKewan - program manager Saudi National Guard
COL Keith W. Benedict - Commander, Army Security Cooperation Group – South (ASCG-S) - part of Western Hemisphere Command (USAWHC)

Security Assistance Group-Ukraine (SAG-U) /NATO Security Assistance and Training for Ukraine

LTG Curtis A. Buzzard - Commander SAG-U
MG Duane R. Miller - Deputy Commanding General, SAG-U
MG Jason B. Nicholson -Senior Defense Official and Defense Attaché, Ukraine DPO AE
COL Daniel Zisa - Director, J6, Security Assistance Group Ukraine, Useucom

Army Western Hemisphere Command



December 2025 merged U.S. Army Forces Command FORSCOM, U.S. Army South and U.S. Army North. Full Operational Capability by June 2026.

- FORSCOM: Formerly responsible for readiness across the Total Army (Active, Reserve, and Guard)
- U.S. Army North (ARNORTH): Focused on homeland defense
- U.S. Army South (ARSOUTH): Focused on operations in Central and South America

GEN Joseph Ryan - Commander, U.S.Army Western Hemisphere Command
LTG Stephen Smith - Deputy Commander, U.S.Army Western Hemisphere Command
Matt McDougall - G6 Senior Technical Advisor, Western Hemisphere Command

Western Hemisphere Units

XVIII Airborne Corps

The Army's rapidly deployable units (82nd Airborne and 101st Airborne divisions)
LTG Gregory "Greg" K. Anderson - Commanding General XVIII Airborne Corps And Fort Bragg
LTG John W. Lubas - nominated as LTG and Commanding General XVIII Airborne Corps
MAJ Brandon Rose - XVIII Airborne Corps, G-3/5
Rob Braun - XVIII Airborne Corps Chief Technology Officer
COL Ryan Bell - Commander, 3rd Mobile Brigade Combat Team, Continuous Transformation lead experimental unit for air assault capabilities and strategic mobility

82nd Airborne Division

MG Brandon Tegtmeier - Commanding General, 82nd Airborne Division
BG Bryan L. Babich - Deputy Commanding General (Support)

101st Airborne Division

MG David W. Gardner - Commanding General, 101st Airborne Division
BG Jeffrey W. Pickler - deputy commander (support), 101st Airborne Division (Air Assault)
BG Ricardo A. Turner - deputy commander (operations), 101st Airborne Division (Air Assault)
COL Duke Reim - Commander, 2nd Mobile Brigade Combat Team, 101st Airborne Division
COL Ryan Bell - Commander, 3rd Mobile Brigade Combat Team, 101st Airborne Division

3rd Infantry Division

MG John W. Lubas - Commander, 3rd Infantry Division
BG Pierrick Michel - Deputy Commanding General - Readiness, 3rd Infantry Division
BG James E. Armstrong III - Deputy Commanding General - Support, 3rd Infantry Division
BG Christopher M. Dempsey - deputy commander - Maneuver,, 3rd Infantry Division
COL Timothy P. Meadors - Chief of Staff, 3rd Infantry Division
COL Aaron L. B. Cox - Chief of Staff

10th Mountain Division

MG Scott M. Naumann - Commander, 10th Mountain Division and Fort Drum Commander
BG Adam M. Cobb - Deputy Commander – Support 10th Mountain Division (LI)
BG Robert M. Shaw - deputy commander - Operations, 10th Mountain Division
BG Jennifer A. Mykins - 10th Mountain Division (LI) Deputy Commander - Support

3rd Corps Sustainment Command
COL Raphael S. Heflin - Commander, *3rd Corps Sustainment Command*
18th Field Artillery Brigade
COL Andy Hercik - Commander, 18th Field Artillery Brigade
20th Engineer Brigade
COL Jeff Burges -commander, 20th Engineer Brigade
35th Signal Brigade
44th Medical Brigade
525th Military Intelligence Brigade
COL Amanda Hughes - Commander

First Army

Responsible for training and mobilizing Reserve and National Guard forces.
LTG Monte L. Rone - Commanding general, First Army
LTG Mark Landes - Commanding general
MG Mark Mccormack - Deputy Commanding General - Operations
MG Richard Corner II - Deputy Commanding General - Support

20th CBRNE Command

home to Army's Chemical, Biological, Radiological, Nuclear (CBRN) specialists and 75 percent of the Explosive Ordnance Disposal (EOD) units, as well as the 1st Global Field Medical Laboratory and CBRNE Analytical and Remediation Activity. Specialized in chemical, biological, radiological, nuclear, and high-yield explosives defense.
BG W Bochat - Commanding General, 20th CBRNE Command
COL Phillip P. Murrell - Deputy Commanding Officer, 20th CBRNE Command
Timothy Brochu - acting Deputy to the Commanding General, 20th CBRNE Command
COL Robert Botsford - Chief of Staff, 20th CBRNE Command
CW4 Victoria RamageGarcia - Command Chief Warrant Officer
G1 - Human Resources
LTC Kai Gonsalves - ACoS G1
Mr. Kent Ward - Deputy ACoS G1
G2 - Intelligence
LTC Andrew P. Duke - ACoS G2
Mr. Steven Sieranski - Deputy AcoS G2
G3 - Operations
LTC Terry F. Redd - ACoS G3
MAJ Daniel S. Godlasky - nuclear operations officer, 20th CBRNE
Mr. Travis Wheat - Deputy ACoS G3
G4 - Logistics
LTC O.B. G Seufert - ACoS G4
Sharon Harris - Deputy ACoS G4
G6 - Communications
LTC Jeffrey Wilson - ACoS G6
Mr. Xavier (Monte) Dashiell - Deputy ACoS COS

G8- Resource Management
Ms. Emilie Herold-Webber - ACoS G8
48th Chemical Brigade
COL Jacy Park - Commander
52nd Ordnance Group
COL George A. Hill - Commander, 52nd Ordnance Group
71st Ordnance Group
COL Aaron Teller - Commander, 71st Ordnance Group
1st Global Field Medical Laboratory
COL Dennison S. Segui - Commander, 1st Global Field Medical Laboratory
Nuclear Infrastructure Exploitation (NIX) Team 1
Nuclear Infrastructure Exploitation (NIX) Team 2
LTC Christopher Gundersen - team leader, NIX 2
Nuclear Infrastructure Exploitation (NIX) Team 3
Chemical, Biological, Nuclear, Radiological, Explosives (CBRNE) Response Team (CRT) 1-11

Army National Training Center

BG Andrew J. Kiser - Commanding General, National Training Center
BG Robin D. Husted - deputy commander, Army Training Center
BG Ian J. Lauer - special assistant to the Commanding General, National Training Center

U.S. Army Air Traffic Services Command (ATSCOM)

Provides global air traffic control and navigation support.flight inspecting Army airfields and tactical air traffic control (ATC) facilities
COL Richard A. Polen - Commander, U.S. Army Air Traffic Services Command

1st Security Force Assistance Brigade (SFAB)

1st SFAB(aligned to Southern Command) and the 5th SFAB (aligned to Pacific Command). Has a new designation as Army Security Cooperation Group - South (ASCG-S). Now a specialized, permanent presence focused on Panama JSCG-P, and jungle warfare capabilities
COL Keith W. Benedict - Commander, Army Security Cooperation Group - South (ASCG-S).

U.S. Army Western Hemisphere Institute for Security Cooperation (WHINSEC)

COL Eldridge R. Singleton - Commander

Former US Army South (ARSOUTH)

BG Michael J. Eastridge - Deputy Commanding General, US Army South
COL Troy Allen Mills - Deputy Commander, US Army South
COL Osvaldo (Oz) Ortiz - Chief of Staff, US Army South
CWO5 Matt McDougall - Senior Technical Advisor at Western Hemisphere Command

- Joint Task Force-Bravo (JTF-Bravo): Based at Soto Cano Air Base in Honduras, this is the longest-standing U.S. military task force in Central America.
- 470th Military Intelligence Brigade: This unit provides multi-discipline intelligence support to operations in the Southern Command area of responsibility.

- Army Support Activity - Soto Cano: Provides base operations support for U.S. forces in Honduras.

Former US Army North (ARNORTH)

- Joint Task Force Civil Support (JTF-CS): The nation's only standing CBRN (Chemical, Biological, Radiological, Nuclear) response task force continues to report up through this chain for domestic incident response.
- Joint Task Force North (JTF North): Based at Fort Bliss, TX, this unit supports federal law enforcement agencies in identifying and countering transnational criminal organizations and drug trafficking.
- Defense Coordinating Elements (DCEs): The regional teams that coordinate military support for FEMA during disasters (hurricanes, wildfires) are now managed by USAWHC

Former FORSCOM

Disestablished December 2025. Consisting of U.S. Army Reserve Command, First Army (Responsible for training and mobilizing Reserve and National Guard forces,) and three active-duty corps (III Corps, V Corps, and XVIII Airborne Corps).

- III Armored Corps: Now assigned to U.S. Army Europe and Africa (USAREUR-AF).
- I Corps: Now assigned to United States Army Pacific (USARPAC).
- U.S. Army Reserve Command: Moved from under FORSCOM to become a direct reporting unit to the Headquarters, Department of the Army.

Navy

The Department of the Navy (DON) is a single military department that includes two military services—the Navy and the Marine Corps. As such, DON has a single civilian leader, the *Secretary of the Navy*, and two four-star military service chiefs—an admiral whose title is the *Chief of Naval Operations (CNO),* and a general whose title is the *Commandant of the Marine Corps*. (The Coast Guard is part of the Department of Homeland Security (DHS)

Navy: Organizational Hierarchy
Navy: Organizational Language
Navy: List of Flag Officers
Navy: List of Senior Executive Service (SES) Biographies
Navy: 2027 Budget Materials

Secretary of the Navy

This administrative side of the Navy is responsible for personnel, education, training, repairs and acquisition.
HON Hung Cao - Secretary of the Navy
William J. Toti - Performing the duties of the undersecretary of the Navy, Navy's Chief Operating Officer and Chief Management Officer
LCDR James D. Halsell - Military Assistant to the Undersecretary of the Navy
Ben Kohlmann - Asst Sec Navy for Manpower and Reserve Affairs
Neil Hogg, SES - navy deputy undersecretary for management
Anne Marie Schumann - Principal Cyber Advisor, Department of the Navy
VADM (Retired) Richard Breckenridge - Senior Advisor for Shipbuilding

Navy Office of the Defense Industrial Base

Expand domestic manufacturing, mitigate supply chain vulnerabilities and integrating dual-use commercial technologies.
Andrew Magliochetti, SES - deputy assistant secretary of the Navy for the defense industrial base and Principal civilian adviser to research, development and acquisition RD&A

Intelligence and Security (DUSN I&S)

principal civilian advisor to the Under Secretary of the Navy for policy, oversight, and resourcing of intelligence and intelligence-related activities
John Cremins - Deputy Under Secretary of the Navy for Intelligence and Security (DUSN I&S).

Direct Reporting Portfolio Manager for Robotic and Autonomous Systems (DRPM RAS)

Operates in concert with the Department of War's DRPM for unmanned offensive and defensive systems (UxS).

Christopher Miller, SES - Acting DRPM RAS, reporting directly to William Toti,
Miller will concurrently serve as acting Portfolio Acquisition Executive RAS, mirroring the DRPM Submarine mode.
Excludes the Navy's MUSV program

Navy: Office of the Naval Inspector General

VADM Wayne "Mouse" Baze - Naval Inspector General
Mr. Jeffrey Tribiano (SES) - Deputy Naval Inspector General

Navy: Judge Advocate General's Corps (JAG)

MG David J. Bligh - *Judge Advocate General*
RADM Lia M. Reynolds - *Deputy Judge Advocate General*
RDML Damian D. "Dom" Flatt - *Commander, Naval Legal Service Command*
RDML Jonathan T. Stephens - Lead Special Trial Counsel
RDML Kristin L. McCarthy - *Deputy Judge Advocate General for Reserve Affairs and Operations*
CMDR Ashley Belyea - Judge Advocate General's Corps

Naval War College

RADM Darryl L. Walker - President, Naval War College
Stephen J. Mariano - Provost
CAPT Peter F. Halvorsen - Vice President / Chief of Staff

Navy: Office of Small Business Programs (OSBP)

Nicole Perry - Director Navy (DON) Office of Small Business Programs (OSBP)

HQMC Installations and Logistics (HQMC I&L)

Ms. Mercedes Thurston - Acting Small Business Director

Marine Corps Systems Command (MCSC)

Ms. Naydeen Christian - Acting Small Business Director MCSC

Military Sealift Command (MSC)

Ms. Leah Baker - Small Business Director MSC

Naval Air Systems Command (NAVAIR)

Ms. Irma Alvarez-Alexander - Acting Small Business Director NAVAIR

Naval Facilities Engineering Systems Command (NAVFAC)

Ms. Bianca Henderson - Small Business Director NAVFAC

Naval Information Warfare Systems Command (NAVWAR)

Ms. Kimberly (Kim) Reidy - Small Business Director NAVWAR
Shadi Azoum - program manager, SBIR/STTR programs at NAVWAR

Office of Naval Research (ONR)

Mr. Andrew Chappell - Acting Small Business Director ONR

Naval Sea Systems Command (NAVSEA)

Ms. Anne Bannister - Small Business Director NAVSEA

Naval Supply Systems Command (NAVSUP)

Ms. Noreen McDonough - Acting Small Business Director NAVSUP

Strategic Systems Programs (SSP)

Ms. Marita Thompson - Small Business Director SSP

Navy: Legislative Affairs Office

RADM Paul Ianzilotta - Head of Navy Legislative Affairs
CAPT Scott Wastak - Director, House Liaison Office of Legislative Affairs
Matthew Jerbi - Director, Navy Programs Navy Office of Legislative Affairs

Navy: Energy, Installations, and the Environment

HON Brendan P. Rogers - Assistant secretary of the Navy for energy, installations, and environment

The administrative side of the Navy has three types of commands:

- *Shore Commands*: are on-shore installations and facilities that support the fleets' operating forces (ships, subs, etc.) with repairs, fuel, ammunition, training and medical help
- *System Commands*: oversee the technical requirements of the Navy: NAVSEA, NAVAIR, NAVWAR, NAVSUP, and NAVFAC
- Type Commands (TYCOMs): Manage a type of weapons: surface ships, aircraft, submarines, special warfare, expeditionary combat, sealift.

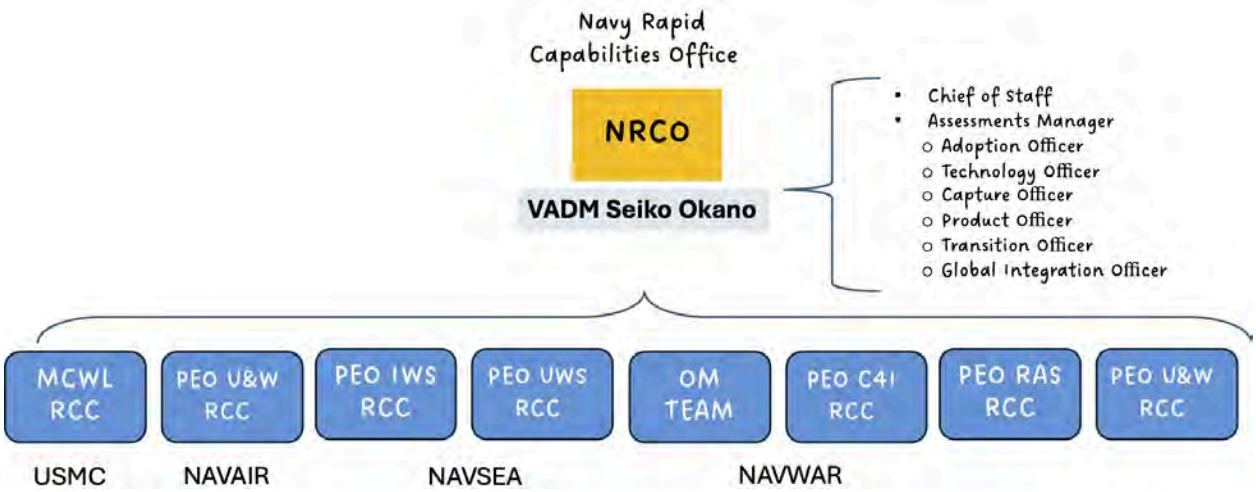
Navy: Rapid Capabilities Office (NAVRCO)

Consolidates activities previously done by the Maritime Accelerated Response Capability Cell, the Navy Disruptive Capabilities Office and NavalX. As well as the Navy's Replicator initiatives (Replicator now reports to the SOCOM DAWG division). Navy RCO will be structured/supported by embedding RCO personnel in rapid capability cells in the Navy Program Executive Offices (PEOs) and Portfolio Acquistion Executive (PAEs).

RCO is focused on Operational Problems tied to Theater Objectives. Technology Readiness Level (TRL) is less important than how quickly the technology can be matured to deliver a quick impact.

VADM Seiko Okano - Director Navy Rapid Capabilities Office/principal military deputy to ASN RD&A
Mike Kilbane - Chief of Staff, Navy Rapid Capabilities Office
Jim Juster - Director PEO IWS Rapid Capability Office
John Phillips – Navy disruptive capabilities office Sprint lead

National Security Plug and Play Consortium (NSPPC)



NRCO uses the Budget Execution-year Technology Selection (BETS) Board to review and endorse priorities for SECNAV approval.
BETS Components

- Operational Need/Problem
- Technically-viable Material Solution
- Development & Test Plan
- Sufficient Budget and Execution Plan

Types of NRCO Bets

- Prototyping Bet (Concept to Prototype)
- Scaling Bet (Prototype to Fleet Deployment)

NavalX, Maritime Accelerated Response Capability Cell and the Disruptive Capabilities Office were consolidated into the Naval Rapid Capabilities Office

Navy: Financial Operations (FMO)

Alaleh Jenkins - Performing the Duties of the Assistant Secretary of the Navy (Financial Management and Comptroller),
Jermaine Smith - Chief Strategy Officer, Navy Office of Financial Operations,

Office of Budget

RDML Neil A. Koprowski - Deputy Asst Secr Navy for Budget/Director, Fiscal Management Division N82
Ms. Mobola Kadiri, SES - Deputy Assistant Secretary, Financial Operations (FMO)
Financial Management Systems (FMS)
Mr. Gregory Koval - Deputy Assistant Secretary, Financial Management Systems (FMS)
Ashley Elizabeth Evans - Deputy Director Financial Management Systems (FMS)
David Denton, Jr. - General Counsel of the Department of the Navy
Ms. Josie Dristy, SES - Assistant General Counsel - Fiscal

Navy: Chief Information Office (DON CIO)

CAPT Tamara Lawrence - Navy Chief of Information
M. Barry Tanner, SES - Navy and Marines Chief Information Officer
LTG Melvin “Jerry” Carter - Deputy Marine Corps Chief Information Officer
Dr. Ciro Lopez - Chief of Staff/acting CDAO
Arthur (Art) DeLeon - Director of Strategic Spectrum Policy
Catherine Cunningham - Director of Resources and Analysis, DON CIO
Stuart Wagner - Department of the Navy Chief Data and AI Officer CDAO
Ms. Stephanie Woodring Tutko - Deputy Chief Data & AI Officer DON CDAO
Dr. Colin Crosby - Marine Corps Service Data Officer (SDO)/Deputy DON Chief Data Officer (CDO)
Stuart Wagner, SES - Chief Data and Artificial Intelligence Officer
Vacant - Director, Digital Transformation and IT Portfolio Management, DON CIO
Mr. Jason Fox - Director for 5G Integrated Product Team (IPT).
Arthur “Art” DeLeon - Strategic Spectrum Policy, DON CIO
Ms. Fumie Wingo - International Spectrum Policy Lead
Damien Hofheinz - Deputy DON CISO, Director Cybersecurity Strategy and Policy
Ms. Emily Gawne - Acting Chief Workforce Officer/Navy Cyber Workforce Branch Head
Justin Fanelli - Chief Technology Officer
Vacant - Deputy Technology Officer
Darren Turner - Chief Technologist - Office of the DON CTO
Bryan Lopez - director of emerging technology
David Voelker - Zero Trust (ZT) Implementation Lead, DON
Ms. Tamanu Lowkie - Zero Trust (ZT) Deputy, DON
Dr. Rachel Bondi - Deputy Director Cyber Directorate/ CTO for mission systems afloat NAVWAR

Navy Bureau of Medicine and Surgery

Bureau of Medicine and Surgery

RADM Matthew Case - Acting Surgeon General; Deputy U.S. Navy Surgeon General; Acting Chief; Deputy Chief, Navy Bureau of Medicine and Surgery; Director, Medical Service Corps
RADM David M. Buzzetti - Vice Chief, BUMED, Reserve Policy and Integration
Michael B. McGinnis, M.D., M.P.H. - Executive Director, Bureau of Medicine and Surgery; Director, Civilian Corps

Naval Medical Forces Atlantic

RDML Robert J. Hawkins - Commander, Naval Medical Forces Atlantic. Director, Defense Health Network (DHN) Atlantic
RDML Kimberly M. Sandberg - Reserve Deputy Director, Naval Medical Forces Atlantic

Naval Medical Forces Pacific

RDML Frank J Brajevic - Reserve Deputy Director, Naval Medical Forces Pacific

Naval Medical Forces Development Command

RDML Walter D. Brafford - Commander, Naval Medical Forces Development Command / Chief, United States Navy Dental Corps

Navy Medicine Commands

CORPS

Medical Corps

RADM Kevin J. Brown - Chief, Medical Corps; Commander, Naval Medical Forces Pacific

Dental Corps

RDML Walter D. Brafford - Commander, Naval Medical Forces Development Command / Chief, United States Navy Dental Corps

Medical Service Corps

RADM Matthew Case - Deputy Navy Surgeon General; Deputy Chief, Navy Bureau of Medicine and Surgery; Director, Medical Service Corps
RDML Anthony L. LaCourse - Director Medical Service Corps, U.S. Navy Reserve

Nurse Corps

RDML Robert J. Hawkins - Chief Navy Nurse Corps; Commander, Naval Medical Forces Atlantic

Hospital Corps

Civilian Corps

Michael B. McGinnis, M.D., M.P.H. - Executive Director, Bureau of Medicine and Surgery; Director, Civilian Corps

Accessions

George Doyon - Director / Program Manager for Navy Medicine Accessions And Student Programs (BUMED M131)

Special Pays

The operational side of the Navy carries out specific missions such as operations and exercises as part of the 11 combatant commands. There are nine Navy component commands, and their commanders carry out operations within the designated area of responsibility. Component commanders have operational control over one or more of the numbered fleets. Fleets are divided into Task Forces, Task Groups, Task Units. For example; Carrier Strike Group, or Amphibious Ready Group/Marine Expeditionary Unit(ARG/MEU), or a Surface Strike Group(SSG).

Navy Headquarters Staff

Office of the Chief of Naval Operations

ADM Daryl Caudle - Chief of Naval Operations (CNO)
ADM James W. Kilby - Vice Chief of Naval Operations
The Office of the Chief of Naval Operations (OPNAV) is responsible for developing Navy doctrine, guidance, and plans. OPNAV has directorates that make up the Navy staff's structure. Each N code has specific responsibilities and manages various programs and offices within its area.

OPNAV N0 — VCNO and special assistants

N00F Navy Flag Officer Management

RADM James Preston Waters III - Director, Navy Flag Officer Management, Distribution and Development

N09B Director, Navy Staff (DNS)

Matthew Swartz - Director, Navy Staff and CNO Staff Executive Director

N093 Navy Surgeon General

RADM Matthew Case - Deputy Navy Surgeon General; Deputy U.S. Navy Surgeon General; Acting Chief; Deputy Chief, U.S. Navy Bureau of Medicine and Surgery; Director, Medical Service Corps

N095 Chief of Navy Reserve

RADM John D. Saccomando - Chief of Navy Reserve, N095

RDML Quinton S. Packard - Director, Reserve Warfare Requirements, N0959

RDML John A. Robinson III - Special Assistant to Chief of Navy Reserve

RDML Michael J. Thornton - Director, Reserve Component, N0931

N097 Chief of Navy Chaplains

RADM Carey H. Cash - Chief of Chaplains of the Navy, N097

RDML Robert R. Christian - Chaplain of Marine Corps/Deputy Chief of Navy Chaplains N097B

RDML Peter K. Muschinske - Deputy Chief of Chaplains for Total Force/Deputy Director of Religious Ministries, N097C

OPNAV N1: Manpower, Personnel, Training, Education (Chief Navy Personnel)

VADM Jeffrey J. Czerewko - Chief of Naval Personnel, deputy chief of Naval Operations for Personnel, Manpower, and Training,

RDML Kevin M. Kennedy - Deputy Chief of Naval Personnel, Commander, Navy Personnel Command (CNPC)

RADM Jennifer S. Couture - Special Assistant to the Chief of Naval Personnel

N13 Military Personnel Plans and Policy

RADM Robert E. Wirth - Director, Military Personnel Plans and Policy Division (N13)

Rob Edmonson - Deputy Program manager, Nuclear officer and Enlisted community

N16 Information Technology Planning and Policy / Chief Information Officer

Kirstin Riesbeck - acting director, information technology planning and policy, N16

N17 Navy Culture and Force Resilience Office

Navy Personnel Command

RDML Kevin M. Kennedy - Commander, Navy Personnel Command (CNPC) and Deputy Chief of Naval Personnel

RDML Chris "Chowdah" Hill - Assistant Commander for Career Management, PERS-4 (

RDML Benjamin E. Baran - Deputy Commander, Navy Personnel Command

RDML Kertreck V. Brooks - Commander, My Navy Career Center

OPNAV N2/3/5/7 Intelligence, Operations, Plans, Strategy, Warfighting Development): VADM VADM Yvette Davids

VADM Yvette M. Davids - Deputy chief of Naval Operations, N2/N3/N5/N7
RADM Marc S. Lederer - Reserve Deputy Chief Plans, Strategy, and Warfighting Development
RADM Bradley D. Dunham - Director, Maritime Operations, N2/N6
Vacant - Director, Joint/Fleet Operations Maritime Operations Center (N3/N5/N7)
OPNAV N2 Intelligence - Established May 26 2026
N2 has operational control over the Naval Intelligence Activity and all subordinate commands.
RADM Lincoln Reifsteck - Director, Strategic Integration, NT2
Office of Naval Intelligence (ONI) N2
Steve Parode - Deputy Director, Naval Intelligence N2
RADM Mike Brookes - Commander Office of Naval Intelligence, Director, National Maritime Intelligence-Integration Office
Mark Elliott - Deputy Commander Office of Naval Intelligence
CAPT Joel A. Yates - Chief of Staff, Office of Naval Intelligence
N21 Fleet Requirements
N22: Threat Analysis
N23: Global Intelligence Operations and Engagements
N2T: Strategic Integration
N3 Operations and Plans
RADM Donald "Wilson" Marks - Assistant DCNO for Operations, Plans, and Strategy, N3/N5B
RDML Daryle D. Cardone -Director, Operations and Plans (N3)
Stephen Pierce - Director, Naval Intelligence Activity N3
N31 Nuclear Matters and Ocean Systems
CMDR Vincent “Adam” Kahnke - N31 Division Director OPNAV
N39 Information and Operations Decision Support
RDML Jereal E. Dorsey - Director, Information and Operations Decision Support Cell Development (N39)
N5 Plans, Policy and Integration
RDML Charles R. "Chase" Sargeant - Director, Plans and Programs N5
N5B China/DPRK War Plans
Henry Saito - Chief of Staff N5B
N7 Warfighting Development
?? - Deputy Chief Warfighting Development, N7
N72 Warfare Development
??? - Director Warfare Development, N72
Alex Trempe - Deputy, Strategy and Concepts N72

N6N9 Warfighting Requirements and Capabilities

VADM Michael S. Wosje - Deputy Chief N6N9, Warfighting Requirements and Capabilities.
RADM Oliver T. "Ollie" Lewis - Director, Strategic Integration, N2N6T, Office of the Chief of Naval Operations
RDML Charles M. "Mike" Brown - Reserve Deputy Chief for Information Warfare

Adam Porter - Director International Programs and Engagement
Ms. Sandra Brown - Deputy Director of the Naval Intelligence Activity (DDNIA)
N6N9C Information Warfare Requirements and Capabilities
Ms. Jennifer Edgin - Assistant Director N6N9C - Deputy Chief for Information Warfare Requirements and Capabilities
Principal advisor to the CNO on IW policy and lead policy matters pertaining to information technology, space, and cyber. Serves as the Navy, Deputy Chief Information Officer (CIO)
Mr. Nathan Hagan - Enterprise Information Requirements & Resources Branch Head, N2/N6D
Mr. Gary Tingley - Service Data Officer N2N6
Mr. Claude E. Barron, SES - Director for Tactical Networks and Command, Control & Communications (N2N6N)
N2N6N1 Protected Transport and Spectrum / Assured C2
Mark Johnson - Director, Force E3/Spectrum Engrg Office*N2/N6T Strategic Integration*
RADM Oliver T. "Ollie" Lewis -Director, Strategic Integration, N2/N6T
CAPT Victor T. Taylor - Director, Communications and Information Systems, N6

N94 Innovation, Technology Requirements, and Test & Evaluation (T&E)

John Woods - Director, US Navy International Engagement Office N94

N95 Expeditionary Warfare

BG Samuel “Lee” Meyer - Director Expeditionary Warfare, OPNAV N95
David Chase - Deputy Director Expeditionary Warfare, OPNAV N95
CAPT David (DJ) Walton - Amphibious warfare branch head N953
Andy Strickland - Branch Head, Expeditionary Warfare Division Financial Management (N80/N95)

N96 Surface Warfare

RADM Derek A. Trinque - Director Surface Warfare N96
Kitty Sutherland - deputy Director, surface warfare
CDR Adam Stein - Deputy Director Future Ships and Digital Transformation Branch Head
CAPT Scott Rosetti - Deputy DirectorSurface Warfare Weapons and Sensors N96C
Mr. Craig Fajardin - Deputy Director for Manpower and Training N96D
CAPT Errol Robinson - Deputy Director for Ships Logistics N96E
CAPT Craig Trent - Deputy Director AEGIS and Integrated Air and Missile Defense N96F
CDR Mike McInerney - Deputy Director Ship Sustainment and Support N96G

N97 Undersea Warfare Division

RADM Andrew T. Miller- Director, Undersea Warfare Division N97
RADM(ret) John Tammen - Deputy Director Undersea Warfare N97
Blake Klinedinst - Subsea and Seabed Warfare Branch Head, N97
CAPT Christopher Brooks - Branch Head Submarine Systems, Sensors and Weapons Branch N973
CAPT John Gonser - Branch Head Submarine Systems, Sensors and Weapons Branch, N9
Stephen Martin - Deputy Branch Head, Undersea capabilities N971B
CDR Arthur Anderson - Robotics and Autonomous Systems Requirements Officer, N9IZ combines the functions of the former N2N6D and former N2N6N

N98 Air Warfare Division

If you made it so far here’s another example of tenacity.

RDML Frank "Dusty" Rhodes - Director, Air Warfare Division, N98
RADM Douglas Graber - branch head for Aircraft Carriers, Air Warfare Division, N98
Mr. Scott M. St. Pierre - Director of Enterprise Networks and Cybersecurity (OPNAV N2N6D).

N99 Information Warfare Division

RADM Susan BryerJoyner - Director for Information Warfare, N99
requirements and resource sponsorship for the full Navy IW portfolio within OPNAV control; tactical warfighting intelligence programs; electronic warfare; cyber; networks; space; oceanography; meteorology; positioning, navigation, and timing; Nuclear Command, Control, and Communications (NC3); and Maritime Operations Center and Maritime Headquarters Staffs.
N99 Division has six branches:
N99C: C3 for Tactical and Enterprise Networks and NC3
N99E: Oceanography and Navigation (formerly N2N6E)
Christopher Ekstrom - Deputy Oceanographer/Navigator of the Navy, Tech Director (N2N6EB)
N99W: Integrated IW Fires (formerly N2N6W)
N99X: IW Future Capabilities (formerly N2N6IX)
N9B - Warfighting Requirements and Capabilities
John C. Hootman, SES - Assistant Deputy Chief for Warfighting Requirements and Capabilities
N9I - Integrated Warfare Division
RADM Christopher Nash - Director, Warfare Integration, OPNAV N9I
Mr. Blane Shearon, SES - Deputy Director, Integrated Warfare N91B
LCDR Mansfield Murph - Deputy Executive Assistant, OPNAV N9I
Seth Rubin - Robotic and Autonomous Systems | Undersea Warfare
Edward Angelinas - Warfighting Integration NIF (WIN) lead (OPNAV N9I)
N9IZ Robotic Autonomous Systems' group
Harold North - Undersea Domain Lead, Robotic Autonomous Systems
N98R - Rotary Requirements and Resources
CAPT Will Eastham - Branch Head Rotary requirements
N9W - Digital Warfare Office
Vacant- Director, Digital Warfare Office (OPNAV N9DW) *N99P: IW Resources and Manpower (formerly N2N6IP)*
N99Q: Intelligence Capabilities (formerly N2N6Q)
Ms. Sandra Brown - Assistant Deputy Director of Naval Intelligence, Deputy Director, Naval Intelligence Activity and Director, N2N6Q, Intelligence Directorate
Megan Dane, SES - Director, Plans and Programs Naval Intelligence Activity
Nimitz Warfare Analysis Center
CAPT Kevin Barnard - Commanding Officer, Nimitz Warfare Analysis Center
Farragut Technical Analysis Center
CAPT Devron L. Eakins - Commanding Officer, Farragut Technical Analysis Center
Kennedy Maritime Analysis Center
CAPT Mitchell H. Finke- Commanding Officer, Kennedy Maritime Analysis Center
Hopper Global Communications Center
CAPT Taylor R. Forester- Commanding Officer, *Hopper Global Communications Center*

Brooks Center for Maritime Engagement
CAPT James F. Brennan- Commanding Officer, *Brooks Center for Maritime Engagement*

N4 OPNAV: Installations and Logistics
VADM Christopher Scott Gray - deputy chief of Naval Operations for Sustainment
N4 Logistics Division
RDML Timothy A. Brown -Director, Logistics Division, N4L
N41 Fleet Ordnance and Supply
RADM Michael "Mike" Carl - Director, Supply, Ordnance and Logistics Operations Division, N4L
N4Z Installations and Logistics. Integration Division
Rob Danielson - Chief of Staff, OPNAV N4Z

OPNAV N8: Integration of Capabilities and Resources
VADM John B. "Brad" Skillman - Deputy Chief N8
N80 Programming Division
RADM David P. Walt - Director, Programming Division N80
N81 Assessment Division
RADM Douglas W. Sasse, III - Director, Assessment Division, N81
N82 Fiscal Management Division
RDML Neil A. Koprowski - Deputy Asst Secr Navy for Budget/Director, Fiscal Management Division N82

OWA Office of Warfighting Advantage
RADM Adam “Kujo” Kijek - Director Office of Warfighting Advantage
Ms. Kirsten Webb - Director, Get Real Get Better and Organizational Learning
James L. Moser, SES -Director, Navy Problem Solving Office

Navy Installations Command (CNIC)
VADM Brad J. Collins - commander, Navy Installations Command
Timothy K. Bridges - Executive Director for Navy Installations Command
CAPT David Dees - Chief of Staff for Navy Installations Command
RDML Robert C. Gerstemeier - commanding officer, Navy Reserve, Commander, Navy Installations Command
RADM Brad Rosen - Commander, Navy Region Mid-Atlantic
RADM Stephen D. Barnett - Commander, Navy Region Mid-Atlantic
RADM John W. Hewitt - Commander, Navy Region Europe, Africa, Central (CNREURAFCENT)
RDML Suzanne M. Bailey - Commandant, Naval District Washington
RDML David J. Faehnle - Commander, Naval Region Southwest
RDML Jeffrey W. Hill - Commander, Navy Region Southeast
RDML Rich Jarrett - Commander, Navy Region Hawaii/Commander, Navy Closure Task Force Red Hill
RDML Lester Ortiz - Deputy Commander,, Navy Closure Task Force Red Hill
RDML Jonathan R. Townsend - Commander, Navy Region Northwest

RDML Ian L. Johnson - Commander U.S. Naval Forces Japan/Navy Region Japan
RDML Sharif H. Calfee - Commander, U.S. Naval Forces Korea / Commander, Navy Region Korea
Commander, Navy Region Europe, Africa, Central

Naval Education and Training Command (NETC)

RADM Greg Huffman - Commander, Naval Education and Training Command
RADM Robert C. Nowakowski - Commander, Force Development NETC
CAPT Gregory L. Tiner - Chief of Staff and Commanding Officer
Mr. Kent Miller - Executive Director Naval Education and Training Command

Surface Warfare Schools Command

CAPT Victor (Vic) Sheldon - Commanding Officer, Surface Warfare Schools Command
CAPT Michael Root - Executive Officer, Surface Warfare Schools Command
Mr. Corey Melton - Executive Director, Surface Warfare Schools Command
LCDR John Golden - CAG, Surface Warfare Schools Command

Center for Information Warfare Training

CAPT Sarah Sherwood - Commanding Officer, Center for Information Warfare Training
Commander Kyle Bachman - Executive Officer, Center for Information Warfare Training

Center for Naval Aviation Technical Training

CAPT Michael A. Polito - Commander, Center for Naval Aviation Technical Training
CAPT Michael P. Mulhern - Deputy Commander, Center for Naval Aviation Technical Training

Navy Recruiting Command

RDML Forrest Young - Commander Navy Recruiting Command
RDML David N. Barnes - Deputy Commander, Navy Recruiting Command
Dr. Kevin D. Sullivan - Deputy Commander/ Executive Director
CAPT Kristin M. Shepherd - Chief Of Staff, Navy Recruiting Command
CAPT Todd Levant - commodore, Navy Recruiting Command Region East

Naval Service Training Command

RDML Matthew T. Pottenburgh - Commander, Naval Service Training Command
CAPT Gina M. Becker - Chief of Staff, Naval Service Training Command

Naval Education and Training Command Human Resources Office

Center for Explosive Ordnance Disposal and Diving

Center for Information Warfare Training

Center for Seabees and Facilities Engineering

Center for Security Forces

Center for Service Support

Engineering Duty Officer School

Naval Aviation Schools Command

Naval Education and Training Professional Development Center

Naval Education and Training Security Assistance Field Activity

Naval Leadership and Ethics Center

Submarine Learning Center

Naval Special Warfare Leadership Education and Development Command

Senior Enlisted Academy

Naval Safety Command (NAVSAFECOM)

RDML Todd Whalen - Commander, Naval Safety Command

United States Navy Reserve

RADM Luke A. Frost - Commander, Navy Reserve Forces Command

U.S. Navy Fleet Forces Command (USFF)

USNI Fleet Tracker https://news.usni.org/category/fleet-tracker

ADM Karl Thomas - Commander, U.S. Fleet Forces Command
VADM Mark D. Behning - deputy commander, U.S. Fleet Forces Command/commander, Task Force EIGHT ZERO
RADM Kenneth R. Blackmon - Vice Commander U.S. Fleet Forces Command
RADM Martin Muckian - Director, Maritime Operations, U.S. Fleet Forces Command
RDML Matthew J. Duffy - Director, U.S. Fleet Forces Command
RDML Kimberly Walz - Reserve Director Maritime Operations, U.S. Fleet Forces Command

N4 Ordnance and Supply

RDML Milton W. Troy, III - Director, Fleet Ordnance and Supply (N41) | Fleet Supply Officer
N43 Fleet Maintenance, Pacific Fleet
RDML Daniel W. Ettlich - Director, Fleet Maintenance, N43
N46 Fleet Installations and Environmental Division
RDML Jorge R. Cuadros - Commander, Fleet Installations and Environmental Division N46
RDML Omarr E. Tobias - Commander, Naval Facilities Engineering Systems Command Pacific / Director Facilities and Environmental (N46) and Fleet Civil Engineer (N01CE), Pacific Fleet
RDML Dianna Wolfson - Director, Fleet Maintenance U.S. Fleet Forces Command
Ronald Raymer - branch head, capability, innovation, science and technology integration

Task Force EIGHT ZERO

primary Maritime Headquarters for the U.S. Fleet Forces Command, based in Norfolk, Virginia. It provides core operational command, control, and functional oversight for Atlantic-based naval forces, readiness evaluations, and fleet training support.

Commander, Naval Air Force Atlantic Fleet (AIRLANT)

RADM Richard Brophy Jr. - Commander, Naval Air Force Atlantic Fleet AIRLANT
RDML Marcus J. Lockard - Deputy Commander, Naval Air Force Atlantic Fleet AIRLANT
Vacant- Chief of Staff, Naval Air Force Atlantic Fleet AIRLANT
Aircraft Carriers
Carrier Air Wings
COMSTRKFIGHTWINGLANT
COMHELSEACOMBATWINGLANT
COMHELMARSTRIKEWINGLANT
COMPATRECONGRU
COMACCLOGWING
SCW-1
VRMWING

Commander Patrol and Reconnaissance Group (CPRG)

RDML Craig Mattingly - Commander Patrol and Reconnaissance Group (CPRG)
responsible for the manning, training, and equipping of the Maritime Patrol and Reconnaissance fleet of aircraft for the U.S. Navy

Commander, Naval Surface Forces Atlantic (SURFLANT)

RADM Christopher Alexander - Commander, Naval Surface Force Atlantic
RDML Calvin M. Foster- Deputy Commander, Naval Surface Force Atlantic
Joellen Rose - Acting Executive Director, Naval Surface Force Atlantic
CAPT Eric Kellum - Chief of Staff, Naval Surface Force Atlantic
CAPT Todd Zenner - Director Surface Analytics Groups
Mr. Adam Tyson - Senior Scientific Technical Manager (SSTM) for Decision Intelligence
Claire Ameen - Project Lead - CNO Executive Metrics Dashboard. Data Scientist NIWC Atlantic
Malik Melvin - Technical Lead - CNO Executive Metrics Dashboard. Data Scientist NIWC Atlantic
Naval Beach Group Two (NBG-2)
CMDR Richard R. Rivas - Chief Staff Officer, Naval Beach Group Two (NBG-2)

Commander, Naval Submarine Force Atlantic (SUBLANT)

VADM Richard Seif - Commander, Naval Submarine Forces/Commander, Submarine Force, U.S. Atlantic Fleet (currently program manager for AUKUS Integration)
RDML Thomas Wall - Deputy/Reserve Deputy Commander SUBLANT
RDML Patrick William Finney - Submarine Force Reserve Component director, SUBLANT
Steven L. Mcshane - Executive Director, Submarine Forces
CAPT Carl Trask - Chief Of Staff, Submarine Force Atlantic
Commander, Submarine Group 2 (CSG 2)
RDML Melvin Smith - Commander, Submarine Group TWO
CAPT Theron C. Davis - Deputy for Training
CMDR John J. Chester Jr. - Deputy for Readiness
LT Matthew B. Waterman - Deputy for Additive Manufacturing
Commander, Submarine Group 10 (CSG 10)
RDML Bret Grabbe - Commander, Submarine Group TEN, and Task Group 114.4
CAPT Eric D. Cole - Chief of Staff, Commander Submarine Group 10
Undersea Warfighting Development Center (UWDC)
RDML Eric Rozek - Commander, UWDC
Mr. Dennis Boyer - Deputy Commander, *UWDC*
CAPT Kenneth Curtin - Chief of Staff, *UWDC*
Dr. Jamie McGee - Director, AI/ML
Arctic Submarine Lab
Mr. Theo Goda - Director, Arctic Submarine Lab
Tactical Analysis Group
CAPT Thomas O'Donnell - Director, Tactical Analysis Group
CMDR Martin Roschmann - Deputy Director
LCMDR William Fenniman - Executive Officer
Jeffrey Cares - Tactical analysis Group, Undersea Warfighting Development Center
UWDC, Detachment Norfolk
UWDC, Detachment San Diego

Navy Expeditionary Combat Command (NECC)

Type command (TYCOM) to man, train, equip and sustain functions that are not performed on ships, submarines, or airplanes

RADM Bradley Andros - Commander, Navy Expeditionary Combat Command

RDML Marc F. Williams - Deputy for Naval Construction Force, Navy Expeditionary Combat Command

RDML Reginald Hendrix -Deputy Commander, Navy Expeditionary Combat Command

Ms. Tracy V. Riker, SES - Executive Director, Navy Expeditionary Combat Command

CAPT Lance M. Flood - Chief of Staff, Navy Expeditionary Combat Command

Navy Expeditionary Logistics Support Group

RDML Charles P. Kirol - Commander, Navy Expeditionary Logistics Support Group

Navy Expeditionary Warfighting Development Center (NEXWDC)

CAPT Joseph "Karl" Haywood - commanding officer NEXWDC

Mr. Eduard Gonzalez - Executive Director, NEXWDC

LTCMDR Adam Pierce - Branch head, Doctrine Performance Validation NEXWDC

2nd Fleet

Defends the maritime avenues of approach between North America and Europe.

VADM Doug Perry - Commander, 2nd Fleet

RADM Oliver T. "Ollie" Lewis - nominated to Command, 2nd Fleet / Deputy Commander, Joint Forces Command-N"

RADM David Mazur (Canada) - Vice Commander, 2nd Fleet

RDML Admiral Bryon “BT” Smith - Reserve Vice Commander, Second Fleet

Carrier Strike Group EIGHT

RDML Matthew Kawas - Commander, Carrier Strike Group EIGHT

Carrier Strike Group 10

RDML Todd F. Cimicata - Commander Carrier Strike Group 10

CAPT Doug Cole - Chief Of Staff, Carrier Strike Group 10

Carrier Strike Group 12

RDML Gavin Duff - Commander carrier strike group 12

CMDR Nathaniel R. Shick - Chief of Staff

Carrier Strike Group TWO

RDML P. Scott Miller - Commander, Carrier Strike Group TWO

Expeditionary Strike Group Two

RDML Craig “Bo” Sicola - Commander, Expeditionary Strike Group Two

U.S. Pacific Fleet (USPACFLT)

The U.S. Pacific Fleet consists of approximately 200 ships, 1,500 aircraft, and 150,000 military and civilian personnel. **SEE PACOM Section**.

ADM Stephen (Steve) T. "Web" Koehler - Commander, U.S. Pacific Fleet
VADM Jeffrey T. Jablon - Deputy Commander, U.S. Pacific Fleet
Mr. Ryan T. Okahara - Executive Director, U.S. Pacific Fleet
RDML David S. Cox - Director, Maritime Headquarters and Theater Sustainment N03
RDML Amy Bauernschmidt - Director, Maritime Operations (DMOC/N04)
RADM Terence M. Morrison, (Australia) - Deputy Director, Maritime Operations
RDML Richard W. Meyer - Reserve Director, Maritime Operations, Pacific Fleet and Vice Director, Maritime Operations
RDML Michael Mattis - Reserve Deputy Director of Maritime Headquarters, U.S. Pacific Fleet
RADM Kurtis (Kurt) A. Mole - Commander Fleet Information Warfare Command, Pacific | Director Information Warfare Task Force (TF-501), Pacific Fleet
RDML Omarr E. Tobias - Commander, Naval Facilities Engineering Systems Command Pacific / Director Facilities and Environmental (N46) and Fleet Civil Engineer (N01CE), Pacific Fleet
CAPT Adam Johnson - Director for Intelligence, U.S. Pacific Fleet
RDML Matthew Bolls - Director, Logistics, Fleet Supply & Ordnance (N4)
RDML Troy S. Pugh (reserve) - Deputy Director, Logistics, Fleet Supply & Ordnance (N4)
RDML Harold M. Kim - commanding officer, Navy Reserve, Commander, U.S. Pacific Fleet Operations, Plans and Policy
Megan Sassin - NRL Operational Energy Liaison

7th Fleet

VADM Patrick J. Hannifin - Commander, U.S. 7th Fleet
RDML Katie F. Sheldon - Vice Commander, U.S. 7th Fleet
RDML Kyle Gantt - Deputy Commander, Seventh Fleet
CAPT Les Soble - Chief of Staff, Seventh Fleet
Expeditionary Strike Group SEVEN
RDML Brian T. Mutty - Commander, Expeditionary Strike Group SEVEN/Commander of Task Force 76 (CTF 76)

3rd Fleet

VADM Marc J. Miguez - Commander, Third Fleet
Vacant - Deputy Commander, Third Fleet
CAPT Tony Nichols - Chief of Staff, Third Fleet
CAPT Capt. Michael Fourte - Acting Reserve Chief of Staff
Carrier Strike Group Nine
RDML Marcos Jasso - Commander, Carrier Strike Group NINE
Carrier Strike Group THREE
RDML Robert E. “Rooster” Loughran, Jr. - Commander, Carrier Strike Group THREE

Carrier Strike Group 15
RDML Justin A. Kubu - Commander, Carrier Strike Group FIFTEEN
Expeditionary Strike Group THREE
RDML Brent DeVore - Commander, Expeditionary Strike Group THREE

Carrier Strike Group ONE
RADM Jay Clark - Commander, Carrier Strike Group One
Carrier Strike Group FIVE
RDML Jeffrey Heames - Commander, Task Force 70 / Carrier Strike Group FIVE
CAPT Jesse J. Zimbauer - Chief Of Staff, Carrier Strike Group 5 (CSG-5)

Surface Development Group 1
CAPT Garrett Miller - Commander, Surface DevelopmentGroup ONE SURFDEVGRU 1
CAPT Pete Abbott - Commodore, DESRON ONE
CAPT Leo Leos - Commodore, DESRON NINE

Commander, Naval Air Force U.S. Pacific Fleet (COMNAVAIRFOR)
VADM Douglas Verissimo - Commander, Naval Air Forces/Commander, Naval Air Force, U.S. Pacific Fleet
RDML John D. Saccomando - Commander, Naval Air Force Reserve/Deputy Commander, Naval Air Force U.S. Pacific Fleet/Vice Commander, Naval Air Forces
John Soracco - Executive Director, Naval Air Force, U.S. Pacific Fleet
RADM Max McCoy - Chief of Naval Air Training
Stephen Lamoure - CNATRA Chief of Naval Air Training - Assistant Chief of Staff N7- Head of Training and Standardization

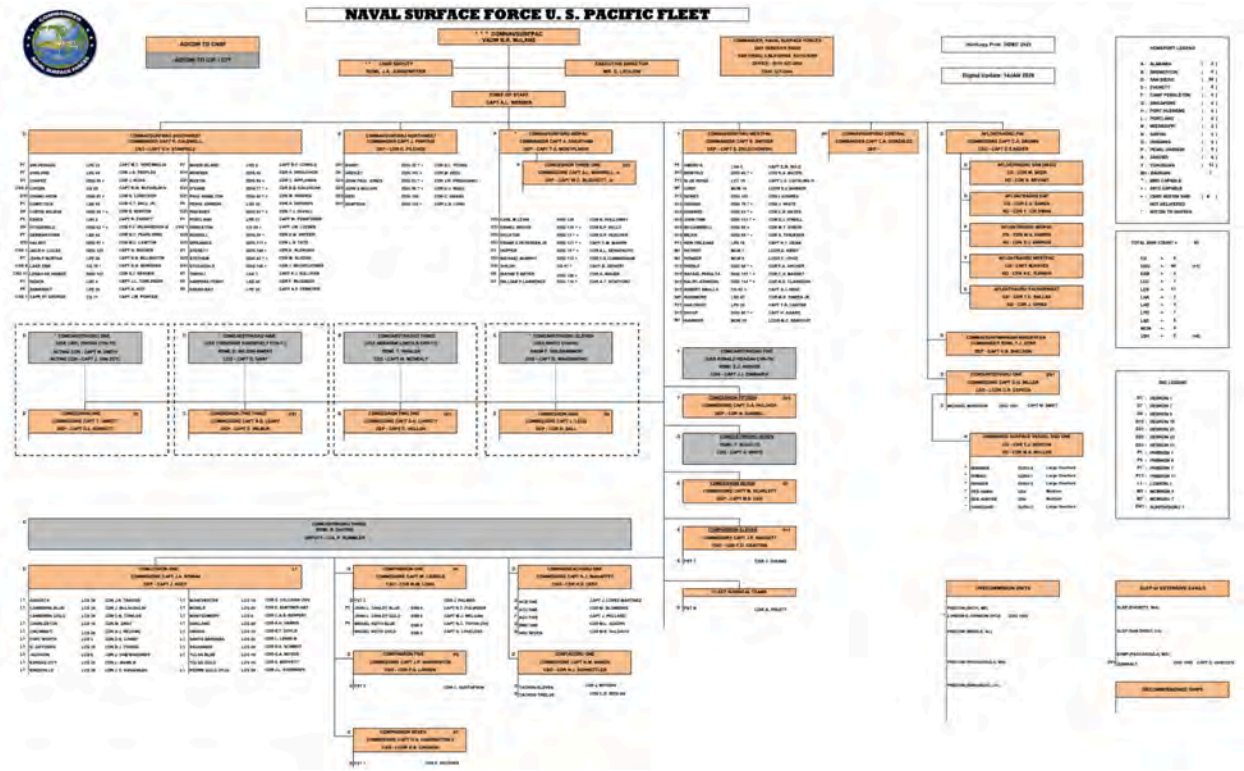
Commander, Submarine Force Pacific (SUBPAC)
RADM Christopher Cavanaugh - Commander, Submarine Force, U.S. Pacific Fleet
CAPT David Cox - Chief of Staff, Submarine Force, U.S. Pacific Fleet
Submarine Group 7 - Commander, Task Force 54 / Commander Task Force 74
RDML Gary G. Montalvo - Commander, Submarine Group SEVEN/Commander, Task Force SEVEN FOUR/Commander, Task Force FIVE FOUR
CAPT Jeff Bierley - Chief of Staff
Submarine Group 9 - COMSUBGRU NINE
RDML Todd Figanbaum - Commander, Submarine Group 9 and Task Group 114.3
CAPT Micah Maxwell - Chief of Staff
Submarine Squadron 11
CAPT Phillip Sylvia Jr Sylvia Jr. - Commodore, Submarine Squadron 11
Submarine Squadron 15
CAPT Christopher Carter - commander Submarine Squadron 15
Submarine Squadron 17
Submarine Squadron 19

CPT Lacy Lodmell - Commodore, Submarine Squadron 19
Submarine Squadron 21

Unmanned Undersea Vehicle Group ONE
CAPT Mathias Vorachek - Commodore at Unmanned Undersea Vehicle Group ONE
Unmanned Undersea Vehicle Squadron UUVRON 3
CMDR Jason Paradis - commanding officer
Undersea Rescue Command
CMDR Michael Mowry - commanding officer

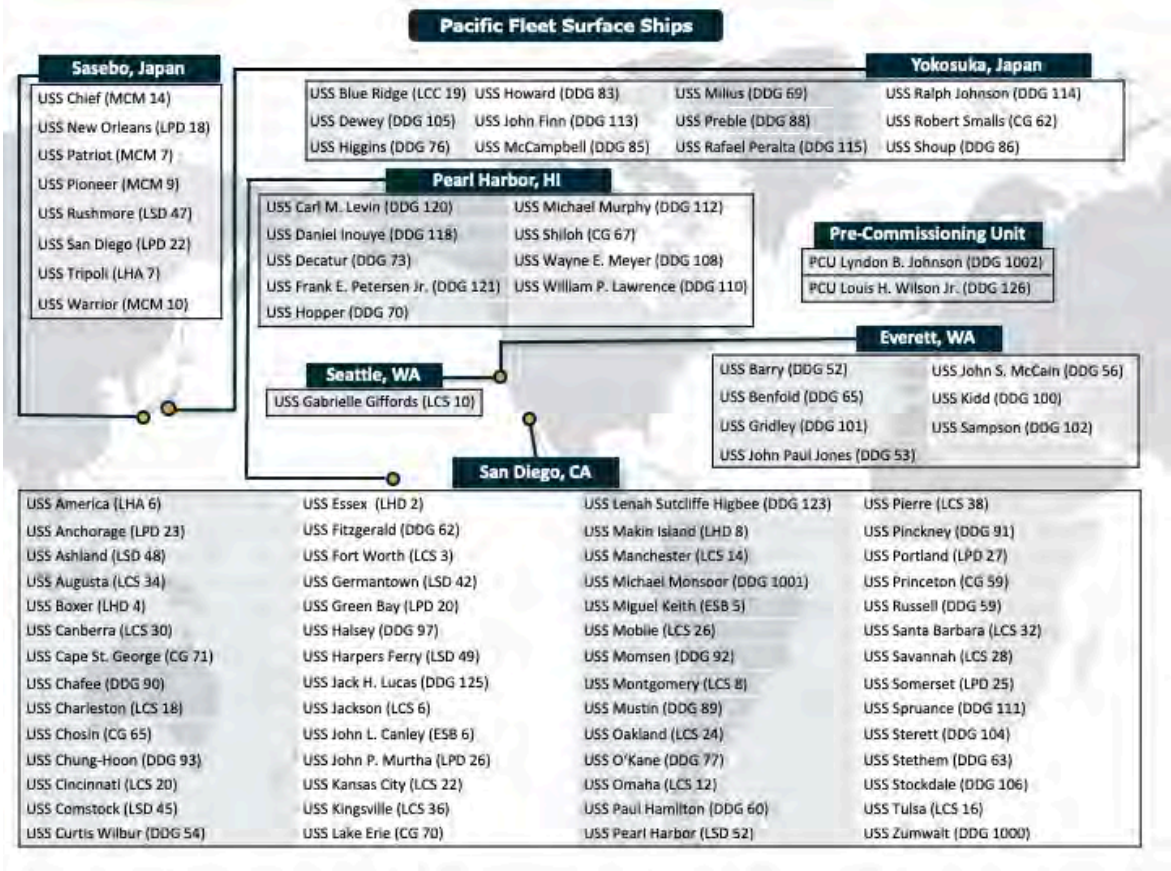
Commander, Naval Surface Forces Pacific (SURFPAC)
VADM Joe Cahill - Commander Naval Surface Forces / Commander, Naval Surface Force, U.S. Pacific Fleet
RDML Jeffrey Jurgemeyer - Vice Commander, Naval Surface Force, U.S. Pacific Fleet
CAPT Anthony Webber - Chief Of Staff, Naval Surface Forces, Us Pacific Fleet
CMDR Leon Faison - assistant chief of staff for Maintenance and Engineering, Naval Surface Force, U.S. Pacific Fleet N43
Christopher (Chris) Ledlow - Executive Director, Naval Surface Forces, Us Pacific Fleet

Task Force Littoral Combat Ship (Task Force LCS)
CAPT Wayne Gehman - Commander Task Force Littoral Combat Ship
Littoral Combat Ship Squadron One (COMLCSRON 1)
CAPT James H. Hoey - commander of COMLCSRON 1
CAPT Nellie Wang - Chief Staff Officer



Task Force Hopper

CAPT Peter Kim - Director, Task Force Hopper (also leads the Surface Analytics Group
Artem Sherbinin - CTO Task Force Hopper, CTO U.S. Surface Navy Pacific
CDR Peter Downes - Private Capital Engagement Officer, Task Force Hopper
LTjG Simon McGahey - Private Capital Engagement Officer, Task Force Hopper



Surface Development Group (SURFDEVGRU) One

Focused on operationalizing USVs for the fleet
CAPT Garrett H. Miller - Commodore, Surface Development Group One (SURFDEVGRU 1)
CDR Alfonza O. White - Chief Staff Officer SURFDEVGRU 1

Naval Expeditionary Combat Command Pacific

RADM Bradley Andros - Commander, Navy Expeditionary Combat Command
RDML Reginald Hendrix - Deputy Commander, Navy Expeditionary Combat Command
Ms. Tracy V. Riker, SES - Executive Director, Navy Expeditionary Combat Command
CAPT Lance M. Flood - Chief of Staff, Navy Expeditionary Combat Command

Naval Surface and Mine Warfighting Development Center (NSMWDC)

RDML T. J. Zerr - Commander, NSMWDC
CAPT Victor B. Sheldon - Deputy Commander, NSMWDC
Mr. Chris Barnes - Executive Director, NSMWDC

U.S. Navy Information Forces NAVIFOR

Type Command (TYCOM) for meteorology and oceanography, cryptology/SIGINT, and cyber
VADM Michael Vernazza - Commander, Naval Information Forces (NAVIFOR)
RDML Michael L. Freidberg (reserve) - Deputy Commander Commander, NAVIFOR

Mr. Robert C. Weitzman - Deputy Commander, Naval Information Forces (NAVIFOR)
CAPT Christi Montgomery - Chief Of Staff, Naval Information Forces (NAVIFOR)
RADM Gregory K. Emery - Commander, Naval Information Force Reserve
Ms. Tamara North - Director Information Warfare Readiness (NAVIFOR)
Information Warfare Squadron (IWRON) Two
CAPT Jon O'Connor - Commander IWRON 2
Naval Information Warfighting Development Center (NIWDC)
RDML Christopher D. Eng - Commander, Naval Information Warfighting Development Center
RDML Michael L. Freidberg - Deputy Commander, NIWDC
Mr. Edwin J. Grohe - Naval Information Warfighting Development Center, Technical Director
CAPT Ruth Lane - Chief Of Staff, Naval Information Warfighting Development Center (NIWDC)
Tamara North - Director Information Warfare Readiness
Naval Communications Security Material System (NCMS)
CMDR Anthony Cagle - Commander, Naval Communications Security Material System (NCMS)
LTCMDR Lauren Gannon - Executive Officer, Naval Communications Security Management System
Mr. David Frye - Technical Director, Naval Communications Security Material System (Ncms)
Information Warfare Squadron (IWRON) Two
CAPT Jon O'Connor - Commander IWRON 2
CAPT Ed McLellan - Commander, Information Warfare Squadron 9 (IWRON-9).

Naval Meteorology and Oceanography Command (METOC)

RDML Erin E. O. Acosta - Commander, Naval Meteorology and Oceanography Command
Dr. Joe Calantoni - Technical Director, Naval Meteorology and Oceanography Command
Jennifer D. Hailes - Deputy Technical Director, Naval Meteorology and Oceanography Command
Dr. Jason McKenna - Chief Technology Officer and Deputy N8/N9 METOC
Naval Oceanographic Office NAVOCEANO
CAPT Michael Meador - Commanding Officer, NAVOCEANO
CAPT Jeffrey Portell - Executive Officer, NAVOCEANO
CAPT Douglas Pearman - moving to CNO office
Dr. Kevin L. Mahoney - Technical Director, NAVOCEANO
Naval Oceanography Operations Command (NOOC)
United States Naval Observatory
Nathan Secrest - chief of the USNO Radio Optical Reference Frame Division
Fleet Numerical Meteorology and Oceanography Center
Fleet Weather Center San Diego CA
Fleet Weather Center - Norfolk
CMDR Kristine Bench - Commanding Officer, Strike Group Oceanography Team - Norfolk

Naval Air Forces (CNAF)

Commander, Naval Air Forces (a.k.a. COMNAVAIRFOR, and CNAF; and dual-hatted as Commander, Naval Air Force, Pacific, and COMNAVAIRPAC) is the aviation type commander(TYCOM) for all United States Navy naval aviation units.

Naval Aviation Warfighting Development Center NAWDC

RDML Richard G. Burgess - Commander, Naval Aviation Warfighting Development Center
NAWDC trains naval aviation in advanced Tactics, Techniques and Procedures (TTP) across assigned combat mission areas. The command consists of more than 120 officers, 140 enlisted, 50 civilians, and 250 contract personnel. NAWDC flies and maintains FA-18C/D Hornets, FA-18E/F Super Hornets, EA-18G Growlers, F-16 Fighting Falcons and MH-60S Seahawk helicopters

N1 Personnel Resources

Administrative functions, supply, security, automated information systems, and first lieutenant.

N2 Intelligence

N3 Operations

Aircraft, aircrew, the training ranges, scheduling and records

N4 Maintenance Department

N5 Strike

Tactics development and assessment for tactical aircraft and H-60 helicopters.

N6 C2 (Command and Control)

Carrier Airborne Early Warning Weapons School (CAEWWS) training for E-2 Hawkeye aircrew.

N7 Navy Fighter Weapon School

Advanced methods of strike-fighter employment through the "TOPGUN" Strike Fighter Tactics Instructor (SFTI) course

N8 Navy Rotary Wing Weapons School

Rotary wing employment through the "SEAWOLF" (MH-60S) and "SEA HUNTER" (MH-60R) Seahawk Weapons and Tactics Instructor (SWTI) courses.

N9 Operational Risk Management/Safety Department

manages air-and-ground related safety programs as well as medical training programs.

N10 The Airborne Electromagnetic Attack Weapons School

EA-18G Growler weapons school and conducts the "HAVOC" Growler Tactics Instructor course

Asst Secretary Navy for Research Development and Acquisition (ASN RD&A)

William Mahan, SES - Performing the Duties of Assistant secretary of the Navy for Research, development and acquisition RD&A
Jason Potter - Principal Civilian Deputy Assistant Secretary of the Navy (RD&A
VADM Seiko Okano - principal military deputy to ASN RD&A / Director Navy Rapid Capabilities Office
Patrick George - Senior Advisor to ASN (RD&A)
Andrew Magliochetti, SES - deputy assistant secretary of the Navy for the defense industrial base/principal civilian adviser to research, development and acquisition (RD&A)

Ships

Neal White - Acting Deputy Assistant Secretary of the Navy (Ships) RD&A
CAPT Matthew Lehmann – Chief of Staff Deputy Assistant Secretary of the Navy, Ships

Air/Ground

- - Deputy Assistant Secretary of the Navy, Air/Ground
LTC Scott Graniero - Air/Ground Chief of Staff

Mission Systems

Jim Day, SES - Deputy Assistant Secretary of the Navy, Mission Systems

Robotic and Autonomous Systems (RAS)

CAPT Jerry Daley - Deputy Assistant Secretary of Navy, Robotic and Autonomous Systems (RAS)
Seth Rubin - Branch head Robotic and Autonomous System

Acquisition Programs and Budget (APB)

Maria Proestou - Deputy Assistant Secretary of the Navy, Acquisition Programs and Budget
Andrew Jaffke - Director, Naval Acquisition Policy

Procurement

Michael Brown, SES - Performing the Duties of Deputy Assistant Secretary of the Navy, Procurement

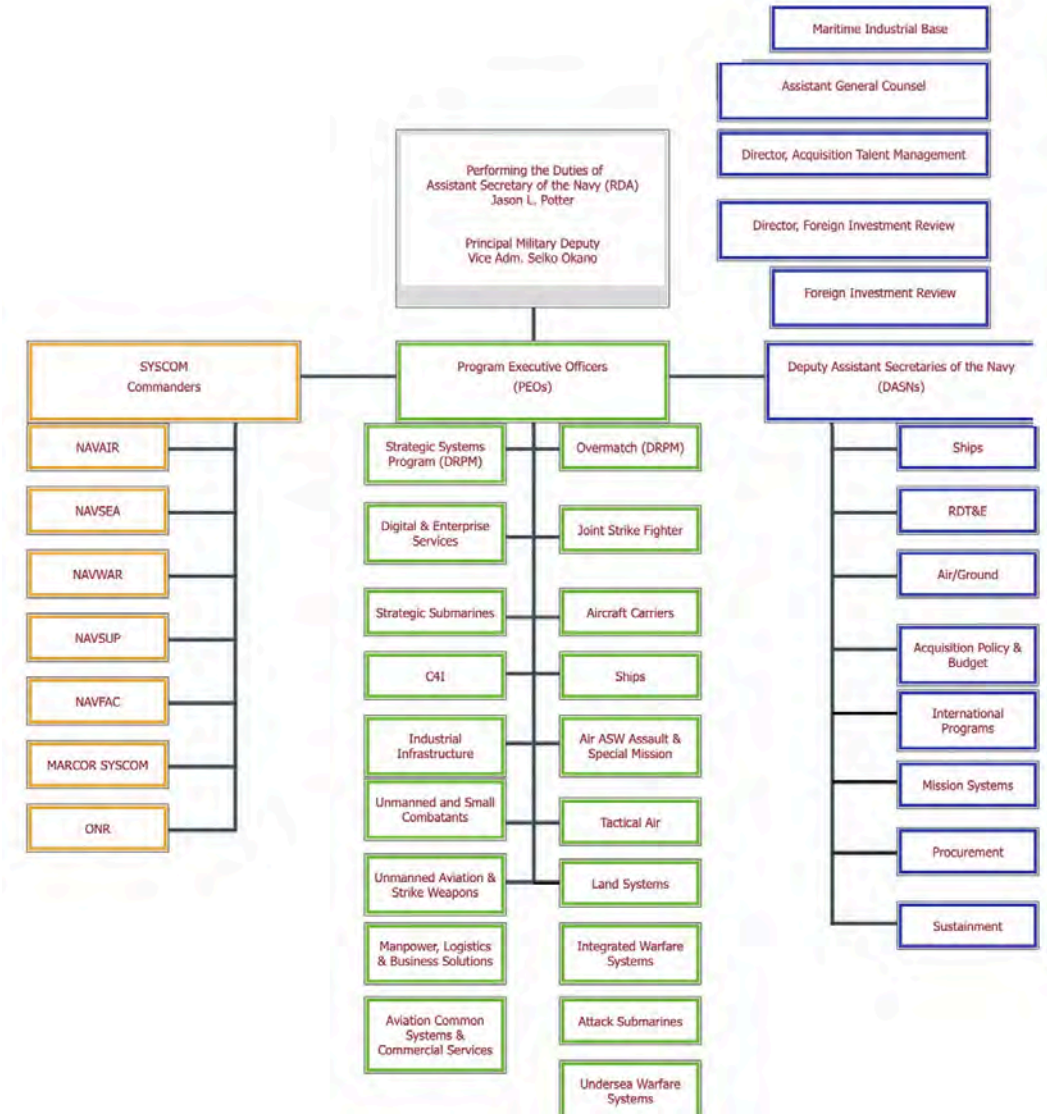
Sustainment

Matt Cosgrove - Acting Deputy Assistant Secretary of the Navy, Sustainment

Foreign Investment Review

Timothy Varley - Director, DON Foreign Investment Review
Matt Fickel - DON Economic Security Team Lead (CFIUS)

Jared Kaib - Lead Engineer for Navy Technology and Program Protection - DASN RDT&E



Research, Development, Test & Engineering (RDT&E)

Dave Tremper - Deputy Assistant Secretary of the Navy for RDT&E

RD&A: Acquisition Talent Management (DATM)

Professional Development and Management of the DON's 54,000 civilian and military acquisition workforce

Renee King - Acting Navy Director, Acquisition Talent Management (DATM)

Navy Modeling and Simulation Office (NMSO)

Tracy Sisson - Program Manager, Navy Modeling and Simulation Office

John Miller- Electronic Warfare Mission Engineer, Naval Model and Simulation Office (NMSO)

David Lashlee - Data Scientist at Navy Modeling and Simulation Office

RD&A: Office of Naval Research (ONR)

Dr. Thomas Fu, SES - Chief of Naval Research, chief scientist and executive director
Dr Rachel Riley
Vacant - Vice Chief Of Naval Research
BG Dustin J. Byrum - Vice Chief of Naval Research/Commanding General, Marine Corps Warfighting Laboratory / Futures Directorate
CAPT Steven Tarr III - Assistant Chief of Naval Research/Commanding General, Marine Corps
COL Russell Rybka - Assistant Vice Chief of Naval Research
CAPT Shaun Lynch - Deputy Director of a science and technology portfolio

Code 31 - Command, Control, Computing, Communications, Cyber, Intelligence, Surveillance, Reconnaissance and Targeting (C5ISRT)

Alexandra "Sandy" Landsberg - acting Department Head, (C5ISRT)
Division 311: Mathematics, Computer And Information Sciences (MCIS)
Ms. Alexandra M. Landsberg, SES - Division 311 Director
Division 312: Electronics, Sensors and Network Research Division
Dr. Kevin Leonard - Division 122 Director
Division 312: Quantum Information Science
Dr. Roberto Diener - Quantum Program Officer
Division 313: Applications And Transitions
Robert Palisin - Division 313 Director

Code 32 - Ocean Battlespace Sensing

Dr. Tom Drake - Code 32 Department Head, Ocean Battlespace Sensing
Division 321 - Ocean Sensing and Systems Applications
Dr. Robert Headrick - Division 322 Director
Dr. Keith Davidson - Division 321 Program Officer
Tory Cobb - Signal Processing Researcher
Emily Wilson Medina - Lead Mine Warfare and Ocean Engineering Program Officer
Division 322 - Ocean, Atmosphere and Space Research
Dr. Robert Headrick - Acting Division 322 Director

Code 33 - Sea Warfare and Weapons

Dr. Jennifer Wolk - Department Head (Acting), Sea Warfare and Weapons
Mr. Billy J. Short, Jr., SSTM - Expeditionary Portfolio Director
Dr. Jennifer Wolk - Manufacturing Focus Area Lead: code 33
Dr. Greg Orris - Naval Engineering Focus Area Lead
Dr. Antti Makinen - Materials Focus Area Lead: code 33
Dr. H. Scott Coombe - Power and Energy Focus Area Lead: code 33
Dr. Teresa McMullen - Undersea Systems Focus Area Lead: code 33

Code 34 - Warfighter Performance

Dr. Patrick A. Mason, SES - Department Head, Warfighter Performance
Natalie Steinhauser - Prepared Warfighter, program manager

Division 341 - Human and Bioengineered Systems

Division 342 - Warfighter Protection and Applications Division

Dr. Michael LaFiandra - Director of Warfighter Protection and Applications Division

Code 35 - Naval Air Warfare and Weapons

Dr. Knox T. Millsaps - Department Head, Naval Air Warfare and Weapons

Division 351: Naval Air Platforms

Division 352: Kinetic Weapons

Division 353: Directed Energy Programs

ONR Expeditionary Portfolio

Mr. Billy J. Short, Jr., SSTM - Expeditionary Portfolio Director

ONR Global

CAPT Eric "Nutt" Hutter - Commanding Officer, Office of Naval Research Global

CAPT Michael “Boomer” King - Executive Officer, Office of Naval Research Global

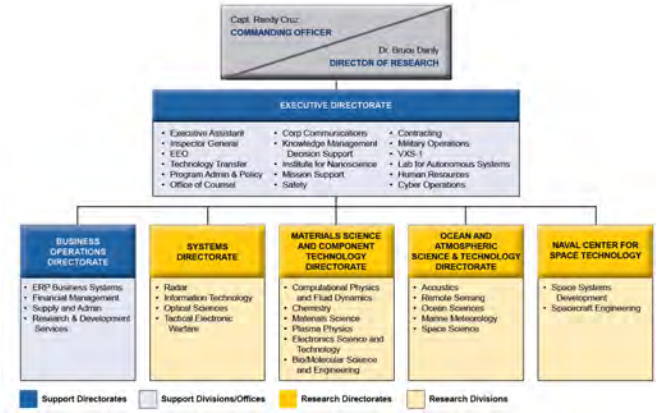
Dr. Derrick Marcus Tepaske - Technical Director, Office of Naval Research Global

Kyle Zeller - Deputy Technical Director/Section Head

Naval Research Laboratory (NRL)

CAPT Randy C. Cruz - Commanding Officer, Naval Research Laboratory

Dr. Bruce G. Danly, SES - Director of Research, U.S. Naval Research Laboratory



CAPT Sarah B. Rice - Executive Officer of the Naval Research Laboratory

Systems Directorate

Dr. Gerald Borsuk - Associate Director Research for Systems

Information Technology Division

Joey Mathews - Information Technology Division Superintendent, NRL

Gautam Trivedi - information operations branch head, NRL

Katarina Doctor Ph.D. - CHROMA Project Lead, NRL

Advanced Sensor Technology Section

Arnaud Thernisien, Ph.D. - research physicist from the Advanced Sensor Technology Section

Damien Chua, Ph.D., NRL research physicist from the Advanced Sensor Technology Section

Materials Science and Component Technology DIrectorate

Dr. Peter Matic - Associate Director Research, Materials Science and Component Technology

Dr. Jack Lyons - Materials Science Division, nanocrystal photo-emitters

Plasma Physics Division

Ami M. DuBois, Ph.D. - research physicist Plasma Physics Division
Chris Crabtree, Ph.D.r - research physicist Plasma Physics Division
Emily Lichko, Ph.D. - research physicist Plasma Physics Division
Gurudas Ganguli, Ph.D. - research physicist Plasma Physics Division

Quantum Science Institute

Adam Black - Director, Quantum Science Institute, Naval Research Laboratory

Quantum Materials

Steve Hellberg, Ph.D. - research physicist, Theory of Advanced Functional Materials Section
Connie Li, Ph.D - research scientist
Olaf van 't Erve, Ph.D. - research scientist
Jonathan Kwolek, Ph.D., - research physicist, Quantum Optics Section within the Optical Sciences Division
John Stenger, Ph.D. - Theoretical Chemistry Section research physicist

Ocean and Atmospheric Science & Technology Directorate

Dr. Christoph Englert - Associate Director Research, Ocean and Atmospheric Science & Technology

Acoustics Division

Gregory Orris, SES - Acoustics Division Superintendent

Signature Technology Office

Scott Ramsey - Head of the Signature Technology Office

Space Science Division

Karl Battams, Ph.D. - computational scientist/LASCO PI
Emma Schwartzman, Ph.D., - NRL Karles Fellow and astrophysicist

Naval Center for Space Technology

Dr. Steven Meier - Associate Director Research, Naval Center for Space Technology

NRL Spacecraft Engineering Division

Brian Cassidy - computer engineer and TREx product owner
Samantha Chapin, Ph.D. - Space Roboticist
Kenneth Stewart, Ph.D - Computer Research Scientist
Roxana Leontie, Ph.D - Computer Research Scientist

Power Systems and Instrumentation Section

Timothy Babich - project manager from the Power Systems and Instrumentation Section
Glen Henshaw, Ph.D. - Senior Scientist for Robotics and Autonomous Systems

Applied Cognition and Technology Section

Joseph Coyne, Ph.D - Warfighter Applied Cognition and Technology Section Head
Shannon McGarry, Ph.D. - Applied Cognition and Technology Section

Office of Naval Research (ONR): SBIR/STTR

Ellen Simonoff - Small Business Director
Lore-Anne Ponirakis - SBIR Program Manager, ONR E-mail: loreanne.ponirakis@navy.mil
Steven Sullivan - Navy STTR Program Manager, Office of Naval Research
John Muir - NAVSEA Small Business Innovation Research (SBIR) Program Engagement Team Lead

Dept of the Navy: SBIR/STTR Program Management Office (SBIR/STTR PMO)

Brian Shipley – Director Navy SBIR/STTR, Office of Naval Research
Brian Shipley – Navy Commercialization Program Manager, Office of Naval Research

Search for Navy SBIR/STTRs here: https://navysbirsearch.com/
DoW SBIR/STTR Home Page here: https://www.defensesbirsttr.mil/
Federal Government SBIR/STTR Home Page here: https://www.sbir.gov/
DoW APEX Accelerators Home Page Here: https://www.apexaccelerators.us/#/
Khalil Mack - Deputy Director Office of Small Business Programs (OSBP) / Director of APEX Accelerators

Navy SBIR/STTR Transition Program

Virtual Transition Marketplace
Steve Sullivan, Navy STP Program Manager
Paul Cole, Navy STP ATSI Program Manager
Eric Patten, Lead Business Consultant
Anthony Androsky, Business Consultant
Jay Eckhart, Business Consultant
Todd Haeg, Business Consultant
AJ Heeden, Business Consultant
Dustin Huber, Business Consultant
Brian Peterson, Business Consultant
John Ruehe, Business Consultant
Charlie Westerfield, Business Consultant
Don Williamson, Business Consultant
Chris Willisson, Business Consultant
Navy SBIR Experimentation Cell
Navy Catapult - SBIR Phase 2 Accelerator
Navy Launch - SBIR Phase 2 Commercialization Strategy
Navy SBIR Transition Program (STP)

Navy System Command SBIR/STTR Programs

Naval Air Systems Command (NAVAIR)
Kristi DePriest -SBIR Program Manager Email: navair-sbir@us.navy.mil
Naval Facilities Engineering Systems Command (NAVFAC)
Tim Petro - SBIR Program Manager Email: timothy.j.petro4.civ@us.navy.mil
Naval Supply Command (NAVSUP)
Chris Espenshade, Program Manager Email: Christopher.m.espenshade.civ@us.navy.mil
Strategic Systems Programs (SSP)
Scott Steward - SBIR Program Manager Email: ssp.sbir@ssp.navy.mil
Marine Corps Systems Command (MCSC)
Jeff Kent - SBIR Program Manager Email: smb_mcsc_sbir_admins@usmc.mil
Naval Sea Systems Command (NAVSEA)
Jason Schroepfer - SBIR Program Manager Email: NSSC_SBIR.fct@navy.mil
Naval Information Warfare Systems Command (NAVWAR)
Shadi Azoum- SBIR Program Manager Email: info@navwarsbir.com

Navy Regional DON SBIR/STTR Program Coordinators
Coordinators are positioned regionally to provide assistance to small or non-traditional companies in navigating the Program ecosystem and accelerating innovation to address DON mission needs.
Northeast Tech Bridge, Naval Undersea Warfare Center, Newport, Rhode Island
Lee Silvestre - Naval X East Coast Coordinator Email: lsilvestre@senedia.org
NIWC Atlantic Palmetto Tech Bridge, Charleston, South Carolina
https://www.linkedin.com/company/palmetto-tech-bridge/
Mr. Michael W. Kozma- Director, Palmetto Tech Bridge
Pacific Northwest Tech Bridge, Keyport, Washington
Keith Archbold - Director
Ralph Duncan -Deputy Director- Leader: Commercial Engagement Team
Email: rduncan@nwtechbridge.org

Navy International Programs Office

RDML Raymond P. Owens - Deputy Assistant Secretary Of The Navy (International Programs)
William Carty, SES – executive director.
Bill Gay – strategic engagements and Maritime program integration.
Michael Farmer – global security cooperation
Mario Miranda, SES – technology transfer and international agreements
Gregory Biagi - Security cooperation, data

The Navy systems commands, (SysCom or SYSCOM) are responsible for the design, construction, and maintenance of ships, aircraft, facilities, and weapons. The systems commands report to the Assistant Secretary of the Navy for Research, Development and Acquisition (RD&A).

The Navy systems commands are:
Naval Sea Systems Command (**NAVSEA**)
Naval Air Systems Command (**NAVAIR**)
Naval Information Warfare Systems Command (**NAVWAR**)
Naval Facilities Engineering Systems Command (**NAVFAC**)
Naval Supply Systems Command (**NAVSUP**)
Marine Corps Systems Command (**MCSC**)

RD&A is responsible for the development and *acquisition* of Navy and Marine Corps platforms and weapon systems. The organization consists of an immediate staff to the Assistant Secretary, **Portfolio Acquisition Executives** (PAEs), Direct Reporting Program Managers (DRPMs) and the

Naval Systems Commands and their field activities. The Office of Naval Research also reports here.

The PAEs and DRPMs are responsible for the development and acquisition of Naval systems. The Naval Systems Commands and their field activities are also responsible for systems acquisition and supporting those systems in the operating Fleet. The Assistant Secretary represents the Department of the Navy to USD(A&S), USD(R&E) and to Congress on all matters relating to acquisition policy and programs.

Navy Portfolio Acquisition Executives

As of September 2026 the Navy has reorganized its 14 PEO offices to become part of 9 larger Portfolio Acquisition Executives. (see here.) The difference is now each Portfolio Acquisition Executive (PAE) is responsible for the entire end-to-process of the different Navy Acquisition functions: Capability Gaps/ Requirements, System Centers, Programming, *Acquisition* (the PEOs), Testing, Contracting and Sustainment.

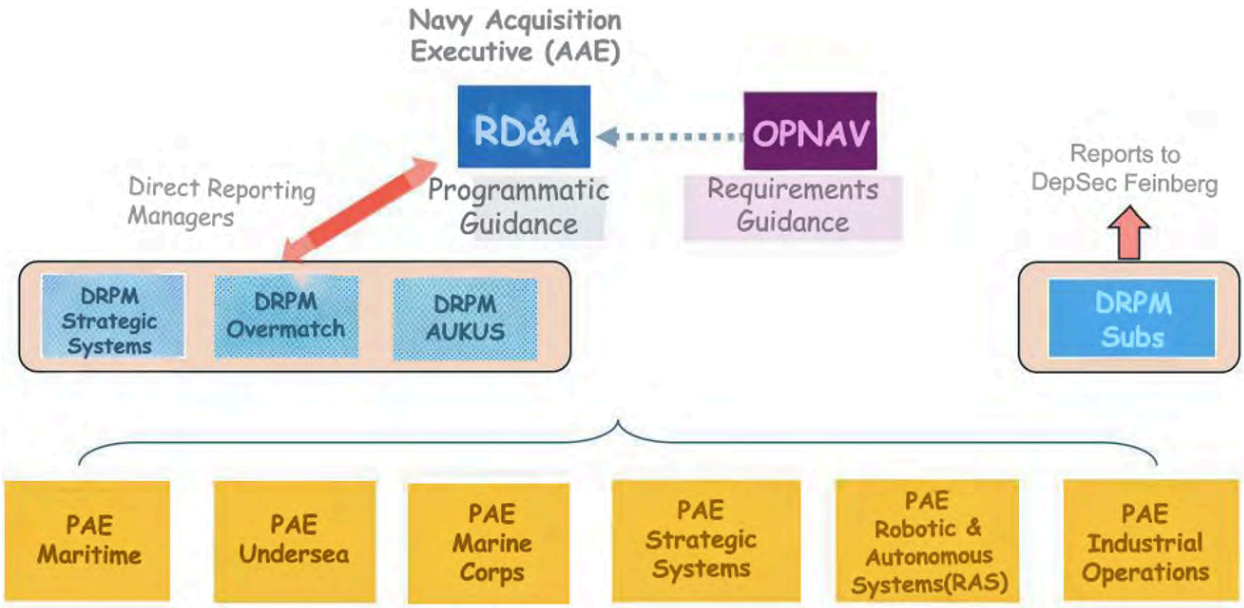
Navy Portfolio Acquisition Executives (PAEs) are organized as a matrix organization – using people from existing organizations – requirements, ~~PEOs~~ CPEs, sustainment, contracting etc. The PAEs themselves will have a small staff for coordination. This means that the PAEs will have a small coordinating staff, while the existing organizations will remain in place.

Each Navy PAE will be managed by a RADM, or the civilian equivalent, along with a deputy. One will serve in the operational role and other in an acquisition role.

In addition to the PAE Robotics and Autonomous Systems led by Christopher Miller established earlier this year, the Navy has added five new PAE offices.
1) PAE Maritime - RADM Casey Moton – will oversee maintenance and the public shipyards
2) PAE Undersea - VADM Robert Gaucher - in addition to his role as the direct reporting portfolio manager (DRPM) for submarines
3) PAE Strategic Systems - VADM Douglas (Doug) L. Williams
4) PAE Industrial Operations - RADM Todd Weeks
5) PAE Marine Corps - LTG Eric Austin- dual-hatted as the head of Marine Corps Combat Development Command and deputy commandant for combat development and integration
In May they added three additional PAEs:
6) PAE Aviation: Vice Admiral John Dougherty
7) PAE Mission Systems: Mr. Jim Day
8) PAE Munitions: Thu Van Hendrey

These positions report directly to Secretary of the Navy HON Hung Cao and William Mahan, assistant secretary of the Navy for research, development and acquisition.

Existing Navy Program Executive Offices/Officers (PEOs) are transitioning to become *Capability Program Executives (CPEs)*. ***Capability Program Executives have similar roles and responsibilities as today's PEOs***. They are the Acquisition leader responsible for cradle-to-grave management of their programs within their portfolio.



About *70 percent of the functions and the workforce at the systems commands like NAVSEA will transfer to the PAEs*.

Many of the Naval Sea Systems Command functions will be divided between the maritime, submarine and industrial operations PAEs, while other functions will remain under the SYSCOM. "The SYSCOM is going to continue to play an essential role in engineering, technical expertise and infrastructure. But what's changing is that there's a large portion of that workforce and the mission authorities that are being realigned under the PAEs … so that those decisions can be closer to the program managers actually delivering the capability.

Each PAE will have contracting authority, unlike under the prior system, in which NAVSEA or the other systems commands did this for the program executive officers. This structure will allow the PAEs to make decisions without having to go to the three-star heads of the systems commands or other senior officials in the Department of Navy.

The chain of command is the service acquisition executive, the head of RD&A Jason L. Potter, to the PAE, to a program manager. It is flattened out. PEOs are not in the middle, and the PAE and the program manager report up and then, within the PAEs toolkit, is head of contract authority, most technical authority, lifecycle sustainment planning, and these are all things that had previously been at the SYSCOM that now the PAE both has the authority to do and is accountable for doing.

The systems commands will still be in charge of the budget and comptroller responsibilities.

Portfolio Acquisition Executive (PAE) Maritime

RADM Casey Moton -Acting Portfolio Acquisition Executive (PAE) Maritime
RDML Brian Metcalf - Deputy Portfolio Acquisition Executive (PAE) Maritime
Provides the Navy with acquisition and life-cycle support for all *non-nuclear surface* ships.

CAPT Martin L. Edmonds -Sustainment Director, PAE Maritime
Mr. Neal White - Executive Director for Combatants, Maritime
Vacant - Executive Director, Amphibious, Auxiliary and Sealift
Jamillah Powell - Director, Ship Sustainment and Modernization Acquisition and Contracts
Cord Luby - Chief of Staff
Carolyn Liebeck - Director of Corporate Operations
J. Carey Filling - Chief Engineer / Director for Surface Ship Design and Systems Engineering at PAE Maritime
Dan Jacobs, SES - PAE Maritime Programs and Resources Director.

Note that the PMA assignments are tentative and many are likely to change

Aircraft Carriers

RADM Casey Moton - Deputy Program Acquisition Executive, Aircraft Carriers
Kevin M. Cormier (SES) - Executive Director, Program Executive Office, Aircraft Carriers
Provides the Navy with design, construction and delivery, and life-cycle support of all aircraft carriers and the integration of systems into aircraft carriers.
Aircraft Carrier Programs:

PMS 378: CVN 78 Ford-Class Program

CAPT Eric Quinton - Director PMS 378
Marvin Harris - Program ManagerAircraft Launch and Recovery Systems, Advanced Weapons Elevators and GFE
CAPT Mark E. Johnson - CVN 78 Ford-Class Program Manager
Nick Baumgardner – CVN 78 Ford-Class Deputy Program Manager

PMS 312: In-Service Aircraft Carrier Program

CAPT Ty Biggs - Program Manager, PMS 312

PMS 368: Aircraft Carrier In-activation

CAPT William B. Cleveland - Program Manager, Aircraft Carrier In-activation

Carrier Planning Activity

CAPT Angela Owens - Program Manager, Carrier Planning Activity

Combatants

RADM Brian Metcalf - Deputy PAE Combatants
Tim Roberts, SES - Executive Director, PAE Combatants

PMS 460: Guided Missile Destroyer (DDG (X)) Program Office

Jim Dempsey - Guided Missile Destroyer (DDG (X)) Program Office PMS 460

Kavi Dotson - T&E Assistant Program Manager/ Chief Developmental Tester PMS 460
Guided Missile Destroyer (DDG(X))
PMS 400D: Arleigh Burke Class Destroyer DDG 51 program
CAPT Jay A. Young - Program Manager Arleigh Burke Class Guided Missile Destroyer Program
CAPT Robert Franklin - DDG-51 Production Officer PMS 400D
Doug Scott - Program Analyst PMS 400D
Stefan Lamberski - HM&E Program Analyst PMS 400D
Cassandra Ma - Assistant Program Manager - Procurement
Program includes:
Arleigh Burke Class Destroyer (DDG 51)
PMS 500: Zumwalt Class Destroyer DDG 1000 program
CAPT Clinton T. Lawler – program manager Zumwalt Class Destroyer DDG 1000 program
Zumwalt Class Destroyer (DDG 1000)
Damian Oslebo - principal assistant program DDG-1000 combat system

PMS 410: Frigate

Design, production, testing, and delivery of the next-generation frigate, designated FF(X). This program encompasses the upcoming Constellation-class (FFG 62) frigates
CAPT Andy Gold - program manager, Frigate pms 410
Andy Bosak - deputy program manager Constellation-class Frigate

PMS 470: BBGN: Battleship

James Dempsey - Program Manager

PMS 525: MMSC / international unmanned and small combatants

Eric Felder as Program Manager, PMS 525
Charles Holman — Deputy Program Manager, PMS 525

Expeditionary and Mine Warfare

Melissa Kirkendall - Deputy PAE for Expeditionary & Mine Warfare
Dr. Sam Taylor - Acting Executive Director PAE Expeditionary & Mine Warfare
PMS 377: Amphibious Warfare Program
CAPT Matthew L. Tardy – Program Manager Amphibious Warfare Program PMS 377
LCDR Patrick Tapp - Deputy Technical Director PMS377
Mike Simonelli - Principal Assistant Program Manager, PMS 377
Programs include:
Amphibious Assault Ship (LHA)
Amphibious Transport Dock (LPD)
Amphibious Assault Direction System (AADS)
PMS 317: Amphibious Assault & Connectors Program LPD 17 Program
CAPT Jason Gabrelle – Acting Program Manager Amphibious Assault & Connectors Program
Angela Bonner – Deputy Program Manager Amphibious Assault & Connectors Program PMS 317
Brian Stocker - Principal Assistant Program Manager - Boats, Combatant Craft & Waterborne Security Barriers PMS 317
Beth Ann Cordova - Operations Director Amphibious Assault Craft PMS 317

Peter Frye - Information System Security Manager PMS 317
Chris Yerkey - Test & Trials Acquisition Program Manager PMS-317
Kelly Schneider - Human Systems Integration/MPT Director at NAVSEA PMS 317
Miriam McGaffin - Business and Finance Principal Acquisition Program Manager
Programs include:
Landing Craft Air Cushion Service Life Extension Program (LCAC SLEP)
Landing Craft Utility (LCU)
Ship to Shore Connector (SSC)

PMS 340: Naval Special Warfare Program

Patrick Sullivan – Principal Assistant Program Manager Naval Special Warfare Program PMS 340
Rob Iera – Deputy Program Manager Naval Special Warfare Program PMS 340
Programs
MK 11 Seal Delivery Vehicle
CAPT Michael Linn - Principal Assistant Program Manager for PMS 340 (NSW)
Visual Augmentation System (VAS)

PMS 408: Expeditionary Missions Program Office

CAPT Eric Hui -program manager expeditionary missions office PMS-408
Michael Alperi – Deputy program manager, Expeditionary Missions
Eric Naide - PAPM Multi-Mission Electronic Warfare and FMS Programs
Programs
BEACH | EXMED FOS
Joint Counter Radio-Controlled Improvised Explosive Device Electronic Warfare (JCREW)
DRAKE (Drone Restricted Access Using Known Electromagnetic Warfare) C-UAS (Counter-Unmanned Aircraft System) Crew and CUAS
CAPT Thomas Deeter - DRAKE C-UAS Program Manager
Joint Explosive Ordinance Disposal
Underwater Explosive Ordinance Disposal

- Viperfish
- Lionfish
- MK 18 UUV
- *Multi-Mission Underwater Breathing Apparatus (MMUBA)*

PMS 305: Navy Expeditionary Systems

William Butler - Program Manager at PMS 305
Michael Alperi - Deputy Program Manager at PMS 305

PMS 314: Logistics Over the Shore (LOTS)

David A. Dailey - Program Manager, PMS 314

PMS 501: Littoral Combat Ships Program

Jay Iungerich - Acting, Major Program Manager, also concurrently manages PMS 420, the LCS Mission Modules program office.
Jonas Brown – Deputy Program Manager Mission Modules PMS 501

PMS 420: LCS Mission Modules Program

George Saroch – Acting Program Manager Mission Modules PMS 420
Ryan Curtiss - Deputy Program Manager, LCS Mission Modules

Charles (Charlie) Weil - Assistant Program Manager for Small USV Next for PMS 420
Alexander Schaps - Unmanned systems, Program manager Integration
Programs
Mine Counter Measures (MCM) USV
LCS MM
AN-AQS20
Knifefish
Unmanned Influence Sweep System (UISS)
Surface Warfare (SUW) Mission Package
Common Mission Package Equipment
PMS 495: Mine Warfare Systems Program
Lee Agin - Program Manager, Mine Warfare PMS 495
Mr. Brian Amador - Deputy Program Manager, Mine Warfare PMS 495
Mattlynn Prentice - Assistant Program Manager, Aerial Mining PMS 495 APM
Programs
AMNS Archerfish
Barracuda
Hammerhead
ALMDS
AN/AQS-20
CDM
MEDAL EA
COBRA
ASQ-24
Quickstrike
PMS 300: Navy and Foreign Military Sales (FMS) Boats and Craft
Cliff Mitchell – Deputy Program Manager PMS 300
AFDM | APL(S) | PB (X) | YRBM

Auxiliaries

CAPT Cedric McNeal - Deputy PAE for Auxiliaries
PMS 325: Support Ships, Boats and Craft Program
John Lighthammer - Auxiliary and Special Mission Ships program manager, Deputy Portfolio Acquisition Executive, Auxiliaries
Jade McCouch - Acquisition Management analyst PMS 300/325
Jon D. Thomas, PMP - Assistant Program Manager - PMS 325
Chris Rozicer - Assistant Program Manager PMS 325
Sam Etemad-Moghadam - Procurement and Affordability Manager PMS 325
Responsible for the DDG 51 program (PMS 400D), the DDG 1000 program (PMS 500), the DDG(X) program (PMS 460), the Government Equipment Management (GEM) office.
Programs include:
Auxiliary Ships: T-AO 205
Integrated Undersea Surveillance Systems: T-AGOS(X), T-ARC(X)
Special Mission Ships: NOAA NAV, T-AGS 67, T-AGS(X), T-ATS

Next Generation Logistics Ships (NGLS)

PMS 385: Strategic and Theater Sealift Program

Jon Thomas – Acting Program Manager Strategic and Theater Sealift Program PMS 385

Nathan Good - Principal Assistant Program Manager at PEO Ships, PMS 385

Programs include:

T-AGOS | EMS | SEALIFT RRF RECAP

Submarine Tender (AS(X)

Expeditionary Fast Transport (EPF)

Expeditionary Sea Base (ESB)

Large, Medium-Speed, Roll-on/Roll-off Ship (T-AKR)

PMS 373: Polar Security Cutter

CAPT Timothy Barreiro - Program Manager for the Polar Security Cutter Program (PMS 373)

The Polar Security Cutters (PSC) are designed to enhance the Coast Guard's ability to operate in the Arctic and Antarctic

Program includes:

Polar Security Cutter

Ship Readiness/Modernization & Sustainment

RDML Andrew Biehn - Deputy PAE for Modernization & Sustainment

Ms. Lisa Bonacic-Doric, SES - Executive Director Surfaceship Maintenance, Modernization and Sustainment

CAPT Todd E. Hutchison - Chief of Staff, Surface Ship Maintenance, Modernization

CAPT Cedric McNeal - (acting) Deputy Portfolio Acquisition Executive for Combat Logistics Force and Support Ships

Eric K. Lind - Executive Director, Navy Regional Maintenance Center

RDML Dan L. Lannamann - Commander Navy Regional Maintenance Center

Richard “Rick” F. Wicker III - Chief of Staff, Navy Regional Maintenance Center and Surface Ship Maintenance and Modernization

CMDCM Demetric M. Hairston - Command Master Chief, Surface Warfare/Aviation Warfare

Responsible for the LPD 17 Program (PMS 317), the Amphibious Warfare Program (PMS 377), the Strategic and Theater Sealift Program (PMS 385), and the Support Ships, Boats and Craft Program (PMS 325).

CAPT Gregory Mitchell - Program manager, U.S. Navy Boats & Craft

PMS 421 – Large Surface Combatant Modernization & Sustainment

CAPT Colin Roberts - Program Manager, Surface Combatants Modernization and Sustainment (PMS 421)

Cotrevia (Treva) Warner - Deputy Program Manager PMS 421

Bobby Pridgen - Guided Cruiser Sustainment Manager PMS 421

Jennifer Elliot - Waterfront Readiness PAPM Surface Ship Modernization, PMS 421

PMS 321 – Small Combatant and Expeditionary Modernization and Sustainment

CAPT JJ Murawski - Major Program Manger, Small Combatant and Expeditionary Modernization

CMDR Jim Pierce - Deputy Fleet Coordinator

SEA 21I – Inactive Ships

PMS 451 - Destroyer Modernization 2.0

CAPT Tim Moore - Major program manager, Guided Missile Destroyer Modernization 2.0

Surface Maintenance Engineering Planning Program (SURFMEPP)

CAPT Scott Tracey - Commanding Officer, SURFMEPP
John Murphy - Executive Director, SURFMEPP

PMS 326 – International Fleet Support

Matthew Lane - Deputy Major Program Manager for PMS 326

PMS 339 – Surface Training Systems Program Office

Kevin Hunt - Technical Division Principal Assistant Program Manager PMS 339

PMS 443 – Bridge Integration/HM&E Sustainment

CAPT Brian Crosby, PMP - Major Program Manager, PMS 443
Rhyne S. Beniga - deputy assistant program manager PMS 443

Portfolio Acquisition Executive (PAE) Undersea

VADM Robert M. Gaucher - Submarine direct reporting portfolio manager (DRPM) - Portfolio Acquisition Executive (PAE) Undersea
Matt Sermon - Executive Director, Submarine Direct Reporting Portfolio Manager
RADM Jonathan Rucker - Director, Design and Construction, DRPM Submarines
Ms. Meganne Atkins - Executive Director, Portfolio Acquisition Executive Undersea
CAPT Jason M. Deichler - Chief of Staff at Director, Submarine Programs

The PAE Undersea portfolio consolidates the US Navy's entire underwater deterrent and warfare apparatus. It merges the responsibilities of the Direct Reporting Portfolio Manager for Submarines (DRPM SUBS) and the legacy Program Executive Offices (PEOs) responsible for subsurface systems.

Strategic Deterrence & Capital Submarine Programs

- Columbia-class Ballistic Missile Submarine (SSBN): The Navy's top acquisition priority, replacing the aging Ohio-class to carry out the sea-based leg of the U.S. nuclear triad.
- Virginia-class Fast Attack Submarine (SSN): The ongoing construction, scaling, and delivery of Block V and future variants, featuring the Virginia Payload Module (VPM) for enhanced strike capacity.
- Next-Generation Attack Submarine (SSN(X)): The early-stage design and technology development program for the Navy's future premier attack submarine, intended to counter advanced near-peer undersea threats.

Undersea Warfare Systems (Legacy PEO UWS)

- Submarine Combat and Sonar Systems: Programs such as the AN/BYG-1 Combat Control System and the AN/BQQ-10 Acoustic Rapid COTS Insertion (A-RCI) sonar upgrades across the active fleet.
- Undersea Weapons: The procurement, modification, and modernization of the Mk 48 Advanced Capability (ADCAP) heavyweight torpedoes and various undersea mine warfare systems.
- Undersea Defensive Systems: Next-generation countermeasure systems, acoustic decoys, and anti-torpedo defense technologies designed to maximize submarine survivability.

Subsea Networks & Infrastructure

- Project NEREUS (Networked Undersea Weapons System): A critical modern initiative aimed at prototyping a scalable, resilient subsurface network. It integrates manned submarines with autonomous assets for time-sensitive, in-mission intelligence sharing.
- Atlantic Undersea Test and Evaluation Center (AUTEC): The deep-water range infrastructure used for tracking, sonar calibration, and testing anti-submarine warfare weapons.

PEO Strategic Submarines (PEO SBN)

vacant - Director, In-Service and Industrial Base, DRPM Submarines / PAE Undersea

Stefanie Link, SES - Deputy Director, In-Service Submarines & Industrial Base. Direct Reporting Portfolio Manager (DRPM) Submarines and Portfolio Acquisition Executive (PAE) Undersea Provides the Navy with design, construction, and delivery of the Columbia-class fleet ballistic missile submarine.

PMS 392 In-Service Submarines: 688, 21, 22, 774

Brad Schafer - Deputy Program Manager, In-Service Attack Submarines

Dyan Hooper - Deputy Program Manager. In-Service Strategic Submarines

Charlie (Maurice) Tarver - Chief Engineer, Submarine Navigation Radar Systems PMS 392

PMS 394 Advanced Undersea Systems

Jenna Laurin - Deputy Program Manager Advanced Undersea Systems, PMS 394

Mark Gladue - Assistant Program Manager for Maintenance and Waterfront Support, PMS 394

PMS 390 Undersea Special Mission Systems

PMS 351 New Attack Submarine

PEO (Columbia) comprises one major program office:

PMS 396: Columbia Class Transition

CAPT Edward Fultz - Major Program Manager, In-Service Strategic Submarines, PMS 396

Craig LaBreck Sr. - Program Manager PMS 396OC

Amy Moore - Principal Assistant Program Manager, PMS 396J

PMS 397: Columbia Class Program Office

CAPT R. Keith Oswald - Program Manager PMS 397

Lisa J. Phillips - Submarine Navigation Radar and Communications Buoys Assistant Program Manager PMS397

CAPT David Ferris - Columbia Submarine - Program Manager's Representative (PMR)

Gregory Maguire - Assistant Program Manager (PMS 397).

PEO Attack Submarines (PEO SSN)

Meganne Atkins, SES - Executive Director, Attack submarines

B. Schaffer - Acting Executive Director, In-service Submarines (PEO SSN)

Provides the Navy with platform acquisition, development, and sustainment. Program offices executing design, development, acquisition, and delivery are aligned in one branch under the new construction

PMS 401: Submarine Acoustic Systems Program

CAPT Matthew Luff - program manager for Submarine Acoustic Systems PMS 401

Chris Federico - ARCI Information Systems SecurIty Engineer PMS 4012

PMS 404: Undersea Weapons Program

CAPT Nicholas (Nick) Meyers- program manager for Undersea Weapons PMS 404

T.J. Vanderbeek Deputy Program Manager (PMS 404)

Monica Ortega - Assistant Program Manager (PMS 404)

PMS 415: Undersea Defensive Warfare Systems Program

CAPT James (Jim) Hurt - Program Manager for Undersea Defensive Warfare Systems PMS 415

Danielle Reilly - deputy program manager PMS 415

PMS 435: Submarine Electromagnetic Systems Program

CAPT William Filip - Program Manager Submarine Electromagnetic Systems (PMS 435)

CAPTJose Sayans - Principal Assistant Project Manager - PMS 435

John Lauderdale - Principal for Safety PMS 435
Rebecca Woods - Logistics Product Support Manager
PMS 450: VIRGINIA Class Program
CAPT Mike Hollenbach - Program Manager Virginia Class Submarines (PMS 450)
CMDR Matt Washko - Virginia Class Submarine Program Manager @ Supervisor of Shipbuilding Newport News
PMS 485: Maritime Surveillance Systems Program
CAPT Sean Fujimoto -- Program Manager Maritime Surveillance Systems (PMS 485)
Don Ringel – asst program manager
Deployable Surveillance Systems
Susan LaShomb - principal assistant program manager of the Deployable Surveillance Systems

PEO Undersea Warfare Systems (PEO UWS)

RDML Douglas J. Adams - Program Executive Officer, Undersea Warfare Systems (PEO UWS)/Director, AUKUS Integration and Acquisition
Michael D. McClatchey, SES - Executive Director, Undersea Warfare Systems (PEO UWS)
Matthew Matteson, CM - Assistant Program Manager for Undersea Warfare / Chief Technology Officer NAVSEA
PEO UWS includes the undersea domain program integration office for Project Overmatch and organizes these programs, to support DRPM Overmatch. All Sub Participating Resource Managers (PARM) program offices are aligned under PEO UWS. The offices are responsible for submarine training; submarine logistics; and submarine safety.
PMS 394: Advanced Undersea Systems
CAPT Grady Hill - program manager advanced undersea Systems PMS 394
Enables the delivery of enhanced combat capability, with improved cybersecurity and resiliency, to all submarine platforms.
PMS 425: Submarine Combat and Weapons Control Program
CAPT John Nilles- Senior Program Manager, Submarine Combat & Weapons Control PMS 425

Submarine Industrial Base Program Office (SIB)

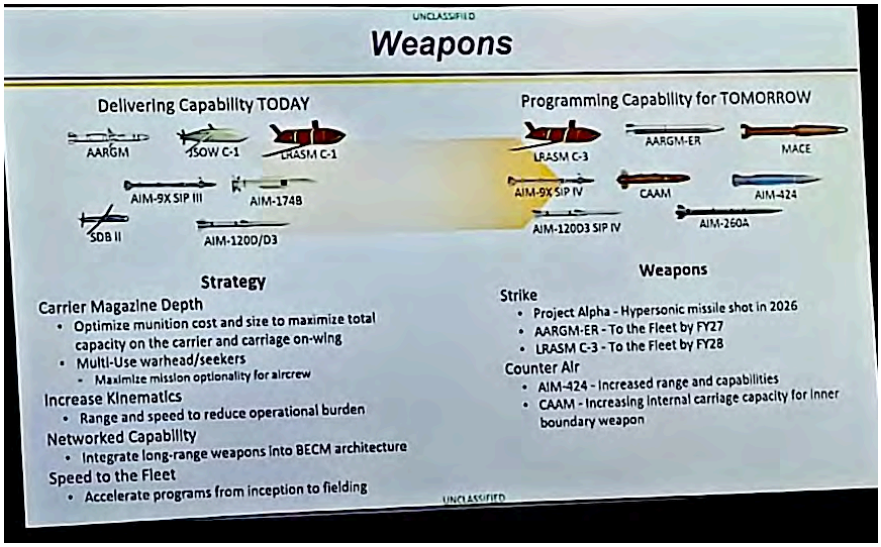
(Previously was in RD&A as the Maritime Industrial Base Program (MIB)
CAPT Kevin Moller - Director of Submarine Industrial Base Program Office
Michael Pecota - Advanced Manufacturing (AdvM) Readiness & Innovation Lead
Mr. Matthew Evans - Deputy Program Manager for Ships MIB
CAPT Sal Suarez - Deputy Program Manager MIB
Stefanie Ramey - Deputy Director, Infrastructure
Katherine A. Moran - Supply Chain Director, MIB
Misha Sisto - Chief of Staff MIB
Lindsay Cline - Director, Strategic Partnerships
Erica Holloway Logan - Director of Workforce, SIB
Chris Covalt - International and Interagency Director DRPM
Larissa Smith - Advanced Manufacturing Director, MIB
Thomas Hughlett - workforce lead for interagency relationships

Rachel Hunter - UWS Project Support Manager
Alexander Grey - University initiatives Lead

Portfolio Acquisition Executive (PAE) Munitions

Consolidates key Navy and Marine Corps weapons programs into a single enterprise approach across air, surface, and advanced munitions.
Thu Van Hendrey - Portfolio Acquisition Executive PAE Munitions

Note that the PMA assignments are now PMX



Air Weapons

PMX 201: Precision Strike Weapons program office

CAPT Sarah E. Abbott - program manager PMX-201
Adam Johnston - Principal Deputy Program Manager PMX-201
Rich Zellner - Advanced Systems Special Projects Lead PMX-201
Air-to-ground precision guided weapons, general-purpose bombs, aircraft armament equipment, cartridge/propellant actuated devices; includes JSOW and Harpoon product lines.
AAE/FC - Aircraft Armament Equipment (AAE) and Fuel Containment (FC) program
CAD/PAD
Direct Attack Weapons
Joint Direct Attack Munition (JDAM), Laser JDAM, Direct Attack Moving Target Capability (DAMTC), Laser-Guided Bomb (LGB), Dual-Mode Laser-Guided Bomb (DMLGB), Low Collateral Damage Bomb (LOCO), Fuzes
Standoff Land Attack Missile Expanded Response (SLAM-ER)
Harpoon
Small Diameter Bomb Increment II (SDB II)
Long Range Anti-Ship Missile (LRASM)
Joint Standoff Weapon (JSOW)
Rusty Dagger

PMX 242: Direct and Time Sensitive Strike Program

CAPT Lindsey Buzzell - Program Manager Direct and Time Sensitive Strike Weapons PMX-242
James Wilson - Principal Deputy Program Manager, PMX-242

Nick Holman - Deputy Program Manager for Time Sensitive Strike, PMX-242
Advanced Precision Kill Weapon System (APKWS)
AGM-88E/G Advanced Anti-Radiation Guided Missile (AARGM)

PMX-259: Air-to-Air Missiles Program

CAPT Christopher B. DeBons - Program Manager Air-to-Air Missiles PMX-259
Stephen May - Deputy Program Manager, PMX-259
AIM-7 *Sparrow*
AIM-9M/X *Sidewinder*
AIM-174B *Gunslinger* - large, long-range air-to-air missile LLRAAM
AIM-424 *Malice* - Long Range Air to Air Missile LRAAM
Advanced Precision Kill Weapon System (APKWS)

Surface Weapons

PMX-280: Tomahawk Weapons System

CAPT Jon Michael Hersey - Program Manager, Tomahawk Weapons System PMX-280
Tomahawk All-Up Round, Weapons Control System, system-of-systems integration, fleet asset/control-station management; Block IV/V Tomahawk, Maritime Strike Tomahawk-related work, UK/FMS partner support.
Tomahawk Land Attack Missile (TLAM)- long range cruise missile

PMX-303 - Surface Ship Weapons

CAPT Thomas Seigenthaler - Major Program Manager Surface Ship Weapons, PMX-303
John Park - Program Manager, Naval Gun Weapon Systems & Ammunition PMX-303
Robert (Bob) White - Deputy Major Program Manager, PMX-303 Surface Ship Weapons
Jace McFerran - IWS 3.0 Technical Director
Designs, produces, fields and maintains naval surface weapons systems. Responsible for weapons and launchers such as OTH-WS, SM-2, SM-6, VLS, Mk 110, and Gun Ammo.
Over-the-Horizon Weapon System (OTH-WS)/Naval Strike Missile (NSM) - long-range, precision anti-surfacestrike

PMX-311 - Terminal Defense Systems

CAPT Sarah Rice - Program Manager PMX-311 Terminal Defense Systems
Provides optimal Inner Layer Defense against the most stressing current and evolving Anti-Ship Cruise Missile (ASCM) threats. Responsible for systems such as:
Close-In Weapon System (CIWS) Phalanx
Evolved SeaSparrow Missile (ESSM) Block 2
Rolling Airframe Missile (RAM) Block 2 is a short-range, surface-to-air missile
Patriot Advanced Capability-3 Missile Segment Enhancement (PAC-3 MSE) -hit-to-kill interceptor

PMX-312 - NATO Seasparrow Program

CAPT John Bowman - Program Manager PMX-312, NATO Seasparrow
Sean Reed - NSPO Technical Director, PMX-312
Delivers ship-defense capabilities to warfighters and provides economic and military benefits to Consortium Nations. Responsible for systems such as ESSM BLK 1, ESSM BLK 2, and RIM-7/MK57 NSSMS.

Note: Standard Missile-3 (SM-3) from the Missile Defense Agency is expected to transition in FY2028 for production and sustainment

Advanced Capabilities and Innovation

PMX 208: Aerial Targets Program

- Program Manager, Aerial Targets, PMX-208
BQM-177A subsonic aerial target;
AQM-88A / SALT; target control, scoring, threat simulation and augmentation systems.
Target Threat Simulation Program(TTSP)
Target Auxiliary & Augmentation Systems (TAAS)
System for Naval Targets Control
AQM-88A
BQM-177A
Full Scale Targets
BQM-34S - subsonic aerial target
Moving Land Target
BQM-167A - target drone for the Air-to-Air Weapons System Evaluation Program
GQM- 163A Supersonic Sea Skimming Target (SSST)

PMX-281: Strike Planning and Execution Systems

CAPT Todd Keith - Program Manager, Strike Planning and Execution Systems PMA-281
JMPS, JMPS-E, Electronic Kneeboard, mission planning/control/execution tools integrated with aircraft, weapons, sensors and other services
CCS - Unmanned System Common Control System (CCS)
Air Wing Ship Integration (AWSI)
Strike Planning and Execution Systems

Portfolio Acquisition Executive (PAE) Mission Systems

Jim Day, SES - Portfolio Acquisition Executive (PAE) for Mission Systems.
Louis Koplin - Chief Information (Digital) & Technology Officer at PAE Mission Systems
Jeff Myers - Director, Mission Execution Office at PAE Mission Systems

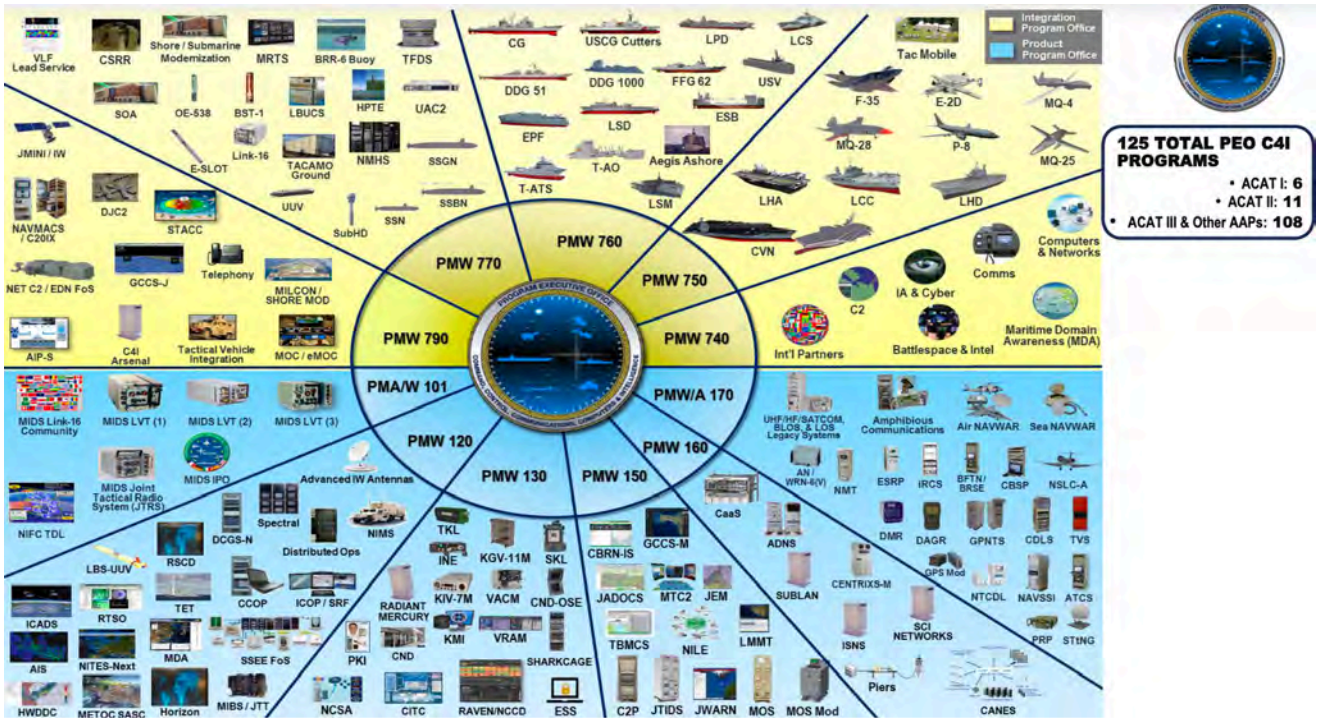
Mission Systems will pull together the mission systems elements of the following organizations:

- Program Executive Office Command, Control, Communications, Computers and Intelligence (PEO C4I)
- Program Executive Office Digital and Enterprise Services (PEO Digital)
- Program Executive Office Integrated Warfare Systems (PEO IWS)
- Program Executive Office Manpower, Logistics, and Business Solutions (PEO MLB)
- Direct Reporting Program Manager Overmatch
- Direct Reporting Program Manager Long Range Naval Fires Office (LRNFO)
- Direct Reporting Program Manager Manpower, IT, Logistics, ERP (MILE)
- The Minotaur program from PMA 290
- Naval Information Warfare Systems Command (NAVWAR)
- Naval Sea Systems Command (NAVSEA)
- Naval Air Systems Command (NAVAIR)
- Marine Corps Systems Command (MCSC)

Note that the PMA assignments are tentative and many are likely to change

PEO Command, Control, Communications, Computers and Intelligence (PEO C4I)

Acquires communication and technology tools for interoperable information warfare capabilities to the fleet. Cybersecurity, SIGINT and METOC, Networks (Afloat and Tactical Shore), Command and Control, Intelligence, Surveillance, and Reconnaissance, SATCOM, Tactical Radio Communications, and GPS.
~1,800 Total Workforce: PEO Civilian: 248, NAVWAR HQ Civilian: ~56, Echelon III Civilian: ~324, Military: 55, Contractor: ~1,110
125 Total Programs
• ACAT I: 6
• ACAT II: 11
• ACAT III & Below: 108
** ACAT I: (2) Active, (5) Sustainment*
Manages 10 program offices.



[Bill Luebke, SES] - Program Executive Officer
[CAPT Sam Hanaki] – Executive Director Strategic Planning
[Genie Chaiken] – Director of Strategy (PEO C4I)
[CAPT David Kuhn] - Technical director, Wartime Readiness Officer (PEO C4I)
[Ms. Janice Kook] - Deputy Technical Director, PEO C4I)
vacant - Innovation Lead, mission effects and requirements analysis team lead
[CMDR Daniel Wang] - Combatants Integration Platform Manager, PEO C4I
Mr. James Najera - Cloud Lead and Cloud Information (PEO C4I)
Mr. Robert Weaver - Mission Engineering Department Head (PEO C4I)
[Mr. Jonas Lazo] - CTO West INDOPACO

[PMA/PMW-101: Multifunctional Information Distribution System Program Office]
[CAPT Jason Weaver] - Program Manager PMW 101
Vacant – Principal Deputy Program Manager
Programs:

- MIDS International Program Office (IPO)
- MIDS Low Volume Terminal
- MIDS Joint Tactical Radio System (JTRS)
- Tactical Targeting Network Technology (TTNT)
- Link 16

[PMW 120: Battlespace Awareness & Information Operations]
[CAPT Patrick Pemberton] - Program Manager PMW 120
Sal Ledsema – Deputy Program Manager PMW 120
[Wesley Williamson, PE, PMP] - Assistant Program Manager, PMW 120

Delivers an integrated portfolio of battlespace awareness and Information Warfare capabilities that enable the Fleet to assess the battlespace and make better decisions faster

Top Programs

- Naval Integrated Tactical Environmental System Next Generation (NITES-Next) – Software Acquisition Program (SWP)
- Distributed Common Ground System – Navy (DCGS-N) Family of Systems (FoS) – (SWP)
- Ship's Signal Exploitation Equipment (SSEE) FoS – (ACAT II)
- Spectral – (ACAT II)
- Maritime Domain Awareness (MDA) – (SWP)
- Horizon – (SWP)

PMW 130: Cybersecurity Program Office

Jeff Sanders – Program Manager PMW 130

Nichole Sellers - Deputy Program Manager PMW 130

Michael Dee Davis – Deputy Program Manager

Is the Navy's cybersecurity acquisition agent delivering cybersecurity products, capabilities, and services that protect and defend against cyber threats.

Programs

- *Crypto and Key Management*
  Cryptography (Data and Voice), Key Management, Public Key Infrastructure (PKI)
- *Network Security*
  Computer Network Defense (CND), SHARKCAGE, Endpoint Security, Platform Boundary Defense
- *Cyber Analytics*
  Navy's CDS: Radiant Mercury, Cyber Situational Awareness (NCSA, NCCD, RAVEN), Vulnerability & Remediation Asset Manager (VRAM

PMW 150: Naval Command and Control Systems

Provide Command and Control and Tactical Communications solutions to the warfighter

CAPT Raphael R. Castillejo – Program Manager

Baron Jolie - deputy Program Manager (PMW 150).

Philip Baptiste - technical director of PMW 150

Major Programs

- Maritime Tactical Command and Control (MTC2)
- Command and Control Processor (C2P) - (*ACAT II)*
- Global Command & Control System-Maritime (GGCS-M) - (ACAT IAC)
- Maritime Tactical Command & Control (MTC2) - Software Acquisition Pathway Program
- Link 16 Network- (ACAT II)
  Link Monitoring and Management Tool (LMMT) - (ACAT III)
- Navy Air Operations Command and Control (NAOC2) - Project

PMW 160: Tactical Networks

CAPT Nicole Nigro - Program Manager PMW 160

Dave Arellano - Deputy Program Manager PMW 160

Is the Navy's program office for tactical networks, delivering integrated wide area, local networking and computing and data systems afloat.

Major Programs

- Consolidated Afloat Networks and Enterprise Services (CANES) (ACAT IAC)
- Automated Digital Network System (ADNS) (ACAT II)
- Enterprise Piers Connectivity Architecture (EPCA) (Project)
- Legacy Network Systems (LNS) (ACAT II/III)
- Application Integration (AI)
- Agile Core Services (ACS)

PMW/A 170: Communications & GPS Navigation

CAPT Kris De Soto – Program Manager PMW 170
Lauralee von Husen – Deputy Program Manager PMW 170
Vince Squitieri - Technical Director PMW 170
Bill Joo - Special Programs Officer
Provider of advanced, resilient, and adaptive communication and assured position, navigation, and timing capabilities.SATCOM, TACCOMS and PNT Family of Systems
Major Programs

- Navy Multiband Terminal (NMT) (ACAT IC)
- Network Tactical Common Data Link (NTCDL) (ACAT II)
- Commercial Broadband Satellite Program (CBSP) (ACAT III)
- Digital Modular Radio (DMR) (ACAT III)
- Battle Force Tactical Network (BFTN) (ACAT III)
- GPS-Based Positioning, Navigation and Timing Service (GPNTS) (ACAT II)

Shannon Dillon - Principal APM Tactical Communications 1, (PMW/A 170)
BFTN, NTCDL, CDLS, CDLS-TR, BFEM, BRSE, PRP, CSEL, HF Legacy, HFRG, JCSE Mod
Tactical Communications 2
Gerardo Roa - Principal APM Tactical Communications 2, (PMW/A 170)
DMR, ATCS, DWTS, HF SAR, SINCGARS, EPLRS-DR, EMUT, TVS, SA-2112, Mini-DAMA, 5/25 kHz, MUOS on DMR
Satellite Communications
?? - Principal APM Satellite Communications, (PMW/A 170)
NMT, ATIP, GBS, ESRP Afloat/Ashore, CBSP, NSLC-A, SMT, Big Sky, NESP, TV-DTS, INMARSAT, IRIDIUM, SHF AN/WSC-6(V), TIP, AC2 Modem, NMT Modem Adaptive Coding
Positioning, Navigation, and Timing
Jamal “JR” Rogers - Principal APM Positioning, Navigation, (PMW/A 170)
GPNTS, Air/Sea NAVWAR, GPS Modernization, Air Navigation, NAVSSI, DAGR, AN/WRN-6(V), NoGAPSS, M-Codem MAGNA

PMW 200: Logistics Information Technology (LOG IT)

CAPT Evan Williams- Logistics IT Services (LOG IT) Major Program Manager PMW 200
Sean Tzeng PMW 200 - Portfolio Controls and Acquisitions

PMW 740: International C4I Integration

Rosa Puig – Program Manager
Alan Philpott – deputy Program Manager
Michael Bair - Technical Director - PMW 740 -
Focal point for security cooperation efforts we acquire, integrate, test, deliver, and sustain tailored C4I solutions and services to foreign partners

PMW 750: Carrier Air Integration
CMDR Joe Ames - Air/Ship integration Lead PMW 750
Anthony (Tony) Vanaria – Deputy Program Manager
Chris Martindell - Technical Director PMW 750 & 760
responsible for C4I integration and installation of New Construction Nuclear Powered Aircraft Carriers, amphibious assault ships, command ships, and aircraft. ensures Naval Aviation platforms are interoperable.
Mr. Chris Ruffalo - Principal Force Integration Platform Manager
Force-level Platform Integration
Kelvin Harkins, EMBA -Integration Platform Manager
TacMobile
John "Jack" Powers - Logistics and Training Lead for the Tactical Mobile (TacMobile) (PMW 750)
Air Integration
Force-level New Construction
PMW 760: Ship Integration Program Office
Mr. Eric Andalis - Program Manager PMW 760
vacant - Deputy Program Manager PMW 760
Chris Martindell - Technical Director PMW 750 & 760
Theresa Almada - Fleet Introduction Director -Ship Integration Program Office, PMW 760
Plans for the design, acquisition, test, integration, and installation of C4I capabilities
PMW 770: Undersea Communications and Integration
CAPT Kevin A. White - program manager PMW 770
John Wrinn – Deputy program manager PMW 770
Alex Ramos - PMW 770 assistant program manager cyber security
Jonah Harris - program manager PMW 770

Programs

Common Submarine Radio Room (CSRR)
Multi-Function Mast (OE-538)
Submarine High Data Rate (SubHDR)
Submarine Antenna Improvements/ Modifications and Sustainment (SAMS)
Time and Frequency Distribution System (TFDS)
Low Band Universal Comms System (LBUCS)
Unmanned Undersea Vehicle Operation Center (UUV OC)
High Power Transmission Equipment (HPTE)
Navy Modernized Hybrid Solution (NMHS)
Take-Charge and Move-Out (TACAMO)
BRR-6 Towed Buoy Antenna
Submarine Operating Authority (SUBOPAUTH)
Lead Capability Integrator for PEO C4I
Submarine Launched Over-the-Horizon-Buoy (SLOTH-B)
The Enhanced-Submarine Launched Over-the-Horizon Tactical (E-SLOT)

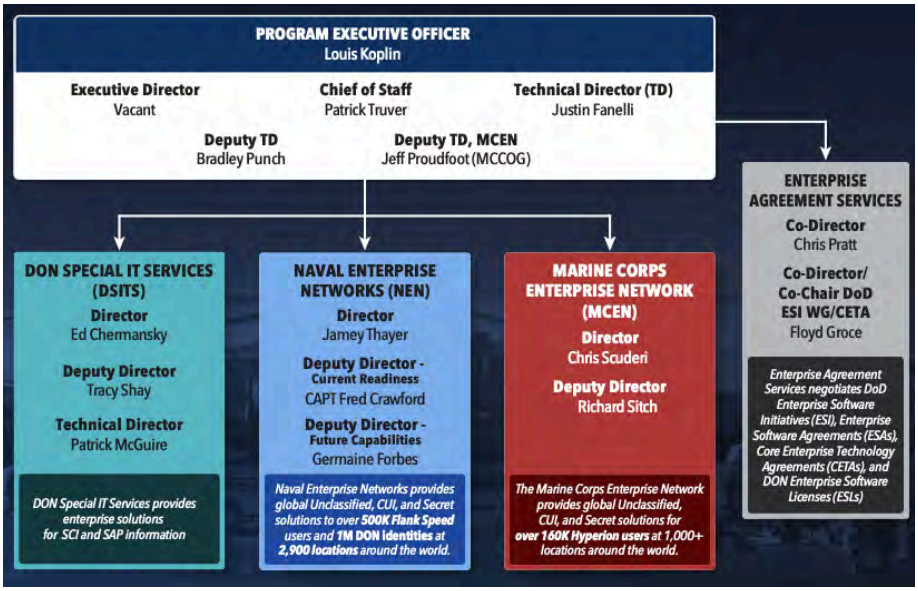
PMW 790: Shore & Expeditionary Integration
Brian Miller - program manager
Delivers resilient, adaptable, interoperable and affordable shore and expeditionary C4I capability, enabling all domain mission success.
Programs

- Shore Tactical Assured Command and Control (STACC)

- Application Integration Process-Shore (AIP-S)
- C4I Arsenal
- Tactical Shore Platform (TSP)
- Deployable Joint Command and Control (DJC2) (ACAT IAC)
- Maritime Operations Center (MOC) (Project)
- CANES MOC Variant (CMV) Consolidated Afloat Networks and Enterprise Services (CANES)
- Expeditionary Maritime Operations Centers (eMOC)
- Naval Expeditionary C4I (Project)
- Global Command and Control System – Joint (GCCS-J) (Project) GCCS-J
- Joint Military Satellite Communications (MILSATCOM) Network Integrated Control System (JMINI CS) (ACAT IV)
- Integrated Waveform Control System (IW CS) (Project)
- Tactical Messaging (Project)
- Tactical Telephony (Project)
- IW Shore Platform Modernization (Project)

PEO Digital and Enterprise Services (PEO Digital)

Delivers a digital enterprise-wide IT services to the Navy
Louis A. Koplin - Program Executive Officer Digital
Vacant- Executive Director, PEO Digital
Justin Fanelli- Navy CTO/Technical Director, Digital and Enterprise Services
Bradley Punch - Deputy Technical Director PEO Digital
Jeff Proudfoot - Deputy Technical Director, Marine Corps Enterprise Networks
Michael Schweitzer - Senior advisor
Patrick Truver - Chief of Staff
Robyn (Hinker) Kedrow - Director, Procurement Center of Excellence



Naval Enterprise Networks (NEN)
Jamey Thayer - Director
CAPT Fred Crawford - Deputy Director, Current Readiness
Germaine Forbes - Deputy Director, Future Capabilities
Marine Corps Enterprise Networks (MCEN)
Chris Sculderi - Director MCEN
Richard Sitch - Deputy Director, MCEN
DON Special IT Services (DSITS)
Ed Chermansky - Director, CTIS
Tracy Shay -Deputy Director
Patrick McGuire - Technical Director
Programs include:
SCI IT Services:
- *Joint Worldwide Intelligence Communication System (JWICS) Modernization*
- *Intel Services: Joint Deployable Intelligence Support System (JDISS)*
- *Global Command and Control System (GCCS) Integrated Imagery and Intelligence (I3)*
- *Force Disposition Tracker – Maritime (FDT-M), Force Disposition Tracker – Air (FDT-A)*
- *Force Disposition Tracker– Ground (FDT-G)*

SAP IT Services:
- *Special Access Program (SAP) IT Enterprise Services*
- *Planning and Decision Aid System (PDAS)*

Enterprise Agreement Services (EAS)
Chris Pratt - Co-Director
Floyd Groce - Co-Director, Co-Chair DoW ESI WG/CETA
Platform Application Services (PAS)
John Mithum - Portfolio Manager Platform Application Services (PAS)
W. Kermit McKelvy - Deputy Portfolio Manager Platform Application Services (PAS)
Neptune Cloud Management Office (CMO)
CDR Brettman O'Donovan - responsible for Navy enterprise and tactical networks
Ms. Cristina Genoese Zerbi - Digital Express Cloud and Hosting Product Manager
- Navy Enterprise Cloud Management (NECM)
- Marine Corps Enterprise Cloud (MCEC)
- Cloud Hosting Services -

DevSecOps Offering
- *Naval Identity Services (NIS)*

Central Data Exchange (CDX)
Aaron Weikle - PEO Digital CDX Team
Mr. Paul Johnson - PEO Digital CDX Team
Ms. Malaika Johnson - PEO Digital CDX Team
Dr. Tiffany Lewis Bell - PEO Digital CDX Team

End User Services

Rebecca Ostrom - Portfolio Manager End User Services
Kyle Baker - Deputy Portfolio Manager End User Services
Programs include:

- *Physical Devices (EUHW Services)*
- *Desktop Virtualization Services*
- *Image / Application Service*
- *Mobility Services*
- *Print Services*

Digital Workplace Services

Rajan Sharma - Portfolio Manager Digital Workplace Services
Dave Thompson - Deputy Portfolio Manager Digital Workplace Services
Designs cloud-based solutions for the Navy Enterprise. Digital Workplace Services includes two service families – Workplace Automation and Data Analytics and Visualization.
Programs include:
Flank Speed / Microsoft 365 (M365)

- Navy's cloud network environment, with the USN and USMC having their own tenant.

SharePoint Online (SPO)

- Cloud-based portal services

Unified Capabilities

- Classified/unclassified voice, video, and/or data delivered across a secure infrastructure.

Records Management

- Cloud based electronic records management with Microsoft Purview retention capabilities.

Power Platform

- Low-code, no code tools to create content to display in a browser, mobile device, or tablet.

Teams Telephony

- Cloud-based telephony, audio conferencing and direct commercial calling via Teams application.

Service Now as a Service – Enterprise (SNaaS-E)

- Tools to automate cloud apps with little/no coding using Out-of-the-Box APIs

Azure Financial Operations (FinOps)

- budgeting, acquisition, accounting, financial forecasting, and analysis services.

Infrastructure Services (IS)

Richard Stich - Portfolio Manager Infrastructure Services (IS)
Adam Koros – Deputy - Portfolio Manager Infrastructure Services (IS)
Provides generic enterprise networking (EN) and transport and communication (T&C) services
Programs include:
Compute and Storage (C&S)
Enterprise computational capabilities and enterprise data storage space; Data Center (DC)
DC Services
Networking and Platform Services to Navy-Marine Corps Intranet (NMCI)
Tactical Edge (TE)

Provides connectivity to shipboard and deployed Naval Fleet Forces and Marines
Enabling Support (ES)
Tech support; technical evaluation services; MILCON planning; plant connectivity.
Wide Area Network/Base Area Network/Local Area Network (WAN/BAN/LAN)
Provides Network Comm Infrastructure and Software Defined Wired and Wireless Networking services
Circuits
Provisions the connectivity to enable Enterprise Transport and Communications Services.
Communications Security (COMSEC)
Provides classified networks and Tactical Local Area Network Encryptor capabilities

Cybersecurity and Operational Services (CaOS)

Daniel Loe - Portfolio Manager Cybersecurity and Operational Services (CaOS)
Solutions to manage, secure, and defend data and cyber resources
Programs include:
Classified Data Protection (CDP) Service Team
Commercial Solutions for Classified (CSfC) Services
Cross Domain Solutions (CDS) Services
Communications Security (COMSEC) Services
Cyber Perimeter & Access Security (CPAS) Service Team
Secure Web Gateway (SWG) Services
Network Segmentation Gateway (NSG) Services
Cyber Threat & Vulnerability Management (CTVM) Service Team
Comply-to-Connect (C2C) Services
Unified Endpoint Security (UES) Services
Vulnerability & Compliance Assessment (VCA) Services
Application & Workload Protection (AWP) Services
Digital Forensics & Litigation (DFL) Services
Decision Analytics & Visualization (DAV) Service Team
Data Analytics & Machine Learning (DAML) Services
Data Modeling & Visualization (DMV) Services
Cyber Data Aggregation & Synchronization (CDAS) Services
Service & Resource Management (SRM) Service Team
Navy Enterprise Service Desk (NESD)
Enterprise Information Technology Service Management (EITSM) (Remedy) Services
MCEN Event Management System (MEMS) Services
Capacity & Performance Management (CapPrfM) Services
Cyber Inventory Management (CInvM) Services
Event & Incident Management (EveIctM) Services

Black Pearl PEO Digital Software Factory

LTC Charlie Bahk - Director Marine Corps Software Factory

PEO Integrated Warfare Systems (PEO IWS)

Provides the Navy with design, construction, and delivery of combat systems for surface ships. Largest PEO in the Navy.
RADM Tom Dickinson - Program Executive Officer, *Integrated Warfare Systems*
Howard Berkof (SES) - Acting Executive Director, for PEO *Integrated Warfare Systems*
Andy Buckon - Deputy Executive Director for Surface Warfare
Steven Holsworth - Acquisition Officer PEO IWS
Jim Juster - Executive Director PEO IWS Rapid Capability Office
CMDR Richard Jimenez - Principal Asst Program Manager-Fleet Introduction Director, PEO IWS
Temple Albert - PEO IWS 5A S&T

PEO (IWS) comprises five integrated combat systems major program offices, and seven product major program offices:

PEO IWS - Product Line Major Program Managers (MPMS)

PEO IWS 2.0 - Above Water Sensors and Lasers
Kathleen (Kitty) Sutherland - Major Program Manager Deputy, Above Water Sensors & Lasers, IWS 2.0
Develops, procures and sustains radars, electronic warfare systems, electro-optic / infrared sensors, offboard decoys and directed energy systems.
Responsible for
AN/SPY-6 - active electronically scanned array 3D radar
Zachary Braida SPY-6 EASR Military Deputy IWS 2.0
AN/SPQ-9B - an X-Band, pulse Doppler, frequency agile radar
AN/SLQ-32 - shipboard electronic warfare suite
NGSSR – Next Generation Surface Search Radar
SEWIP – Surface Electronic Warfare Improvement Program
Matthew Horton - Surface EW & EO/IR Principal Assistant Program Manager, PEO IWS 2E
AOEW - Advanced Off-Board Electronic Warfare
Nulka - rocket-propelled, disposable, offboard, active decoy designed to lure anti-ship missiles
HELIOS - High Energy Laser with Integrated Optical-dazzler and Surveillance
ODIN - Optical Dazzling Interdictor, Navy
PEO IWS 5.0 - Undersea Systems
CAPT Sam Bell - Major Program Manager, PEO IWS 5.0
Rich Arnold - Program Manager, PEO IWS 5.0
Robert Stevens - Executive Assistant to the Major Program Manager, PEO IWS 5.0
Responsible for acquisition and life cycle support of all submarine, surface ship undersea sensors, and command & weapons control systems that deliver capability across multiple PEOs.
Programs:
AN/SQQ-89 Undersea Warfare Combat System anti-submarine warfare (ASW) system
SVTT MK-32 - two-barrel torpedo launcher
USWDSS
UQN-4A/10 - next-generation fathometer

WQC-2A/6 - single sideband, general-purpose voice and CW communication set
SRQ-4 - high-bandwidth (Ku) communications link
NAUTIC
IWS 5A Undersea Systems Advanced Development office
Temple (Gus) Albert - Science and Technology Lead
PEO IWS 6.0 - Command and Control
CAPT *Tim King - Major Program Executive Manager Command & Control, IWS 6.0*
Develops, delivers, and sustains continuous and superior sensor netting, track management, and precision navigation to the Navy and Marine Corps Team.
Responsible for:
Cooperative Engagement Capability (CEC) and CEC Block 3
real time sensor fusing and netting
MIPS
AN/BSN-2- Digital Depth Detector (DDD)
AN/WSN-8/8A - Digital Electromagnetic Log (DEML)
AN/WSN-9 - Digital Hybrid Speed Log (DHYSL)
AN/WSN-7B RLG
Scalable ECDIS-N
IWS 1.0: AEGIS Program
CAPT *Jill Cesari* – *Major Program Manager, Aegis Integrated Combat Systems, IWS 1.0*
Matt Selwyn - Assistant Program Manager for Integrated Training Systems IWS 1
Programs
AEGIS Combat System Cruiser and Destroyer modifications
AEGIS Ashore
USCG Common Combat Systems and Navy-Type, Navy Owned Equipment
SPA-25 Radar System
SPQ-14/15 - Data Distribution System
IWS 1F AEGIS Fleet Readiness
All matters related to AEGIS modernization and baseline upgrades within the fleet.
CAPT Andrew (Drew) Rivas - major program manager for IWS 1F
IWS 4.0: International Programs & Foreign Military Sales (FMS) Program
Cristin Clague - Deputy Major Program Manager
Jan Grube - Director, International Engagement at PEO IWS 4.0
Procures and supports integrated combat systems and combat system elements for our international partners. Coordinates International initiatives and technology transfer policies.
PEO IWS 80 - Atalanta Integrated Combat Systems
Elizabeth Major - Program Manager IWS 80, Atalanta Combat Systems
Tom Diotte - Deputy Principal Assistant Program Manager IWS 80
Brian Langley - Baseline Manager, Integrated Warfare Systems, iWS 80
Gary Perkins - Director, IWS 80 Capability Directorate
Joseph Gunta - IWS 80 Principal Assistant Program Manager
Develops, certifies, tests, and manages the Combat Management Systems for FREEDOM and INDEPENDENCE variant LCS and SSDS platforms. Developing the Lethality and Survivability upgrade for LCS, the Integrated Combat System for Unmanned Surface Vessels, and

Navy/Marine Corps C2 Afloat systems. Fleet Liaison for LCS, CVN, LHA/D, LPD, LSD platforms and responsible for all matters related to in-service readiness, sustainment, and improving capability and maintenance within the Fleet.

IWS 9.0: ZUMWALT DDG-1000 Integrated Combat System Program

CAPT Timothy Shanley - Program Manager IWS 9 Zumwalt Combat System

CMDR Damian Summers-Oslebo - deputy technical director for the Zumwalt Combat System Procures, Integrates, Tests, and Deploys the Total Ship Computing Environment and Integrated Combat System on DDG1000 Class Ships.DDG-1000, LCS, USCG, PC

IWS X, Integrated Combat Systems

CAPT *Brian Phillips - Program Manager IWS X, Integrated Combat Systems*

Jason Hunter - technical leader in Navy's new Integrated Combat System (ICS) in IWS X.

Gerald (Jerry) Bodmer - Program Director

PEO IWS Red Sea Cell

CAPT *Leroy Mitchell* - Director PEO IWS Red Sea Cell

Direct Reporting Manger (DRPM) Project Overmatch

Navy's contribution to CJADC2 -Combined Joint All-Domain Command and Control designed to connect manned and unmanned platforms, sensors, weapons, commanders, and other warfighting functions into a maritime joint tactical network

COL Craig Clarkson – program manager Project Overmatch

Phong Le – Overmatch Principal product manger

David Flowers - Overmatch International Lead

Shayna Bond - Overmatch International Program Deputy

Eric Donley - Overmatch Assistant Program Manager - Contracts / Foreign Disclosure Representative

Project Dynamis

Marine Corps' service-level command-and-control integration and modernization initiative

COL Arlon Smith - Director of Project Dynamis

Assured C2 - a common data fabric, decentralized mesh networking, and the integration of command-and-control of autonomous systems

Battlespace Awareness - AI-enabled battle management C2 for all-domain awareness, ISR/counter-ISR, targeting

C-C5ISRT - counter adversary C2, awareness, and targeting through EW, spoofing and jamming

Direct Reporting Program Manager - Long Range Naval Fires Office / LRNFO

Long Range Naval Fires mission-system integration piece

Jeanine E. Corzine - Director, Long Range Naval Fires

PEO for Manpower, Logistics & Business Solutions (PEO MLB)

Christine Rodriguez - PEO Manpower, Logistics & Business Solutions (PEO MLB)

Mr. Sam Hanaki, SES *Executive Director, (PEO MLB)*

Mary Thoms - Director, Manpower, Logistics & Business Solutions (PEO MLB)

David Pinion -chief of staff navy PEO MLB

Robert Thomas - Acting Technical Director PEO MLB
A portfolio of programs delivers defense business IT solutions to support the administrative and operational needs of Sailors, Marines and a civilian workforce. Overview here.

Ready Relevant Learning (RRL)
David Kemp – Director Ready Relevant Learning (RRL)
Modernizes how Navy trains its Sailors

Marine Corps Logistics Integrated Info Solutions (LI2S-MC)
Peggy Toth- Program Manager Marine Corps Logistics Integrated Info Solutions (LI2S-MC)
Delivers and sustains logistics IT solutions to enable USMC logistics operations.

Marine Corps Manpower IT Systems Modernization (MITSM)
Modernizes the Marine Corps legacy manpower applications and develops new ones
COL Matthew Beck - Director Marine Corps Manpower IT Systems Modernization (MITSM)
Jason Anderson - Technical Director, Manpower IT Systems Modernization (MITSM)
Noelle Shott - Modernization Lead, Manpower IT Systems Modernization (MITSM)

MCRISS (Marine Corps Recruiting Information Support System)
official information system and mobile data capture tool used by the Marine Corps Recruiting Command

Direct Reporting Program Manager DRPM MILE — Manpower, IT, Logistics, ERP

CAPT Andrew S. Gibbons - DRPM MILE

Logistics IT Services (LOG IT) PMW 200
Cmdr. Evan B. Williams Program Manager (LOG IT)
Modernizes more than 200 legacy Navy LOG IT systems

NAVY ERP Financial IT Services
Mike Simon - Program manager NAVY ERP Financial IT Services
Chris Hills - Deputy Program manager NAVY ERP Financial IT Services
Business-critical financial, time and attendance & supply chain management solutions

MYNAVY HR IT Solutions PMW 240
CAPT Chris Gahl - Program Manager, MYNAVY HR IT Solutions
Kirstin Riesbeck - director of MyNavy HR Personnel Systems Management

Supports transformation and modernization of the Navy's human resources IT

Naval Applications and Business Services (NABS)
Christine Lamer - Program Manager Naval Applications and Business Services (NABS)
David Parker, Senior acquisition manager, Naval Applications and Business Services (NABS)
Delivers enterprise business applications and services

Minotaur program

Minotaur mission-system integration from the P-8 / maritime patrol world
CAPT Erik Thomas - PMA-290 program manager

Portfolio Acquisition Executive (PAE) Aviation

VADM John Dougherty IV - Portfolio Acquisition Executive (PAE) Aviation
Robert Kimble, SES - PAE Aviation Executive Director

PAE(A) has three deputy PAEs:

- Carrier Strike: RADM Joseph Hornbuckle
- Marine Corps Aviation: MG David Walsh
- Maritime Intelligence, Surveillance and Reconnaissance (ISR) and Nuclear Command, Control and Communications (NC3): RADM Anthony (Tony) Rossi

PAE(A) also oversees capability development and integration, comprising Mission Engineering, the Rapid Capability Cell and Disruptive Technology Development.
PAE(A)'s Rapid Capability Cell, closely linked to the Department of the Navy's Rapid Capabilities Office, will focus on identifying opportunities to adopt commercial technology quickly, conduct expedited prototyping and accelerate fielding when urgent operational needs arise.

Note that the PMA assignments are tentative and many are likely to change

Carrier Strike

RADM Joseph B. Hornbuckle - Deputy Portfolio Acquisition Executive
Emy (Ibrahim) Berger - Director, Tactical Aircraft Programs

PMA-205: Naval Aviation Training Systems and Ranges

CAPT Jonathan S. Schiffelbein - Program Manager
William Large - Under Sea Warfare Training Ranges (USWTR) Integrated Product Team Lead
Multi-Station Disorientation Demonstrator (MSDD)
Normobaric Hypoxia Trainer (NHT)
Parachute Overwater Survival Trainer (POST)
Helicopter Rescue Hoist
Night Imaging Threat Evaluation (NITE) Lab
Modular Egress Training Simulator (METS) Trainer

PMA-209: Air Combat Electronics Program Office

CAPT Rob Smith – Program Manager, Air Combat Electronics Program Office (PMA-209)
Jaimie Grubb - Deputy Program Manager for NAVAIR PMA-209/Air Combat Electronics
Edward O'Shea - Program manager, ARC-210 Radio Production and Logistics Deputy Integrated Product Team Lead (D-IPTL):
Jordan Schmalz - Program Manager of Logistics at PMA209
Tactical Aircraft Moving Map Capability (TAMMAC)
Sensors Low Probability of Intercept Altimeter (LPIA)
Collision Avoidance Solutions (CAS)
Commons Systems Integration Lab (CSIL)
Communication, Navigation, Surveillance/Air Traffic Management (CNS/ATM)

Avionics Architecture Team (AAT)
Jon Drof - Avionics Architecture Team Lead and Open Architecture Functional Lead
Jared Givens - Architecture Team Lead Engineer, NAVAIR PMA-209 Avionics
Sally Bixby - Open Architecture Communications, NAVAIR PMA-209 Avionics
Common Mission Computing and Displays (CMCD)
Marine Air-Ground Task Force (MAGTF) Agile Network Gateway Link (MANGL)
AN/ARC-210(V) Radio Communications System
Air Combat Electronics PMA-209

PMA-272: Advanced Tactical Aircraft Protection Systems Program Office

COL Russell Strange - Program Manager, Advanced Tactical Aircraft Protection Systems Program
Integrated Defensive Electronic Countermeasures (IDECM)

PMA-273 Naval Undergraduate Flight Training Systems Program Office

CAPT Duane Whitmer - Program Manager PMA-273
CDR Brad Pennington, PMP - Rotary IPT Lead, PMA-273
Mikey Phillips - Product Support Manager (PSM) PMA-273

PMA-213: Air Traffic Management Systems Program Office

CAPT Walter Massenburg - Program Manager - Air Traffic Management Systems PMA-213
CMDR Ian Lilyquist - Deputy Program Manager for Combat Identification PMA-213
James Wojciechowski - Deputy Program Manager - PMA-213

PMA 231: E-2/C-2 Airborne Command and Control Systems Program Office

CAPT Guillermo I. Carrillo - Program Manager
Tim Naugle - Deputy Program Manager for Advanced Development
Yacoub Elayyadi - Deputy Assistant Program Manager Logistics E-2C/D PMA-231
Brian Buckalew - Foreign Military Sales French APML PMA-231

PMA-251: Aircraft Launch and Recovery Equipment Program Office

CAPT Michael P. Kline - Program Manager, Aircraft Launch and Recovery Equipment Program
Jenna Carrington - Program manager EMALS/AAG Program Manager
Tim Held - EMALS/AAG Ship Integration Program Manager

PMA 265: F/A-18 and EA-18G Program Office

CAPT Michael Burks - Program Manager PMA 265

PMA 299: H-60 Helicopter program office

CAPT Will Hargreaves - Program Manager, H-60 Helicopter program
Joshua Deuley - Program Manager
CAPT Nicholas Mulcahey - Assistant program manager, Logistics PMA-299

PMA-268: Unmanned Carrier Aviation

CAPT Daniel Fucito - Program Manager, Unmanned Carrier Aviation PMA-268
Unmanned Carrier Aviation
Joseph Nedeau - Program Manager MQ-25 Stingray unmanned air system
- Unmanned Carrier Aviation Mission Control System (UMCS)

Ken Stanka - Lead Engineer Architecture, Standards and Interfaces for MQ-25 at PMA-268

PMA 234: Airborne Electronic Attack Systems

CAPT David Rueter - Program Manager, Airborne Electronic Attack Systems (PMA-234)
Next Generation Jammer
ALQ-231 Intrepid Tiger Pod

PMA-226: Adversary and Specialized Aircraft Program Office

CAPT Jason Pettit - Program Manager
F-16 Fighting Falcon (Viper)
F-5 Tiger II
NU-1B Otter / U-6A Beaver
UH-72 Lakota / TH-67 Creek
X-26A Frigate Glider
T-38 Talon
Contracted Air Services (CAS)
Adversary and Specialized Aircraft

PMA-202: Naval Aircrew Systems Program Office

CAPT Joseph Kamara – program manager PMA 202
CDR Joseph Brewen - Aircrew Systems Lead PMA 202

PMA-260: Common Aviation Support Equipment Program Office

CAPT James Bailey- Program Manager, Aviation Common Support Equipment PMA-260
Air Intercept Missile (AIM)-7 Sparrow
AIM-9X Sidewinder
AIM-9M Sidewinder
AMRAAM

PMA-230: F/A-XX/NGAD (Next Generation Air Dominance)

CAPT Scott ("Beav") Johnson - Program Manager PMA-230
Brett Wilcox - Deputy Program Manager - Next Generation Air Dominance (PMA-230)

Marine Corps Aviation

MG David C. Walsh - Deputy Portfolio Acquisition Executive (Aviation) Marine Corps Aviation.
Elizabeth (Beth) Witt - Director, PEO(A) Programs
LTC Nathaniel L. Ross -
COL Scott Shadforth - Director of the Expeditionary and Maritime Aviation - Advanced Development Team (XMA-ADT)

PMA-261: H-53 Heavy Lift Helicopters Program

COL Joshua Wort - Program Manager, H-53 Helicopters Program
CH-53K King Stallion
The CH-53K transports Marines, heavy equipment and supplies during ship-to-shore movement
MH-53E Sea Dragon
primary missions; Airborne Mine Countermeasures (AMCM) and Navy heavy lift/Vertical Onboard Delivery (VOD).

PMA 275: V-22 Joint Program Office

COL Robert Hurst - Program Manager, V-22 Joint Program PMA 275

PMA 276: Light/Attack Helicopter Program

COL Jason T. Duke - program manager H-1 Light/Attack Helicopter Program Office
Jason Barnidge - Capability & Combat Relevance Deputy Light/Attack Helicopter Program (PMA 276)

PMA 207: Tactical Airlift Program

COL Doug Lee - Program Manager, Tactical Airlift Program Office
Mark Fondren - PMA-207 Medium Lift Integrated Product Team Lead
Pedro Besinaiz III - Deputy Assistant Program Manager, Logistics C40A/Boeing 737 PMA-207

PMA-274: Presidential Helicopters Program Office

Programs include: VH-92A Patriot, VH-3D, VH-60N
COL Erica Mantz - Program Manager PMA-274
Lisa Banta - Training Integrated Product Team Lead

PMA 257: AV-8B Harrier Program Office

CAPT Jason Pettitt - Program Manager, PMA 257
Samuel Hotz - Principal Deputy Program Manager, PMA 257

Maritime Intelligence, Surveillance and Reconnaissance (ISR) and Nuclear Command, Control and Communications (NC3)

RADM Anthony (Tony) Rossi - Deputy Portfolio Acquisition Executive Aviation for Maritime ISR and Nuclear Command, Control and Communications (DPAE A-MNC3)

PMA-290: Maritime Patrol and Reconnaissance Aircraft Program Office

CAPT Erik Thomas - program manager Maritime Patrol and Reconnaissance Aircraft
COL Kate Fleeger - Naval Aviation Industrial Base Lead and NAVAIR Vice Commander at PAE Aviation

PMA-262: Persistent Maritime Unmanned Aircraft Systems

CAPT Pat Murphy - Program Manager PMA 262

- *MQ-4C Triton*

PMA 266: Navy/Marine Corps Multi-mission Tactical Unmanned Air Systems

COL Leigh Irwin - Program Manager, Multi-mission Tactical Unmanned Air Systems
Programs include:
Sonobuoys
Air launched, expendable, sensors designed to relay underwater sounds associated with ships and submarines to remote processors (AN/SSQ-36, AN/SSQ-53, AN/SSQ-62, AN/SSQ-101, and AN/SSQ-125); currently support the MH-60R and P-8A platforms
Multi-Static Active Coherent (MAC)
Active acoustic search system (SSQ-125) ASW mission set; planned MAC Enhancements (MAC-E).
Airborne ASW Intelligence (AAI)

Supports Fleet ASW intelligence collection efforts and conducts quick turnaround of threat unit analysis for tactical exploitation; rapid development and insertion of advanced technology into airborne ASW.
Advanced Development
Identifies and pursues the right Air ASW capability for the highest priority ASW gaps.
MQ-9A Reaper

PMA-263: Navy and Marine Small Tactical Unmanned Air Systems
Gregg Skinner - small UAS program manager PMA-263 STUAS
Tom Matthews - deputy small UAS program manager PMA-263
Unmanned Logistics Systems - Air
Family of Small Unmanned Aircraft Systems
UAS Payloads
Capability Development - UAS Payloads
Maya Hoagland - Program Manager Capability Development - UAS Payloads
PMA 271: Airborne Strategic Command, Control and Communications Program Office
CAPT Roger A. Davis - Major Program Manager, Airborne Strategic Command, Control and Communications William McCready - Deputy Program Manager E-6B Mercury PMA 271
Carin Tullos - deputy program manager for the E-XX Take Charge and Move Out (TACAMO) Recapitalization Program PMA 271
CAPT Courtney Stalter - E-130J Integrated Product Team Lead
CDR Rebecca Anderson - Assistant Program Manager for Logistics PMA 271
CDR Jeffrey Desmond - E-6B mission communications systems lead PMA 271
PMA 264: Air Anti-Submarine Warfare Systems Program
CAPT Greg Hinkle - Program Manager, Air Anti-Submarine Warfare Systems Program
PMA-298: NAVAIR: Mission Integration and Special Projects Office
CAPT Brian (“Chachi”) Arena - Program Manger

Portfolio Acquisition Executive (PAE) Industrial Operations

RADM Todd Weeks - Portfolio Acquisition Executive (PAE) Industrial Operations

The organizations and components that moved under PAE Industrial Operations include:

The Four Public U.S. Naval Shipyards

All public shipyards responsible for the depot-level maintenance, refueling, and complex repair of the Navy's nuclear-powered submarines and aircraft carriers were placed under PAE IO's direct authority:

- **Norfolk Naval Shipyard, Portsmouth, Virginia**

RDML Kavon Hakimzadeh - Commander, Norfolk Naval Shipyard

- **Pearl Harbor Naval Shipyard and Intermediate Maintenance Facility, Honolulu, Hawaii**
- **Portsmouth Naval Shipyard, Kittery, Maine**
- **Puget Sound Naval Shipyard and Intermediate Maintenance Facility, Bremerton, Washington**

Navy Regional Maintenance Centers (RMCs)

The command absorbs control of all Navy Regional Maintenance Centers, which oversee surface ship maintenance, modernization, and emergent repairs globally. This includes major hubs such as:

- **Mid-Atlantic Regional Maintenance Center (MARMC)**
- **Southwest Regional Maintenance Center (SWRMC)**
- **Southeast Regional Maintenance Center (SERMC)**
- **Forward Deployed Regional Maintenance Center (FDRMC)**

NAVSEA's Industrial Operations Directorate

The overarching Naval Sea Systems Command (NAVSEA) Industrial Operations Directorate was moved into this portfolio. This transfer unifies waterfront execution with upper-level industrial policy, resource allocation, and workforce planning.

Shipyard Infrastructure Optimization Program (SIOP)

Because PAE Industrial Operations holds accountability over the yards and their long-term production capacity, the execution and equipment procurement under the multi-billion-dollar Shipyard Infrastructure Optimization Program (SIOP) aligns under this office to modernize the physical infrastructure of the public yards.

Portfolio Acquisition Executive (PAE) Robotics and Autonomous Systems (RAS)

Note that the assignments are tentative and many are likely to change

Migrated Program Executive Offices (PEOs)

- PEO Unmanned Aviation and Strike Weapons (PEO U&W): Handed over its tactical uncrewed aerial systems (UAS), including carrier-based and small-deck drone portfolios.
- PEO Undersea Warfare Systems (PEO UWS): Relinquished its Unmanned Underwater Vehicle (UUV) acquisitions, migrating platforms ranging from small, man-portable UUVs to Extra Large UUVs (XLUUVs).
- PEO Integrated Warfare Systems (PEO IWS): Transferred command and control, sensor payloads, and targeting autonomy software integration.
- PEO Command, Control, Communications, Computers, and Intelligence (PEO C4I): Migrated uncrewed communication architectures and data-link infrastructure into the PAE RAS common standard.
- Marine Corps Systems Command (MCSC): Ground robotic systems and localized small-unit tactical surveillance drones utilized by the Marines were absorbed into the unified office.

PAE RAS restructured these assets into six capability-focused Project Management Offices:

1. Undersea PMO: Absorbing the UUV portfolios from PMS 406
2. Surface Craft PMO: Absorbing parts of PMS 406 and PMS 501
3. Aircraft PMO (AIR PMO): absorbing PMA-263 and PMA-266
4. Ground PMO: Absorbing Marine Corps UGV pipelines)
5. Sensors and Payloads PMO: Modular combat systems, containerized mission packages
6. Enablers PMO: Overarching autonomy software frameworks.

To govern this shift, the Department of the Navy also stood up a Deputy Assistant Secretary of the Navy for Robotic and Autonomous Systems, which sets the overarching civilian policy for the migrated programs.

Christopher Miller, SES - portfolio acquisition executive for robotics and autonomous systems
Nic Bergeron, SES - Deputy PAE robotics and autonomous systems
CAPT Andrew J. Privette - Chief Technology Officer, PAE robotics and autonomous systems
CAPT JJ Murawski - Chief of Staff PAE Robotic and Autonomous Systems
Eric Bandstra - Deputy Program Manager Undersea Robotic and Autonomous Systems
CAPT Thomas Deeter - PAE RAS C-UxS (Counter-Unmanned Systems) Mission Manager
Scott Yamada - Mission Manager, PAE RAS
CDR Bill Golden - Warfighterer Adoption, PAE RAS
Michael Grass - Chief, Rapid Capabilities Cell Lead, PAE RAS
Ryan Moore - Major Program Manager PAE RAS Critical Mission Enablers (CME) & Deputy Major Program Manager PAE MS Integrated Combat System (ICS)

Undersea

PMS 406: Unmanned Maritime Systems Program

CAPT Matthew Lewis - program manager of the Unmanned Maritime Systems
Joel MacRitchie – Deputy Program Manager Unmanned Maritime Systems Program
Alex Askari - Principal Assistant Program Manager
Alison Neary - Assistant Program Manager at PAE RAS
David Radell - Branch Head, Undersea Asymmetric Systems, Team Submarine (TEAM SUB)
unmanned Maritime systems, undersea and unmanned systems contracts division
Programs
Project Overlord Unmanned Surface Vehicles (USVs)
Orca xtra Large Unmanned Undersea Vehicle (XLUUV) (this program is proposed to be canceled)
Razorback Medium Unmanned Undersea Vehicle (XLUUV) MUUV
John Lourenco - Principal Assistant Program Manager for USVs, Unmanned Maritime Systems (PMS 406)
PMS 501 (Littoral Combat Ship): Handed over its localized, offboard autonomous mine-countermeasure and scouting drone projects.
PMS 317 & PMS 377 (Amphibious Warfare / Assault Craft): Relinquished projects tied to autonomous ship-to-shore connectors and uncrewed landing craft development.

Surface Craft

Marjan Ahmed - Deputy Major Program Manager, Unmanned Surface Programs

Unmanned Aviation

Olivia Douglass - Integrated Product Team, Family of Small Unmanned Aircraft Systems (FoSUAS)
PMA-228 Future Advanced Capability (FAC)
 managing and developing Collaborative Combat Aircraft (CCA)
CAPT Dean Farmer - Future Advanced Capability (FAC) Program Manager PMA-228
PMA-266 Multi-Mission Tactical UAS
Tactical vertical take-off and rotary drone lines, including legacy programs like the MQ-8 Fire Scout.
LTC Eric Eastman - Acquisition Officer PMA-266
PMA-263 - Small Tactical UAS
Migrated all organic, small-unit surveillance drones (like the ScanEagle and Blackjack) used for localized fleet and expeditionary reconnaissance.

Ground

Sensors and Payloads

CAPT Sam “Hershey” Hallock - Major Program Manager, Sensors and Payloads, PAE RAS
Ryan Draves - Deputy Program Manager (DPM) for Sensors and Payloads

PM Ammunition / PM Fires (Marine Corps Systems Command): Shifted all early-stage tactical loitering munitions, swarming small-unit strike drone projects, and ground robotics.

PMS 420 (LCS Mission Modules): Transferred the software, remote operational architectures, and sensor payloads meant for uncrewed MCM (Mine Countermeasures) modules.

What Didn't Move?
The following remain under their traditional aviation PEOs
PMA-268: Retained the carrier-based MQ-25 Stingray aerial refueling drone portfolio.
PMA-262: Retained the massive persistent maritime intelligence MQ-4C Triton drone portfolio.

Portfolio Acquisition Executive (PAE) Strategic Systems

Responsible for the development, acquisition, and life-cycle support of the Trident strategic weapons system.

- Develop the COLUMBIA and UK DREADNOUGHT Strategic Weapons System and advanced weapon capabilities in the TRIDENT II D5LE2 missile and W93/Mk7 warhead and reentry body.
- Sustain the D5/D5LE Strategic Weapons System and ensure Nuclear Weapons Surety on the OHIO Class SSBN.
- Develop hypersonic boost-glide missile system - Conventional Prompt Strike (CPS).

VADM Douglas (Doug) L. Williams - Portfolio Acquisition Executive (PAE) Strategic Systems
CAPT Charles McLenithan - Deputy Director & Chief of Staff, Strategic Systems
Dr. David Shaw (ST) - Chief Engineer for Nuclear-armed Sea-Launched Cruise Missile, PAE Strategic Systems Programs
Kelly K. Lee, SES - Executive Director, Strategic Systems Plans and Programs
Tracy Arnold-Berrios, SES - Technical Director, PAE Strategic Systems
Nick Wilkoff, SES - Strategic Deterrence Weapons Capabilities and Infrastructure Officer, PAE Strategic Systems Programs
Barry Willhite (ST) - Chief Engineer for Flight Systems, PAE Strategic Systems Programs
Michael Guidotti (ST) - Chief Engineer for Shipboard Systems, PAE Strategic Systems Programs
David Macht, SES - Director, Mission Support, PAE Strategic Systems Programs
Geoffrey Bryce, SES - Chief Deterrence Technology Officer, PAE Strategic Systems Programs
Kevin Talley, SES - Comptroller, Strategic Systems Programs
James D. Kern, SES - Chief Engineer, Strategic Systems Programs
CAPT Vance Scott - Fleet Operations, Training, and Evaluation, Strategic Systems Programs

Regional Strike Systems

RDML Michael S. Richman - Deputy Director, Regional Strike Systems, PAE Strategic Systems Programs
conventional/regional strike portfolio (Conventional Prompt Strike (CPS) and nuclear – armed sea-launched cruise missile (SLCM - N), distinct from the traditional strategic-deterrence (SLBM) line

Strategic Systems: Conventional Prompt Strike (CPS)

CAPT Gene Severtson - Major Program Manager, Conventional Prompt Strike, PAE Strategic Systems Programs
Aaron Woolsey - Principal Assistant Program Manager
Dr. Vanessa Gentzen - Technical Director and Chief Engineer, Conventional Prompt Strike

Homeland (Strategic) Deterrence

??- Deputy PAE for Homeland (Strategic) Deterrence
the SLBM/Trident D5LE/D5LE2/W93 line
Programs

Trident II D5 Life Extension 2 (D5LE2) weapon system
W93/Mk7 warhead development program
Strategic Systems: Program Management Office (PMO)
CMDR Todd Williamson - commanding officer

Strategic Systems: Small Business Office

Locations

- Strategic Weapons Facility, Pacific (SWFPAC) Naval Base Kitsap-Bangor Silverdale, Washington
    - assembles and deploys Trident II D5 missiles aboard Fleet Ballistic Missile submarines (SSBNs)
- PAE SSP Detachment U.S. Strategic Command [Stratcom) Offutt Air Force Base Omaha, Nebraska
- Program Management Office, Pae Strategic Systems Programs, Shipboard Systems (Sps) Pittsfield, Massachusetts
- PAE SSP Detachment United Kingdom Bristol/Abbeywood, Uk
- PAE SSP Shipboard Systems Detachment Mitchel Field, New York
- PAE SSP Headquarters SPHQ Washington Navy Yard, Dc
- Strategic Weapons Facility, Atlantic (SWFLANT) Naval Submarine Base Kings Bay, Georgia
    - CAPT Gregory Price - Commander, SWFLANT
    - assembles and deploys Trident II D5 missiles aboard Fleet Ballistic Missile submarines (SSBNs)
- PAE SSP Flight Systems Detachment Titusville. Florida
- Naval Ordnance Test Unit (NOTU) Cape Canaveral Space Force Station, Florida
  CMDR Brian Purvis - executive officer of NOTU
- Program Management Office, PAE Strategic Systems Programs Flight Systems (Spf)
- Littleton, Colorado
- PAE SSP Shipboard Systems Detachment Anaheim, California
- PAE SSP Flight Systems Detachment Magna, Utah
    - Trident II D5 rocket motors
- PAE SSP Flight Systems Detachment Sunnyvale, California

Next Generation Undersea Security Initiative (NG-USI)

Naval Supply Systems Command (NAVSUP)

RADM Kristin Acquavella - Commander, Chief of Nava; Supply Corps
RDML Kevin M. Corcoran - Deputy Commander, Naval Supply Systems Command
Karen Fenstermacher, SES - Vice Commander, Naval Supply Systems Command
Erik Naley, SES - Asst Commander Financial Management, Naval Supply Systems Command
Lisa A. Sandy, SES - Asst Commander Contracting Management, Naval Supply Systems Command
Kyle Andrew Bryan, SES - Assistant Commander Supply Chain Performance and Integration, Naval Supply Systems Command
Keith Dunn, SES - Counsel, Naval Supply Systems Command
John A. Courtney, SES - Deputy Commander, Aviation Weapon Systems Support, Naval Supply Systems Command
Robert J. Bianchi, SES - Chief Executive Officer, Navy Exchange Service Command

NAVSUP Weapon Systems Support

RDML Michael A. York - Commander, Naval Supply Systems Command Weapon Systems Support

NAVSUP Business Systems Center

Navy Exchange Service Command

NAVSUP FLC Bahrain

NAVSUP FLC Jacksonville

NAVSUP FLC Norfolk

NAVSUP FLC Pearl Harbor

NAVSUP FLC Puget Sound

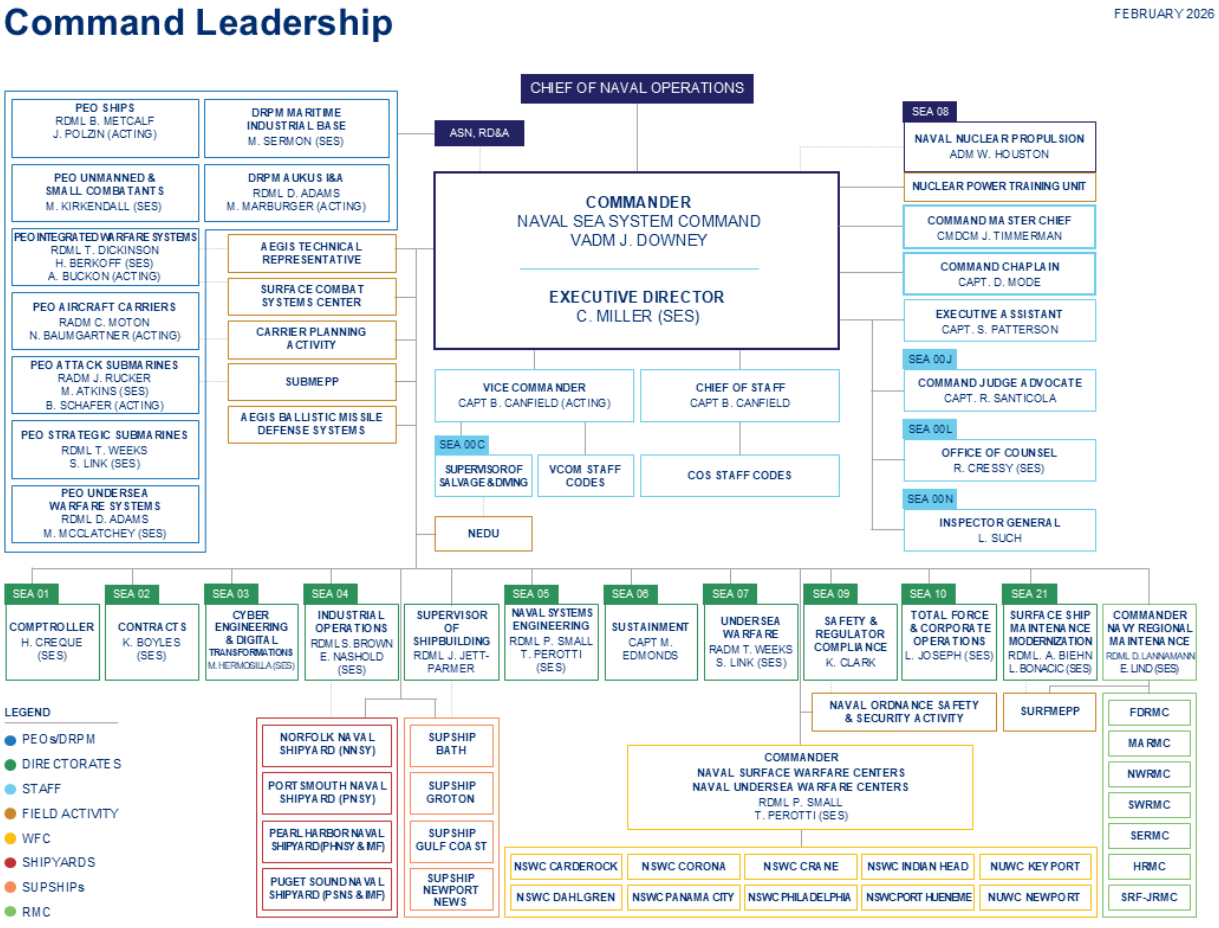
NAVSUP FLC San Diego

NAVSUP FLC Sigonella

NAVSUP FLC Yokosuka

Naval Sea Systems Command NAVSEA

RADM Peter (Pete) D. Small - Acting Commander, Chief Engineer, NAVSEA Deputy Commander for Naval Systems NAVSEA
RDML Jonathan J. Jett-Parmer, PE - Vice Commander, Naval Sea Systems Command
Christopher (Chris) Miller, SES - Executive Director, NAVSEA
CAPT Burt J. Canfield - Chief of Staff, Naval Sea Systems Command
Manuel N. Hermosilla, SES - Deputy Commander for Cyber Engineering, NAVSEA
Mike Kilbane - Procuring Contracting Officer at Naval Sea Systems Command (NAVSEA)
Scott S. Anderson, SES - Director, Shipbuilding Contracts Division (SEA 022)
Maria Bauer, SES - Director, Surface Systems Contracts Division NAVSEA
Amanda Donegan - Congressional & Public Affairs - NAVSEA
Henry O. Creque, SES - Deputy Commander/Comptroller (SEA01)



Industrial Operations (NAVSEA 04)

NAVSEA 04 directorate functions are being transitioned into a new department called Portfolio Acquisition Executive for Industrial Operations (PAE IO
Elizabeth Nashold - Executive Director for Industrial Operations

Supervisor Of Shipbuilding, Conversion And Repair

RADM Jonathan J. Jett-Parmer, PE - Deputy Commander, Supervisor of Shipbuilding, Conversion and Repair. Naval Sea Systems Command

SUPSHIP Bath, Maine

SUPSHIP Groton, Connecticut

SUPSHIP Gulf Coast, Mississippi

SUPSHIP Newport News, Virginia

Naval Shipyards - Moved to PAE Industrial Operations

SEA 10 Total Force & Corporate Operations

Ms. Leslie Joseph, SES - Deputy Commander, (SEA 10)

Engineering Directorate (SEA 05)

Tom Perotti - executive director and deputy chief engineer of NAVSEA engineering directorate and executive director of the NAVSEA Warfare Centers
John Vlattas - Deputy Director (NAVSEA 05PAS), Signature Superiority
Douglas Vaughters - Director,Aircraft Carrier Design and Systems Engineering

Undersea Warfare (SEA 07)

Matthew Matteson, CM - Assistant Program Manager for Undersea Warfare / Chief Technology Officer NAVSEA

NAVSEA Warfare Centers

NSWC Naval Surface Warfare Center Carderock

Ship Design and Engineering, ~2,000 people
CAPT Christopher K. Matassa - Commanding Officer, NSWC Carderock Division
Kate Terwilliger - Acting NSWC Carderock Division Technical Director
Garry Shields - Director of the Disruptive Technologies Laboratory (DTL) at NAVSEA Carderock
John Phillips PhD, PE - Senior Scientific and Technical Manager (SSTM) - Director of USVs
Naval Architecture and Engineering Department
Signatures Department
Platform Integrity Department
John Barkyoumb - Director of University Engagement, Naval Surface Warfare Center, Carderock
Christopher Hovanec- Senior Scientific Technical Manager (SSTM), Principal for Naval Alloys & Materials
Srikanth Raghavan - Director of Science and Technology, NSWC Carderock Division

NSWC Naval Surface Warfare Center Corona

Analytics and Data Driven Performance Assessments

Measurement Science and Engineering Department
Navy Metrology and Calibration (METCAL) Program
Dr Subrata Sanyal - METCAL Chief Scientist, Navy Metrology and Calibration (METCAL) Program
Acquisition and Readiness Assessment (AR) Department
Range Systems Engineering Department

NSWC Naval Surface Warfare Center Crane

Electromagnetic Warfare, Expeditionary Warfare Systems and Strategic Systems Components
~5,000 people
CAPT Rex Boonyobhas - Commanding Officer, NSWC Crane Division
Dr. Angela D. Lewis, SES - Technical Director, NSWC Crane
Dr. Kyle Werner (SSTM) - Deputy Technical Director, NSWC Crane
Alyssa (Neidigh) Robertson - Defense Innovation Unit - Midwest OnRamp Hub Operations Director / NSWC Crane Division Liaison to DIU
Strategic Missions
Electromagnetic Warfare
Mr. Andrew Martin - chief strategist for Spectrum Warfare Systems, NSWC Crane
Roger Becker - Deputy Department Director, Spectrum Warfare Department
Dr. James Stewart - Distinguished Scientist, Disruptive Electromagnetic Spectrum, NSWC Crane
Jaime Galvan - Chief Scientist for Maritime Electronic Warfare, NSWC Crane
Stacey Mervyn - Distinguished Engineer, Electromagnetic Spectrum Operations Rapid Mission Integration, NSWC Crane
Expeditionary Warfare
Technical Capabilities
Laboratories, Research Facilities & Ranges
Dan Amon - Data Scientist, Naval Surface Warfare Center (NSWC Crane)
Dr. Andrew Christianson, SSTM - Distinguished Engineer, Cognitive EMSO Systems, NSWC Crane
Marissa Coblentz - JCMMEW Acting Technical Lead, Naval Surface Warfare Center, NSWC Crane
Robert “Ice” Gamberg - Military Technical and Strategic Advisor Fleet Experimentation Lead, Electromagnetic Spectrum Warfare Department, Lead for Silent Swarm

NSWC Naval Surface Warfare Center Dahlgren

Surface Ship Weapons System Development and Integration
CAPT Joe Oravec - Commanding Officer, NSWC Dahlgren Division
Shawna McCreary, SES - Technical Director, NSWC Dahlgren Division
Dr. Jason T. Drotar - Global Navigation Satellite Systems technical lead
Terry Foreman - principal engineer in Electromagnetic and Sensor Systems Department
NSWC Dahlgren Division Dam Neck
CMDR Savannah L. Gill - Commanding Officer, NSWCDD Dam Neck Activity
Karena Swisher - Director, NSWCDD Dam Neck Activity
Brenden Guthrie - group lead in the Threat Engineering branch (H36)

NSWC Naval Surface Warfare Center Indian Head

Energetics and explosive ordnance disposal (EOD) Technologies. development agent for underwater warheads and explosives

CAPT Stephen C. Duba - Commanding Officer, Indian Head Division
Darren Barnes - Acting Technical Director, Naval Surface Warfare Center Indian Head Division
Daniel Pines - Director, Warfighting Concepts NSWC IH/Munition Industrial Base Lead ASN RD&A

NUWC Naval Undersea Warfare Center Keyport

Sustaining Undersea Warfare Systems and Vehicles. Remote test facilities are located at Seneca Lake and Fisher's Island in New York, Dodge Pond, Connecticut, and Shipboard Electronics Systems Evaluation Facility (SESEF) sites in Rota, Spain; Norfolk, Virginia; Mayport, Florida; San Diego; Hawaii; Yokosuka, Japan; and Ediz Hook, Washington.
CAPT Brandon Monaghan - Commanding Officer, NUWC Division, Keyport
Mr. Jon Pentzer, SSTM - Acting Technical Director, NUWC, Keyport
CDR Christiana Burgos - Executive Officer, Naval Undersea Warfare Center Division, Keyport
David Coleman - Dept Manager Undersea systems and sustainment engineering
Aaron Darnton - Chief Technology Officer at Naval Undersea Warfare Center Division, Keyport
David Mortimore - senior technology advisor, Naval Undersea Warfare Center Division – Keyport

NUWC Naval Undersea Warfare Center Newport

Undersea, Subsea, and Seabed Warfare Weapons Systems Development and Integration
CAPT Kevin Behm - Commanding Officer, Naval Undersea Warfare Center, Division Newport
Jason Gomez - Chief Technology Officer, Program Manager, Undersea Weapon Department
Marie E. Bussiere - Technical Director, Division Newport
Victor Ricci - Principal Director for USW Innovation and Strategic Alliances
Daryian Rhysing - Engineer/Energy Manager
Jacob O'Donnell- Chief Technology Office
Michael P. Smith - Ranges, Engineering and Analysis Department
Sensors and Sonar Systems Department Code 15
Stephen C. Butler - Sensors and Sonar Systems Department
Dr. Thomas S. Ramotowski - Sensors and Sonar Systems Department
Lewis Shattuck - Digital Infrastructure lead/Advanced Manufacturing Maritime Industrial Base
Ahmed S. Zaki - Engineer Inertial Navigation Systems
Undersea Warfare Combat Systems Department Code 25
Christian R. Schumacher - Undersea Warfare Combat Systems Department
David M. Ellis - Undersea Warfare Combat Systems Department
Patrick B. Ryll - Undersea Warfare Combat Systems Department
Makia S. Powell - Undersea Warfare Combat Systems Department
Benjamin M. Drozdenko- Undersea Warfare Combat Systems Department
Steven A. Roodbeen - Undersea Warfare Combat Systems Department
Dylan R. Allhusen - Cyber/Software Engineer
Undersea Warfare Electromagnetic Systems Department Code 34
Christopher J. Morcom - Undersea Warfare Electromagnetic Systems Department
Nathaniel Couch - Undersea Warfare Electromagnetic Systems Department*Undersea Warfare Platforms and Payload Integration Department* Code 45
Brian K. Amaral - Undersea Warfare Platforms and Payload Integration Department

Jennifer R. Rizzo - Undersea Warfare Platforms and Payload Integration Department
Keith Wichowski - Undersea Warfare Platforms and Payload Integration Department
Daniel T. Savaria - Undersea Warfare Platforms and Payload Integration Department
Monica L. Blanchard - Undersea Warfare Platforms and Payload Integration Department
James M. LeBlanc - Undersea Warfare Platforms and Payload Integration Department
Zachary D. Sawyer - Undersea Warfare Platforms and Payload Integration Department
Matthew Colavita - Undersea Warfare Platforms and Payload Integration Department
Carlos Javier - Undersea Warfare Platforms and Payload Integration Department
Craig Tilton - Undersea Warfare Platforms and Payload Integration Department
Michael Forstmeier - Undersea Warfare Platforms and Payload Integration Department
James LeBlanc - Undersea Warfare Platforms and Payload Integration Department
Kelly Merlo - Undersea Warfare Platforms and Payload Integration Department
Chris Hixenbaugh - Undersea Warfare Platforms and Payload Integration Department
Virginia Payload Tube Facility

Ranges, Engineering and Analysis Department Code 70
Alexandra Carroll - Ranges, Engineering and Analysis Department
Stephanie L. Watwood - Ranges, Engineering and Analysis Department
Kaelyn M. Gamel - Ranges, Engineering and Analysis Department
Karin A. Dolan - Ranges, Engineering and Analysis Department
Ronald P. Morrissey - Ranges, Engineering and Analysis Department
Nancy A. DiMarzio - Ranges, Engineering and Analysis Department
Susan M. Jarvis - Ranges, Engineering and Analysis Department

Undersea Warfare Weapons, Vehicles and Defensive Systems Department Code 85
Jesse L. Belden - Research Scientist, Naval Undersea Warfare Center Newport
George Loubimov - Research Scientist, Naval Undersea Warfare Center Division Newport
David E. Yamartino - Undersea Warfare Weapons, Vehicles and Defensive Systems Department
Aren M. Hellum - Undersea Warfare Weapons, Vehicles and Defensive Systems Department
Dr. Peter M. Miklavčič - Undersea Warfare Weapons, Vehicles and Defensive Systems
Jessica B. Desrochers - Undersea Warfare Weapons, Vehicles and Defensive Systems
Eric Warner - Undersea Warfare Weapons, Vehicles and Defensive Systems

NSWC Panama City

Mine Warfare and Littoral Warfare Systems

NSWC Philadelphia

Surface and Undersea Machinery, Power, Controls, and Auxiliary Ship Systems
CAPT Ashley S. (Ash) Wright - Commanding Officer, NSWC Philadelphia
Nigel C. Thijs - Technical Director
CAPT Matthew Becker - Program Manager NSWCPD's Machinery Integration Test Facility Directorate
Dr. John V. Amy, Jr., SES - Senior Technologist
Theresa Vaites - technical program manager Magnetic and Acoustic Generation Next Unmanned Superconducting Sweep (MAGNUSS) Future Naval Capability program.
Graig Jolley - Principal Marine Engineer (PME) for the Next-Generation Guided-Missile Destroyer (DDG(x)) and Guided-Missile Battleship (BBG(x))

NSWC Port Hueneme

Integrated Logistics and Test and Evaluation for Surface Warfare Combat Systems
CAPT Anthony "Tony" Holmes - Commanding Officer,, Port Hueneme Division
CAPT Richard Duldulao - chief engineer, NSWC Port Hueneme

Mr. Jeffrey Koe, SES - Division Technical Director, Port Hueneme Division
Sonia Langley - unmanned program director
Troyce Usener - test director
Thomas Chavez - Combat systems project engineer, test director
Matthew Cole - ARMS project lead Naval Surface Warfare Center, Port Hueneme Division
Dan Byrd - manager of UnderwayReplenishment Test Site, NSWC Port Hueneme

NAVSEA has eight Program Executive Offices (PEOs) responsible for life-cycle management of their programs. PEOs report to the NAVSEA commander for planning and execution of in-service support, and to the Assistant Secretary of the Navy for Research, Development and Acquisition for acquisition matters

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Team Submarine

Direct Reporting Programs

Six of the DoW's acquisition programs; the Navy's Columbia SSBN, the Air Force Sentinel ICBM replacement, F-47 Fighter, Air Force One, B-21 Bomber, DoW-side Counter UAS programs, and the Space Force Golden Dome missile defense now report directly to Steve Feinberg, Deputy Secretary of War. While their organizations are still part of their respective service, these PEO CPE offices are now direct reports to the Deputy Secretary of War.

NAVSEA: PEO AUKUS Direct Reporting Program Office

RDML Douglas J. Adams - Director, AUKUS Integration and Acquisition Program/PEO Undersea Warfare Systems
Meganne Atkins - Executive Director/deputy program manager, AUKUS Integration and Acquisition Program
CAPT Kevin Moller - Director of SSN AUKUS Support
Dan Packer - Advisor for US Commander Submarine Forces on AUKUS

AUKUS Integration & Acquisition Office: The Australia, United Kingdom, and United States (AUKUS) partnership is a strategic endeavor that strengthens the three nation's national security and promotes peace and stability in the Indo-Pacific region. The AUKUS Integration and Acquisition (I&A) Program Office is responsible for executing the "Optimal Pathway" announced by the three nations' leaders to deliver conventionally armed, nuclear powered attack

submarines (SSNs) to the Royal Australian Navy at the earliest possible date while setting the highest nuclear stewardship standards.

NAVSEA: PEO Unmanned and Small Combatants (PEO USC)

Melissa Kirkendall - acting Program Executive Officer
Melissa L Kirkendall, SES - Executive Director
Dorothy Engelhardt – Director, Unmanned Systems

Design, development, build, maintenance and modernization of unmanned maritime systems, mine warfare systems and small surface combatants.

PEO (USC) comprises nine major program offices:

PMS 525: International Unmanned and Small Combatants Program
CAPT Eric Felder - Program Manager International Unmanned and Small Combatants
Charles Holman – Deputy Program Manager International Unmanned and Small Combatants Program
Christian Oakland - Combat System Upgrade Manager PMS 525
Alex Terhorst - Acquisition Management, Program analyst, PMS 525

Naval Nuclear Power Training Command

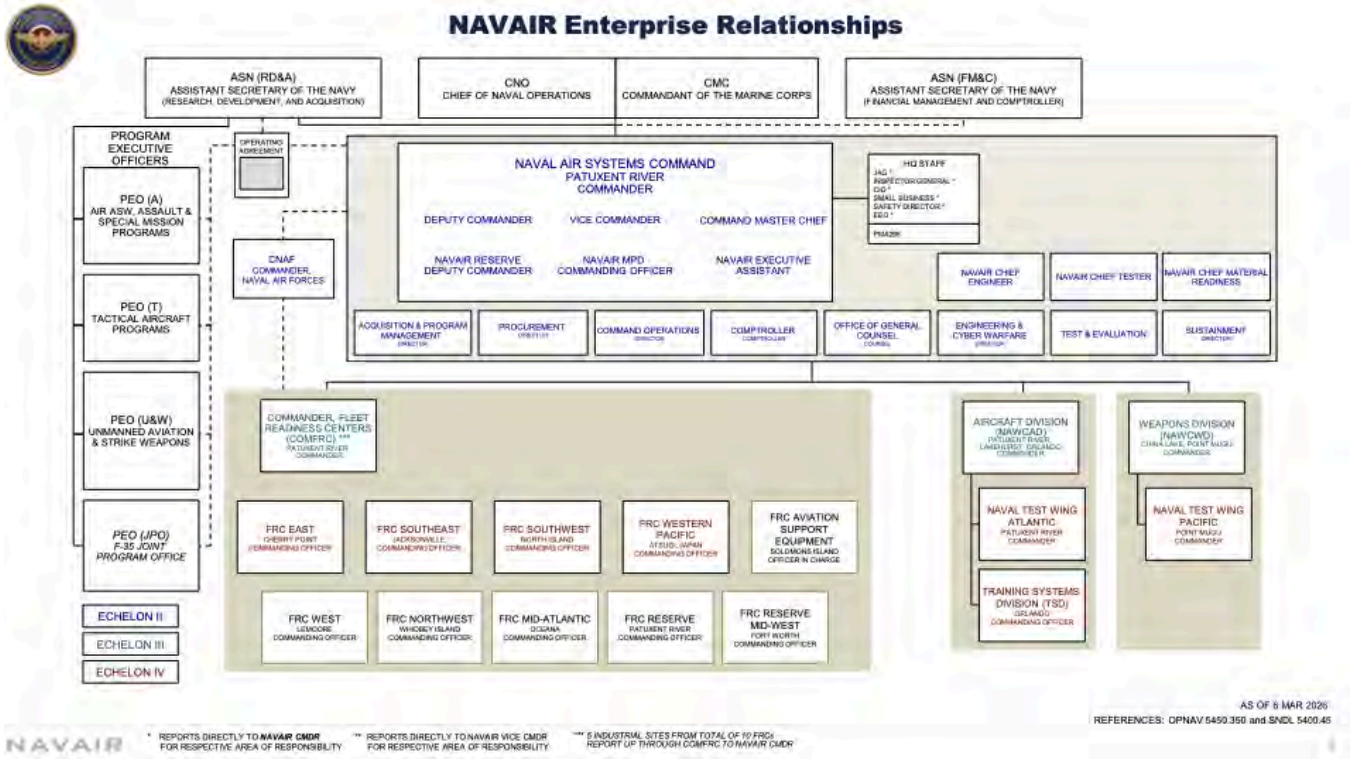
CAPT Jason D. Anderson - Commanding Officer, Naval Nuclear Power Training Command
CDR Dean R. Dobransky - Executive Officer, Naval Nuclear Power Training Command

Naval Nuclear Power Training Command (NNPTC) Ballston Spa

CAPT Le Andra Kissinger - Commanding Officer

NAVAIR Naval Air Systems Command NAVAIR

VADM John E. Dougherty IV - Commander, Naval Air Systems Command
Stephen Cricchi - Deputy Commander, Naval Air Systems Command
RDML Eric M. Gardner - Vice Commander, Naval Air Systems Command
RDML Shawn G. "Beaker" Denihan - Reserve Deputy Commander, Naval Air Systems Command
Don Blottenberger - Director, Engineering and Cyber Warfare Group - NAVAIR



Chief Technology Office

Todd Parcell - NAVAIR CTO

NAVAIR Office of Small Business

Irma Alexander - Deputy Director NAVAIR Small Business

Naval Air Warfare Center Aircraft Division NAWCAD

RDML Todd M. Evans - commander of the Naval Air Warfare Center Aircraft Division, Chief Engineer, Naval Air Systems Command
CAPT Kevin Snode - Vice Commander, Naval Air Warfare Center Aircraft Division
John Meyers, SES - Acting Executive Director, Naval Air Warfare Center Aircraft Division

Aircraft Launch and Recovery

Air Vehicle Engineering

AIRWorks

Christa Rodewald-Franz - Director, NAWCAD AIRWorks

Atlantic Ranges and Targets

Avionics

Human Systems

Integrated Battlespace Simulation and Test

Joint Simulation Environment

National Cyber Range Complex

Naval Test Wing Atlantic

CAPT Daniel Kitts - Commodore, Naval Test Wing Atlantic
Eric Fallabel - Executive director, Naval Test Wing Atlantic

Propulsion and Power

Prototyping, Instrumentation & Experimentation

Training Systems NAWCTSD

CAPT Robert Betts - Commanding Officer, Naval Air Warfare Center Training Systems
CAPT Jedediah Magda - Executive Officer, Naval Air Warfare Center Training Systems
John Meyers, SES - Executive Director, Naval Air Warfare Center Training Systems
Michael Merritt - Acquisition Director, Naval Air Warfare Center Training Systems
Aviation Programs And Aviation Training Systems
Craig Dorrans - Program Director for Aviation, NAWCTSD
William Zeller - Program Director for Surface and Undersea Programs, NAWCTSD
Graham Fleener - Program Director for Cross Warfare Programs, NAWCTSD
Deborah Barnes - Program Director for International Programs, NAWCTSD
CDR Denver White, USN - Director for Research and Technology, NAWCTSD

Unmanned Aircraft Systems

U.S. Naval Test Pilot School

CMDR Jacob "Ike" King - Commanding Officer, U.S. Naval Test Pilot School
CMDR Brad "Bacon" Tribley - Executive Officer, U.S. Naval Test Pilot School

Warfare Analysis

Webster Outlying Field NAWCAD WOLF
Mr. Blaine Summers - Director Rapid Capability Engineering Group Webster Outlying Field

Naval Air Warfare Center Weapons Division NAWCWD

RDML Keith Hash - Commander, Naval Air Warfare Center Weapons Division/and Chief of Test (AIR-5.0) for NAVAIR
Daniel Carreño, SES - executive director for Naval Air Warfare Center Weapons Division
CAPT Jon Rugg - Vice Commander, Naval Air Warfare Center Weapons Division NAWCWD
Genesis Johnson - Chief of Staff/Operations, Naval Air Warfare Center Weapons Division
Thomas C. Dowd, SES - Director, Ranges & Targets Operations, Instrumentation and Labs Group
Patrick Schuett, SES - Director, Airwing Integration and Interoperability/Electronic Warfare Effects Group, Naval Air Warfare Center Weapons Division

Jason Cushing - Director, Targeting and Kinetic Effects Group, NAWCWD
Spencer Holloway - Director of the Future Capabilities Office, NAWCWD
Jared Fife - Director of Innovation
Dr. Mason Paulec - infrared chief technologist, NAWCWD Fellow
Keith Yuen - supervisory engineer, NAWCWD

China Lake

China Lake Ranges (1,829 sq. mi. Land /20,000 sq.mi. Airspace)
James Coppersmith - VX-31 Technical Director
Matthew Winchell - Science & Technology Advisor

Point Mugu

Point Mugu Sea Range (36,000 sq.mi. Sea and Airspace)
Rich Burr - Director, Point Mugu Sea Range
David Woodbury - Head of Range Safety, Point Mugu Sea Range

Patuxent River

Gerald Gamm - Strike Weapons and UAV Branch Head

Port Hueneme Division NSWC PHD

Jeffrey Koe - Technical Director, NSWC PHD
Alan Jaeger - Office of Research and Technology Applications manager, NSWC PHD
Dan Mahan - deputy for small business, NSWC PHD

NAVAIR: PEO F-35 Lightning II Joint Program Office (PEO F-35)

LTG Gregory L. Masiello - Program Executive Officer, F-35 Lightning II Joint Program Office
Justin T. Meyer - Executive Director, Program Executive Office, F-35 Joint Program Office
The F-35 Lightning II Joint Program Office (JPO) leads the life-cycle program management of the F-35A, F-35B, and F-35C
Waldemar Koscinski - Program Manager at Joint Strike Fighter Program Office

NAVWAR: Naval Information Warfare Systems Command

RADM Kurt J. Rothenhaus - Commander NAVWAR
John R. Pope, SES – Executive Director Naval Information Warfare Systems Command NAVWAR
Troyce (Troy) R. Gunter - Director of Contracts NAVWAR
Richard Rositas - Chief Information Security Officer CISO NAVWAR

NIWC Atlantic

Headquarters: North Charleston, South Carolina.
CAPT Matthew R. O'Neal - Commanding Officer
Mr. Erick E. Fry, SSTM - Acting Executive Director and Senior Scientific Technical Manager
Mr. Andrew N. Mansfield, SL, SES - Technical Director
CAPT Aaron Gall - Executive Officer
CMDR Andrés Otero - Officer in Charge NIWC Atlantic's site in New Orleans

Enterprise Systems Department

Expeditionary Warfare Department

Delivers C4ISR, Cyber and IT systems and engineering services to meet the Information Warfare needs of the Marine Corps and Special Operations Command
Ashlee Landreth, SSTM - Department Head, Expeditionary Warfare
Peter Ward - Department deputy, Expeditionary Warfare
Expeditionary Intelligence & Command & Control
Toby Straight - Division Head, Expeditionary Intelligence & Command & Control
Expeditionary Enterprise Systems & Services
Steve Clinton - Division Head, Expeditionary Enterprise Systems and Services
Expeditionary Platform Integration
Jeff Sims - Division Head, Expeditionary Platform Integration Division Expeditionary Warfare
Expeditionary Communications and System Innovation
Eric Gustafson - Division Head, Expeditionary Communications & System Innovation

Fleet C4I and Readiness

Shore C2ISR and Integration

Science and Technology

April Miller- Director, NIWC Atlantic Rapid Capabilities Office
Jessie Rehwoldt - NIWC Atlantic Rapid Capabilities Office contracting officer
Mr. Rob Keisler - Director Data Science and AI NIWC-LANT

NIWC Naval Information Warfare Center Pacific

Headquarters: San Diego, California
CAPT Kris De Soto - Commanding Officer, Naval Information Warfare Center Pacific
Michaeel McMillan, SES - Executive Director
CAPT Joseph Houser - Executive Officer

Command and Control (C2)

Dr. John Wood - Lead Systems Engineer for the Command and Control Department

Communications and Network

Cyber and Science and Technology

Ms. Carly Jackson - CTO NAVWAR and Lead for Science and Technology; and Head of the Cyber and Science and Technology Department
Alex Phipps -Deputy Chief Technology Officer at NAVWAR
Christian Szatkowski - Senior Technical Product Manager - Fight From The MOC Initiative
Ms. Katie Rainey - AI Research Scientist, NIWC-PAC
Charles Yetman - Senior Scientific Technical Manager for Data Science, NIWC-PAC

Fleet Installation, Engineering and Logistics

Indo Pacific

Marc Ivan Manalac - Intelligence & space systems project engineer, NIWC Hawaii
Anthony Gasbarro II - Quantum and AI Engineer NIWC Hawaii
Marc Ivan Mañalac - Autonomous Systems & Tactical Prototypes

Intelligence, Surveillance and Reconnaissance (ISR)

NAVWAR Cyber Directorate.

Rachel Bondi - Deputy Director cyber innovation unit, NAVWAR 5.8 Cyber Directorate deputy chief technology officer for mission systems afloat
Mark Compton - Mission Operations and Fleet Readiness relationships
Duane Phillips - Engineering Execution of survivable solutions

NAVWAR SBIR STTR Program Office

Shadi Azoum - NAVWAR SBIR/STTR Program Manager

NAVFAC Naval Facilities Engineering Systems Command

RADM Jeff Kilian - Commander, NAVFAC

Paul A. Pollock - Executive Director

Cindy Readal - Assistant Commander For Contracting

Andrew Saunders - Counsel

S. Keith Hamilton - Chief Engineer

Michael R. Keller, Ses - Assistant Commander For Public Works

Andrew V. Napoli - Assistant Commander For Brac, Ppv, And Real Estate

Carlos A. Muñoz - Command Information Officer

Timothy D. Blanton - Director, Navy Crane Center

PEO Industrial Infrastructure

Mark K. Edelson, SES - Program Executive Officer, Infrastructure And Expeditionary
Majella D. Stevenson - deputy program executive officer Industrial Infrastructure
Cody Reese - Chief Technical Officer
Brent Pickrell - Technical Director

PMO 555 Shipyard Infrastructure Optimization Program (SIOP)

Responsible for the Shipyard Infrastructure Optimization Program, a plan to optimize the four naval public shipyards located in Portsmouth, Virginia; Kittery, Maine; Puget Sound, Bremerton, Washington; and Pearl Harbor, Hawaii.$6.5 billion under construction, including four dry docks at three of the four naval shipyards.

Luke Greene – program manager Shipyard Infrastructure Optimization Program PMO 555
Brooks T. Farnsworks – deputy program manager PMO 555

Expeditionary Table of Allowance Requirements Division (TOA)

NAVFAC Directorates

- **Planning, Design and Construction (PDC);**
- **Public Works (PW)**
- **Expeditionary (EX)**

NAVFAC Divisions

- Base Realignment and Closure
- Business
- Command Information Office
- Contracting
- Environmental
- Financial Management
- Inspector General
- Office of Counsel
- Office of Small Business Program

NAVIFOR: Naval Information Forces

74 commands under Naval Information Forces (NAVIFOR) and is one of five warfighting development centers in the Navy
Type Command (TYCOM) for meteorology and oceanography, cryptology/SIGINT, and cyber

VADM Michael Vernazza - Commander, Naval Information Forces (NAVIFOR)
Mr. Robert C. Weitzman - Deputy Commander, Naval Information Forces (NAVIFOR)
- Vice Commander, Naval Information Forces (NAVIFOR)
CAPT Christi Montgomery - Chief Of Staff, Naval Information Forces (NAVIFOR)
Ms. Tamara (Tami) North - Director Information Warfare Readiness (NAVIFOR)
Eric Markland - Chief Information Officer, Naval Information Forces

Navy Cyber Defense Operations Command (NCDOC)

10th Fleet Task Force 1020, is the U.S. Navy's operational warfighting command tasked with disrupting, degrading, and denying malicious cyberspace activity targeting U.S. Navy cyberspace terrain
CAPT Sharon Pinder - Commanding Officer, Navy Cyber Defense Operations Command (NCDOC)

Naval Computer and Telecommunications Area Master Station Atlantic (NCTAMS LANT)

CAPT Robert Conner - Commander, NCTAMS LANT
Detachment Gtmo

Naval Computer and Telecommunications Station Hampton Roads (NCTS HR)

CMDR Sean S. Brown- commanding officer

Naval Communications Security Material System (NCMS)

CMDR Anthony Cagle - Commander, Naval Communications Security Material System (NCMS)
LTCMDR Lauren Gannon - Executive Officer, Naval Communications Security Management System
Mr. David Frye - Technical Director, Naval Communications Security Material System (Ncms)

Naval Nuclear Propulsion Program

ADM William Houston - Director, Naval Nuclear Propulsion Program, Navy/Dept of Energy

Naval Nuclear Laboratory

Thomas Sambolt - President and General Manager at Naval Nuclear Laboratory
Adam Gripper - Director of the Advanced Technology and Innovation Program (ATIP) at NNL

Bettis Atomic Power Laboratory
Kenneth A. Kesselring Sit2
Knolls Atomic Power Lab (KAPL)
Naval Reactors Facility (NRF)
NPTU Charleston

Marine Corps

Marine Corps: Organizational Language
Marine Corps: Organizational Hierarchy
Marine Corps: Unit Listing

GEN Eric M. Smith - Commandant Of The Marine Corps
GEN Bradford Gering - Assistant commandant of the Marine Corps

Marine Corps Staff (DMCS)

LTG Paul J. Rock - Director Marine Corps Staff (DMCS)

Manpower and Reserve Affairs

LTG William J. Bowers - Deputy Commandant for Manpower and Reserve Affairs
MG Fridrik Fridriksson - Director, Manpower Management Division
Michael R. Strobl, Ph.D., SES - Asst Deputy Commandant for Manpower & Reserve Affairs (ADC M&RA)

Plans, Policies & Operations (PP&O)

LTG Jay M. Bargeron, Jr. - Deputy Commandant for Plans, Policies & Operations (PP&O)
BG Joshua Izenour - Assistant Deputy Commandant for Plans, Policies & Operations (PP&O)
BG Michael R. Nakonieczny - Director, Operations Division
Laura Falkenbach - Director, Global Posture Division
BG Daniel B. Taylor - Director of Strategy and Plans Division, Plans Policies
LTC Craig Warner - Director, Joint Intermediate Force Capabilities Office
COL Matthew Ritchie - Readiness Branch Head, Operations Division
COL Erick Clark - Chief of Staff, Plans, Policies & Operations (PP&O0

Aviation

LTG William Swan - Deputy Commandant for Aviation
BG Dustin Byrum - Assistant Deputy Commandant for Aviation
LTC Marianne Carlson - Aviation Vision and Strategy Planner

Programs & Resources (P&R)

LTG James (Jim) B. Wellons - Deputy Commandant for Programs & Resources (P&R)
Ms. Anna Smith, SES - Asst Deputy Commandant for Program and Resources (ADC P&R (R))
Mr. Edward C. Gardiner, SES - Assistant Deputy Commandant for Programs and Resources
BG Shannon M. Brown - Assistant Deputy Commandant Programs for Programs and Resources
BG Daniel B. Taylor - Director of Strategy and Plans Division, Plans Policies
BG Frank Diorio, Jr. - programs development branch head, Programs and Resources Department
Mr. John J. “J.J.” Bancroft - Assistant Deputy Commandant for Evaluations
Charles A. (Tony) Priddy - Director, Technology Services Organization (TSO)

Installations & Logistics (I&L)

LTG Stephen D. Sklenka- Deputy Commandant for Installations & Logistics (I&L)

LTG Andrew M. Niebel - nominated to be Deputy Commandant, Installations & Logistics (Logistics)
Johany Deal, SES - Assistant Deputy Commandant for Contracts I&L
MG Jason Woodworth - Assistant Deputy Commandant, Installations & Logistics (Facilities)
James B. Balocki, SES - Executive Director, Marine Corps Installations Command
BG Kevin G. Collins- Commanding General, Marine Corps Logistics Command

Information (DC I)

LTG Joseph A. Matos III - Deputy Commandant for Information
Service Data Office (SDO)
Dr. Colin Crosby - DCI Service Data Officer (SDO) and Deputy DON Chief Data Officer (CDO)
MAJ Christopher D. Clark - Artificial Intelligence Lead
Command, Control, Communications and Computers (IC4)
Mr. Jeffery Hurley, SES - Executive Director, Information Command, Control, Communications and Computers (IC4)
Dr. Daniel Corbin - Chief Information Security Officer (CISO) IC4 DCI
Mr. William Bush - Deputy Director Cybersecurity and Compliance Branch Head IC4 DCI
Intelligence Division
MG Mark A. Cunningham - Director, Intelligence, J2
Information Operations Center
Information Maneuver Division
COL Christopher A. Passerella - Director Of Information Maneuver Division
John Mahoney - Deputy Director, Information Maneuver Division

Risk Management Directorate (RMD)

BG Sean Hoewing - Director, Risk Management
RMD Safety Division
COL Timothy Gallagher - Director for Risk Management Directorate - Safety Division
Division of Analytics & Performance Optimization (DAPO)
Mary Ellen (Ellie) Stone - Director, Division of Analytics and Performance

Health Services

RDML Guido F Valdes - The Medical Officer (TMO). Marine Corps, Director of Health Services

Marine Corps Aviation

LTG William H Swan - Deputy Commandant for Aviation
BG Robert B. Finneran - Assistant Deputy Commandant for Aviation
Guy Vallhonrat - Assistant Deputy Commandant for Aviation Sustainment
Cunningham Group
Innovation Arm of Marine Aviation
COL Richard Rusnok - branch head of the Cunningham Group
LTC Ben Link- future vertical takeoff and landing concepts, Cunningham Group
Aviation Expeditionary Enablers
- Aviation Expeditionary Enablers Branch Head
Aviation Sustainment Branch

Air Warfare Systems Assault Support
Air Warfare Systems TACAIR
Air Warfare Systems Unmanned Aerial Systems
MAJ Michael Zbonack - planner, Future Concepts UAS
Aviation Support Coordination Office
Orientation and Indoctrination Flights
Authorized to Fly Request
Community Outreach Events
Funeral Fly Over; Missing Man
Opportune Airlift / Dedicated OSA
Aviation Manpower and Support Branch
Aircrew Programs

Units

MAD China Lake
MAD Patuxent River
COL James V. Reynolds - Marine Aviation Detachment Patuxent River Commanding Officer
LTC Michael J. Shull - Marine Aviation Detachment Patuxent River Executive Officer
VMX-1
COL John D. Dirk - VMX-1commanding officer
LTC Brandon S. Pope - VMX-1 Executive Officer
MAJ Alec A. Rackish - VMX-1 Chief Operational Test Director

Marine Corps Training and Education Command

Reports to the Marine Corps Combat Development Command (MCCDC)
LTG Thomas Savage - Commanding General, Marine Corps Training and Education Command
Anthony (Tony) J. Greco, SES - Executive Deputy, Training & Education Command
Divisions
Brian Christmas - Branch Head, Analysis & Assessments Branch Training & Education Command

Marine Air Ground Task Force Training Command MAGTFTC

MG Mark H. Clingan - Commanding general, MAGTFTC, MCAGCC

Marine Corps Air Ground Combat Center MCAGCC

MAGTFTC is the military command organization that runs the training programs, while MCAGCC is the actual physical land and real estate base in Twentynine Palms, California, where that training happens. They operate as a single dual-designated entity often referred to jointly as MAGTFTC/MCAGCC
Marine Corps Tactics and Operations Group (MCTOG)
Advanced individual training to operations and intelligence personnel within the GCE
COL Benjamin S. Adams - Commanding Officer, MCTOG
LTC William P. Sumption - Executive Officer, MCTOG
Marine Aviation Weapons And Tactics Squadron One MAWTS-1
COL Phillip T. Ash - Commanding Officer, Marine Aviation Weapons and Tactics Squadron One

Marine Corps Logistics Operations Group *MCLOG*
COL Robert Hillery - Commanding Officer, MCLOG
Marine Corps Mountain Warfare Training Center *MCMWTC*
COL Clarence E. Loomis - Commanding Officer, MCMWTC
Marine Corps Robotics Integration Group (MCRIG)
Twentynine Palms, California
The center for Marine Corps Group 1 and Group 2 UAS and C-sUAS training

Marine Corps Training Command

BG Matthew (Matt) T. Good - Commanding General Training Command
Assault Amphibian School
COL Lynn W. Berendsen- Commanding Officer
Expeditionary Warfare
BG S. Lee Meyer - Director, Expeditionary Warfare
MAJ Jessica R. Aich - Course Director, Expeditionary Warfare School, MCU
Expeditionary Warfare Training Group, Atlantic
COL Ryan Harrington - Commanding Officer
CMDR Brenna L. Schnars - Executive Officer
Operates as a supporting command to Carrier Strike Group 4
Expeditionary Warfare Training Group, Pacific
CAPT Kurt Albaugh - Commanding Officer
COL John L. "Precious" Belsha - Executive Officer
Terry Johnson - Executive Director
Operates under the operational control of Commander, Pacific Fleet via Carrier Strike Group 15 and U.S. Third Fleet
Officer Candidates School (OCS)
COL Michelle Melendez - Commanding Officer
The Basic School (TBS)
Provides newly commissioned officers with the technical and leadership skills
COL Robert G. McCarthy III - Commanding Officer
School of Infantry – West (SOI-W)
COL Patrick Byrne - Commanding Officer
LTC Alex T. Luedtke - Advanced Infantry Training Battalion
LTC John E. Campbell - Headquarters & Support Battalion
LTC Carl A. Quist - Infantry Training Battalion
LTC Tyler J. Anthony - Marine Combat Training Battalion
School of Infantry – East (SOI-E)
LTC Thomas Schueman - Advanced Infantry Training Battalion
COL Robert F. May - Commanding Officer
LTC Leslie Harkness - Headquarters & Support Battalion
LTC James McMenamin - Infantry Training Battalion
LTC Steven E. Alsop - Marine Detachment Maneuver Center of Excellence
- Marine Combat Instructor Course

Marine Corps Communications-Electronics School (MCCES)
COL Arun Shankar - Commanding Officer
Marine Corps Intelligence Schools (MCIS)
COL Allan S. Chiu - Commanding Officer
Marine Corps Engineer School (MCES)
COL Aron K. Wisherd - Commanding Officer
Marine Corps Weapons Training Battalion (WTBN)
COL Scott Cuomo - Commanding Officer Weapons Training Battalion
Marine School of Artillery
LTC Kirk R. Steinhorst - Commanding Officer
Marine Aviation Training Support Groups 21, 22, 23
Marine Corps Combat Service Support Schools (MCCSSS)
Field Medical Training Battalions (East & West)
Center for Learning and Faculty Development

Marine Corps University

BG Matthew (Matt) Tracy - Commanding General, Education Command and President, Marine Corps University
Dr. Megan J. Hennessey - Provost at Marine Corps University
COL Mark R. Reid - EDCOM/Marine Corps University Chief of Staff
COL Natasha M. Everly - AC/S G-3/5 (Operations and Plans) and Director of the Lejeune Leadership Institute
Terrence Kerrigan - Director, Marine Corps College of Distance Education and Training

Range and Training Programs

Policy and Standards

Marine Air-Ground Task Force (MAGTF) Staff Training

Marine Corp Junior ROTC

Command and Staff College

COL John Lehane - Director of the Marine Corps Command and Staff College

Marine Corps Installations Command (MCICOM)

MG Brian N. Wolford -Commander, Marine Corps Installations Command / Commander, Marine Corps NCR Command
James B. Balocki, SES - Executive Director, Marine Corps Installations Command
MAJ Joseph Radich - Installation Counter sUAS Officer MCICOM
BG Andre M. Ingram - Commander, Installations East Camp Lejune

Marine Corps Information Command (MCIC)

BG Ahmed T. Williamson - Commander, Marine Forces Cyberspace Command (MARFORCYBER); Commander, Marine Forces Space Command (MARFORSPACE); and Commanding General, Marine Corps Information Command (MCIC)
Russell Meade, SES - Executive Director Marine Corps Cyberspace Command (MARFORCYBER

Marine Corps Information Operations Center (MCIOC)
provides direct operational support to MARFORCYBER
COL Thomas Kulisz - commanding officer, Marine Corps Information Operations Center

Marine Corps Logistics Command

BG Kevin G. Collins - commander, Marine Corps Logistics Command
James (Jim) L. Rubino - Executive Deputy, Marine Corps Logistics Command
COL Sharon Dubow - chief of staff, Marine Corps Logistics Command

Centers

Weapon Systems Management Center
Supply Chain Management Center
Command Data and Analytics Office

Command Elements

Headquarters Group Command
Blount Island Command
Marine Depot Maintenance Command
COL Nicholas Lozar - commander Marine Depot Maintenance Command (MDMC)
David Anderson - director of operations for the Marine Depot Maintenance Command (MDMC)
Albany Production Plant
Barstow Production Plant

Marine Force Storage Command
1st Force Storage Battalion
2nd Force Storage Battalion

Office of Small Business Programs

Marine Corps Combat Development & Integration (MCCDC)

LTG Eric Austin - Commanding General and Commandant for CD&I, PAE Marine Corps
BG General Haar - Deputy Commanding General
Todd Calhoun, SES - Assistant Deputy Commandant for Combat Development & Integration and Executive Deputy, Marine Corps Combat Development Command

Capabilities Development Directorate (CDD)

BG General Timothy S. Brady - Director, Capabilities Development Directorate, USMC
COL Scott Beatty - Director, Capabilities Development Directorate

Marine Corps Warfighting Laboratory/Futures Directorate MCWL

BG Dustin J. Byrum- Director Marine Corps Warfighting Laboratory / Futures Directorate / Vice chief of Naval Research (ONR)
Mr. Matthew Day - deputy director, Marine Corps Warfighting Laboratory
Dr. Twayne Hickman - Chief of Staff Marine Corps Warfighting Laboratory
Maritime Expeditionary Warfare (MExW)
Shon Brodie - Director, Maritime Expeditionary Warfare CD&I
Experiment Division

LTC Dustin Scott - Concept Development Team 3 Lead
Wargaming Division
COL Charles Anklam III - Director, wargaming division
Mitch Reed - Wargaming Branch Lead
Marine Corps Warfighting Laboratory Rapid Capabilities Office
Jeff Tomczak - science and technology director at Marine Corps, MCWL rapid capabilities office
COL Nathan S. Marvel - Director, MCWL Science and Technology & Rapid Capabilities Office
Elizabeth Jansen- deputy for planning, programming and budgeting Marine expeditionary force science and technology division
COL Kenneth Jones - Division Director, Science and Technology MCWL
Aaron Hatfield - Maritime Program Manager, Science and Technology Division, MCWFL
Steven Atkinson - AC/S G-9 science and technology

Joint Capabilities Integration Directorate (Jcid)

Operations Analysis Directorate (OAD)

Marine Corps Systems Command MARCORSYSCOM

BG Tamara Campbell - Commander Marine Corps Systems Command MARCORSYSCOM/Deputy PAE Marine Corps
Mr. Robert L. Cross, SES - Deputy Commander for Systems Engineering and Acquisition Logistics
COL Thomas Dono – Chief of Staff Marine Corps Systems Command
Marjorie K. Schmitt, SES - Deputy to the Commander for Resource Management (DCRM)
Robert L. Cross, SES - Deputy Commander for Systems Engineering and Acquisition Logistics
Gaurang R. Dävé - Cyber Technology Officer at Marine Corps Systems Command

Marine Corps Tactical Systems Support Activity MCTSSA

COL Christopher (Chris) Stephenson - Commander, Marine Corps Tactical Systems Support Activity
MAJ Michel Camacho - Executive Director, MCTSSA
Fritz Doran - Technical Director, MCTSSA
Ltc Maria Harley - Director Of Operations, Mctssa
Warfighter Support Division (WSD)
Test And Engineering Division
Infrastructure & Information Services Division (I2SD)
Joseph (Billy) Bertrand - Director I2SD
Resources Division
Mctssa's Comptroller, Budget, And Managerial Accounting Teams
Amphibious Vehicle Test Branch (AVTB)
Operations Divisions

Portfolio Acquisition Executive for the Marine Corps (PAE MC)

PAE-MC stood up April 2026, replacing PEO Land Systems and absorbing MCSC's program offices
LTG Eric E. Austin - Commanding General and Commandant for CD&I, PAE for the Marine Corps
BG Tamara Campbell - Deputy PAE Marine Corps/Commander Marine Corps Systems Command
Stephen J. Bowdren, SES - Executive Director PAE Marine Corps

C5ISRT: Expeditionary Radars (PM EXR)
Barbara (Barb) R. Gault - Program Manager Ground/Air Task Oriented Radar (G/ATOR)
Gary Lawson - Product Support Manager for G/ATOR and MRADR and Expeditionary Radars

- *Ground-Air Task Oriented Radar (G/ATOR)*
- *Future Radar Systems (FRS)*

C5ISRT: Intelligence Systems and Cyberspace

- *Distributed Common Ground System-Marine Corps*
- *Family of Integrated Targeting and Exploitation*
- *Intelligence Operations*
- *Marine Corps Cyberspace Operations*

C5ISRT: Marine Air Ground Task Force (MAGTF) Command & Control System
COL Jeffrey Van Bourgondien - Program Manager MAGTF Command and Control
LTC Joshua Freeland - MAGTF Planner Marine Corps Integration Division
CAPT Eric Jimenez - PM MAGTF C2
Dayle Wright – Program advisor

- *Air Battle Management & Sensor Netting (ABM&SN)*
- *Ground Command & Control Systems (GC2S)*
- *Extensible MAGTF Command & Control (EMC2)*

C5ISRT: Tactical Communications & Electromagnetic Warfare Systems
John Mithun - Program Manager, Tactical Communications & Electromagnetic Warfare Systems Product Managers
Tactical Radios • Electromagnetic Warfare Systems • High Capacity Communications
Stephenie Dodge - Product Manager Tactical Radios

Training Systems PM TRASYS
COL Wynndee Young - Program Manager Training Systems
LTC David Bain - Deputy Program Manager, Enterprise Strategy & Transformation Training Systems
Joseph Lomangino - LVC Branch, Range and Training Programs Division, PM TRASYS
James Fraley - Head Range & Training Area Management, Training & Education Command, PM TRASYS
Rachael Germansky - Product Manager, Range Training Systems, PM TRASYS
Patsy Stefan - Assistant Program Manager, Contracts and Contracts Competency Lead, PM TRASYS
Elizabeth Tygart -Product Manager, Synthetic Training Systems, PM TRASYS
Michael Lemorta - Operations Manager, Program Manager for Training Systems

Product Managers
Range Training Systems • Synthetic Training Systems • Warfighter Training Support

Protect: Ground Based Air Defense

Joseph Klocek, Jr. - program manager Ground Based Air Defense (GBAD) PMM 208
Don Kelley - ? Program Manager Ground Based Air Defense (GBAD) PMM 208
Scott Neal - Lead Systems Engineer Ground Based Air Defense (GBAD)PMM 208
Programs:

- *A-MANPADS*
- *Marine Air Defense Integrated Future Weapons Systems (MADIS/FWS)*
- *Light Marine Air Defense Integrated System (L-MADIS)*

MADIS Virtual Trainer (MVT)
MAJ Timothy Harpe - MADIS Virtual Trainer (MVT)
Medium-Range Intercept Capability (MRIC)
Jennifer Gould - Program Manager GBAD MRIC medium range intercept capability Project Office
Michael Klapp - Lead Engineer and Assistant Product Manager
Robert Davies - Team Lead for PM GBAD's Installation-Counter small UAS (I-CsUAS) team

Sustain / Enable: CBRND & Firefighting Systems

Sustain / Enable: Combat Support Systems

COL Paul Gillikin - program manager for Combat Support Systems
Dom Foster - Deputy Portfolio Manager Ground Combat Element Systems
Product Managers
Ammunition • Combat Service Support Equipment • Engineer Systems • Maintenance Support Systems
MAJ Joshua Foster, project officer Clothing and Equipment, Combat Service Support Equipment (CSSE)
Todd Towles -team lead for Clothing and Equipment, Combat Service Support Equipment (CSSE)
Brad Boitnott – Product manager for Combat support services

Sustain / Enable: Wargaming Capability

LTC Joseph E. Taylor - program manager, Wargaming
Marine Corps Tactical Systems Support Activity MCTSSA
COL Craig Clarkson - Commanding Officer, MCTSSA
LTC Shawn Miller - Executive Officer, MCTSSA
Mr. Fritz Doran - Technical director, MCTSSA
COL Chris McGuire - Director of Operations, MCTSSA
MAJ Dane Oshiro - Branch Head, Tactical Communications, MCTSSA
CAPT Lucas Vancina, USMC - Tactical Cellular Lead, MCTSSA
Kathleen Coen - Computer Scientist, Marine Corps Tactical Systems Support Activity

Maneuver: Advanced Amphibious Assault

Mr. Christopher G. Melkonian - program manager
Programs:

- *Amphibious Combat Vehicle (ACV)*
- *Assault Amphibious Vehicle (AAV)*

Maneuver: Motor Transport

Simone Walton - lead heavy tactical vehicles

Maneuver: Light Armored Vehicles

COL Douglas Peterson - program manager for Light Armored Vehicles (PM LAV)
Steve Meyers - Program Manager Light Armored Vehicles (LAV) PMM 210
Programs:

- *Advanced Reconnaissance Vehicle (ARV)*
- *Light Armored Vehicle (LAV)*

Sharon Proulx Halbert - Product Manager for JLTV Vehicle Systems Integration
Programs:

- *Light Tactical Vehicles & Trailers (LTV&T)*
- *Joint Light Tactical Vehicles (JLTV)*
- *Medium and Heavy Trailers (M&HT)*
- *Medium Tactical Truck (MTT)*
- *Logistics Vehicle System Replacement/Aircraft Rescue Fire Fighting (LVSR/P-19R)*
- *Medium Tactical Vehicle Replacement (MTVR)*

Fires: Ground Weapon Systems (GWS)

LTC Patrick Heiny - product manager for Infantry Weapons
Product Managers
Fire Support Systems • High Mobility Artillery Rocket System • Infantry Weapons • Long Range Fires • Long Range Unmanned Surface Vehicle • Navy/Marine Corps Expeditionary Ship Interdiction System
Harry Mandeles - project officer for the Optics Team at PM GWS
Organic Precision Fires
LTC Jesse D. Hume - Organic Precision Fires Team Lead/Deputy Product Manager

Intelligence and Cyberspace Operations (ICO)

Jay Proctor - Program Manager Intelligence and Cyberspace Operations (ICO)

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Marine Forces Reserve (MARFORRES)

LTG Leonard F. Anderson IV - Commander, Marine Corps Forces Reserve And U.S. Marine Corps Forces South
MG Douglas K. Clark - Deputy Commander, Marine Corps Forces Reserve And U.S. Marine Corps Forces South
Mr. Gregg T. Habel, SES - Executive Director, Marine Corps Forces Reserve And U.S. Marine Corps Forces South
BG Benjamin Richardson - Commanding Officer, Marine Corps Innovation Unit

Marine Corps Recruiting Command

MG Walker M. Field - Commanding General of Marine Corps Recruiting Command
Mr. Jeff Morgan - Executive Deputy

Department of the Air Force

Air Force: Organizational Language

Air Force: Organizational Hierarchy

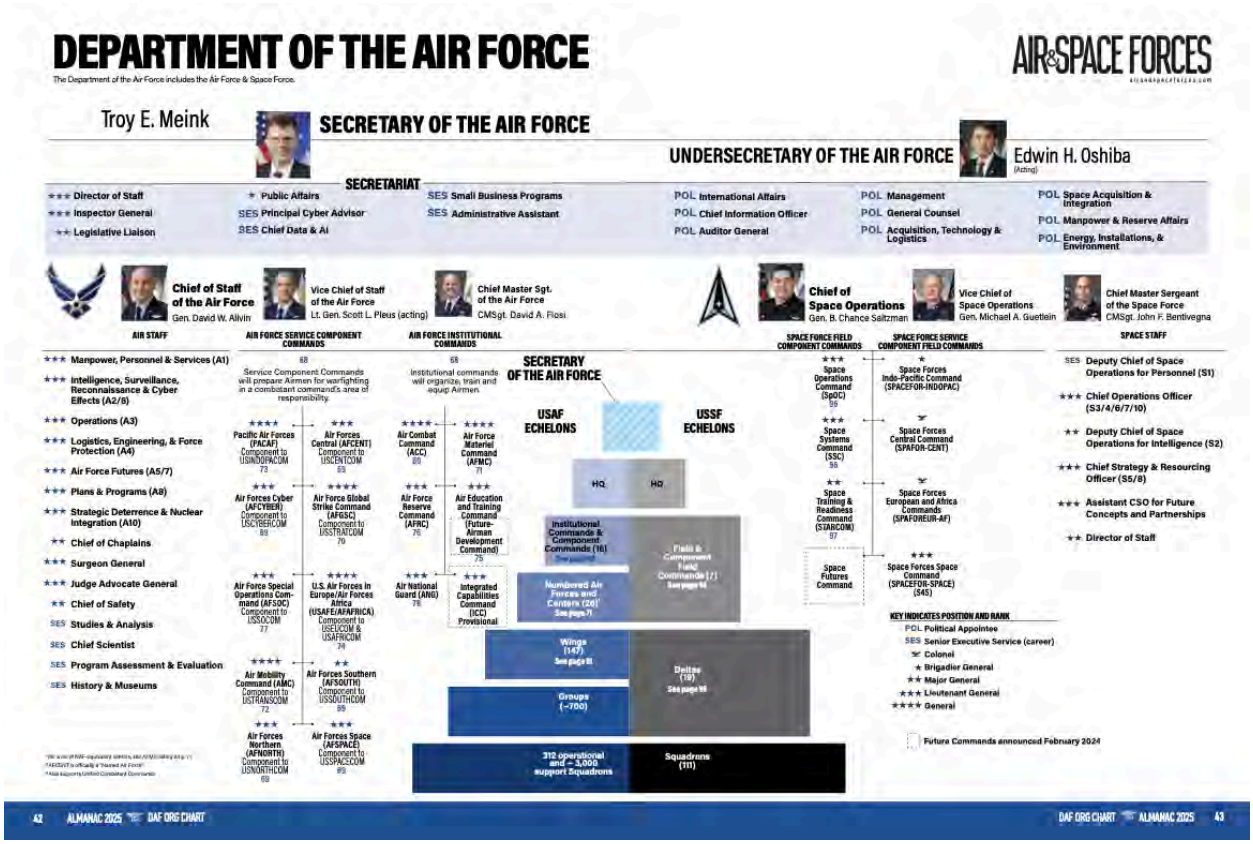
Air Force: List of General Officers and SES

Air Force: 2027 Budget Materials

333,400 active duty, + 162,890 civilians + 17,300 ANG/AFRC technicians + 203,881 ready reserve

Air Force and Space Force Bases

HON Dr. Troy E. Meink - Secretary of the Air Force
Matthew Lohmeier - Under Secretary of the Air Force
GEN Kenneth S. Wilsbach - Air Force's Chief of Staff
GEN John D. Lamontagne - Air Force Vice Chief of Staff
BG Scott C. Mills - senior executive officer to the Air Force Chief of Staff
William Lane III - General Counsel of the Department of the Air Force.
Dr. David A. Hardy, SES - Associate Deputy Under Secretary for Space, and Deputy Director, Principal DoW Space Advisor Staff
Gentry B. Stephens, SES -Deputy Under Secretary of the Air Force, International Affairs
Dr. Wanda Jones-Heath, SES - Principal Cyber Advisor for the Department of the Air Force



There are five Assistant Secretaries of the Air Force

- Assistant Secretary of the Air Force (Manpower & Reserve Affairs)

Richard Anderson - Assistant Secretary for Manpower and Reserve Affairs

- Assistant Secretary of the Air Force (Financial Management & Comptroller)

Philip "Dave" Weinberg - Asst Secretary Financial Management & Comptroller

- Assistant Secretary of the Air Force (Acquisition, Technology and Logistics)

William D. Bailey, SES - Performing the Duties of Assistant Secretary for Acquisition, Technology and Logistics

- Assistant Secretary of the Air Force (Installations, Environment & Energy)

Michael E. Saunders, SES - Acting Asst Secretary Energy, Installations, and Environment

- Assistant Secretary of the Air Force (Space Acquisition &Integration)

Erich Hernandez-Baquero - assistant secretary of the Air Force for space acquisition and integration



Air Force Headquarters Staff

LTG Andrew J. Gebara - Director of Air Force Staff
Responsible for developing doctrine, guidance, and plans.

A1: Manpower, Personnel, and Services AF/A1

LTG Jefferson J. O'Donnell - Deputy chief of staff, Manpower, Personnel and Services
BG Ryan E. Richardson- Commander, Air Force Personnel Center

Integrated Resilience Office AF/A1Z

Dr. Michelle Zbylut - Director, Department of Air Force Integrated Resilience Office

A2: Intelligence AF/A2

LTG Max E. Pearson - Deputy Chief of Staff for Intelligence
MG Mary-Kathryn Haddad - mobilization assistant, Deputy Chief of Staff for Intelligence
AF/A2-A6O Intelligence, Surveillance and Reconnaissance
BG Jonathan C. Rice, IV - Director, ISR Operations
BG Melissa Stone - Assistant Deputy Chief of Staff for Intelligence

AF/A2C Director of ISR Capabilities
COL Mickey Jordan - Chief Information Officer, and Cybersecurity Authorizing Official
LTC Bridget Pantaleon - Branch Chief, Global Integrated ISR GIISR) Requirements
National Air and Space Intelligence Center NASIC
COL Tyson Wetzel - Commander National Air and Space Intelligence Center NASIC
COL Shaun Easley - Deputy Commander National Air and Space Intelligence Center NASIC
Duane W. Harrison, SLE - Chief Scientist, National Air and Space Intelligence Center
Ballistic Missiles Analysis Squadron
LTC Jasen Little - Commander, Ballistic Missiles Analysis Squadron
Geospatial Intelligence Analysis Squadron
LTC Alicia Delia - Commander, Geospatial Intelligence Analysis Squadron
Integrated C4ISR Squadron
LTC Cara Treadwell- Commander, Integrated C4ISR Squadron
Networked Weapons and Modeling Intelligence Group
COL John M. Minear - Commander, Networked Weapons and Modeling Intelligence Group
Signals Analysis Squadron
LTC Mason Workman - Commander, Signals Analysis Squadron
Global Exploitation Intelligence Group
COL Paola Ondina - Commander, Global Exploitation Intelligence Group
Foreign Materiel Exploitation Squadron
LTC James Lancaster - Foreign Materiel Exploitation Squadron
Geospatial and Signature Intelligence Group
COL Zarine E. Malesra - commander, Geospatial and Signature Intelligence Group
Persistent Infrared Analysis Squadron
LTC Andrew Lee - Commander, Persistent Infrared Analysis Squadron
Forces and Technologies Intelligence Group
COL Gene Noh, Forces and Technologies Intelligence Group commander
Information Warfare Analysis Squadron
LTC Axson - commander, Information Warfare Analysis Squadron
Geospatial Signatures and Intelligence Group
COL Zarine E. Malesra - Commander, Geospatial Signatures and Intelligence Group
Measurements and Signatures Intelligence Analysis Squadron
Dr. John D. Ellinger - Commander, Measurements and Signatures Intelligence Analysis Squadron

A3: Operations AF/A3

LTG Case A. Cunningham - Deputy Chief of Staff for Operations
MG John M. Klein Jr. - Assistant Deputy Chief of Staff, Operations
BG Matthew S. Allen - Director of Current Operations AF/A3O
Agency for Modeling and Simulation (AFAMS)
COL Anthony C. Graham - Director Agency for Modeling and Simulation (AFAMS)
Joshua Wolff -intelligence modernization and AIML portfolio manager at A3/AD branch
AF/A3S Air Force Special Warfare
Blake George A3S Air Force Special Warfare
AF/A3X Digital Operations Directorate

George Forbes - director of the Digital Operations Directorate A3X/CIO and CDO
COL Joshua Stinson - Division Chief, Air Force Director of Operations

A4: Logistics and Engineering, and Force Protection AF/A4

LTG Kenyon K. Bell - Deputy Chief of Staff for Logistics and Engineering AF/A4
Anthony Baity, SES - Assistant Deputy Chief of Staff for Logistics, Engineering and Force Protection

A5/7: Strategy, Integration and Requirements/ Air Force Futures AF/A5/7

LTG Christopher J. Niemi - deputy chief of staff, Strategy, Design and Requirements (a revamped A5/7 directorate and became the Air Force's first Chief Modernization Officer)
In the midst of restructuring:

- Requirements Oversight Enabling Team (AF/A5DR): Acts as the central hub for validating capability requirements and coordinating with external stakeholders like the Joint Staff and OSD.
- Office of Aerospace Studies (AF/A5DY): Provides expert analysis and technical support to "Capability Development Teams" (CDTs) to ensure new programs are grounded in rigorous operational data.
- Mission Integration Teams: These teams focus on "mission threads"—ensuring that individual platforms (like a new jet) work seamlessly within a larger network (like satellite and ground communications).
- Integrated Modernization Enterprise: A consolidated office that absorbs the duties of the cancelled Integrated Capabilities Command, focusing on high-level Force Design and investment prioritization.

Mr. Thomas J. Lawhead - Asst Deputy Chief of Staff, Strategy, Integration and Requirements (A5 Air Force Futures**)** Was the *Integrated Capabilities Command* (ICC)
MG Michael A. Fantini - Director, Air Force Warfighting Integration Capability, Deputy Chief of Staff for Strategy, Integration and Requirements
BG Steven D. Vautrain - Deputy Director, Strategy, Concepts, and Assessments, Deputy Chief of Staff for Strategic Plans and Requirements
MG Mark W. Mitchum - Commander Integrated Capabilities Command
BG Matthew Groves - Director of Integrated Capability Development
BG Jim Hartle - Deputy Commander Integrated Capability Development
LTC Corey Ellsworth - Advanced Battle Management System Cross-Functional Team integration lead
COL James Finlayson - Director of Intelligence
Michael Curry - Director of Mission Integration
Lorenzo Vallone - technical director
Vacant - Chief Modernization Officer (CMO)

A6: Warfighter Communications and Cyber Systems AF/A6

BG Jeffrey A. Phillips - Deputy Chief of Staff for warfighter comm and cyber systems
vacant- Assistant Deputy Chief of Staff for Warfighter Comm and Cyber Systems

A8: Plans and Programs AF/A8

LTG David H. Tabor - Deputy Chief of Staff for Plans and Programs (A8)

A9: Studies and Analysis

Dr. Eliahu Niewood - Director, Integrated Capabilities Office & Director, Studies and Analysis

Program Assessment and Evaluation Office

Robert Chandler Swallow, SES - Director, Program Assessment and Evaluation (SAF/AE)

A10: Strategic Deterrence and Nuclear Integration

LTG Brandon D. Parker - Deputy Chief of Staff for Strategic Deterrence and Nuclear Integration

Joseph (John) M. Oder, SES - Assistant Deputy Chief of Staff for Strategic Deterrence and Nuclear Integration



Air Force Financial Management & Comptroller SAF/FM)

HON Philip D. "Dave" Weinberg - Assistant Secretary Financial Management & Comptroller

Ms. Lara C. Sayer - Principal Deputy Assistant Secretary

Elwood "Eddie" Lewis III - chief information officer for the Air Force comptroller

Office Of The Deputy Assistant Secretary For Budget — SAF/FMB

Maj Gen Frank R. Verdugo - Deputy Assistant Secretary For Budget

Vanessa Sims - Associate Deputy Assistant Secretary For Budget

Office Of The Deputy Assistant Secretary For Cost And Economics — SAF/FMC

David B. Marzo - Deputy Assistant Secretary For Cost And Economics

Vacant - Associate Deputy Assistant Secretary For Cost And Economics

Directorate Of Workforce Management And Executive Services — SAF/FME

E. Yolanda Rutland - Director, Workforce Management And Executive Services

LTC Phillip Roth - Deputy Director, Workforce Management And Executive Services

Office Of The Deputy Assistant Secretary For Financial Operations — SAF/FMF

Edson N. Barbosa - Deputy Assistant Secretary For Financial Operations

Michael W. Smiley Associate Deputy Assistant Secretary For Financial Operations

Office Of The Deputy Assistant Secretary For Business Systems And Technology / Chief Information Officer — SAF/FMI

Elwood C. Lewis Iii - Deputy Assistant Secretary For Business Systems And Technology And CIO
Vacant - Deputy Director, Congressional Budget And Appropriations Liaison

Congressional Budget and Appropriations Liaison (SAF/FML)

This is the Air Force Congressional liaison with the Budget and Appropriations Committees and Congressional Budget Office
Kiyalan "Kiya" Batmanglidj - Deputy Assistant Secretary for Congressional Budget and Appropriations Liaison (FML)
Vacant - Deputy Director, Congressional Budget And Appropriations Liaison
Natascha Thompson - Congressional Budget & Appropriations Liaison - Space Portfolio SAF/FML
COL Rich Kniseley - Chief, Air Force House Liaison Office, Senior Materiel Leader Commercial Space Office (COMSO)

Air Force Academy

LTG Paul D. Moga - Superintendent, Air Force Academy
BG Nicholas Evans - Vice Superintendent, Air Force Academy
Ms. Leslie Y. Forrester - Chief of Staff, Air Force Academy
BG Gavin Marks - retiring Commandant of Cadets
BG James Valpiani - Dean of the Faculty, Air Force Academy
Nathan Pine - Director of Athletics, Air Force Academy

Air Education and Training Command (AETC)

AETC flies approximately 1,300 aircraft. ~66,000 people: 29,000 active-duty, 6,000 Air National Guard and Air Force Reserve, and 15,000 civilian personnel and 11,000 contractors in 11 major installations.
LTG Clark J. Quinn - Commander, AETC
MG Roy W. Collins - Deputy Commander, AETC
MG Travolis A. Simmons - special assistant to the Commander, Air Education Training Command
BG Jesse W. Lamarand - director, Plans, Programs, Requirements and International Affairs
COL Eric Robinson- AETC Command Future Enterprise Systems and Production integrator
COL Brian Benton - AETC Command Integration Center lead, Aerospace Readiness Enterprise System (ARES) program

Air Force Accessions Center

Accession Center has the Air Force Recruiting Service and the training, and commissioning programs at Officer Training School and at Air Force ROTC detachments at 145 universities AFAC oversees all Air Force active-duty and Air Force Reserve recruiting and coordinates with the Air National Guard recruiting. In addition, AFAC oversees:

- Officer Training School (OTS)
- Warrant Officer Training School (WOTS)
- Air Force Reserve Officer Training Corps (AFROTC)

- Air Force Junior Reserve Officer Training Corps (AFJROTC)

MG Jeffrey W. Nelson - commander, Air Force Accessions Center and commander, Air Force Recruiting Service

Air Force Recruiting Services

COL Lacresha A. Merkle - commander. Air Force Recruiting Services

360th Recruiting Group

320th Recruiting Squadron (Space Force)

LTC Jason Cano - Commander, 320th Recruiting Squadron

Second Air Force

MG Wolfe Davidson - Commander, Second Air Force

Vacant - Vice Commander, Second Air Force

Manages all operational aspects of over 2,700 active training courses taught each year to 150,000 Airmen, Soldiers, Sailors, Marines, Coast Guardsmen, and Coalition personnel. Oversees the training at Goodfellow AFB TX; Lackland AFB TX; Keesler AFB MS; Sheppard AFB TX; a training group at Vandenberg AFB CA; and 92 training detachments worldwide.

10,420 active duty and civilian personnel including 977 officers, 6,089 enlisted, 3,012 civilians and 342 contractors supporting 108 operating locations worldwide. Headquarter staff of 160 active duty, civilian, and Mobilization Augmentees and two contractors/

Nineteenth Air Force

MG Gregory Kreuder - Commander

COL Jeffrey M. Marshall - Deputy Commander

Nineteenth Air Force includes 19 training locations, with 16 Total Force wings: 10 active duty, one Air Force Reserve, and five Air National Guard units.

32,000 personnel and operates over 1,350 aircraft of 29 different models, flying more than 490,000 hours annually, which is 44 percent of the Air Force total flying hours.

12th Flying Training Wing (12 FTW)

responsible for four single-source aviation pipelines – Pilot Instructor Training, Combat Systems Officer Training, Remotely-Piloted Aircraft Pilot Indoctrination, and Basic Sensor Operator Qualification

99th Flying Training Squadron

LTC Michael “Hyde” Trott - commander of the Flying Training Squadron

Air University

Is the lead agent for Air Force education;, graduate programs in specialized military disciplines; progressive, career-long professional military development for officer, enlisted, and civilian Airmen; and specialized programs for US cabinet appointees, senior executive service (SES) civilians, and general officers.

LTG Charles S. Corcoran (Retired) - nominated to be the commander and president of Air University

MG Parker H. Wright - Commander, Curtis E. Lemay Center For Doctrine Development And Education, And Deputy Commander, Air University

BG Jocelyn J. Schermerhorn - Commander, Air War College

COL Benjamin B. Hatch - Commandant, Air Command And Staff College
COL Damion L. Holtzclaw - Commandant, Air Force Global College
COL Stephanie Q. Wilson - Commander, Thomas N. Barnes Center For Enlisted Education
COL Raymond "Banzai" Rounds - Commander, Ira C. Eaker Center For Leadership Development
COL Pedro E. Matos - Commandant, International Officer School
COL Robert E. O'keefe - Commandant And Dean, School Of Advanced Air And Space Studies
COL Steven J. Ayre - Commandant, Squadron Officer School
Dr. Yolanda E. Williams - Provost and Chief Academic Officer
Mr. Christopher W. Wilbeck - Deputy Provost
Dr. Ella M. Temple - Chief, Academic Analytics and Research Data
Dr. Mark Anarumo - Deputy Director and Chief of Academic Programs, Air War College

Air Force Directorate of Studies and Analysis SAF/SA

Rowayne A. "Wayne" Schatz Jr., SES - Director for Studies and Analyses
William D. Dries Jr., SES - Principal Deputy Director of Studies & Analysis (SAF/SA)
Mark Stankiewicz - Acting Chief Modeling and Simulation Officer and Director of Enterprise Modeling and Simulation at Studies and Analysis (SAF/SA)

Air Force Energy Installations and Environment SAF/IE

Michael J. Borders - Assistant Secretary Air Force, Energy, Installations, and Environment
Michael E. Saunders, SES - Principal Deputy Asst Secretary Air Force Energy, Installations, and Environment

Infrastructure, Energy, and Environment (SAF/IEE)

Ms. Nancy J. Balkus, SES - Deputy Assistant Secretary Infrastructure, Energy and Environment

Air Force Energy Program

Installations (SAF/IEI)

Mr. Robert E. Moriarty - Deputy Assistant Secretary, Installations

Operational Energy, Safety and Occupational Health (SAF/IEN)

Roberto I. Guerrero, SES - Deputy Assistant Secretary of the Air Force for Operational Energy, Safety and Occupational Health (SOH)

Air Force Operational Test and Evaluation Center AFOTEC (AF/TE)

AFTC handles developmental testing (making sure the system works according to design), while AFOTEC handles operational testing (making sure the system works for the warfighter in real-world combat conditions).
MG Jesse J. Friedel - commander, Air Force Operational Test and Evaluation Center AFOTEC
COL John Cornett - deputy commander, Air Force Operational Test and Evaluation Center
Christopher M. Wilcox, SES - Director of Test and Evaluation
Spence Wolin - Executive Director, Air Force Operational Test and Evaluation Center
LTC Jay Vizcarra - Director Air Force Test & Evaluation
A-1 Manpower, Personnel, And Training Directorate
Gerald B. Trujillo - Director Of Manpower, Personnel And Training, AFOTEC, Kirtland Afb

A-2/9 Intelligence, Analyses, & Assessments Directorate
COL Benjamin Dainty - Director, Intelligence, Analyses, Assessments Directorate, AFOTEC,
A-3 Operations Directorate
LTC Amy Mcquitty - Director Of Operations, AFOTEC, Kirtland AFB
A-4/7 Logistics, Installations, & Mission Support Directorate
LTC Justin Roberts - Director Of Operations, AFOTEC, Kirtland AFB
A-5/8 Strategic Plans & Requirements Directorate
Dr. Kristina Giannotta - Director, Strategic Plans And Requirements Directorate, AFOTEC, Kirtland
A-6 Communication & Information Directorate
LTC Bernadette M. Ramsey - Director Of Communications And Information, AFOTEC, Kirtland
Safety Directorate
Isaiah Fleming - Director Safety Directorate
Detachment 6
COL Ryan Roper - Commander, Detachment 6, Nellis AFB
Detachment 5
COL Matt Guasco - Commander, Detachment 5 Edwards AFB
Detachment 3
COL Denise M. Michaels - Commander, Detachment 3, Offut and Vandenberg AFB
Detachment 2
LTC Michael Lopez - Commander, Detachment 2, Kirtland AFB

Air Force Safety Center

BG Otis C. Jones - Air Force Chief of Safety, and Commander, Air Force Safety Center
COL Christopher (Buck) J. Weaton - Deputy Commander, Air Force Safety Center
Laura Pick - Chief Analytics Branch, Air Force Safety Center

Air Force Manpower and Reserve Affairs

Richard Anderson - Assistant Secretary for Manpower and Reserve Affairs
Brian Scarlett - Principal Deputy Assistant Secretary for Manpower & Reserve Affairs

Air Force Judge Advocate General's Corps

MG Christopher A. Eason - judge advocate general

Directorate of Legislative Liaison (SAF/LL)

Ben Maitre - Director, Legislative Liaison, Office of the Secretary of the Air Force

Air Force Medical Command AFMEDCOM

LTG (Dr.) John J. DeGoes - Surgeon General and Commander, Air Force Medical Command
MG (Dr.) Leigh A. Swanson - Deputy Surgeon General, Deputy Commander, Medical Command
MG Michelle Wagner - Mobilization Assistant to the AF Surgeon General
BG (Dr.) Eveline F. Yao - Special Assistant to the Commander, Air Force Medical Command
BG Jason Lennen - Director of Policy and Resources at the Office of the Surgeon General

Medical Readiness Command Alpha (MRC - A)

MG (Dr.) Robert K. Bogart - Director, Defense Health Network Central, and Commander, Medical Readiness Command Alpha

Readiness Command - Bravo (MRC - B)

BG Gwendolyn A. Foster -Commander, Medical Readiness Command - Bravo

AFMEDCOM Medical Wing Leadership

COL Tracy Bozung - Commander, 59th Medical Wing
COL Jeffrey S. Fewell - Commander, 79th Medical Wing
COL Betty Ann Venth - Commander, 359th Medical Wing
COL Vito S. Smyth - Commander, 73rd Medical Wing

Combatant Command MEDCOM Leadership

COL (Dr.) Michael "Brad" Brough - Command Surgeon, Air Force Special Operations Command
COL Raymond J. "Doogie" Clydesdale - Command Surgeon, Air Combat Command
COL (Dr.) Erich W. Schroeder - Command Surgeon, Air Force Global Strike Command
COL John C. Davis - Command Surgeon, Air Education And Training Command
COL Michael J. "Mike" Fea - Command Surgeon, Pacific Air Forces
COL (Dr.) Lidia S. Ilcus - Command Surgeon, U.S. Space Command
COL Thomas W. Stamp - Command Surgeon, U.S. Air Forces In Europe And Air Forces Africa
COL(Dr.) Christopher E. Backus - Command Surgeon,Transportation Command
COL (Dr.) Lee D. Williames - Command Surgeon, Strategic Command
COL (Dr.) Brian H. Neese - Command Surgeon, Southern Command
COL (Dr.) Michael J. Higgins - Command Surgeon, NORAD And U.S. Northern Command

Additional MEDCOM Leadership

COL (Dr.) Teresa O. Bisnett - Command Surgeon, Air Force District Of Washington
COL Ramil C. Codina - Command Surgeon, Air Force Reserve Command
COL Jennifer L. Schmidt - Command Surgeon, Air National Guard Medical Service
COL Dale Harrell - Commander, 711th Human Performance Wing, Air Force Research Laboratory
COL (Dr.) Richard O. Speakman - Commander, U.S. Air Force School Of Aerospace Medicine, 711th Human Performance Wing, Air Force Research Laboratory

Air Force Chief Information Office SAF/CN

Ashley Devoto - Air Force Chief Information Officer
Dr. Keith L. Hardiman, SES - Air Force Deputy Chief Information Officer
Theresa Terry - Director, Air ForceEnterprise Performance
Francisco Salguero - Director of Air Force Enterprise Information Technology
COL Adam Williams - Military Deputy, Chief Technology Officer (CTO) SAF/CN
Dr. Merrick Watchorn - Chief Cyber, Quantum, and Cognitive Information Services Architect

Chief Data and AI Office (CND)

Ms. Susan K. Davenport, SES - Chief Data and Artificial Intelligence Officer

Director of Enterprise Information Technology (CNS)

Dr. Keith Hardiman, SES - Director of Enterprise Information Technology

Cecily Odom - senior advisor Enterprise IT Programming and Financial Management
Jay Heroux - Deputy Division Chief, Enterprise Business Solutions

Chief Information Security Officer (CNZ)

Vacant - Chief Information Security Officer (CISO)

Chief Technology Officer (CTO)

Scott Heitmann - Chief Technology Officer CTO Air Force

Cyberspace Capabilities Center (CCC)

COL Christopher Rubiano - Commander, Headquarters Cyberspace Capabilities Center (CCC)

Business Systems

Julianne Lefevre, SES - Director, Air Force Defense Business Systems
Nancy K. Andrews, SES - Director of Administration and Management

Air Force Reserve Command

LTG John P. Healy - Chief of Air Force Reserve
MG David W. Smith - Deputy to the Chief of Air Force Reserve
MG Regina A. Sabric - Deputy Commander, Air Force Reserve Command
MG Preston F. McFarren - Mobilization Assistant to the Commander, Air Force Reserve Command
MG Michael P. Cruff - Mobilization Assistant to the Chief of the Air Force Reserve
MG Kenneth J. Ostrat - Director of Strategic Plans, Programs and Requirements
MG Paul R. Fast - Commander, Fourth Air Force, Air Force Reserve Command
BG Kevin Merrill - Commander, 10th Air Force, Air Force Reserve Command
MG Frank Bradfield III - Commander, 22nd Air Force, Air Force Reserve Command
BG Harold W. Linnean III - Commander at Headquarters Air Reserve Personnel Center
COL Nathan T. Day - Commander, Headquarters Readiness and Integration Organization

Office of Competitive Activities SAF/OC

Gwendolyn DeFilippi, SES - Director, Competitive Activities

International Affairs SAF/IA

Gentry B. Stephens - Deputy Under Secretary of the Air Force for International Affairs
Kelli L. Seybolt - Principal Deputy Assistant Secretary
MG Ricky Mills - Assistant Deputy Under Secretary
Eugene H. Park - Executive Director
Steven A. Ruehl Sr., SES - Director of Policy, Programs and Strategy
BG General Tad D. Clark - Director of Regional Affairs
Deanna L. Ryals, SES - Director of Space International Affairs:

Inspector General SAF/IG

LTG David B. Lyons - Inspector General of the Air Force
MG Neil R. Richardson - Deputy Inspector General of the Air Force

BG Jason N. Schramm - Deputy Inspector General for Space

Department of Defense Cyber Crime Center (DC3)

Mr. Lesley H. Berny -Executive Director, Cyber Crime Center (DC3)
Mr. Joshua Black - Deputy Director, Cyber Crime Center (DC3)
Kevin Rivera - director of the DC3 Cyber Forensics Lab

Air Force/Small Business (SAF/SB)

The Office of Small Business (SAF/SB) has been reduced to a single individual. Small Business support will now be in Acquisition, Technology and Logistics (SAF/AQ)
Scott A. Kiser - Director Air Force/Small Business
Yolanda Felder - Director, US Space Force Small Business Programs

Office of the Assistant Secretary of the Air Force for Space Acquisition and Integration (SAF/SQ)

Erich Hernandez-Baquero - Assistant secretary for space acquisition and integration
Thomas (Tom) Ainsworth - Principal Deputy Asst secretary for space acquisition and integration
MG Stephen Purdy - Senior Advisor, to Asst secretary for space acquisition and integration
MG Kristin L. Panzenhagen - Military Deputy, to Asst secretary for space acquisition & integration
Arlen B. Biersgreen - Acting Director and Program Executive Officer at Space Rapid Capabilities Office [SpRCO]
Seth Wilson - Deputy Division Chief, Technology Transition Division, space acquisition & integration

COL A.J. (Hammer) Ashby - strategic advisor

Space Force now has 9 Portfolio Acquisition Executives (PAEs) (detailed below) reporting to SAF/SQ.

Portfolio Acquisition Executive (PAE) for Infrastructure, Space Force

Oversees enterprise-wide data management, personnel, and operational test and training systems.
COL Richard R. Beckman - Portfolio Acquisition Executive for Infrastructure
F Schnell - Deputy Portfolio Acquisition Executive for Infrastructure, Space Force

Portfolio Acquisition Executive (PAE) for Battle Management, Command, Control, Communication, and Space Intelligence (BMC3I)

Manages networks, cross-cutting intelligence, and space domain awareness.
Shannon Pallone, SES - Portfolio Acquisition Executive for BMC3I

Portfolio Acquisition Executive (PAE) for Space Access

Focuses on delivering national security, commercial, and civil capabilities to orbit.
BGEric Zarybnisky - Portfolio Acquisition Executive for Space Access

Portfolio Acquisition Executive (PAE) for Space-Based Sensing and Targeting

Delivers persistent battlespace awareness
COL Ryan Frazier - Acting Portfolio Acquisition Executive for Space-Based Sensing and Targeting

Portfolio Acquisition Executive (PAE) for Satellite Communication (SATCOM) and Positioning, Navigation, and Timing (PNT)

Integrates military and commercial satellite communication systems
Erin Carper - Portfolio Acquisition Executive for SATCOM and PNT

Portfolio Acquisition Executive (PAE) for Missile Warning and Tracking

Manages tracking space constellations across all orbits
Dr. Gurpartap "GP" Sandhoo (who also serves as the Director of the Space Development Agency)

Portfolio Acquisition Executive (PAE) for Advanced Capabilities

classified portfolio that includes systems to "enable joint warfighting operations,"
MG Stephen Purdy - Portfolio Acquisition Executive for Advanced Capabilities

Portfolio Acquisition Executive (PAE) for Electromagnetic Warfare and Cyber

systems that operate on the electromagnetic spectrum or in the cyber domain,
acting PAE William Blauser - Portfolio Acquisition Executive for Electromagnetic Warfare/Cyber

Portfolio Acquisition Executive (PAE) for Space Combat Power

largely classified portfolio focused on "space warfighting" systems
acting PAE COL Bryon McClain - Portfolio Acquisition Executive for Space Combat Power

Space Development Agency (SDA)

In 2026, the Space Development Agency is now folded into the Space Force Missile Warning and Tracking Portfolio Acquisition Executive (PAE)

SDA, Space RCO and SSC each focus on different missions. SDA launches satellites to low-earth orbit, building out missile tracking and data transport constellations. Satellites bought by SSC, on the other hand, are usually for medium- and high-earth orbits. Space RCO, is a smaller office that seeks to quickly field cutting-edge commercial tech across orbits.
Dr. Gurpartap "GP" Sandhoo - Director of the Space Development Agency and portfolio acquisition executive for missile warning and tracking programs
Mike Eppolito - deputy director Space and Chief Program Officer
Dr. Russ Teehan - Technical Director, Space Development Agency
Heather Campbell - Chief Operations Officer and Director of Staff of (SDA)
Brian Kantsiper - Chief Engineer at Space Development Agency
Michael Pagels - Chief Information Officer & Chief, Battle Management (BMC3)at (SDA)
Ted Bujewski - Director, Small Business Programs - Space Development Agency
Daniel Hannah - CCMD Portfolio Lead
Sean Allen - Chief SDA TAP lab (SSC)
Jennifer D Elzea - Director of strategic engagement - Space Development Agency
Ryan Wolff - program director Tranche 0 and vendor growth

Capability Office

Supports the Proliferated Warfighter Space Architecture (PWSA) programs from requirement identification to launch and operations. Includes the Warfighter Integration Cell, Tracking, Transport, Custody, Navigation, Battle Management, Red, and Ground & Launch cells.
"Tranches" are iterations of its Proliferated Warfighter Space Architecture
Sanjay Parthasarathy - Chief Capability Officer - Space Development agency
Nathan Getz - Director Data Communications Cell
Michael Sekerak - Chief Engineer Tranche 1 - Space Development Agency
William J. Palermo - Program Director SDA Tranche 1 at Space Development Agency
Dean Ridgely - Tranche 0 WFOV Program Manager at Space Development Agency
Devon Lindeboom · Program Manager, Tranche 1 Space Development Agency
CPT Stephanos Rahimzadeh - Program Manager Optical Communications

Custody

The SDA resilient layered network of military satellites and supporting elements is now theThe Proliferated Warfighter Space Architecture (PWSA) will enable 24/7, all-weather custody of time-sensitive targets to support engagement by advanced weapons,
Dr. Sanjay Parthasarathy - Director custody and emerging technologies

Integrated Capabilities Office (SAF/IC)

BG Cliff Sulham - Deputy, Integrated Capabilities Office. Space Force

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Assistant Secretary of the Air Force for Acquisition, Technology and Logistics (SAF/AQ)

William D. Bailey, SES - Performing the Duties of Assistant Secretary for Acquisition, Technology and Logistics
Ms. Darlene J. Costello - Principal Deputy for Acquisition, Technology and Logistics
LTG Luke Cropsey - Military Deputy to SAF/AQ
SAF/AQ oversees Air Force R&D, acquisition and program sustainment activities totaling an annual budget in excess of $60 billion for more than 550 acquisition programs.

Science, Technology & Engineering (SAF/ST&E)

AFRL (under AFMC) executes most S&T; AQR sets policy/advocacy and ensures transition pathways (often hand-in-glove with SAF/AQT for maturation/prototyping)
Kristen Baldwin, SES - Deputy Asst Secretary for Science, Technology & Engineering - DAF Chief Engineer
Cynthia Schurr - Director of Engineering

Science, Technology, Maturation and Logistics SAF/AQT

Devin Cate, SES - Deputy Assistant Secretary Logistics & Product Support SAF/AQT
Janet Wolfson (Crumrine) - Associate Deputy Assistant Secretary Science, Technology, and Engineering

Contracting SAF/AQC

MG Lance R French - Deputy Assistant Secretary
Ms MaryKathryn Robinson, SES - Associate, Deputy Assistant Secretary

Information Dominance SAF/AQI

Mr. Joseph Bradley, SES - Director for Information Dominance Programs

Acquisition Integration SAF/AQX

Steven D. Wert, SES - Deputy Assistant Secretary for Acquisition Integration SAF/AQX
Foreign Investment Risk Review/ Air Force CFIUS Office
Dan Burke – Director, Foreign Investment Review
COL George M Dougherty - Mobilization Assistant to the DASD for Acquisition Integration

Acquisition Career Management SAF/AQH

Mr. Ruben Rios - Director of Acquisition Career Management Directorate

Special Programs SAF/AQL

COL Matthew Osterhage - Director of Special Programs

Global Power SAF/AQP

MG John R. Edwards - Director of Global Power Programs

Global Reach SAF/AQQ

BG Matthew Jones - Director of Global Reach
COL Jonathan Magill - Division Chief, Global Mobility Acquisition Programs (SAF/AQQM)

Air Force Program Acquisition Executives (PAEs)

Effective July 4, 2026, all Air Force Program Executive Offices (PEOs) are now Portfolio Acquisition Executives (PAEs). All PAEs have full access to current authorities and those provided in the SAF/AQ Apr 23 memo.

An Air Force Capability/Program Acquisition Executive may be responsible for a specific program (e.g., the Joint Strike Fighter), or for an entire portfolio of similar programs (e.g., the Air Force PEO for Space, who is responsible for all acquisition programs at the Air Force Space Command Space and Missile Systems Center). PAEs are typically delegated ACAT II and III Milestone Decision Authority (MDA) for programs in their portfolios.

Direct Reporting Programs The Air Force Sentinel ICBM replacement, F-47 Fighter, Air Force One, B-21 Bomber, DoW-side Counter UAS programs, and the Space Force Golden Dome missile defense now report directly to Steve Feinberg, Deputy Secretary of War. (Their organizations are still part of their respective service.)

Air Force: Portfolio Acquisition Executive (PAE) Rapid Capabilities Office (AFRCO)

William D. Bailey, SES - Program Executive Officer, Air Force Rapid Capabilities Office also performing the duties of the Assistant Secretary of the Air Force for Acquisition, Technology and Logistics. Manges X-37B and other black programs and urgent capabilities quickly, outside normal acquisition processes.

AFRCO not listed as a traditional PEO or PAE in Air Force acquisition org charts but it operates like one. It performs PAE-like functions: it manages entire programs from development through sustainment, with its own contracting authority and direct reporting to senior leadership. Think of it as a special-purpose PEO for black and urgent programs. The AFRCO Director (a 3-star equivalent) reports directly to SecAF and CSAF. Gives AFRCO exceptional speed and top-cover.

AFRCO reports to a board of directors chaired by the Under Secretary of War for Acquisition and Sustainment and includes the Secretary of the Air Force, the Chief of Space Operations, and the Assistant Secretary for Acquisition. (The Space Force and Navy both have their own RCOs.)

Air Force Material Command

LTG Linda S. Hurry - Commander, Air Force Materiel Command
MG Mark Slominski - Mobilization Assistant to the Commander, Air Force Material Command
BG Doug "Beaker" Wickert - Director of air, space, cyber operations A3/A6
Lorna B. Estep, SES - Executive Director, Air Force Materiel Command
Joseph A. Baker, SES- Director of Engineering and Technical Management/Chief Engineer, AFMC
Amanda Gentry, SES - Director Air Force Materiel Command Integrated Development Office
Mr. Timothy D. "Batman" West, SES - Deputy Director, Air, Space and Cyberspace Operations
MG Jason E. Lindsey - Director of Strategic Plans, Programs, Requirements, and Analyses, AFMC
BG Brian R. Moore - Director Logistics, Civil Engineering, Force Protection, and Nuclear Integration
BG Derek M. Salmi - Director of Operations, Strategic Deterrence, and Nuclear Integration, Air Mobility Command
BG Jason Corrothers - Director, Financial Management and Comptroller

Air Force Test Center (AFTC)

AFTC handles developmental testing (making sure the system works according to design), while AFOTEC handles operational testing (making sure the system works for the warfighter in real-world combat conditions).
BG Mark Massaro - Commander, Air Force Test Center, Air Force Materiel Command

Air Force: Program Executive Office (PEO) Services (CM)

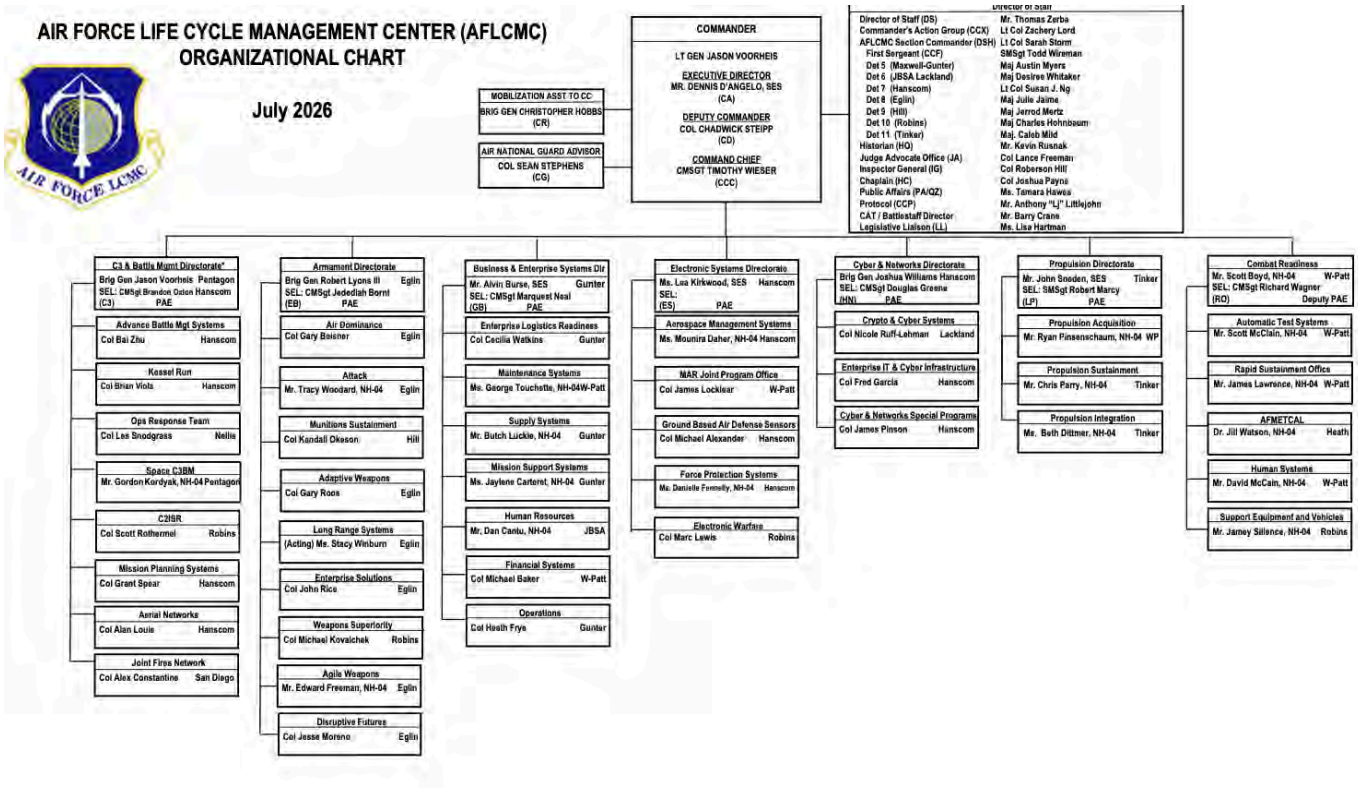
Janet Maddox - Acting Program Executive Officer Services

PEO CMS sits in the Air Force Installation and Mission Support Center (AFIMSC), which is a subordinate unit of Air Force Materiel Command (AFMC). This PEO portfolio covers contracts, services, base operations, and enterprise mission support rather than aircraft or weapons

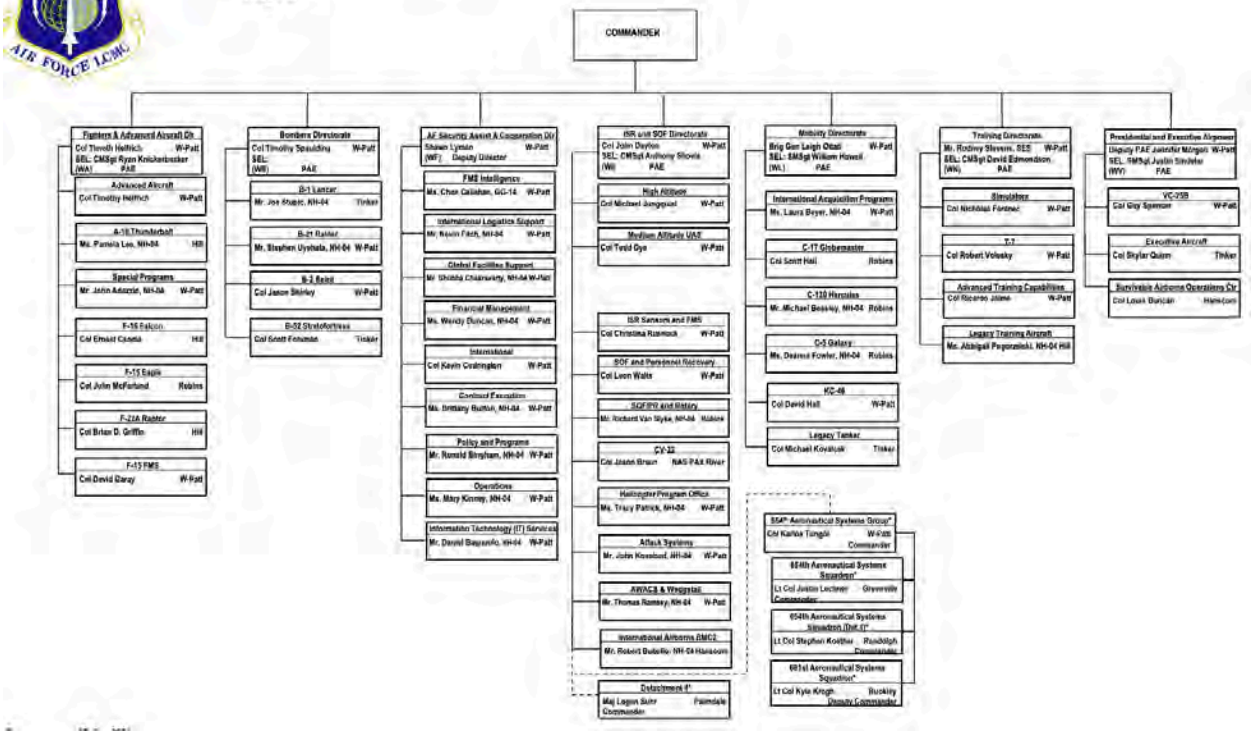
AFLCMC: Air Force Life Cycle Management Center

AFLCMC is one of the centers under Air Force Materiel Command, along with others like the Air Force Sustainment Center and the Air Force Research Laboratory. AFLCMC's has 28,000-people and 13 PEO offices, managing the life cycle of Air Force weapon systems, from initial development to retirement.

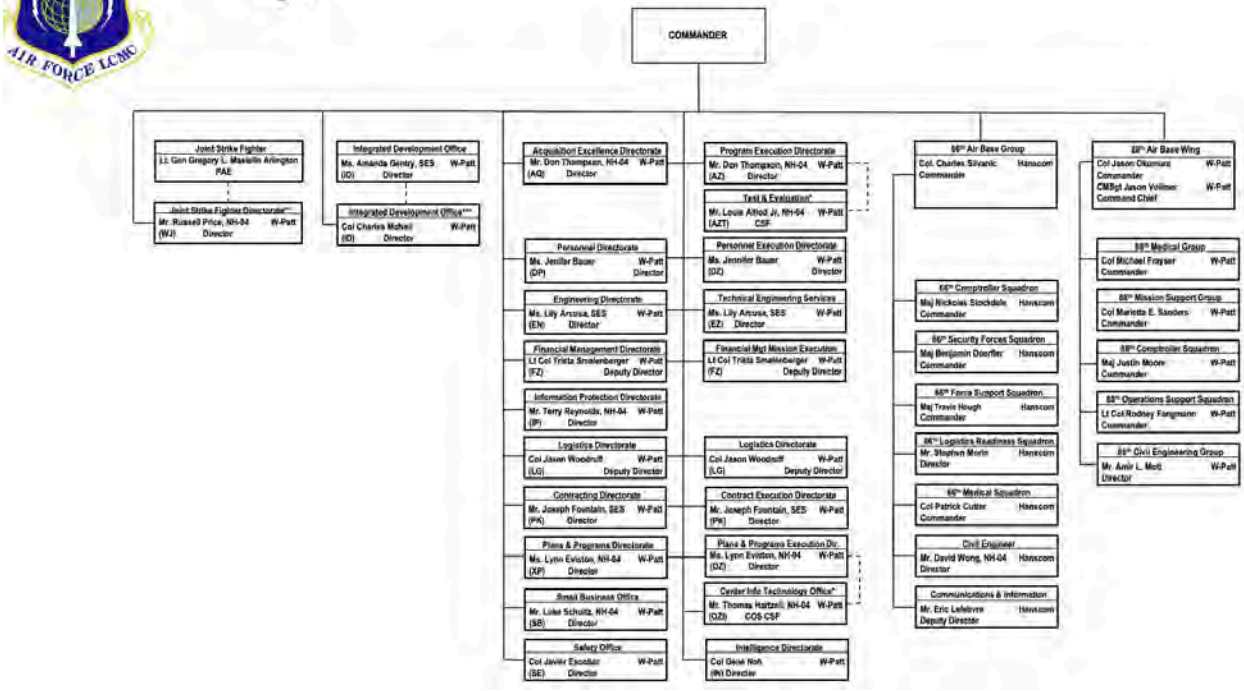
LTG Jason D. Voorheis - Commander of the Air Force Life Cycle Management Center
COL Chadwick Steipp - Deputy Commander Air Force Life Cycle Management Center
BG Christopher J. Hobbs - Mobilization Assistant to the Commander AFLCMC
Dennis D'Angelo, SES - Executive Director Air Force Life Cycle Management Center
Dr. Christopher Colliver, SES - Technical Advisor for ISR, and Acquisition Intelligence
Thomas M. Zerba - Director of Staff, Air Force Life Cycle Management Center (AFLCMC)
Marjana D. Zupcsan, SES - Director of Financial Management and Comptroller
William Cho - Deputy Director of Contracting, AFLCMC



AIR FORCE LIFE CYCLE MANAGEMENT CENTER (AFLCMC)
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ENABLING DIRECTORATES

Acquisition Excellence and Program Execution Directorate AQ-EZ

Mr. Don Thompson - Director

Engineering Directorate EN-EZ

Lily Arcusa SES - Director of Engineering and Technical Management Chief Engineer

Small Business Office

Mr. Luke Schultz, NH-04 - Director

Integrated Development Office

Ms. Amanda Gentry, SES - Director
COL Charles McNeil - deputy

Engineering Directorate

Ms. Lily Arcusa - Director

Information Protection Directorate

Mr. Terry Reynolds - Director

Intelligence Directorate

COL Jonathan Saas - Director
21st Intelligence Squadron
LTC Nicholas Swanson - Director
MAJ Aaron Han - program manager

Air Force Installation and Mission Support Center (AFIMSC)

MG Thomas P. Sherman - Commander, Air Force Installation and Mission Support Center
COL James J. Nelson - interim Deputy Commander, Installation and Mission Support Center
Samuel (Sam) D. Grable, SES - Executive Director, Installation and Mission Support Center
COL Robert L. Bartlow Jr. - Chief, AFCEC Natural Disaster Recovery Division
COL Gregory R. Bodenstein - Commander, Air Force Security Forces Center
Phillip G. Born - Director, Studies, Analyses And Lessons Learned
Vouionette D. Burns-Harris - Director, AFIMSC Manpower And Personnel
Jonathon E. Byrnes - Director Of Intelligence, Strategic Planning And Requirements (A2/5/8), Air Force Installation And Mission Support Center
COL E. Jonelle Eychner - Commander, Air Force Services Center
Samuel D. Grable - Executive Director, Air Force Installation And Mission Support Center
BG Roderick T. Grunwald - Mobilization Asst To The Commander, Installation And Mission Support Center

Detachments and Service/Command Supported

Det 1: Pentagon, Arlington, Virginia/U.S. Space Force

Michael N. Lobo - Director, AFIMSC Detachment 1

Det 2: Joint Base Pearl Harbor-Hickam, Hawaii/Pacific Air Forces

COL Justin W. Morrison - Commander, AFIMSC Detachment 2

Det 3: Hurlburt Field, Florida/Air Force Special Operations Command

COL Jose A. Rivas, Jr. - Interim Commander, AFIMSC Detachment 3

Det 4: Ramstein Air Base, Germany/U.S. Air Forces in Europe and U.S. Air Forces Africa

COL Richard W. Martin, Jr. - Commander, AFIMSC Detachment 4

Det 5: Joint Base Andrews, Maryland/Air Force District of Washington

Det 6: Wright-Patterson AFB, Ohio/Air Force Materiel Command

Randall B. Parker - Director, AFIMSC Detachment 6

Det 7: Joint Base San Antonio-Randolph, Texas/Air Education and Training Command

William R. Kiser - Director, AFIMSC Detachment 7
LTC Susan Ng - Commander, AFIMSC Detachment 7

Det 8: Joint Base Langley-Eustis, Virginia/Air Combat Command

COL Raymond E. Kerr - Commander, AFIMSC Detachment 8

Det 9: Scott AFB, Illinois/Air Mobility Command

COL Nichole K.A. Scott - Commander, AFIMSC Detachment 9

Det 10: Barksdale AFB, Louisiana/Air Force Global Strike Command

COL Martin J. Pantazé - Commander, AFIMSC Detachment 10
Curtis A. Locker - Interim Executive Director, Installation Contracting Center
Brian Roush - Executive Director, Air Force Services Center
COL Brandon H. Sokora - Director Of Operations, Installation And Mission Support Center

Air Force Civil Engineering Center

BG Patrick G. Miller - Commander, Air Force Civil Engineer Center
COL Shamekia Toliver - Deputy Commander, Air Force Civil Engineer Center
COL Jeremiah J. Hammill - Director, Readiness
BG Patrick G. Miller - Commander, Air Force Civil Engineer Center
Tammy R. O'neill - Director, Environmental Management
Dr. Ivette Z. O'brien - Director, Business Information Systems And Mission Support
Kirk A. Phillips - Director, Air Force Office Of Energy Assurance
Brenda Roesch - Director, Installations
COL Sean T. Stapler - Director, Operations
Dr. Timothy P. Sullivan - Director, Facilities Engineering

Air Force Installation Contracting Center

BG Constance H. Young - Commander, Air Force Installation Contracting Center

Portfolio Acquisition Executive (PAE) Command, Control, Communications (C3) and Battle Management (C3BM)

Responsible for the DAF BATTLE NETWORK -the Air Force JADC2, an integrated system- of-systems connecting sensor, effector, and logistics systems. C3BM is made of the Architecture and Systems Divisions plus Acquisitions Divisions

BG Joshua Williams - Portfolio Acquisition Executive, C3BM
Tracy Whittlesey - Deputy Portfolio Acquisition Executive, C3BM
COL Raj Agrawal - Military deputy (Space) C3BM
Tracy Whittlesey - deputy PEO C3BM
Katelyn Nelson - Director C3BM
COL Adam Coyne - Chief Operating Officer C3BM
COL George M Dougherty - PEO C3BM Director of Innovation
Dr. Brian Tipton – Chief of Architecture and Engineering
Terry Schooley - C3BM chief of contracting.

C3BM Is Made Up Of Architecture And Systems Divisions, and Acquisitions Divisions

PAE C3BM Architecture and Systems Divisions
Air Mission Integration Team (AMIT)
Technical architecture and integration of DAF BATTLE NETWORK.
Architecture and Systems Engineering (ASE)
Lead for design and engineering the DAF Battle Network
J. Kyle Hurst - Deputy Chief Engineer, Mission Systems Architecture and Systems Engineering Group
Benjamin Noble - Chief Engineer, Integrating Program Executive Officer Mission Systems
LTC Michael Tanner - Program Manager, ASE Group/AFLCMC
Stephen Brooks - Chief Engineer, ASE Group/AFLCMC
Carl Fossa - Chief Network Officer, DAF PAE C3BM
Corey Pardee - Branch Chief Engineer at DAF PAE C3BM

Maritime Mission Integration Team (MMIT)
Mark Daniel - Senior Advisor for the Maritime Mission Integration Team
Technical architecture and integration of DAF BATTLE NETWORK for contested Maritime.
Space Mission Integration Team (SMIT)
Analysis, architecture, and integration of the DAF BATTLE NETWORK for contested space
Future Capabilities
Land Mission Integration Team (LMIT)
Homeland Air Defense Mission Integration Team (HMIT)

PAE C3BM Acquisitions Divisions

Advanced Battle Management System (ABMS)
aerial and terrestrial digital infrastructure, software and applications, and distributed nodes for command and control, and battle management
COL Bai Lan Zhu - Senior Material Leader - Hanscom
COL John (Sox) Ohlund - Advanced Battle Management System Cross-Functional Team lead
COL Christopher Cannon - Chief of ABMS Experimentation and Battle Lab
COL Jonathan Zall - Advanced Battle Management System Capability Integration chief
Matthew Reyburn - C3BM Deputy Lead Engineer - ABMS Digital Infrastructure
Benjamin Evans - Branch Chief - ABMS Software & Applications
David Waddell - Materiel Leader/System Program Manager - DAF Integrated Fires C2 (ABMS & SYD85)
Tactical Operations Center-Lightweight
Steve Ciulla -ABMS TOC-L program manager
Deployable Systems Branch
LTC Micah Graber - ABMS Deployable Systems Branch materiel leader
Aerial Networks Division (AFLCMC/HNA)
COL Alan K. Louie - Senior Material Leader AFLCMC/HNA
Jennica Sablak - Logistics, Aerial Networks Division
Airspace Mission Planning Systems
COL Grant Spear- Senior Material Leader - Hanscom
Robert Kilburn - Deputy Branch Chief, Airspace Mission Planning
solutions to enable mission planning and command and control for Joint service warfighters
Command, Control, Intelligence, Surveillance, and Reconnaissance (C2ISR)
COL Joseph Dolce - Senior Materiel Leader - Robbins C2ISR
Eric Jackson - C2ISR DCGS Contracting Officer
Dustin Adcock - C2ISR division's mission data services DCGS section chief
Joint Fires Network
COL Alex Constantine - Senior Material Leader
Kessel Run
COL Brian Viola - Senior Materiel Leader for Kessel Run
LTC Camdon Cady - Operations Command and Control materiel lead, Kessel Run
Jennifer McBee – Deputy Division Chief, Kessel Run- Hanscom
CPT Jessica Ponce - Kessel Run
MAJ Johnny Cruz Buckingham- software program manager, Kessel Run
Jennifer McBee – Deputy Chief Kessel Run
Roger Reyes - Director of Product, Kessel Run
Jennifer McBee - Deputy Division Chief at Kessel Run
LeeAnn Maryeski - Design Portfolio Lead at Kessel Run
Ashley Niquette - Chief, Financial Management at Kessel Run
Thomas Clements - Portfolio Manager at Kessel Run
Casey Freeman - Program Manager at Kessel Run
Richard Lopez - senior material leader at Kessel Run
Bud Winn - OpsC2 Deputy Branch Chief at Kessel Run

Lauren Haupt - Chief of Test, Kessel Run
Brittany Peterson - Acquisition Program Manager
Joshua Romero (TS/SCI) Modeling and Simulation Program Manager
Jay Ortman - Director of Product WingC2
Operational Response Team (ORT)
COL Rowland Cardoni - Chief of the Operational Response Team- Nellis
Space C3BM
?? - Senior Material Leader

Portfolio Acquisition Executive (PAE) Weapons

Acquire and support all non-nuclear munitions
BG Robert Lyons III - Portfolio Acquisition Executive Officer for Weapons/ Director Armament Directorate - Eglin
Air Dominance Division (AFLCMC/EBA)
COL Gary Beisner - Program Manager, Armament Directorate Eglin
Attack Division (AFLCMC/EBD)
Tracy Woodard, Nh-04 - Program Manager Attack, Armament Directorate - Eglin
Munitions Sustainment Division (AFLCMC/EBH)
COL Kendall W. Okeson-– Program Manager Munitions Sustainment - Hill
Stand-In Strike (AFLCMC/EBI)
Stacy Winburn – ActingProgram Manager Long Range Systems - Eglin
Long Range Systems Division (AFLCMC/EBJ)
Stacy Winburn - program manager
Rapid Enterprise Solutions Division (AFLCMC/EBR)
COL John Rice -– Program Manager Rapid Enterprise Systems, Armament Directorate - Eglin
Weapons Superiority Division (AFLCMC/EBU)
COL Michael Kovalchek – Program Manager Weapons Superiority, - Robbins
Agile Weapons Division (AFLCMC/EBX)
Edward Freeman - Program Manager Adaptive Weapons - Eglin
Disruptive Futures Division (AFLCMC/EBZ)
COL Jesse Moreno, NH-04 – Program Manager Disruptive Futures, Armament Directorate - Eglin
Jonathan Shaver - Weapons Open Systems Architecture (WOSA) creator
Samuel Courtney - Lead Engineer, Weapons Open Systems Architecture (WOSA)
Digital Acquisition and Sustainment Office
Jullian “Dean” Revell - Chief Architect, Weapons Government Reference Architecture (wGRA)
Adaptive Weapons
COL Gary Roos - Program Manager adaptive Weapons Eglin

Portfolio Acquisition Executive (PAE) Business and Enterprise Systems Directorate (BES)

IT solutions for mission support and combat roles.
Mr. Alvin Burse, SES - Portfolio Acquisition Executive, Business/Enterprise Systems Directorate
COL Michael B. Baker - Deputy Portfolio Acquisition Executive and Deputy Director
Yolanda McCain - Director Small Business Programs

Governance Baselines, And Automation (AFLCMC/GBA)

Kalpesh Fifadara - Division Chief, Director of Engineering, GBA
Eric Roettgen - Deputy/Services Owner, GBA
Tanisha Latimore - Chief of Test & Eval
Innovation &Tech Futures GBAI
Dennis Brown - Branch Chief, Innovation &Tech Futures GBAI
Programs: MDaaS, Mach 5, Al Lead &Transformation Team, API, UEM
ERP-CS GBAE
Princess Tyson - Branch Chief, ERP-CS GBAE
Programs: ERP Engineered, Enclave Management, ERP Cloud Migration
Agile & Automation GBAA
Eric Roettgen - Branch Chief, *Agile & Automation GBAA*
Programs: ASO/BAT, DSO, CAST- Imaging, BOB-DB - BEAM Enterprise, Architecture
Cybersecurity GBAC
Kyna McCall-Paster - Branch Chief, Cybersecurity GBAC
Programs: ISSO/M/E (Matrix), Vuln Disclosure, Program- HackerOne, C2 NetOps -ELICSAR Dispatch, App Pen Test, Code Security

Enterprise Logistics Readiness (GB4)

COL Brock Koleski - Division Chief Enterprise Logistics Readiness (GB4)
COL Cecilia Watkins – Program Manager and Director- Gunter
Mr. Matthew McKinnis - Chief Business Portfolio Office

Maintenance and Installation Systems

Ms. Dona Reifenberg
Dep: Mr. James Wilson

Ms. George Touchette, NH-04W Portfolio Manager -Wright Patterson
Eddy Huang - Capability Delivery Manager Acquisition Dui-in System ADIS (J041)
Danielle Meeks-Harshaw - Capability Delivery Manager Air Force Distribution Standard System

Supply Systems

Mr. Butch Luckie, NH-04 -Gunter

Mission Support Systems (GB5)

Ms. Jaylene Carteret, NH-04– Portfolio manager - Gunter
Joe Munger - Deputy Portfolio Manager

Human Resources (GBH)

Dan Cantu, NH-04– Portfolio manager– JBDA

Lynne Hamilton - Deputy Portfolio manager
Dave Desforges, NH-04 - Enterprise Resource Planning
Jason Hale, NH-04 - Cloud System Sustainment
Michael Fitzpatrick, NH-04 - Platform Modernization And Integration

Financial Systems (GBG)

COL Jessica L. Kashka – Senior Material Leader -Wright Patterson
Mike Bums NH-04 - Deputy Product Manager: Financial ERP Product Line
Tony Nicholson NH-04 - Product Manager: Financial Planning Product Line
Glenn Regan NH03 - Deputy Product Manager Financial Planning Product Line
Michael McDown NH-04- Product Manager Financial Operations Product Line
Matt Rookard GS-13 - Product Manager Financial Support Product Line

PEO BES Operations (GBO)

– Division Chief - Gunter
Mr. Wayne Whetsell, Deputy Chief

Service Management
David Sampson, NH-04 – Program manager Service Management, BES Directorate
Program Execution Group
Vacant – Program manager Program Execution Group, BES Directorate
LTC Tyler Hough - Materiel Leader of the Enterprise Logistics Systems Civil Engineering Division BES Directorate
Cybersecurity
Bill Kramer, NH-04– Program manager Cybersecurity, BES Directorate
Technical Services
Toy Robinson, NH-04 -Program manager Technical Services, BES Directorate
Financial Services
Melissa Eubanks– Program manager Financial Services, BES Directorate
Contracting Services
Terry Schooley - Program manager Contracting Services, BES Directorate
Legal Services
LTC Phillip Ervie Program manager Legal Services, BES Directorate
The Small Business Office (SBO)
Yolanda B. McCain, Director, Small Business Programs yolanda.mccain@us.af.mil
Business And Enterprise Systems Product Innovation (BESPIN) GBO
an Air Force Software Factory - Customer Engagement Team**:** info@teambespin.us

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Portfolio Acquisition Executive (PAE) Electronic Systems Directorate (HB)

Ms. Lea Kirkwood, SES – Portfolio Acquisition Executive - Hanscom
COL Eve McCloud - deputy portfolio acquisition executive
Rebecca Hoy - director of intelligence for Air Force Electronic Systems acquisition
Kevin Ray - electronic systems director of engineering and test

Aerospace Management Systems AFLCMC/ESA

Ms. Mounira Daher - program manager - Hanscom

Ground-Based Air Defense AFLCMC/ESG

COL Mark Wuertz - program manager, Ground-Based Air Defense Sensors Division - Hanscom

International and Foreign Military Sales AFLCMC/ESN

Lloyd Corricelli, NH-04 - program manager - Hanscom

Force Protection Systems AFLCMC/ESS

Damielle Fennelly NH-04, program manager - Hanscom

Electronic Warfare AFLCMC/ESY

COL Marc Lewis - Electronic Warfare Division Chief, Hanscom

M-Code Aviation Receiver (MAR) Joint Program Office (AFLCMC/ESC)

COL Jameson Locklear - senior materiel leader, M-Code Aviation Receivers Joint Program Office

Jarrett K. Reagan - Deputy Senior Materiel Leader

Aerospace Dominance Enabler Division (AFLCMC/ESA)

Tony Jarry - Test Director, Aerospace Dominance Enabler Division

Rachel Cole - Contracting Officer, Aerospace Dominance Enabler Division

Qatar IAMD

Vacant - program manager Qatar IAMD, PEO Digital

Portfolio Acquisition Executive (PAE) Cyber and Networks Directorate (HN)

BG Joshua P. Williams - Portfolio Acquisition Executive, Cyber and Networks Directorate

Jeremy Thiele – Deputy Portfolio Acquisition Executive, Cyber and Networks Directorate

Rob J Adams - Offensive Cyberspace Operations & Cyberspace Weapons Systems Authorizing Official Designated Representative

COL Paula Reele - military deputy director, Cyber and Networks Directorate

Meghan Rosso - program management organizational senior functional

Marcus Green - contracting organizational senior functional and primary business advisor

Jennifer Robaina - , Human Resources chief

Cryptologic And Cyber Systems Division (HNC)

COL Nicole Ruff-Lehman - Senior Materiel Leader

Cryptologic Systems Group (HNC-CR)

Mr. Joe Lopez - Senior Materiel Leader, Cryptologic Systems Group (HNC-CR)

Cyber Systems Group (HNC-CY))

COL Nicole Ruff-Lehman - Interim Senior Materiel Leader, Cyber Systems Group (HNC-CY)

Platform One (HNC-X)

Paul Norris - Materiel Leader, Platform One HNCX

MAJ Matthew Jordan - Chief Product Officer, HNCX Platform One

Enterprise IT and Cyber Infrastructure Division (HNI)

COL Fred Garcia - Senior Materiel Leader, Enterprise IT and Cyber Infrastructure Division

C3I&N Special Programs Division (HNJ)

COL James Pinson - Program manager Special Programs Cyber and Networks Division**Enterprise IT and Data Transport Division**

COL Ted Erickson - Enterprise IT and Data Transport Division

Portfolio Acquisition Executive (PAE) Propulsion Directorate (PB)

John Sneden SES - Portfolio Acquisition Executive, Propulsion Directorate

Propulsion Acquisition

Ryan Pinsenschaum, NH-04 – Program Manager Propulsion Acquisition, Propulsion Directorate

Propulsion Sustainment

Chris Parry - NH-04- Program Manager Propulsion Sustainment , Propulsion Directorate

Propulsion Integration

Beth Dittmer, NH-04 - Program Manager Propulsion Integration , Propulsion Directorate

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Portfolio Acquisition Executive (PAE) Combat Readiness Directorate (RO)

Merged the Agile Combat Support Directorate and Rapid Sustainment Office

Vacant - Portfolio Acquisition Executive, Combat Readiness Directorate

Mr. Scott Boyd - Deputy Portfolio Acquisition Executive - Combat Readiness, Combat Readiness

Automatic Test Systems

Scott McClain, NH-04 – Program Manager, Automatic Test Systems

Rapid Sustainment *Office* (RSO)

James Lawrence – RSO Division Chief, Combat Readiness Directorate

COL (S) Todd C. Dawson - RSO Military Deputy

Rapid, Agile Integrated Capabilities (RAIC)

Michael Roquemore - RAIC Chief

Maj. Jason Quadros, Deputy Chief AMPO

Mr. Mitch Shedden, Lead Engineer

Air Force Metrology and Calibration AFMETCAL

Dr. Jill Watson - Program Manager, AF METCAL

Human Systems

Mr. David McCain – Program Manager, Human Systems

Support Equipment and Vehicles

Mr. Jamey Silence – Program Manager, Support Equipment and Vehicles

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Portfolio Analysis
Dennis Deitner, NH-04 – Program Manager, Portfolio Analysis

Portfolio Acquisition Executive (PAE) Fighters and Advanced Aircraft Directorate (WA)

BG Timothy Helfrich - Portfolio Acquisition Executive, Fighters
Rapid design, fielding, and replacement of small-batch, advanced aircraft.
Advanced Aircraft (AFLCMC/WAC)
COL Timothy Helfrich - Program Manager Advanced Aircraft
Agile Development Office (ADO)
COL Eric Reagan - director, Agile Development Office Collaborative Combat Aircraft
LTC Gregory (Lab) Bieler - director software, autonomy, and teaming portfolio for next-gen assets

- Collaborative Combat Aircraft (CCA)
- Next-Generation Air Dominance (NGAD)
- Skyborg and Autonomy Architectures

A-10 Thunderbolt (AFLCMC/WAA)
Pamela Lee, NH-04 – Program Manager A-10 Thunderbolt
Special Programs (AFLCMC/WAG)
?? -– Program Manager Special Programs
F-16 Falcon (AFLCMC/WAM)
COL Ernest Csoma – Program Manager F-16/and F-16 System Program Office division chief
Shanika Sims - Senior material leader
F-15 Eagle (AFLCMC/WAQ)
COL Jonathan Varoli - F-15 Senior Materiel Leader
F-22A Raptor (AFLCMC/WAU)
COL Brian D. Griffin– Program Manager F-22A Raptor
F-15 Foreign Military Sales FMS
COL David Garay - Program Manager F-15 Foreign Military Sales

Portfolio Acquisition Executive (PAE) Bombers Directorate (WB)

COL Timothy Spaulding - Portfolio Acquisition Executive, Bombers
B-1 Lancer Division (AFLCMC/WBN)
Joe Stupic - Chief, B-1 bomber division
COL David Hanisch, Deputy Assistant Program Manager,, Bombers Directorate
B-21 Lancer Division (AFLCMC/WBS)
??- Program Manager B-21 Raider, Bombers Directorate
B-2 Spirit Division (AFLCMC/WBZ)
COL Jason Shirley - Program Manager B-2 Spirit, Bombers Directorate

B-52 Stratofortress Division (AFLCMC/WBD)
COL Spencer Turner - B-52 system program manager
LTC Tim Cleaver - B52-J program manager

AFLCMC: Security Assistance and Cooperation Directorate (AFSAC)

BG Jeffery Geraghty - Director
Shawn Lyman - Deputy Director, (AFSAC) Directorate

Foreign Military Sales Intelligence
Ms. Choe Callahan - director
AFSAC International Logistics Support(AFLCMC/WFA)
Kevin Fitch, NH-04 - Director, AFLCMC/WFA
AFSAC Global Facilities Support (AFLCMC/WFE)
Shubha Chakravarty, NH-04 - Director, AFLCMC/WFE
AFSAC Financial Mgmt and Comptroller (AFLCMC/WFF)
Ms. Wendy Duncan, NH-04 - Director
AFSAC International (AFLCMC/WFI)
COL Kevin Codrington - Director
AFSAC Contract Execution (AFLCMC/WFK)
Ms. Brittany Burton, NH-04 - Director
AFSAC Policy and Programs (AFLCMC/WFN)
Ronald Bingham - Director
AFSAC Operations (AFLCMC/WFO)
Ms. Mary Kinney, NH-04 - Director
AFSAC Information Technology (IT) Services (AFLCMC/WFR)
Daniel Bagnuolo, NH-04 - Director

Portfolio Acquisition Executive (PAE) Intelligence, Surveillance, and Reconnaissance and SOF Directorate (WI)

Acquires aerial and space-based surveillance and reconnaissance platforms
COL John Dayton – Portfolio Acquisition Executive, Intelligence, Surveillance, and Reconnaissance and SOF- Wright Patterson
Kathy Sowers, SES – Deputy Portfolio Acquisition Executive Intelligence, Surveillance, and Reconnaissance and SOF
Alexander T. Hartley - Chief Ventures Officer
High Altitude Intelligence, Surveillance, and Reconnaissance Systems
COL Michael Jungquist - Senior Materiel Leader - Wright Patterson
Medium Altitude UAS
COL Todd Dye – Program Manager - Wright Patterson
ISR Sensors and FMS
COL Christina Rusnock – Program Manager - Wright Patterson

SOF and Personnel Recovery
COL Leon Walts – Program Manager - Wright Patterson
SOF and Personnel Recovery and Rotary
Richard Van Slyke, NH-04 – Program Manager - Robins
CV-22
COL Jason Braun – Program Manager - NAS PAX River
Helicopter Program Office
Ms. Tracy Patrick, NH-04 – Program Manager - Wright Patterson

Attack Systems

John Kosobud - Program Manager - Wright Patterson

AWACS and Wedgetail

Thomas Ramsey - Program Manager - Wright Patterson
International Airborne Battle Control Management Command and Control BMC2
Robert Bubello, NH-04 -program manager International Airborne BMC2
. manage systems for collecting, processing and disseminating intel
Distributed Common Ground System (DCGS), Integrated Broadcast System (IBS), Global Command and Control System Air Force (GCCS-AF) Detachment 4
MAJ Logan Suhr - Commander, Detachment 4 - Palmdale

645th Aeronautical Systems Group

COL Karlos Tungol - Commander - Wright Patterson

645th Aeronautical Systems Squadron

LTC Justin Lechner - Commander - Greenville

645th Aeronautical Systems Squadron (Det 1)

LTC Stephen Koether - Commander - Randolph

661st Aeronautical Systems Squadron

LTC Kyle Krogh - Commander - Buckley

Portfolio Acquisition Executive (PAE) Mobility Directorate (WL)

BG William L. Ottati - Portfolio Acquisition Executive, Mobility & Training Aircraft Directorate
COL Paul Tinker - Deputy Portfolio Acquisition Executive, Mobility Directorate
International Acquisition Programs (AFLCMC/WLI)
Ms. Laura Beyer, NH-04 - Program Manager International Acquisition Programs
C-17 Globemaster (AFLCMC/WLM)
COL Scott Hall - Program Manager C-17 Globemaster
C-130 Hercules (AFLCMC/WLN)
??? - Program Manager C-130 Hercules
C-5 Galaxy (AFLCMC/WLS)
Deanna Fowler - Program Manager C-5 Galaxy
KC-46 (AFLCMC/WLC)
COL David Hall - Program Manager KC-46

Legacy Tankers / KC-135 (AFLCMC/WLT)
COL Michael Kovalcek - Program Manager Legacy Tanker

Future Tankers
COL Matthew Buchholz - Senior Materiel Leader (SML)Future Tankers

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Portfolio Acquisition Executive (PAE) Training Directorate (WN)

Rodney Stevens, SES - Portfolio Acquisition Executive - Wright Patterson

Simulators (AFLCMC/WNS)
COL Nicholas Feranec - senior material leader simulators
T-7 Redhawk (AFLCMC/WNB)
COL Robert Volesky - Program Manager T-7 - Wright Patterson
Advanced Training Capabilities (AFLCMC/WNR)
COL Ricardo Jaime - Wright Patterson
Legacy Training Aircraft (AFLCMC/WND)
Ms. Abbigail Pogorzelski, NH-04 – Program Manager Legacy Training Aircraft - Hill

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Portfolio Acquisition Executive (PAE) Presidential and Executive Airpower

Fields aircraft to transport VIPs.
COL Jennifer A. Mapp - Portfolio Acquisition Executive - Wright Patterson
Jennifer Morgan - Deputy Portfolio Acquisition Executive Presidential and Executive Airpower
Presidential and Executive Airpower
COL Guy Spencer - Program Manager VC-25B "Next Air Force One, W-Patt
Executive Aircraft
COL Skylar Quinn- Program Manager, Presidential Mission Communications, Tinker
Survivable Airborne Operations Center
COL Louis Duncan- Program Manager - Hanscom

Portfolio Acquisition Executive (PAE) Joint Strike Fighter Directorate (JSF)

Manages the acquisition and fielding of the F-35 Joint Strike Fighter
LTG Gregory L. Masiello – Portfolio Acquisition Executive F-35 Joint Strike Fighter
JSF Joint Strike Fighter Directorate
Russell Price - Director F-35 Joint Strike Fighter Directorate
Vacant – Program Manager F-35 Joint Strike Fighter
Michael Helms - F-35 Flight Test Instrumentation Program Manager
Stephen Scott Schwarz - Assistant Program Manager Logistics, F-35B at F-35 JPO

Matt Percy - F-35 Follow-On Modernization Program Manager at F-35 Joint Program Office
Candice Wolfe - F-35 Alternate Mission Equipment Program Manager
Keith Scheirmann - F-35 Planning Team Lead

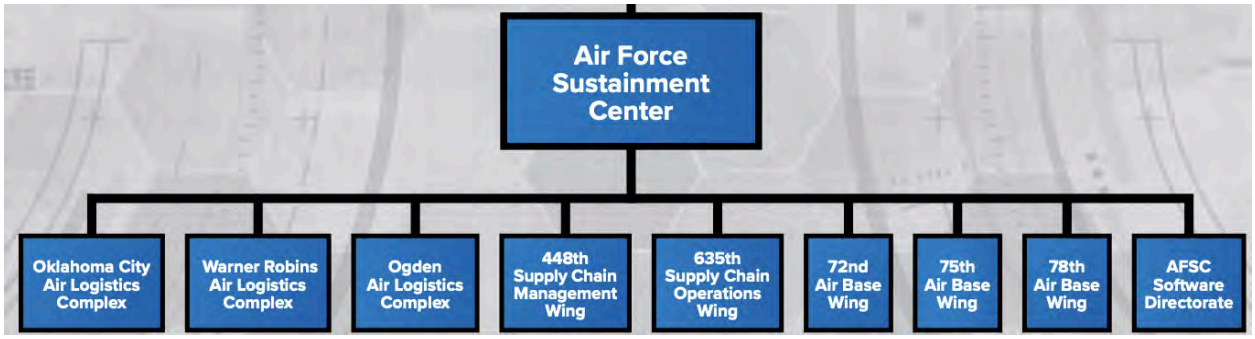
Air Force Sustainment Center

40,000 military and civilian personnel provides depot maintenance, supply chain management, and operations and installation support for the Air Force's weapons systems, including the F-35 Lightning, KC-46 Pegasus, A-10 Thunderbolt, B-1 Lancer, B-52 Stratofortress, C-5 Galaxy, C-17 Globemaster III, C-130 Hercules, E-3 Sentry, E-6 Mercury, F-15 Eagle, F-16 Falcon, F-22 Raptor, KC-135 Stratotanker, T-38 Talon, QF-16, Minuteman intercontinental ballistic missile, as well as a wide range of engines and component parts.

LTG Jennifer Hammerstedt - Commander, Air Force Sustainment Center
Angela L. Tymofichuk - Executive Director, Air Force Sustainment Center, Air Force Materiel Command
COL Deedrick L. Reese - Deputy Commander, Air Force Sustainment Center, Air Force Materiel Command
Kristy Jordan - Director Of Staff, Air Force Sustainment Center, Air Force Materiel Command
BG Heath D. Fowler - Mobilization Assistant To The Commander, Air Force Sustainment Center, Air Force Materiel Command

AFSC Directorates

Software Directorate (SW), Financial Management Directorate (FM), Engineering Directorate (EN), and Contracting Directorate (PK).



Air Logistics Complexes

Ogden Air Logistics Complex, Hill AFB, Utah, provides logistics, support, maintenance and distribution for the F-35, F-22, F-16 and A-10.
Oklahoma City Air Logistics Complex, Tinker AFB, Oklahoma, performs programmed depot maintenance and modifications on the KC-46, KC-135, B-1B, B-52, E-3 and Navy E-6 aircraft
Warner Robins Air Logistics Complex, Robins AFB, Georgia, maintains and sustains the C-5, C-130, C-17, and F-15, and deploys combat Aircraft Battle Damage Repair forces worldwide.

Air Base Wings

The 72nd Air Base Wing, Tinker AFB, Okla., the 75th Air Base Wing, Hill AFB, Utah, and the 78th Air Base Wing, Robins AFB, Ga., provide installation support

Supply Chain Wings

The 448th Supply Chain Management Wing, headquartered at Tinker AFB, Okla
The 635th Supply Chain Operations Wing, headquartered at Scott AFB, Illinois

Air Combat Command (ACC)

As one of the Air Force's Major Commands (MAJCOMs), subordinate to the Chief of Staff of the Air Force for administrative and "organize, train, and equip" purposes. Headquartered at Joint Base Langley–Eustis, Virginia
1st Air Force - (Air Forces Northern) Tyndall AFB
9th Air Force - (Air Forces Central) Shaw AFB
12th Air Force - (AIr Force Southern) Davis-Monthan AFB
15th Air Force Shaw AFB
16th Air Force (Air Force Cyber) JBSA-Lackland AFB
Air Force Warfare Center, Nellis AFB
Air Force Spectrum Management Office, Fort Meade
Cyberspace Capabilities Center, Scott AFB

ACC provides air combat capabilities to the Combatant Commands:
U.S. Northern Command (USNORTHCOM): First Air Force (Air Forces Northern)
U.S. Central Command (USCENTCOM): Ninth Air Force (Air Forces Central)
U.S. Southern Command (USSOUTHCOM): Twelfth Air Force (Air Forces Southern)
U.S. Strategic Command (USSTRATCOM): Providing nuclear-capable forces.
U.S. Cyber Command (USCYBERCOM): Sixteenth Air Force (Air Forces Cyber)

GEN Adrian L. Spain - Commander, Air Combat Command
LTG Larry R. Broadwell - Deputy Commander, Air Combat Command
Maj. Gen. Bryan E. Salmon - Air National Guard Forces Assistant to Commander
Maj. Gen. Christopher A. Freeman - Reserve Mobilization Assistant to Commander
Dr. John D. Matyjas - Chief Scientist, Scientific Advisor to the Commander
COL Joseph W. Goldsmith - Director of Staff
Mr. Thomas K. Gainey - Political Advisor
Dr. John D. Matyjas,, is the Scientific Adviser to the Commander
A1 - Col. Hardy T. Giles II - Directorate of Manpower and Personnel -A1
A2 - BG Abraham Jackson - Intelligence Directorate
A3 - MG Brian Laidlaw - Directorate of Operations
COL Toni Gray - Division Chief, Artificial Intelligence Integration, A3 - Operations Directorate
A4 - MG Jon A Eberlan - Directorate of Logistics, Engineering and Force Protection
A5/8/9 - MG William Betts - Directorate of Plans, Programs and Requirements
A5/8/9 Jeremy Zadel, SES - Deputy Director of the Plans Programs and Requirements
A6 - COL Billy E. Pope, Jr. - Director of Cyberspace Operations and Warfighting Communications, and Chief Information Officer A6
COL Monica Gramling - Deputy Director, ACC/A6
COL Jill Heliker - Division Chief, ACC/A60
A10 - Mr. Lawrence Averbeck - Director of Strategic Deterrence & Nuclear Integration
COL Randy Combs - Comptroller
IG - Inspector General - Col. Peter Kasarskis
PA - Director of Public Affairs - Col. Omar Villarreal

SE - Director of Safety - Col. Jesse Doyle
Mr. Timothy Applegate - Acquisition Management & Integration Center
COL John Cummings - Division Chief, autonomous collaborative platforms, Air Combat Command

1st Air Force - (Air Forces Northern) Tyndall AFB
LTG Bradford R. Everman- Commander, Continental U.S. North American Aerospace Defense Command Region; Commander, First Air Force (Air Forces Northern and Air Forces Space)
Canadian Major-General Paul Doyle - deputy commander of Continental U.S. NORAD Region
BG Daniel C. Clayton - Deputy Commander, First Air Force
COL Scott L. Adams - Deputy Commander, Air Forces Space
601st Air Operations Center
COL Michael J. Western - Commander, 601st Air Operations Center (AOC)
COL T.J.D. (Travis) Chapman, RCAF - Deputy Commander, 601st Air Operations Center (AOC)
Air Force Rescue Coordination Center (AFRCC)
LTC Brian Scott - commander of the Air Force Rescue Coordination Center
National Security Emergency Preparedness (NSEP) directorate
Civil Air Patrol
COL Andrew J. Stewart - Commander of the Civil Air Patrol
Detachment 1 Canadian Forces Base (CFB) Winnipeg
LTC Gary R. Frantz - Commander, Detachment 1
Detachment 2 North Bay, Ontario, Canada
LTC Jason Spicer- Commander, Detachment 2, and Royal Canadian Air Force (RCAF) Commanding Officer, 22 Wing Operations Support Squadron as well as Deputy Commander, Canadian Air Defence Sector (CADS), Canadian Forces Base (CFB)

9th Air Force Central and Southwest Asia
LTG Daniel T. Lasica - Commander, Ninth Air Force (Air Forces Central)
MG Derek J. "Maestro" O'Malley - Deputy Commander, 9th Air Force (Air Forces Central) and Deputy Commander, Combined Forces Air Component Command, United States Central Command, Southwest Asia.
332rd Air Expeditionary Wing, Southwest Asia
COL Sean P. Hall - Commander, 332rd Air Expeditionary Wing
COL J. Domenic Easton - Deputy Commander, 332d AEW
378th Air Expeditionary Wing
COL Bradley "Simon" Baker - Commander, 378th Air Expeditionary Wing
COL Jonathan T. Cichowski - Deputy Commander of the 378 Air Expeditionary Wing
COL Danele S. Richardson - Deputy Commander - Sustainment, 378th Air Expeditionary Wing
379th Air Expeditionary Wing - Qatar
BG Cory M. Damon - Commander, 379th Air Expeditionary Wing
M. Zane Hershey - Deputy Commander, 379th Air Expeditionary Wing
380th Air Expeditionary Wing - UAE
COL Hector M. Ortega - Commander, 380th Air Expeditionary Wing

COL Christopher M. Hagemeyer - Deputy Commander, 380th Air Expeditionary Wing
386th Air Expeditionary Wing - Kuwait
COL Nathan Aysta - Commander, 386th Air Expeditionary Wing
Air Warfare Center
COL Nicklaus Walker - Commander, Air Warfare Center
COL Joseph Devries - Deputy Commander & IAMD Division Chief, Air Warfare Center
MAJ Demario Kohn - Division Chief, Mission Support Division, Air Warfare Center
MAJ Major Joshua Goliber - Division Chief, Advanced Training Division, Air Warfare Center

12th Air Force - (AIr Force Southern) Davis-Monthan AFB
MG David A. Mineau - Commander, Air Forces Southern
BG Tara E. Nolan - Mobilization Assistant to the Commander, Air Forces Southern
BG Henry R. Jeffress, III - Deputy Commander, Air Forces Southern
COL Brandon P. Alford - Commander, US Space Forces Southern (USSPACEFOR-SOUTH)
COL Alfredo "Juny" Laboy - Air Forces Southern Liaison
612th Air Operations Center
COL Jonathan Grayson - Commander 612th Air Operations Center
Forward Operating Units
Curacao - Dutch Caribbean
Guantanamo Bay - Cuba
Soto Cano - Honduras

15th Air Force - Shaw AFB
MG Steven G. Behmer - Commander, Fifteenth Air Force
BG Jack R. Arthaud - Deputy Commander, Fifteenth Air Force
The 1st Fighter Wing
F-22's and T-38's
COL Brad S. Huebinger - Commander of the 1st Fighter Wing
COL Marcus Marcus McGinn - Deputy Commander, 1st Fighter Wing
The 4th Fighter Wing
COL Brian "Stitch" Novchich - commander 4th Fighter WIng
The 20th Fighter Wing, Shaw AFB
COL Hugh "Hoot" Walker III - Commander, 20th Fighter Wing
COL Brian "Axle" Beears - Deputy Commander of the 20th Fighter Wing
The 23rd Wing, Moody AFB, Georgia
HH-60W Jolly Green II , HC-130J Combat King II , A-10C Thunderbolt II
COL Sean P. Hall - Commander of the 23rd Wing
COL Russell T. Reese - Deputy Commander of the 23rd Wing
COL Mark Dudley - Commander 23rd Medical Group, 23d Wing
COL Stephen "Banjo" Joca - Commander 23rd Fighter Group, 23d Wing
COL Justin Meihaus - commander of the 23rd Mission Support Group, 23d Wing
COL Nathan R. Hier - Commander, 23d Maintenance Group, 23d Wing
347th Rescue Group

COL Brian L. Desautels - commander of the 347th Rescue Group
The 25th Attack Wing
MQ-9 Reapers
COL Brad N. Howell - Commander, 25th Attack Wing
The 33rd Fighter Wing, Eglin AFB
flying and maintenance training wing for the F-35A Lightning II
COL Nicholas Lofthouse - commander, 33rd Fighter Wing
The 93rd Air Ground Operations Wing, Moody AFB
COL Jeffrey Mack - Commander, 93rd Air Ground Operations Wing
COL Jason Egger - Deputy Commander, 93rd Air Ground Operations Wing
The 325th Fighter Wing, Tyndall AFB, Florida
F-35A Lightning II
COL. Ryan C. Thulin - Commander, 325th Fighter Wing
COL Aaron B. Cavazos - Deputy Commander, 325th Fighter Wing
COL Dennis W. Knight - Commander, 325th Maintenance Group
COL Brent F. Golden - Commander, 325th Operations Group
COL Josh Aldred - Commander, 325th Mission Support Group
COL John R. Smith - Commander and director, 325th Medical Group
The 355th Wing, Davis-Monthan AFB
EA-37B, HC-130J Combat Kings, HH-60W Jolly Green IIs, F-16 Fighting Falcons
COL Jose Cabrera - Commander, 355th Wing
COL Kyle Porter - Deputy Commander, 355th Wing
The 366th Fighter Wing, Mountain Home AFB
F-15E Strike Eagle
COL David R. Gunter - Commander, 366th Fighter Wing
COL Kyle J. "Drifter" Rykaczewski - Deputy Commander, 366th Fighter Wing
COL Daniel J. Etue - Commander, 366th Operations Group
COL Michael A. Perez - Group Commander, 366th Maintenance Group
COL John-Paul P. Adrian - Commander, 366th Mission Support Group
COL Saunya N. Bright - Commander, 366th Medical Group
The 388th Fighter Wing, Hill AFB
F-35A Lightning II
COL Charles A. Fallon - Commander, 388th Fighter Wing
COL Thomas E. Hayes - Deputy Commander of the 388th Fighter Wing
The 432nd Wing, Creech AFB
MQ-9 Reaper, RQ-170 Sentinel
COL Trevor T. Merrell - Commander, 432d Wing
COL Steven A. Mwesigwa - Deputy Commander, 432d Wing
The 461st Fighter Wing, Robins AFB
Command, Control and Communications (C3) wing
COL Sandra A. Bonney - commander of the 461st Wing
Col. Kevin J. "Fletch" Fletcher - deputy commander of the 461st Wing
The 495th Fighter Group, headquartered at Shaw AFB

F-16 and F-35's - Total Force Integration across dozens of geographically separated locations
COL David "Hulk" Bennett - Commander, 495th Fighter Group
The 552nd Air Control Wing, Tinker AFB
E-3 Airborne Warning and Control System (AWACS), Control and Reporting Centers (CRCs) and TC-18E training support aircraft
COL Kendrick L. Carroll - Commander, 552nd Air Control Wing
COL Jonathan S. "Forrest" Kinard - deputy commander of the 552nd Air Control Wing
The 633rd Air Base Wing
F-22
COL Stephen G. Anderson - Commander, 633d Air Base Wing
COL Laura G. Persing - Deputy Commander of the 633d Air Base Wing
The 800th Rapid Engineer Deployable Heavy Operations Repair Squadron Engineers (RED HORSE) Group, Nellis AFB
heavy repair, infrastructure construction, and self-sustaining engineering support
Detachment 1 (Persistent Attack and Reconnaissance Operations Center), Creech AFB

16th Air Force (Air Force Cyber) JBSA-Lackland AFB

Cybersecurity Service Provider for the Air Force
LTG Thomas K. Hensley - Commander, Sixteenth Air Force (Air Forces Cyber)(16 AF-AFCYBER) and Commander, Joint Force Headquarters – Cyber (Air Force) (JFHQ-C)
BG David R. Lopez - Deputy Commander, Sixteenth Air Force
BG Heather W. Blackwell- Deputy Commander, Joint Force Headquarters Cyber (Air Forces Cyber)
9th Reconnaissance Wing
COL Charles G. Cameron - commander, 9th Reconnaissance Wing, Beale AFB
COL Ryan T. Typolt - Deputy Commander, 9th Reconnaissance Wing
COL Christopher L. Dauer - Commander, 9th Mission Support Group
LTC Melissa C. Day - Deputy Commander, 9th Mission Support Group

Air Force Warfare Center

MG David C. Epperson - Commander, Air Force Warfare Center
COL Kristoffer R. Smith - Deputy Commander, Air Force Warfare Center
53rd Wing
COL Scott Gunn - Commander, 53rd Wing
COL Christopher M. Conant - Deputy Commander, 53d Wing
headquartered at Eglin Air Force Base in Florida, is the U.S. Air Force's primary operational test and evaluation wing for the Combat Air Forces
53rd Test and Evaluation Group
figuring out how best to use autonomous Collaborative Combat Aircraft
COL Joshua Biedermann- commander, 53rd Test and Evaluation Group
LTC Lyndon OTTO" Bartlett - Commander, Experimental Operations Unit, 53rd Test & Evaluation Group
57th Wing
BG Scott Mills - Commander, 57th Wing

COL Shaun Loomis - Deputy Commander, 57th Wing
926th Wing

Nevada Test and Training Range

COL Jeff Simmons - Commander, Nevada Test and Training Range
Mr. John Barton "JB" Esch - Deputy Director, Nevada Test and Training Range
Jeremiah M. Cross - Vice Director, Nevada Test and Training Range
LTC Matthew Jensen - Commander, Experimental Operations Unit, Nellis Air Force Base, Nev.

319th Reconnaissance Wing

COL Alfred J. Rosales - Commander, 319th Reconnaissance Wing/Point Defense Battle Lab CuAS

Air Force CyberWorx

Air Force innovation lab at Air Force Academy that is operationally controlled by ACC (Air Combat Command).
COL Tharommony In - Director, CyberWorx
LTC John McKee - Deputy Director, CyberWorx
Design Division
Casey Ground - Design Division Chief, CyberWorx
Nathan Schwagler - Senior Design Lead, CyberWorx
CAPT Ricky Smith - Program Manager, CyberWorx
Loren Stahl - Human-Centered Design Researcher
David Carreno - Computer Scientist, CyberWorx
Portfolio Division
Duncan Stewart - Portfolio Division Director, CyberWorx
Michael Helgeson - Acquisition Program Manager, CyberWorx
Greg Bennett - Partner Relations Manager, CyberWorx
Matt Hays - Program Manager, CyberWorx
SSGT Doug Patterway - Partner Relations Manager, CyberWorx
Portfolio Division: Partnership Intermediary, CyberWorx
Julie Perkins - CCTI Program Manager
Kirsten Staples - CCTI Marketing Lead
Katie Alessandri - CCTI Events & Special Projects Lead, CyberWorx
Tech Division
LTC John McKee - Technology Division Director, CyberWorx
Karl Walker - Infrastructure Network System Administrator, CyberWorx
Patrick Ward - Network Administrator, CyberWorx
Jeff Biller - Associate Professor and Researcher, CyberWorx
Ben Kallemyn - Assistant Professor of Cyber, CyberWorx

Air Force Nuclear Weapons Center (AFNWC)

Part of the Air Force Material Command
MG William Rogers – Interim Commander Air Force Nuclear Weapons Center (AFNWC)
Kelly Hammett, SES - executive director of the Air Force Nuclear Weapons Center
COL Anthony G. Rhodes - Deputy Commander Air Force Nuclear Weapons Center (AFNWC)
COL Thomas Niday - chief scientist at AFNWCCOL Thomas Niday, chief scientist at AFNWC

AFNWC: PAE for Air-Delivered Capability Directorate (NAD)

COL T. Justin Bronder - portfolio acquisition executive Nuclear Air-Delivered Systems (NAD)
COL Summer Clovis - Director Air Delivered Capabilities Directorate (NAD)

Deputy program managers and product support managers for nuclear matters embedded in program offices for the B-2, B-21, B-52, F-15, F-16, F-35, and automatic test systems and support equipment. The directorate is responsible for delivering, sustaining and supporting air-delivered nuclear weapon systems
Programs include:

- **B61-12 Life Extension Program and tail kit**
- **Long Range Stand-Off Weapon**
- **W80-4 Life Extension Program**
- **Overseas Weapon Storage and Security System**
- **Secure Transportable Maintenance System**
- **Protective Aircraft Shelter Interior Intrusion Detection System,**
- **Air-Launched Cruise Missile (AGM-86B/C/D) sustainment**

AFNWC: PAE Intercontinental Ballistic Missile Systems Directorate

MG William Rogers - program executive officer Intercontinental Ballistic Missile Systems Directorate

Responsible for the modernization and sustainment of ICBMs and associated weapon system command and control, flight and launch systems, missile silos, and other ground infrastructure.
Has two program offices:
Intercontinental Ballistic Missile (ICBM) Systems Directorate
BG William Rogers – Director ICBM Systems &.dual hatted as the Air Force PEOs for ICBMs

- *LGM-30G Minuteman III*
- *LGM-35A Sentinel*

AFNWC: PAE Nuclear Command, Control & Comms Integration Directorate (NC3)

Scott Hardiman, SES - Program executive officer Nuclear Command, Control and Communications Integration Directorate (NC3)
Responsible for integrating the AN/USQ.225 NC3 Weapon System across the Air Force.

AFNWC: Nuclear Technology and Integration Directorate

Scott Hardiman - Director Nuclear Technology and Integration Directorate
Scott Robertson- Director Nuclear Technology and Integration Directorate

Responsible for providing intelligence support to AFNWC, analyzing the full spectrum of weapons effects to support acquisition programs and inform tactics and procedures, and assessing current and future nuclear systems to identify and mitigate potential vulnerabilities. The directorate is also responsible for managing the Air Force's Nuclear Certification Program and leading the capability development initiatives for all pre-Milestone A/B activities within the center.

Air Force Research Laboratory (AFRL)

Part of the Air Force Material Command. AFRL is the Research and Development center for the Air Force with 12,500 people in seven technology areas. In April 2026 was reorganized into 7 divisions:

- Foundational Technology Directorate
- Air Warfare Directorate
- Space Warfare Directorate
- Information and Spectrum Warfare Directorate
- Technology Transition Office
- Systems Technology Office
- 711th Human Performance Wing

BG Douglas Wickert - Commander, Air Force Research Laboratory
COL Brett J. Cooper - Deputy Commander of the Air Force Research Laboratory
Dr. Kevin T. Geiss, SES - Executive Director, Air Force Research Laboratory
Dr. Kathy-Anne Soderberg - Acting Chief Technology Officer AFRL
Steven Mahurin - Acting Center Information Officer, AFRL
COL Joseph W. Tringe - Mobilization Assistant to the Commander

Foundational Technology Directorate

Consolidates the Air Force Office of Scientific Research and the Materials and Manufacturing Directorate as well as human effectiveness projects
The Air Force Office Of Scientific Research (AFOSR)
Dr. Lovica Ware - Acting Director, Air Force Office of Scientific Research (AFOSR)
COL David Montminy - Chief, Science and Engineering Division, Senior Materiel Leader

Erik Blasch - Program Officer at Air Force Office of Scientific Research, (AFRL)

Human Effectiveness Directorate (RH)

COL (Dr.) Melinda Eaton - Acting Director for the Human Effectiveness Directorate

Materials and Manufacturing Directorate (RX)

Dr. Charles D. Ormsby - Senior Scientific Technical Manager -acting Director, Materials and Manufacturing

Oscar Ruiz - Chief of the Biomaterials Branch, Materials & Manufacturing Directorate

Photonic, Electronic & Soft Materials Division (REE)

Dr. Jen DeCerbo - Chief of Photonic Materials Branch, Air Force Research Lab

Dr. Leo Gonzales - directed energy, weapons Space Direction Lead, Air Force Research Lab

Air Warfare Directorate

Munitions Directorate (RW)

COL Matthew Caspers - Commander and Director for the Munitions Directorate

Aerospace Systems Directorate (RQ)

Dr. Michael R. Gregg, SES - Director Aerospace Systems Directorate

Venke Sankaran - Chief Scientist, Aerospace Systems

Space Warfare Directorate

Dr. Andrew 'Andy' Williams - Acting Director, Space Warfare Directorate

Space Vehicles Directorate (RV)

COL Max Yates - Commander, Phillips Research Site/Director Space Vehicles Directorate

Scott R. Maethner - Deputy Director of the Space Vehicles Directorate

Dr. Javier Urzay - Division Chief, Rocket Propulsion & Missiles

Joseph "Dan" Trujillo - Space cyber resiliency lead, Space Vehicles Directorate

Dr. Andrew 'Andy' Williams - Deputy Technology Executive Officer for Space

Robert Yowell - Principal Engineer, Space Vehicles Directorate

Dr. Lawrence Robertson - Lead Space Experimentalist

Seth Lacy, ST - Senior Scientist for Space Mobility & Precision Maneuver, Air Force Research Lab

Robert Antypas - Space Access, Mobility, and Logistics Mission Area Lead, AFRL

James Winter - project manager, Space Solar Power Incremental Demonstrations and Research (SSPIDR)

Dr. Jaime Stearns - Director of Strategic Communications cislunar space acquisition office

Space Science and Technology, AFRL

Nikolai Joseph - Chief, Space Operational Energy Division

Information and Spectrum Warfare Directorate

Sensors Directorate (RY)

COL Rodrick Koch - Acting Director of the Sensors Directorate

Dr. Marvin Potts - Senior Scientist, Electromagnetic Spectrum Warfare Technology, AFRL

Directed Energy Directorate (RD)

Erin N. Pettyjohn, SES - Director, Directed Energy Directorate, AFRL

Dr. James Reeves - (OUSD(R&E)), Directed Energy

Dr. Imelda Atencio - Laser Division Chief

Dr. Nicholas Morley - Senior Scientist for High Power Photonics, Directed Energy Directorate

Information Directorate (RI)
COL Greg E. Stevens- Director, Information Directorate, Commander, Detachment 4, AFRLab Rome, NY
Michael Hayduk - Deputy Director Air Force Research Lab, Information Directorate
Joe Weideling - IT & Digital/Mission Engineering Lead, AFRL
Matt LaHaye - principal research physicist, Information Directorate's Quantum Information Science Branch
Erin (Sutton) Sheridan - Research Physicist in Information Directorate's Quantum Information Science Branch
ACT3 (Autonomy Capability Team 3)
Matthew Muha - Director, Autonomy Capability Team (ACT3), AFRL
Dr. Steven K. "CAP" Rogers - Senior Scientist AI enabled Autonomy
Electro-Optic Countermeasures Branch (formerly AFRL/RYWW)
Dr. John Gibson - Senior Electronics Engineer, Air Force Research Lab
Ryan Hilliard - Information and Spectrum Warfare Directorate C2 Research Area Lead
Jeffrey Palumbo - AFRL C3BM Capability Area lead
DASH lead Decision Advantage Sprint for Human-Machine Teaming
Dr. Elizabeth Frost - AFRL DASH lead
Technology Transfer and Transition Program Office (DAFT3)
Scott Aughenbaugh - Director of the Air Force Tech Transfer & Transition Program Office (DAFT3)

AFWERX (RG)
COL Nathan C. Stuckey - Director of AFWERX and Air Force Chief Commercialization Officer
Daniel Carroll - AFWERX Ventures Director
COL Aneel "Cramden" Alvares - Military Deputy Director
Air Force SBIR/STTR Program
SPACEWERX
Arthur F. Grijalva - Director of SpaceWERX
Mary Shippy - Strategic Partnerships Lead SpaceWERX
Gabe Mounce - Chief Strategy Officer, SpaceWERX/ Director, AFRL Outreach & Tech Engagement
Charlene Jacka - Chief Engineering and Operations, SpaceWERX
Ms. Melissa Garmoe - Acquisition Program Manager, SpaceWERX
Space Ventures
Space Force SBIR/STTR
Air Force SBIR (Small Business Innovation Research) program reports to AFWERX, which is the innovation arm of the Department of the Air Force and part of the Air Force Research Laboratory (AFRL). Specifically, it is under the AFVentures arm of AFWERX.
Integrated Capabilities Directorate (RS)
Adam S. Remaly - acting director of the Integrated Capabilities Directorate
Anthony Thomas - Chief Engineer, Integrated Capabilities Directorate
Reid Melville - Chief Innovation Officer, Integrated Capabilities Directorate
COL Joshua D. Rasmussen - Military Deputy, Integrated Capabilities Directorate
Michael Schneider - Integration and Operations Deputy Division Chief

Systems Technology Office

711th Human Performance Wing

The 711th is a combination of the Human Effectiveness Directorate (RH) and the Air Force School of Aerospace Medicine (USAFSAM)
COL Dale Harrell - Commander, 711th Human Performance Wing
Mr. Michael J. Newman - Acting Deputy Director, 711th Human Performance Wing
Dr. Gaurav Sharma - Chief Scientist, 711th Human Performance Wing
Jay S. Kost - Acting Chief Engineer, 711th Human Performance Wing
Ms. Kimberly A. Bowden - Acting Director of Staff, 711th Human Performance Wing
Air Force School of Aerospace Medicine (USAFSAM)
COL (Dr.) Richard "JUNC" Speakman - Commander, School Aerospace Medicine USAFSAM
Elizabeth P. Miller- Deputy Director, United States Air Force School of Aerospace Medicine

Space Force

Space Force: Organizational Language

Space Force: Organizational Hierarchy

Space Force: General Officers

12,795 Active Duty



The Space Force and the Air Force are two separate and distinct military uniformed services with the same civilian leader in the Department of the Air Force (DAF), much like the U.S. Marine Corps and Navy within the Department of the Navy.



Space Force has three Field Commands (like MAJCOMs in the Air Force) each led by a Lieutenant General:

1. **Combat Forces Command (SpOC)** – Peterson SFB, Colorado
    - Trains, organizes, and equips combat-ready forces.
    - Includes the operational “Deltas” (like Air Force wings) that actually conduct missions (missile warning, SATCOM, space domain awareness, etc.).
2. **Space Systems Command (SSC)** – Los Angeles AFB, California
    - Manages acquisition, development, and fielding of satellites, launch systems, ground control, etc.
    - Equivalent to an Air Force Materiel Command for space.

3. **Space Training and Readiness Command (STARCOM)** – Peterson SFB, Colorado
    - Handles training, education, doctrine, test, and wargaming.
    - Equivalent to Air Education and Training Command (AETC) + Air Combat Command's doctrine/test elements

The Space Force replaced "wings, groups, and squadrons" with simpler tiers:
Field Commands (3-star level, above)
↓
Deltas (*colonel*-led, mission-focused units; combine operations + support that the Air Force would split across groups/squadrons)
↓
Squadrons (smallest units, company-grade officer or major-led)
Example: Space Delta 4 (under SpOC) is responsible for missile warning; it operates ground stations and sensors.

The Space Force currently has four types of Deltas: Mission Deltas and System Deltas. There are also Space Base Deltas and Space Launch Deltas, which support specific bases and launch missions. System Deltas, like Space Delta 84 and 810, focus on specific mission areas for acquisition and development.

Each mission delta is responsible for an entire mission set for the service. An example is Mission Delta 9, which is responsible for orbital warfare. Each space base delta is responsible for base support on Space Force bases. Each space launch delta is responsible for both base support and the launch mission for its Space Force base.

In March 2026 the Space Force designated its second tranche of mission areas, including:

- infrastructure
- battle management, command, control, communications and space intelligence; BMC31
- satellite communications and positioning, navigation and timing (SATCOM and PNT)
- missile warning and tracking. (MWT)

The first two Space Force PAEs: Space Access, and Space Based Sensing and Targeting, were announced in January

The missile warning and tracking portfolio is expected to be among the largest, combining legacy geostationary satellites with newer constellations in low and medium Earth orbit. The infrastructure portfolio will absorb testing and training programs and provide shared resources across the enterprise. It will be led by acting director of the Space Development Agency (SDA), Gurpartap "GP" Sandhoo.

The battle management portfolio will oversee networks and space domain awareness systems and link them with space control capabilities, an area officials say is becoming more central to

military operations. The satcom and PNT portfolio will oversee the Global Positioning System along with military and commercial satellite communications.
Officials are still determining which programs will fall under each portfolio.

Are you confused yet?

Numbered Air/Space Forces
The Space Force also created service components aligned to combatant commands, called Service Component Commands. Examples:
USSPACEFORCENT – supports U.S. Central Command (CENTCOM)
USSPACEFORINDOPAC – supports Pacific Command (PACOM)
USSPACEFOREUR-AF – supports EUCOM and AFRICOM
These are O-6 to O-8 led components, providing Space Force forces to the COCOMs.



Other Key Pieces
Field Commands report to the CSO, not through multiple layers. This “flat” model reduces bureaucracy.
The Space Development Agency (SDA) and Space Rapid Capabilities Office (SpRCO) are also now part of the Space Force, though they have special acquisition authorities.

In 2026, the Space Development Agency will likely be folded into the Space Force Mission Warning and Tracking Portfolio Acquisition Executive (PAE) and run by Gurpartap “GP” Sandhoo was named SDA’s permanent Director.

There’s No Single Front Door to Space
The national security space community operates multiple commercial engagement offices, each with its own submission process and relationship management system.
- The Space Force maintains the front door at Space Systems Command.
- The National Reconnaissance Office manages the Acquisition Research Center.
- The National Geospatial-Intelligence Agency operates the Compass office. Defense Innovation Unit
- In-Q-Tel provides additional entry points.

Each operates independently, with minimal cross-agency information sharing.

Space Force: Space Operations

The Chief of Space Operations (CSO) is the highest-ranking uniformed space advisor and reports to the civilian Secretary of the Air Force (SecAF). The Chief of Space Operations and the Space Force Headquarters are located at the Pentagon. The Space Force organizes, trains, and equips space force personnel, called Guardians, to support combatant commands, such as SPACECOM.

LTG Douglas Schiess - Chief of Space Operations
GEN Shawn N. Bratton - Vice Chief of Space Operations
MG Robert Claude - Mobilization assistant to the Chief of Space Operations
Air Marshal Paul "Godders" Godfrey- Asst Chief of Space Operations for Future Concepts & Partnerships
BG Nick Hague - Assistant Deputy Chief of Space Operations
BG Phillip A. Verocco - senior executive officer to the Chief of Space Operations
COL Jesse Rosenbaum - chief data and AI officer for intelligence, Space Force

Space Force Headquarters Staff

MG Matthew S. Cantore - director of staff, Space Force
BG Shariful M. Khan - acting Director of Staff
Wade S. Yamada, SES - Deputy Director of Staff
Dr. Stacie Williams, SES - Chief Science Officer, U.S. Space Force
Gillian Bussey - Deputy Chief Science Officer, U.S. Space Force

S-1: Personnel / Human Capital

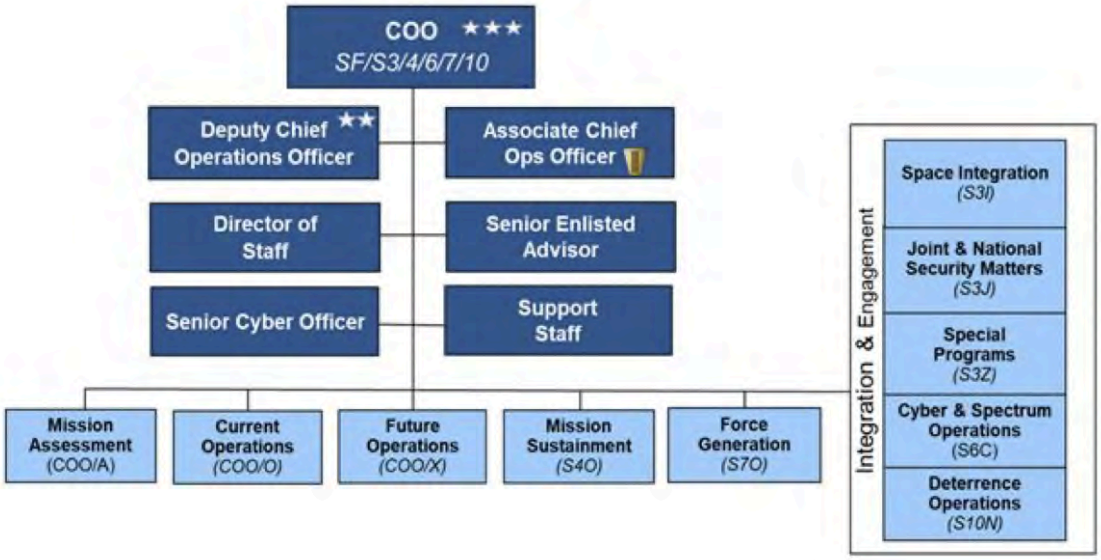
Katharine Kelley, SES - Deputy Chief for Human Capital (SF/S1)
BG Matthew E. Holston - director of Personnel Management Act Integration Office
Todd L. Remington, SES - Associate Deputy Chief for Personnel (SF/S1)
CMSgt Abi Scott - Senior Enlisted Advisor SF/S1
Director, Analysis and Systems (SF/S1A)
Director, Civilian Policy and Management (SF/S1C)
Director, Force Development (SF/S1D)
Director, Senior Leader Management (SF/S1L):
Director, Manpower (SF/S1M):
Director, Military Policy and Management (SF/S1P)
Director, Quality of Life & Resilience (SF/S1Q)
Director, Enterprise Talent Management (SF/ETM)

S-2: Intelligence

MG Brian D. Sidari - Deputy Chief of Space Operations for Intelligence (SF/S2)
Ed Mornston - Assistant Deputy Chief for Intelligence (SF/S2)
Director, Analysis and Production (S2A)
Director, ISR Partnerships and Integration (S2I)
Director, Warfighter Support (S2P)
COL John V. Otte - Director, ISR Resources and Requirements (S2R)
Director, Space Force Cryptologic Office (S2C)

Director, Space Force GEOINT Office (S2G):

S-3/4/6/7/10: Space Operations and Nuclear (Chief Operating Officer) SF/COO



LTG Christopher S. Povak - (nominated) Deputy Chief of Space Operations for Operations
Karl D. Herbert- Director of Staff/Chief Operations Officer S3/4/7/10
Steve Cummings - Director of Force Assessment (COO/S3A)
COL Mia L. Walsh - Director, Current Operations (COO/S33)
COL Evan J. Briggs - Director, Future Operations (COO/S35)
COL Joseph Tobin - Director, Training (S3T)
COL Kelly Anderson - Director, Joint and National Security Council Matters (S3J)
Mr. Roberto R. Colon - Director, Special Programs (S3Z)
COL Marcia Quigley - Director, Mission Sustainment (S4O)
Darrell Khine - Mission Sustainment (S4)
Director, Cyber and Spectrum Operations Integration (S6C)
COL Nathan D. Boardman - Director, Force Generation (S7O)
Director, Deterrence Operations (S10N)

S-5/8: Strategy, Plans, Programs, Requirements, and Analysis SF/CSRO

LTG David N. Miller - Deputy Chief for Strategy, Plans, Programs, Requirements, and Analysis (CSRO)
MG Frank R. Kincaid - mobilization assistant to the Deputy Chief of Space Operations for Strategy, Plans, Programs, Requirements and Analysis
BG Christopher "Trigger" Fernengel - Director, Plans and Programs
Jessica P. Powers, SES - Assistant Deputy Chief for Strategy, Plans, Programs, Requirements, and Analysis
Assistant Deputy Chief of Space Operations
Peter Mastro - Director of Requirements S-5
Jeremy Andrews, Director, Science, Technology, and Engineering
Dr. Gillian Bussey - Deputy Chief Science Officer
LTC Brian Crouse - Global Partnerships, S-5SP

Director, Science, Technology, and Research (STR)
Director, Innovation and Digital Transformation (IDT)
Director, Digital Infrastructure, Data, and Data Analytics (IDA)

S-6: Cyber and Data

Ms. Charleen Laughlin, SES- Deputy Chief for Cyber and Data, S-6
COL Nathan L. Iven - Assistant Deputy Chief for Cyber and Data, S-6
Vacant - Chief Data and Artificial Intelligence Officer for the United States Space Force

S-9: Force Design and Analysis

John M. Trumpfheller - Director, Force Design & Analysis, USSF

The Space Force has eight Program Executive Offices (PEOs).

Space Force: PEO Space Rapid Capabilities Office

Acquire critical space capabilities by utilizing unique approaches and oversight structures.
Arlen B. Biersgreen - Acting Director and Program Executive Officer at Space Rapid Capabilities Office [SpRCO]
Robert Eidsmoe - Deputy Director at Space Rapid Capabilities Office
COL Owen Stephens - Director of Contracting Space Rapid Capabilities Office
Jeff Gallagher - Senior Materiel Leader, Strategic Capabilities Acquisition Delta
Julianna A. Sutherland - Market Research & Industry Lead
Andrew Read - Chief Engineer at The Space Rapid Capabilities Office
Jason Holt - Deputy Director, Strategic Capabilities Systems Delta

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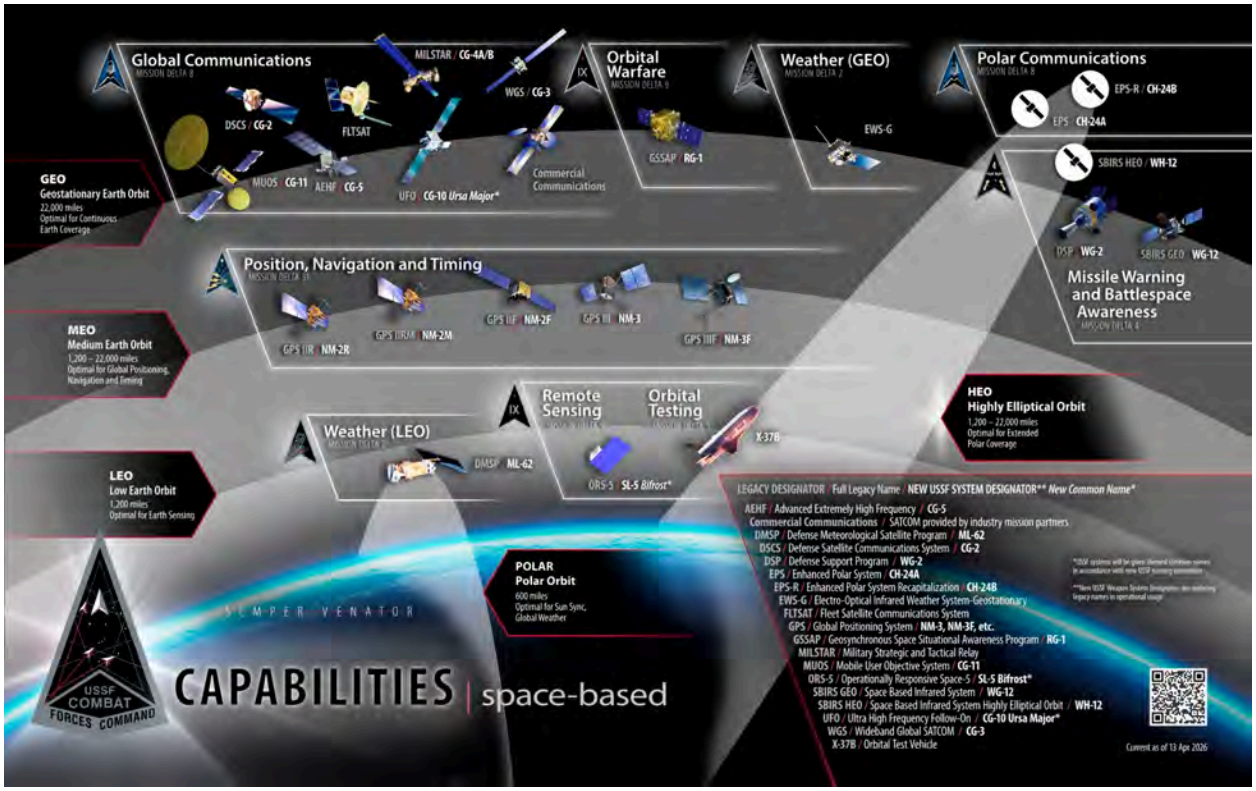
The Space Force's three field commands are:

1. Combat Forces Command (CFC)
   develops tactics, techniques, procedures, and force-generation models, and is based at Peterson Space Force Base (SFB) in Colorado.
2. Space Training and Readiness Command(STARCOM)
   prepares and trains Guardians at Patrick SFB in Florida
3. Space Systems Command (SSC)
   handles acquisition and is based at Los Angeles Air Force Base in California.

Space Force: Combat Forces Command (spOC)

Space Operations Command was renamed to "Combat Forces Command". Generates and presents combat-ready intelligence, cyber, space and combat support forces for Service and Combatant Command Missions
LTG Greg Gagnon - Commander, Combat Forces Command
MG Stephen E. Slade - Mobilization Assistant to the Commander, Combat Forces Command
BG Casey Beard - Deputy Commander, Combat Forces Command

COL Charles Cooper - Chief of Staff, Headquarters, Combat Forces Command
Dr. Brian Kehl, SES - Deputy to the Commander for Combat Support, Combat Forces Command
COL Marqus D. Randall - Director of Intelligence, Headquarters Combat Forces Command
BG Ryan G. Deming - Deputy Commander, Operations, Training, Plans and Force Development
BG Jared A. Hoffman - deputy director, Operations, Plans, and Force Development
COL Shane M. Warren - Director, Mission Communications and Data Integration (S6)
Mr. Kenneth Montgomery - Director, Nuclear Command, Control and Communications (NC3), Integrated Tactical Warning and Attack Assessment (ITW/AA) Enterprise and Arms Control







Mission [Delta 2 - Space Domain Awareness]
[COL Barry A. Croker] - Commander, Space Delta 2
Mission [Delta 3 - Space Electromagnetic Warfare]
[COL Angelo Fernandez] - Commander, Space Delta 3

vacant - Deputy Commander, Space Delta 3

1st Electromagnetic Warfare squadron

LTC Danielle Ryan - squadron commander, 1st Electromagnetic Warfare squadron

Mission Delta 31 - PNT & SCN Integrated Mission Delta

COL Stephen A. Hobbs - Commander, Space Delta 31

Mission Delta 4 - Missile Warning

COL Brandon Davenport - Commander, Space Delta 4

COL Randy Carlson - Deputy Commander of Mission Delta 4

Mission Delta 6 - Cyberspace Warfare

COL Maxwell Fuldauer - Commander, Space Delta 6

MAJ Ryan Wilson - Commander of Detachment 3, Space Delta 6

Space Delta 7 - Intelligence, Surveillance and Reconnaissance (ISR) and Targeting

COL Nathaniel Peace - Commander, Space Delta 7

Mission Delta 8 - Satellite Communications and Early Warning

Satellite Communications to the President, Secretary of War, national decision makers, theater commanders, and strategic and tactical forces worldwide

COL Kara Sartori - Commander, Space Delta 8

Mission Delta 9 - Orbital Warfare

COL Ramsey M. Horn - commander of Space Delta 9

Satellite Communications Office

Consolidated SATCOM Systems Expert organizations (CSSE)

Wideband C-SSE

manages Wideband Global SATCOM and Defense Satellite Communications System payloads

Narrowband C-SSE

manages the last remaining Fleet Satellite, the Ultra High Frequency Follow-On, and the Mobile User Objective System payloads

Protected C-SSE

manages the Military Satellite Communications System, the Advanced EHF satellite system payloads and the Commercial C-SSE

Strategic Operations and Integration organization

Manages the four Regional SATCOM Support Centers for payload communications planning

Space Force Enterprise Space Activity Group (ESAG)

joined the $1.2B Air Force Working Capital Fund -

Delta 9 - Orbital Warfare

COL Ramsey M. Horn- Commander of Space Delta 9

Space Based Space Surveillance

Ground-Based Electro-Optical Deep Space Surveillance

Global Positioning System

Geosynchronous Space Situational Awareness Program

EO/IR Weather System - Geostationary – (EWS-G1)

Defense Support Program Satellites

Defense Meteorological Satellite Program

Mission Deltas (Focus on Operations and Sustainment):

Space Delta 1: Training and readiness for the USSF

COL Krista N. St. Romain - Commander, Space Delta 1

Space Delta 5: Command and Control capabilities

COL Samuel Oppelaar - Commander, Space Delta 5

Space Delta 6: Communication and information capabilities.

Space Base Delta 1

COL Kenneth Klock - Commander, Space Base Delta 1
enables U.S. Space Force operations for eight of the nine USSF space deltas and 100+ other mission partners across 23 world-wide locations. SBD 1 consists of one medical group (21st MDG), one space base group (21st SBG), and multiple mission support squadrons

21st Mission Support Group (21 MSG)

21st Communications Squadron

Coordinates base logistics, civil engineering, personnel support, and specialized communications

David Hluska - 21st Communication Squadron director

21st Medical Group (21 MDG)

Manages healthcare, dental, and medical readiness programs for Guardians, Airmen, and families across the installations.

21st Security Forces Squadron (21 SFS)

Executes base defense, physical security, and law enforcement duties to secure personnel and space-system assets.

Pituffik Space Base Support Units

Oversees essential remote operations and logistical sustainment at the geographically separated site in Greenland.

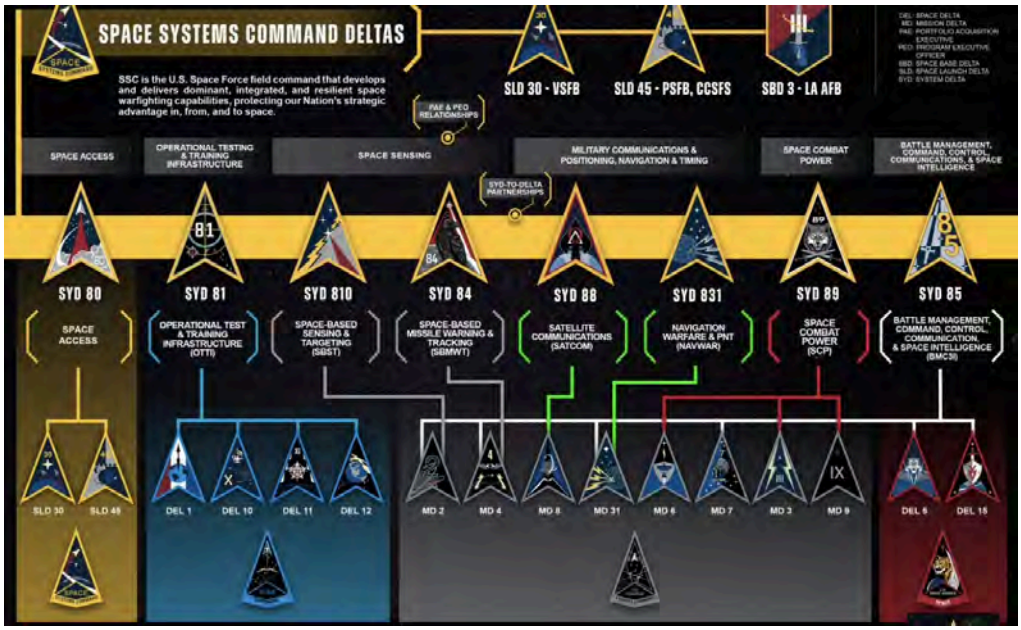
Space Force: Space Systems Command (SSC)

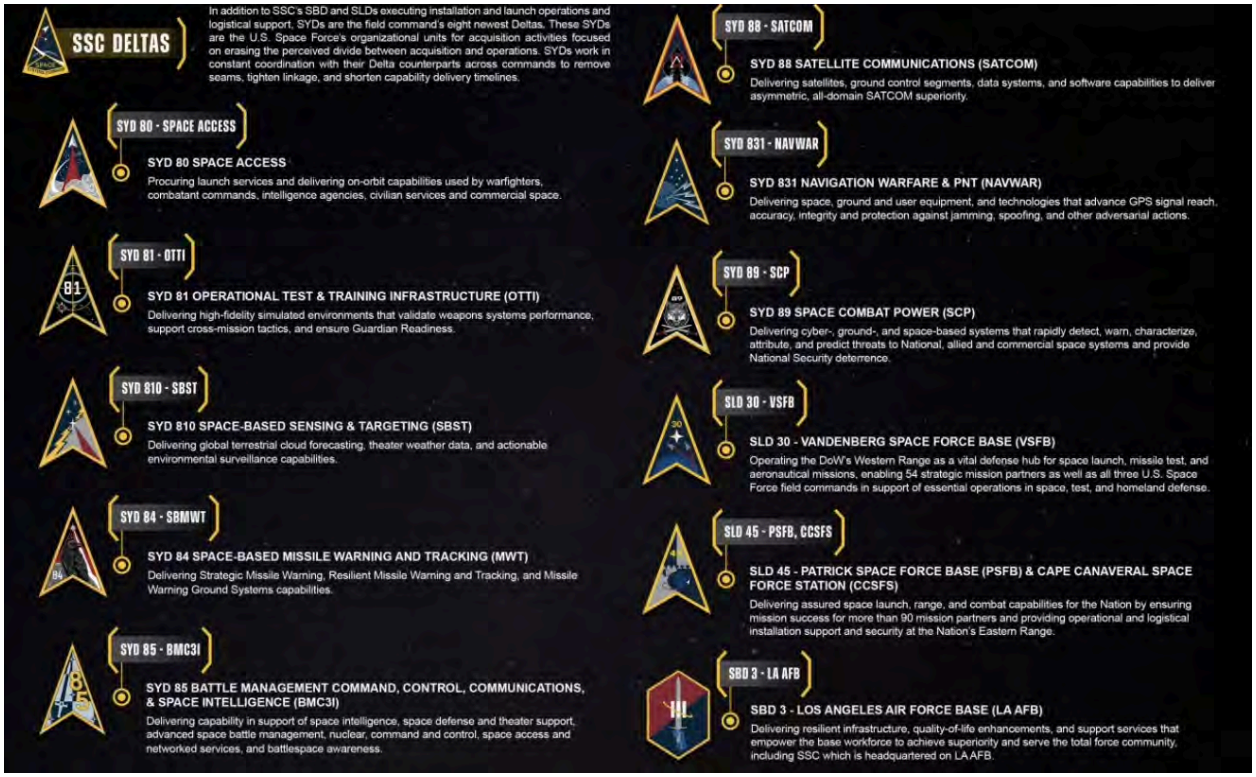
LTG Philip A. Garrant - Commander, Space Systems Command
COL Andy S. Menschner - Deputy Commander, Space Systems Command
Ms Deidra Eberhardt, SES - Acting Executive Director, Space Systems Command/Atlas Director
Dr. David Denhard - Chief Scientist & Technical Advisor, U.S. Space Command
Natalie Riedel - Executive Director, Space Systems Command

Command Staff Director
Mr. Noble Smith - Director of Staff, Space Systems Command
S1 Human Capital
Mr. Ralph Taylor - Human Capital
S2 Intel
LTC Thomas Laflash - Deputy Director of Intelligence, Surveillance and Reconnaissance (ISR)
S3/S7 Operations and Readiness
Warfighting Integration Office
COL MinPo Shiue - Director
S4 Sustainment & Logistics
Mr. Bradley Leonard - Director of Installations, Logistics and Product Support
S5/S8 Plans & Requirements and Programming
Mr. Luke Schaub - Programming, Plans & Requirements
S6 Chief Information Officer
COL Brian Mihalko - director, S6
COL Craig Frank - Chief Information Officer
Wuan Perkins - program manager for S6 organization's software factory Order66
CAPT MD “Doc” Rana - Director, Human-AI Teaming Lab and Acting Chief Data and AI Officer Space Systems Command, Space Force
S9/S10 Analysis and Nuclear Systems
COL Jon Striz - Research
Mr Mark Honda - Chief Engineers Office & Acting Enterprise Interoperability (S9)

Small Business Office

CAPT Erin Lindsey - chief of space force business innovation
Aaron Parra - Director, SSC Small Business Office Los Angeles
Matthew Chartier - Deputy Director, SSC Small Business Office, Los Angeles
Sherri Richardson - Small Business Program Specialist, Patrick Space Force Base
Lea Sommese - Chief Small and Disadvantaged Businesses, Vandenberg Space Force Base





Mike Dunn -Technical Director, Global Positioning System Wing, Space and Missile Systems Center, Air Force Space Command

Jake Schneider – Kobayashi maru, chief of portfolio, platform

SSC is responsible for delivering these military space capabilities and functions:

- Satellite Communications
- Orbital Warfare

•Navigation Warfare
•Electromagnetic Warfare
•Missile Warning and Tracking
•Cyberspace Warfare
•Space-Based Sensing and Targeting
•Command and Control
•Space Lift
•Battle Management
•Launch Range Control
•Space Intelligence
•Space Domain Awareness
•Networks
•Operational Test and Training Infrastructure

SSC plans and delivers these military space capabilities and functions from 29 locations

Space Systems Integration Office SSIO SSC/BZ

COL Jon Strizzi - Director, Space Systems Integration Office
LTC Jeremy Selstrom - Deputy Director, Space Systems Integration Office
Mr. James Haywood - Senior Advisor, Space Systems Integration Office
Mr Craig Lindsay - General Manager, Space Sys Architect Division
Ms Kris Acosta - Director, System of Systems Engineering & Net Assessment
Helen Ying - system of systems engineering lead at the Space Force
Mr Luke Schaub - Director, Enterprise Governance & Programming
Mr. Tony Calabrese - C3BM representative and the Space Architect
COL Pat Little - Enterprise Requirements & Architectures
COL "Po" Shiue - Warfighting Integration Office
Mike "Ringo" Lezaun - Warfighting Integration Office liaison to SPACECENT and CENTCOM
Grant Huang - Chief Cyber Integration Architect for the Space Systems Integration Office (SSIO)
COL Jeremiah Stahr - Enterprise Capability Integration
COL Nate Douglas - Future Enabling Capabilities
Mr Gustavo Vasquez -Command Test Authority
Alan Leung - Chief of Enterprise Capability Integration
COL Jon Strizzi - Director
Ms. Kris Acosta - SSC Chief Engineer/SoSE

Space Superiority Division

Mr. Alvaro (Al) Matos - Chief Space Superiority Division
Mission Focus Areas
• *Sensors*
• *C2*
• *Effectors*
• *Network/Resilience*
• *DAF BattleNetwork*

Global Mission Operations

COL Neil Barnas -Commander System Delta 831 PNT and Timing
Mission Focus Areas
• *Space Integration*
• *Ground Integration*
• *Cyber Security*

Space Enterprise Support

Mission Focus Areas

• *Enterprise Mission MS & A*
• *Digital Transformation*
• *Industrial Base & Supply Chain*
• *Space Access,Mobility & Logistics*

Enterprise Engineering

Mr. Mark Honda - Enterprise Engineering DIrector
Mission Focus Areas
• *Spectrum and Space Environment*
• *Enterprise Test and Evaluation*
• *Enterprise Integration*

Commercial Space Office

COL Tim Trimailo - Director Space Systems Command's Commercial Space Office (COMSO)
COL Aaron T. Stevenson - Deputy Director of the Commercial Space Office (COMSO)
COL Rich Kniseley - Senior Materiel Leader Commercial Space Office (COMSO), Chief Air Force House Liaison Office

Space Force Front Door

Victor Vigliotti - director of Space Force Front Door

SpaceWERX

Arthur F. Grijalva- Director of SpaceWERX
Whitney Hessler -Branch lead at Space Spark Spacewerx

Commercial Marketplaces
Commercial Satellite Communications Office
Commercial Collaboration Center (COSMIC)
Commercial Augmented Space Reserve (CASR)

LTC Brandon Galindo - Commercial Augmentation Space Reserve (CASR) division chief
Dr. Jaime Stearns - Director of Strategic Communications cislunar space acquisition office

The U.S. Space Force currently has two types of Deltas: Mission Deltas and System Deltas. There are also Space Base Deltas and Space Launch Deltas, which support specific bases and launch missions. System Deltas, like Space Delta 84 and 810, focus on specific mission areas for acquisition and development.

Space Force System Deltas (SYDs) are a new organizational structure, led by colonels, within the Space Systems Command (SSC) designed to improve the integration of space capabilities by aligning acquisition and operations to specific mission sets, under a unified command. These SYDs focus on specific mission areas, like missile warning or space-based targeting, by consolidating program offices responsible for designing, developing, and delivering mission systems.



Note: the new Portfolio Acquisition Executives (PAEs) for the Space Force report directly to the Assistant Secretary of the Air Force for Space Acquisition and Integration (SAF/SQ) on page 278

Space Systems Command manages acquisition through six portfolio acquisition executives and program executive offices.

- Space Combat Power
- Battle Management, Command, Control, Communications, and Space Intelligence (BMC3I)
- Space Access
- Satellite Communications and Positioning, Navigation, and Timing (SATCOM and PNT)
- Space Sensing and Targeting
- Infrastructure

Portfolio Acquisition Executive (PAE) Space-Based Sensing & Targeting SBST

BG Ryan Frazier - Acting PAE for Space-Based Sensing & Targeting, Space Systems Command
COL Dane Bannach - Deputy Director
COL Michael E. Doan - Deputy Program Executive Officer

Responsible for delivering persistent, resilient all-domain awareness, missile warning, tracking, and defense (MW/MT/MD), space-based environmental monitoring (SBEM)
Resilient Missile Warning and Tracking | Nuclear Detection
Space Based Sensing and Targeting

PAE for Space-Based Sensing & Targeting (SBST) was one of the first two Space Force PAEs to stand up (January 2026). It's built on the existing Space Systems Command sensing enterprise, so the groups inside it are essentially the PEO Space Sensing organization plus its System Deltas, with a new mission folded in. Here's the makeup:
The core organization — PEO Space Sensing (SSC). The PAE is aligned to/built from SSC's Program Executive Office for Space Sensing (Col. Leroy Brown), which is the acquisition home for the sensing portfolio.

SSC created "System Deltas" (SYDs) in July 2025 to pair acquisition with operations:

- System Delta 810 — Space-Based Sensing & Targeting — the SBST mission area, including the Environmental Monitoring and Tactical Sensing portfolio (global cloud/weather forecasting and theater weather imagery, plus tactical ISR/space-based targeting such as moving-target indication).
- A companion System Delta stood up alongside it for the space-based targeting mission.

Space Data Network (SDN) Backbone (previously MILNET)

LTC Jeffrey Fry - System Program Manager, SBST Space Data Network (SDN) Backbone
LTC Alexa Eggert - materiel leader, SBST Space Data Network (SDN) Backbone program

Space Sensing System Delta 84

COL Kenneth J. Smith - Commander system Delta 84
LTC Brandon Castillo - SYD 84 Epoch 2 system program manager
Heather Tackett - Epoch 2 deputy system program manager
CAPT Michael Cumming - SYD 84
1st Lt. Sabrina Taylor - SYD 84 Epoch 2 chief systems engineer

Space-Based Missile Warning and Tracking, which responds to emerging threats such as hypersonic weapons that place the Nation’s warfighters, allies and capabilities at risk. It is directly linked to its sister SpOC Mission Delta 4.

Sensing and Targeting (SBST) System Delta 810

COL Nathan Vosters - Commander System Delta 810

Space-Based Sensing and Targeting (SBST) mission area, which includes the Environmental Monitoring and Tactical Sensing portfolio. It provides global terrestrial cloud forecasting and theater weather imagery data

Portfolio Acquisition Executive (PAE) Access to Space

BG Eric Zarybnisky - Portfolio Acquisition Executive, Assured Access to Space
COL Doug Pentecost - Deputy Portfolio Acquisition Executive, Assured Access to Space
Walt Jackim - Deputy Director, Assured Access to Space
John Steinmeyer - Executive Director, Assured Access to Space Launch and Range Operations, Space Systems Command (SSC/S3).

- **Spacelift and Range Operations**: Secures reliable launch services and manages the ranges used by Space Launch Delta 30 (Western Range) and Space Launch Delta 45 (Eastern Range).
- **Launch Campaigns**: Directs the portfolio of programs responsible for getting assets to orbit, including the National Security Space Launch (NSSL) fleet.
- **Space Mobility & Logistics**: Leads and sustains emerging space mobility, on-orbit servicing, and logistics architectures.
- **Vessel/Mission Certification**: Validates launch vehicle designs and investigates booster anomalies to ensure mission safety.

Space Launch Delta 45 (SLD 45)

Responsible for launch operations at Cape Canaveral, Patrick AFB
East Coast: Patrick SFB, Cape Canaveral SFS, the Eastern Range, Ascension Island.
COL Brian Chatman - Director Eastern Range; and Director of Launch and Range Operations
Mr. Gregg W. Kraver - Executive Director, SLD 45
COL Brian L. Chatman - installation commander SLD 45/ Director of the Eastern Range at Patrick Space Force Base and Cape Canaveral Space Force Station
COL Christopher D. Bulson - Deputy Commander for Support SLD 45

Space Launch Delta 30 (SLD 30)

West Coast: Vandenberg SFB, the Western Range (the nation's high-capacity polar-launch spaceport).
COL James Horne, III - commander of Space Launch Delta 30
COL Lawrence A. Smith II - Deputy Commander, Space Launch Delta 30

30th Operations Support Squadron

LTC Stuart Miller - Commander, 30th Operations Support Squadron

30th Logistics Readiness Squadron

MAJ Joanne M. Whitlock - commander, 30th Logistics Readiness Squadron

2nd Space Launch Squadron (2 SLS)

LTC Emily Stanhouse - Commander, 2nd Space Launch Squadron
Lt Feiyu Xue - responsible engineer 2nd Space Launch Squadron

30th Contracting Squadron (CONS)

MAJ Carla Cimo - commander, 30th Contracting Squadron (CONS

Space Delta 80: Assured Access to Space (SYD 80)

An Acquisition Delta - delivers the launch, range, and SML systems; operationally aligned with SLD 30 and SLD 45.

Space Delta 80: Assured Access to Space

CAPT Ginny Weinert - SYD 80
CAPT Brahn Kush - government mission integration manager
CAPT Austin Guerrero - chief of GPS III/IIIF launch operations

Space System Delta 80

COL Ryan Hiserote -

National Security Space Launch (NSSL)

Assures the delivery of our Nation's critical warfighting space assets when and where needed, including to the most complex orbital regimes.

Rocket Systems Launch Program (RSLP)

Delivers affordable launch services to mission partners while providing storage of deactivated ICBMs. These are repurposed as launch vehicles to support technology development for the Department of War (DoW).

Launch & Test Range System (LTRS)

Provides range operations to conduct launches, testing, and on-orbit operations to ensure assured access to space for national security, civil, and commercial missions.

Service Mobility & Logistics (SML)

Exploring refueling and augmented maneuver capabilities to enable the movement of DoW equipment in, from, and through space.
CAPT Ginny Weinert - SYD 80
CAPT Brahn Kush - government mission integration manager
CAPT Austin Guerrero - chief of GPS III/IIIF launch operations

Space Servicing, Mobility and Logistics SSC/AAA

COL Scott Carstetter – Director, Space Servicing, Mobility and Logistics, SYD 80/AL
Programs
- *Future Operations*
- *Point-to-Point*
- *On-Orbit*

Mission Solutions Delta AAM

COL Matthew Flahive – Chief and senior material leader, Mission Solutions Delta
Programs
- *Rocket Systems Launch Program*
- *Payload Management & Mission Integration (MMO)*
- *Future Procurement (NSSL Phase 3)*
- *Enterprise Acquisitions*

Launch Execution Systems Delta

COL Ryan Mchenry Hiserote - senior materiel leader Launch Execution Systems Delta
Programs
- *ULA Senior Lead*
- *SpaceX Senior Lead*
- *Atlas / Delta Systems*

- *Vulcan Systems*
- *Falcon Systems*

Portfolio Acquisition Executive (PAE) Space Combat Power

COL Bryon E. C. McClain - Portfolio Acquisition Executive Officer, Space Combat Power
COL Scott Klempner - Deputy PAE, Space Domain Awareness & Combat Power
Stephanie Eberhardt - Deputy Director, Space Domain Awareness & Combat Power

- **Responsive Space Operations**: Rapidly launch, reposition, and commission assets to immediately respond to on-orbit threats (such as the Victus Haze TacRS demonstration).
- **Electromagnetic Warfare**: Field and upgrade transportable electronic attack systems (e.g., Meadowlands).
- **On-Orbit Logistics & Maneuver**: Manage future capability payloads and in-space refueling operations, like the Elixir payload program.
- **Cyber & Space Control**: Oversee capabilities that contest and control the space domain through defensive and offensive fires and maneuvering.

· 60 space and ground-based programs valued at more than $9.4B
· 30+ operational systems, spanning five continents

System Delta 89 Combat Power (SYD 89)

COL Brendan Hochstein - Commander Delta 89
Elnora Coleman - Director of Intelligence SSC/SYD 89

- **Orbital Warfare** — combat operations via fires, movement, and maneuver (on-orbit counterspace).
- **Electromagnetic Warfare** — combat operations through the electromagnetic spectrum (e.g., the Counter Communications System / jamming).
- **Cyberspace Warfare** — combat operations in the cyber domain.
- Space Domain Awareness — space-based reconnaissance, surveillance, and rendezvous & proximity operations (RPO).
- **Space Data Network** — resilient strategic and tactical comms via space-based platforms (this is where the former PWSA Transport Layer mission is being folded).
- **Innovation & Prototyping** — next-gen tech development through partnerships (e.g., the Elixir refueling payload).
- **Space-Based Interceptors** — space-based missile defense capability (the Golden Dome–related layer).

Rapid Reaction Branch
LTC Ron Owen - Rapid Reaction Branch
LTC Jeffrey Fry - Space Data Network Backbone system program manager
Innovation and Prototyping Acquisition Delta
COL Joseph J. Roth – Director Innovation and Prototyping Directorate and Commander, Space Systems Center, Detachment 1
Programs
• *Prototype Operations*
• *DoW Space Test Program*
• *Innovation Development*
• *Prototype Ground Development & Sustainment*

Electromagnetic Warfare Systems Delta
LTC Gary Goff - Acting Director Electromagnetic Warfare Systems Delta
Programs
• *Combat Systems*
• *Next – Gen Programs*
• *Defense Cyber Ops Advanced Global Capabilities*
• *Rapid Acquisition*
• *CommsModernization*
• *User Integration*
Orbital Warfare Acquisition Delta
COL Eric Stockham – Director Orbital Warfare
Programs
• *Future Programs*
• *Advanced Programs*
• *Advanced Capabilities*
• *Space Safari*
LTC Lincoln Miller – system program manager for Space Safari
Orbital Warfare Acquisition Delta SSC/SZA
COL Brendan Hochstein - Director Orbital Warfare Acquisition Delta
Programs
• *Space Capabilities*
• *Combat PowerSystems*
• *Space Surveillance and Reconnaissance*
• *Space Response*
• *Orbital Maneuver*

PAE Battle Management Command, Control & Comms (BMC3I)

Shannon Pallone - Portfolio Acquisition Executive, BMC3I
Michael Sanjume - Deputy Program Executive Officer BMC3I
B. DeLong - CTO

Battle Management (Ops C2)
Programs
Advanced Battle Management
LTC Collin Greiser - System Program Manager, Advanced Space Battle Management
Space Defense &Theater Support
Battle Management Integration
System Delta
Space Domain Awareness Tools, Applications, and Processing Laboratory, SDA TAP Lab.
MAJ Sean Allen - leads the SDA TAP Lab
Tactical Command & Control (TC3)
COL Patrick Little – senior material leader Tactical Command & Control
Programs
• *Antenna Services*
• *Rapid Resilient Command and Control*
• *Global Mission Data Dominance*
• *Advanced Capabilities*
Battlespace Awareness
• *Advanced Concepts &vBattle Integration*
• *vGEO Sensing*
• *LEO Sensing*
• *Foreign Military Sales (FMS)*
• *Integrated Tactical Warning/Attack Assessment*
Data Transport Product and Support
Tane Yingling - senior material leader Data Transport Product and Support
· *Satellite Control Network Ops and Sustainment (SCN)*

System Delta 85 Space Domain Awareness and Battle Management (SDA)

COL Jason West - Commander System Delta 85
COL Patrick Little - Space Access & Networked Services System Program Director
LTC Collin Greiser - materiel leader, Advanced Space Battle Management Program ASBM

PAE Satellite Communications and Positioning, Navigation & Timing (SATCOM & PNT)

Space Systems Command: PEO Military Comms & Positioning, Navigation and Timing (MCPNT)

Erin Carper - Program Executive Officer, Military Communications & Positioning, Navigation and Timing (PNT)
Ms. Charlotte Gerhart - Deputy Program Executive Officer, Military Communications & Positioning, Navigation and Timing (PNT)
COL Ryan Rose - Deputy Director, Military Communications & Positioning, Navigation and Timing (PNT)

Tactical Satcom Delta

Ms. Erin Carper – Chief Tactical Satcom Delta

Programs

- *Protected TACTICAL Enterprise Services (PTES)*
- *Protected TACTICAL SATCOM (PTS)*
- *Wideband Global SATCOM (WGS) Strategic SATCOM*

Strategic Satcom

COL A.J. “Hammer” Ashby – senior material leader, strategic satcom

Programs

King Molder - Chief Engineer, Evolved Strategic Satellite Communications
modernizing the Nuclear Command, Control, and Communications (NC3) mission, eventually replacing the legacy Advanced Extremely High Frequency (AEHF) system.

- *Evolved Strategic SATCOM Ground*
- *Evolved Strategic SATCOM Space*
- *Enhanced Polar System Recapitalization*

Narrowband Satcom

TBD - Division Director, Acquisition Delta Narrowband SATCOM

Programs

- *Mobile User Objective System Baseline (MUOS)*
- *Mobile User Objective System Ground Sustainment*
- *Mobile User Objective System Service Life Extension Space*
- *Mobile User Objective System Service Life Extension Ground Modernization*

Position, Navigation and Timing Delta IMD

COL Stephen. Hobbs - Commander Position, Navigation and Timing Delta IMD

Programs

- *GPS III*
- *OCX*
- *C2 Modifications*
- *GPS Ground Support*

Position, Navigation and Timing Delta SYD

COL Neil B. Barnas - Commander Position, Navigation and Timing Delta SYD

Programs
- *Military GPS User Equipment Increments 1 and 2*
- *Global Positioning System IIIF*
- *Foreign Military Sales*

System Delta 88: Satellite Communications

COL Ryan Rose - System Delta 88 commander
Dean LoNigro - Chief of Cyber Threat Response and Information System Security manager, System Delta 88

COL Kara L. Sartori - commander. Mission Delta 8 / Space Delta 8
COL Edward Ferguson - Deputy Commander, Mission Delta 8 / Space Delta 8

Space Delta 831: Positioning, Navigation, and Timing (PNT).

COL Neil Barnas - commander syd831 Positioning, Navigation, and Timing (PNT)
Daniel (Dan) Godwin - Deputy Chief, MilComm & PNT Futures Branch SYD 88

Space Force Technology Portfolio Executive

In September 2026, the Space Force created a new office dedicated to bridging the gap between the service's operational needs and emerging industry capabilities.

The Technology Portfolio Executive will report directly to Erich Hernandez-Baquero, assistant secretary of the Air Force for space acquisition and integration.

PAE Satellite Infrastructure (OTTI)

COL Richard R. Beckman -Program Executive Officer Operational Test and Training Infrastructure (OTTI) and is the System Delta 81 Commander
COL Alan Burwell - Deputy Director, Operational Test and Training Infrastructure (OTTI)
Mr. F. Schnell - Deputy PEO Operational Test and Training Infrastructure (OTTI)
COL Craig Hackbarth- Director of Capability, OTTI, SSC SYD 81
Infrastructure PAE is essentially the Space Force's test & training infrastructure portfolio — its job is integrating and sustaining the distributed, enterprise-wide systems that build and verify combat readiness (the Operational Test & Training Infrastructure, OTTI). Its acquisition System Delta is SYD 81, operationally aligned with STARCOM's Mission Deltas 1, 11, 12, and 20.

Engineering
Programs
• *Systems Engineering and Integration*
• *Testing*
• *Safety*
• *Configuration Management*
• *Architecting*
Test and Training
Vacant - Program Manager Test and training
Programs
- *Physical / Live Test and Training*
- *Digital / Synthetic Test and Training*
- *Test and Training Mission Infrastructure*
- *Test and Training Readiness, sustainment, logistics, and product support*

System Delta 81

COL Margaret “Maggie” Sullivan - Commander, System Delta 81
System Delta 81 is the the Space Systems Command (SSC) unit responsible for delivering test and training infrastructure

Live Ranges:

The live ranges include space, ground, and link segments.

Models and Trainers:

development of verified, validated, and accredited (VV&A) digital twins, models, and simulators as well as Full-Mission Trainers.

Opposing Forces:

Aggressor squadrons are critical for representing threats and adversary reactions across mission threads.

Digital Test and Training Environments:

Realistic synthetic environments mirror the space domain—its objects, threats, and orbital

dynamics—to deliver adaptive, connected, and interoperable experiences. Secure Facilities and

Assured Networks:

A secure computing and communication infrastructure for distributed test and training resources to interact realistically..

Near-Term Readiness:

fielding LVC environments, validated threat replication, and tactics development capabilities

Space Training and Readiness Command (STARCOM)

MG James E. Smith - Commander, Space Training and Readiness Command
BG Jason Schramm - Deputy Commander, Space Training and Readiness Command

Space Delta 1: Training

COL Krista N. St Romain - Commander of Delta 1
MAJ Ben Mealey - deputy director of Delta 1 staff

Space Delta 10: Wargaming doctrine, tactics, and Lesson Learned

COL Shannon DaSilva - Commander, Space Delta 10
10th Force Development Squadron
LTC Ryan Griggs - commander, 10th Force Development Squadron

Range, Aggressors, Training & Exercises, Weapons School - Space Delta 11

COL Agustin Carrero - Commander of Space Delta 11
527th Space Aggressor Squadron- Schriever Space Force Base, Colorado
LTC Keturah Onukwuli - Commander, 527th Space Aggressor Squadron
57th Space Aggressor Squadron - Schriever Space Force Base, Colorado
MAJ Erik Murdock - 57th Space Aggressor Squadron operations division chief
25th Space Range
LTC Zachary Ritter - Commander, 25th Space Range

Space Delta 12: Test and Evaluation

COL Sacha Tomlinson - Commander, Space Delta 12
1st Test and Evaluation Squadron
LTC Jacob D. Bills - commander, 1st Test and Evaluation Squadron
593rd Test and Evaluation Squadron

Space Delta 13: Education

COL Alison R. Gonzalez - Commander, Space Delta 13

Space Base Delta 2

COL Eamon R. Murray - Commander of Space Base Delta 2
COL David M. Knight - Deputy Commander of Space Base Delta 2

Resilient Missile Warning / Missile Tracking / Missile Defense (MW/MT/MD)

COL Jon Seal – senior material leader Resilient Missile Warning / Missile Tracking / Missile Defense
Programs
- *Resilient missile warning, tracking (MW/MT/) MEO Epoch 1 and 2 Space*
- *Resilient missile warning, tracking (MW/MT/) MEO Ground*
- *GEO WFOV Operations*
- *Space Sensing Technology Maturation*
- *Resilient missile warning, tracking (MW/MT/) Integration*

• *Mission Integration*

Environmental and Tactical Surveillance

Mr. Igor Brin - senior material leader, Environmental and Tactical Surveillance

Programs

• *Electro-Optical Infrared Weather System (EWS) / Geostationary (EWS-G)*
• *Weather System Follow-On Microwave (WSF-M)*
• *Commercial & Persistent Tactical Surveillance*
• *Terrestrial Weather Satellite Imagery Dissemination*

Strategic Missile Warning Space

COL Leroy Brown, Jr. - senior material leader, Strategic Missile Warning Space

Programs

• *Next Generation Overhead Persistent Infrared (OPIR) Integration*
• *Next Generation OPIR Geosynchronous / Next Generation Interim Ops*
• *Next Generation OPIR Polar*

Strategic Missile Warning Ground

COL Stevie Medeiros- senior material leader, Strategic Missile Warning Ground

Programs

• *Next Generation Overhead Persistent Infrared (OPIR) Integration*
• *Future Operationally Resilient Ground Evolution*
• *Relay Ground Stations*
• *Data Exploitation Tools*
• *Applications Processing Lab & OPIR Battlespace Awareness Center / Space Modernization Initiative*
• *Survivable / Endurable Systems*
• *United States Nuclear Detonation Detection System*

Mission Delta 4

COL Aaron Cochran - director, Mission Delta 4

2nd Space Warning Squadron — Buckley (SBIRS/DSP, plus JTAGS detachments forward)
6th Space Warning Squadron — Cape Cod SFS (PAVE PAWS)
7th Space Warning Squadron — Beale AFB (PAVE PAWS)
11th Space Warning Squadron — theater missile warning
12th Space Warning Squadron — Pituffik SB, Greenland (BMEWS)
13th Space Warning Squadron — Clear SFS, Alaska (BMEWS/LRDR)
3rd Satellite Communications Squadron — Buckley

LTC Dusty White - Commander, 3rd Satellite Communication Squadron

64th Cyberspace Squadron

LTC Matthew Kahley - Commander

Programs

· *Spaced Based Infrared Systems (Ground/Satellites)*
· *United States Nuclear Detonation Detection System*
· *Joint Tactical Ground Systems*
· *Mobile Ground Systems*

- *Electro-optical Infrared Weather System*
- *Defense Meteorological Satellite Program*

Coast Guard (Part of Department of Homeland Security)

Coast Guard: Organizational Hierarchy
Coast Guard: Organizational Language
Coast Guard: List of Flag Officers and SES
Coast Guard: Budget Materials

The Coast Guard has 76,512 people, and operates 137 helicopters, 48 aircraft and 350 Unmanned Aerial Systems. They have 221 Cutters and 1,337 Small Boats.

Unlike the other military branches, the Coast Guard is part of the Department of Homeland Security (DHS). It is responsible for search and rescue, polar icebreaking, counter-narcotics and trafficking, aids to navigation maintenance, maritime safety and prevention, and fisheries law enforcement.

The service works with other military branches, because its law enforcement authorities enable it to conduct operations that other services cannot. For example, recent sanctions boardings and seizures of Venezuelan oil tankers were carried out by U.S. Coast Guard Law Enforcement Teams.

2025 Budget Supplemental:

In 2025, the U.S. Coast Guard received a $25 billion addition to its budget. This one-time supplement is aimed at:

- Funding additional ships, including new polar and Arctic icebreakers to recapitalize aging heavy icebreaking capacity
- Addressing significant shoreside infrastructure and maintenance backlogs, particularly in ports where new ships will be homeported
- Purchasing additional aircraft as the fleet of MH-65 Dolphin helicopters continues to age and approach end-of-service-life
- Investing in maritime domain awareness (MDA) capabilities and autonomous platforms.

For years, the service has long worked under an unofficial philosophy of “doing more with less.” These investments mark a shift in that mentality.

The Coast Guard should not be overlooked as a potential partner—particularly given how many of its operations cut between law enforcement, public safety and national security.

Coast Guard Leadership:

ADM Kevin Lunday - Commandant Coast Guard
ADM Thomas Allan Jr - Assistant Commandant Coast Guard
RADM Chad Jacoby - Deputy Commandant for Systems Coast Guard
Mr. Gary Rasicot - Chief of Staff Coast Guard

Deputy Commandant for Mission Support (DCMS)

RADM Charles Fosse - Deputy Commandant for Personnel Coast Guard
Vacant - Deputy Commandant for Mission Support

CG-1 Human Resources

Vacant - Assistant Commandant for Human Resources (CG-1)
Dr. Mischell Navarro - Deputy Assistant Commandant for Human Resources (CG-1D) and Chief of Military Personnel Policy (CG-13)

CG-2 Intelligence

Steve Griffin - Assistant Commandant for Intelligence, CG-2
CAPT Patrick Thompson - Infrastructure Services Division, (Command, Control, Communications, Computers, Cyber and Intelligence Service Center)C5ISC

CG-4 Engineering and Logistics

Bob Thomas, SES - principal advisor to the Assistant Commandant for Engineering and Logistics (CG-4) and senior Coast Guard leadership for the Coast Guard's civil engineering efforts

CG-8 Resources & Chief Financial Officer

RADM Matt Lake - Assistant Commandant For Resources & Chief Financial Officer

CG-9 – Acquisition Directorate

RADM Mike E. Campbell - Director Systems Integration & Chief Acquisitions Officer Coast Guard

Deputy Commandant for Operations (DCO)

RADM Douglas M. Schofield - Acting Deputy Commandant for Operations (DCO)
RADM Jason Tama - Commander, Coast Guard Cyber Command

CG-2 - Intelligence

RADM David C. Barata - Deputy Commandant For Operations Policy And Capabilities Assistant Commandant For Intelligence (CG-2)

CG-5 Operations Directorate (CG-5)

RADM Jon P. Hickey - Assistant Commandant And Program Executive Officer For C5i (CG-C5i) And Chief Information Officer
Assistant Commandant for Prevention Policy (CG-5P)
RADM Robert C. Compher - Assistant Commandant for Prevention Policy
Office of Maritime Cybersecurity Policy (CG-MCP)
Mr. Michael D. Emerson - Director Marine Transportation Systems Management (CG-5PW)

CG-7 - Capability Directorate

RADM Amy Grable - Assistant Commandant For Capability (CG-7)
Office of Cyberspace Forces (CG-791)

CG-DCO-NCC - National Command Center

CG-DCO-I - Director of International Affairs & Foreign Policy

Ms. Holly A. Haverstick- Director, International Affairs And Foreign Policy Advisor (DCO-I)

CG-PCO Polar Coordination Office

Shannon Jenkins - Senior Arctic Policy Advisor, Polar Coordination Office (CG-PCO)

Deputy Commandant for Systems

RADM Chad Jacoby - Deputy Commandant for Systems Coast Guard also serves as the Chief Acquisition Executive (CAE) and Director of Digital Transformation (DDX). He oversees five new planned PEOs but not yet fully operational:

PEO – Surface

Will manage surface vessel acquisition and maintenance and oversee:

- Surface Acquisitions Logistics Center (SALC)
- Project Resident Offices (PROs)
- Surface Forces Logistics Center (SFLC)

PEO – Air

Will manage aviation acquisition and maintenance and oversee:

- Aviation Logistics Center (ALC)
- Aviation Projects Acquisition Center (APAC)

PEO – C5I

Will manage command, control, communications, computers, and IT systems, and oversee:

- C5I Service Center (C5ISC)
- Functions of the Chief Information Officer

CAPT Patrick Thompson - Infrastructure Technical Director, PEO C5I, Coast Guard

PEO – Shore

Will manage shore infrastructure and facilities and oversee:

- Shore Infrastructure Logistics Center (SILC)
- Facilities Design and Construction Center (FDCC):

Director of Integration and Chief Acquisitions Office (CG-SI)

Will unify, oversee, and synchronize all Coast Guard acquisitions

Director of Contracting and Procurement / Head of Contracting Activity (CG-HCA)

Will provide strategic oversight, improve contracting visibility, and embed contracting offices within each PEO to increase execution speed and effectiveness

Coast Guard Districts

Vice Admiral Nathan A. Moore - Commander, Atlantic Area
VADM Jo-Ann F. Burdian - Commander, Atlantic Area
RADM John C. Vann - Deputy Commander, Atlantic Area
VADM Joseph R. Buzzella - Commander, Pacific Area
RADM Jeffrey W. Novak Commander, Southwest District And Deputy Commander, Pacific Area
RADM Arex Avanni - Commander, Northwest District
RADM Michael E. Platt - Commander, Northeast District
RADM Russell E. Dash - Commander, Great Lakes District
RADM Bob Little - Commander, Arctic District

RADM Will E. Watson - Commander, Heartland District
RADM Wayne R. Arguin Jr. - Commander, U.S. Coast Guard Oceania

Force Readiness Command (FORCECOM)

RADM Jeffrey K. Randall - Commander, Force Readiness Command
Ms. Jennifer Sinclair - Director, Force Readiness Command (FORCECOM)

Special Missions Command

To be formally established in October 2026, will oversee units involved in high-risk operations like counterterrorism missions, drug interdictions and port security.

Operational Logistics Command (LOGCOM)

Oversees the service's network of bases. Oversees 24/7 logistics of global operations.
RADM Carola List - Commander, Operational Logistics Command
Ms. Amy Graveley - Deputy Commander, Operational Logistics Command (LOGCOM)
CMC Henry Audette Jr, CMC, LOGCOM
Mr. Edward J. Gibbons - Director, Contracting And Procurement Modernization Task Force

Historically, Coast Guard acquisitions have been siloed across several directorates. The service is now beginning a significant reorganization, moving toward a Program Executive Office (PEO) model aligned with other DoW services.
The first PEO established under Force Design 2028 (FD28) is:

- Robotics and Autonomous Systems (RAS) Program Executive Office (PEO): Focused on accelerating the adoption of unmanned and autonomous capabilities across maritime operations
- Mr. Anthony J.L. Antognoli - Assistant Commandant and Program Executive Officer for Robotics and Autonomous Systems

In parallel, the service has stood up a:

- Rapid Response Prototype (RAPTOR) Team: Designed to rapidly prototype and field operational capabilities, reducing traditional acquisition timelines
- CAPT Chad Brick, Chief of CG-RAPTOR

Key organizations:

- **CG-9 – Acquisition Directorate**: Primary acquisition authority. Manages major programs (cutters, aircraft, C5I) and oversees program execution.
- **CG-7 – Operational Logistics Directorate**: Responsible for sustainment and maintenance. Shapes requirements and ensures systems are supportable post-delivery.
- **CG-6 – C5I Directorate:** Manages command, control, communications, computers, and IT systems. Central to maritime domain awareness and system integration.
- Research and Development Center (RDC): Conducts applied research, testing, and experimentation. Entry point for new technologies prior to formal acquisition.

This structure is still in transition and expected to evolve as the Coast Guard moves toward a PEO-based model.

Mr. Brian D. Campo - Director, Technology Readiness Chief Data And Ai Officer
RADM Tiffany Danko - Director Coast Guard Reserve And Assistant Commandant For Coast Guard Reserve
RADM Megan Dean - Assistant Commandant For Operations Integration And Response Policy
RADM William (Bill) G. Dwyer - Chief Prosecutor Of The Coast Guard
Mr. Jeremy R. Gauthier - Director, Coast Guard Investigative Service

Mr. Michael Haycock - Assistant Commandant And Program Executive Officer For Shore (Cg-Shore) And Chief Engineer (Shore)
Mr. James Knight Director Of Domain & Integration Services (CG-SID)
RADM Matt Lake - Assistant Commandant For Resources & Chief Financial Officer
Mr. Scott Lanum - Director, Civil Rights Directorate
Mr. John S. Luce - Director National Pollution Funds Center (Npfc)
RADM Brendan C. Mcpherson - Director Of Operations (J3), U.S. Southern Command
RADM Zeita Merchant - Assistant Commandant For Workforce Management
Ms. Shreena Lyons Morris - Director, Contracting & Procurement/Head Of The Contracting Activity (HCA)
Jennifer Plozai - Acting Director Of Governmental And Public Affairs
RADM Frank Schaefer - Acting - Deputy For Operations Policy & Capabilities (Dco-D)
Ms. Amber H. Stein - Assistant Commandant For Surface (CG-SEA) Program Executive Officer And Chief Engineer
RADM Shane C. Steiner - Assistant Commandant (Acting) For Workforce And Family Services
Mr. Richard Tschampel - Assistant Judge Advocate General, Acquisition And Litigation

Coast Guard Centers and Labs

Research and Development Center (RDC): Supports research into search and rescue, arctic operations, and other homeland security missions.
Coast Guard 2026 R&D Portfolio Priorities: FY26 Research Program Portfolio

Research and Development Center (RDC)

CAPT Michael Chien- Commanding Officer, RDC

CG-RAPTOR: Rapid-response engine for closing operational gaps. Initial success focused on deploying tactical jet skis for interdiction along the US Southern Border.

Blue Technology Center of Expertise (BTCOE)

Supports Market Research and Technology evaluation of commercial technology.

Command, Control, Communication, Computer, Cyber and Intelligence Service Center (C5ISC)

Manages 6 product lines and 5 shared services divisions supporting service IT infrastructure.
CAPT Benjamin Goff - Commanding Officer, C5ISC
Mr. Kevin L. Achterberg - Executive Director, C5ISC
CMC Anitra Keith, Command Master Chief, C5ISC
Tanika Posey, Small Business Specialist
Rick Petersen, Small Business Specialist

Surface Forces Logistics Center (SFLC): Manages surface fleet depot level maintenance, engineering, supply logistics and information services. Includes the Coast Guard Yard.
CAPT Andrew Pecora, Commanding Officer, SFLC
Mr. Jim Lane, Executive Director, SFLC
CMC Derrio Foster, CMC, SFLC
Tammy Forwood, Small Business Specialist
Ramona Hatfield, Small Business Specialist
Mia Mayers, Small Business Specialist

Aviation Logistics Center (ALC)

Manages aviation fleet depot level maintenance, engineering, supply logistics and information services.
CAPT Christian Polyak, Commanding Officer, ALC
Mr. Edward Gibbons, Executive Director, ALC
Deb Plymel, Small Business Specialist

Shore Infrastructure Logistics Center (SILC)

Manages shoreside and base infrastructure.
CAPT John Berry, Commanding Officer, SILC
Mr. Robert (Bob) Thomas, SES - Director, Shore Infrastructure Bill Execution Program
Mr. Robert Whitehouse, Executive Director, SILC
Mark Snell, Small Business Specialist

Combatant Command Staffs

Headquarters Staffs

Joint Staff - Pentagon

LTG Stephen E. Liszewski - Director, Joint Staff
Mr. Harley Stout - Acting Chief Data and AI Officer for the Joint Staff

J-1 Manpower and Personnel

Joint Staff: BG Paige M. Jennings - Director for Manpower and Personnel, J1
Sean A. Lehr, SES -Vice Director for Manpower and Personnel, J1
PACOM: COL Christopher Busque - Director J1
EUCOM -
CENTCOM -
NORTHCOM:
SOUTHCOM:
AFRICOM:
STRATCOM: COL Ryan E. Richardson- director J1
TRANSCOM: Will Cooper - director J1
CYBERCOM:
SPACECOM: David Stenglein - Deputy Director, Human Capital (J1)
SOCOM: COL Pedro Rosario - director J1
Army: LTG Brian S. Eifler - Deputy Chief Of Staff, G-1
Navy: VADM Jeffrey J. Czerewko - Chief of Naval Personnel
Marines: LTG William J. Bowers - Deputy Commandant for Manpower and Reserve Affairs
Air Force: LTG Caroline M. Miller- Deputy Chief of Staff - Manpower, personnel and services
Space Force: Katharine Kelley, SES - Deputy Chief for Human Capital (SF/S1)

J-2 Intelligence

Joint Staff: VADM Thomas M. Henderschedt - Intelligence Director J2
PACOM - RDML Jeffrey P Buschmann - Director for Intelligence, J2
EUCOM: Vacant - J2
CENTCOM RDML Frank G. Schlereth - Director, Intelligence J2
NORTHCOM: BG Maurizio D. Calabrese - Director of Intelligence and Information
SOUTHCOM: BG Kristina J. Green - Director of Intelligence, J2
AFRICOM: RDML Ben Snell - Director of Intelligence, J2
STRATCOM: RADM Ralph R. "Russ" Smith Director J2
TRANSCOM: CAPT Tim Raymie- Director J2
CYBERCOM: BG Kayle M. Stevens - Director of Intelligence (J-2)
SPACECOM: Vacant - Intelligence Directorate
SOCOM: BG David P. Elsen - Director for Intelligence J2
Army: LTG Michelle A. Schmidt - Deputy Chief Of Staff, G-2

Navy: Ms. Jennifer Edgin - Acting Director N2/N6
Marines: MG Mark A. Cunningham - Director, Intelligence, J2
Air Force: LTG Max E. Pearson - Deputy Chief of Staff for Intelligence
Space Force: LTG DeAnna M. Burt - Deputy Chief of Space Operations for Operations, Cyber, and Nuclear

J-3 Operations

Joint Staff: LTG David L. Odom - Director for Operations, J3
PACOM: RADM Erik J. Eslich - J3 Director Maritime Operations
EUCOM: RADM Thomas Edwin Shultz - Director of Operations (J3)
CENTCOM: MG Curtis R. Bass - Director, Operations (J3)
NORTHCOM: LTG Robert D. Davis - Director of Operations J-3/TCJ3
SOUTHCOM: RADM Brendan C. McPherson - Deputy Commander, Coast Guard Pacific Area
AFRICOM: MG Justin R. Hoffman - Director of Operations, J3
STRATCOM: Vacant - director of Operations J3
TRANSCOM: - Director, Operations (J3)
CYBERCOM: RADM Ronald A. Foy - Director of Operations, J3
SPACECOM: MG Anthony J. Mastalir - Director, Global Space Operations (J3)
SOCOM: RADM Jeromy B. Williams - Director J-3
Army: Vacant - Deputy Chief Of Staff, G-3 Operations
Navy: VADM Yvette M. Davids - Deputy chief of Naval Operations
Marines: LTG Jay M. Bargeron, Jr. - Deputy Commandant for Plans, Policies & Operations
Air Force: LTG Case A. Cunningham - Deputy Chief of Staff for Operations
Space Force: LTG DeAnna M. Burt - Deputy Chief of Space Operations for Operations, Cyber, and Nuclear
Operations split between the Space Staff and SPACECOM

J-4 Logistics

Joint Staff - LTG Keith D. Reventlow - Director for Logistics, J4
PACOM - MG Martine S. Kidd - Director for Logistics, J4
EUCOM - BG Shane M. Upton - Director of Logistics, J-4
CENTCOM - MG Adam Chalkley - Director, Logistics (J4)
NORTHCOM: MG Constance L. Jenkins - Director of Logistics and Engineering, J4,
MG Mark W. Siekman - director for logistics, J-4
SOUTHCOM: COL Douglas Burke - Director for Logistics, J4
AFRICOM: BG George "Dutch" Dietrich III - Director of Logistics, J4
STRATCOM: CAPT John French - director J4
TRANSCOM: RADM Christopher D. Stone - director J4
CYBERCOM: Rob Paolucci - director J4
SPACECOM: Jay Barnard - J4 Director
SOCOM: COLMichelle Agpalza - Director J-4
Army: LTG Michelle Donahue- Deputy Chief Of Staff, Logistics G-4

Navy: VADM Christopher Scott Gray - Deputy Chief Logistics, Ordnance & Engineering N4
Marines: LTG Stephen D. Sklenka- Deputy Commandant for Installations & Logistics (I&L)
Air Force: LTG John B. Cooper **-** Director J-4
Space Force: Darrell Khine - Mission Sustainment (S4)

J-5 Strategy, Plans & Policy directors

Joint Staff J-5: LTG Brett G. Sylvia - Director for Strategy, Plans and Policy, J5
PACOM - - Strategic Planning and Policy J5
EUCOM - MG Russell D. Driggers - Plans, Policy, and Strategy (J5)
CENTCOM - RADM Adan G. Cruz - Director Strategy, Plans and Policy J5
NORTHCOM: RADM Gregory D. Newkirk - Director of Strategy, Policy & Plans J5
SOUTHCOM: MG Julian C. Cheater -Director, Strategy, Policy and Plans J5
AFRICOM: MG Garrick M. Harmon - Director Strategy, Engagement, and Programs J5
STRATCOM: RADM Thomas R. "TR" Buchanan. - Director, Plans and Policy J5
TRANSCOM: RADM Christopher D. Stone - Strategy, Policy, Programs & Logistics, J5
CYBERCOM MG Stephanie R. Ahern - Director of Plans and Policy, J-5
SPACECOM: MG Brian Gibson nominated to LTG as military deputy to the Direct Reporting Program Manager for Golden Dome
Director, Plans and Policy, J-5
SOCOM: John A. Pelleriti, SES - Director of Strategy, Policy & Plans J5
Army: MG Stephanie R. Ahern - Deputy Strategy, Plans and Policy G-5
Navy: vacant - Director Director, Plans, Policy and Integration N5
Marines: LTG Jay M. Bargeron, Jr. - Deputy Commandant for Plans, Policies & Operations
Air Force: LTG David A. Harris Jr.- Director, Strategy, Integration, Requirements A5/7
Space Force: LTG David Miller - Deputy Chief for Strategy, Plans, Programs, Requirements, and Analysis (CSRO)

J-6 Command, Control, Communications, & Computers/Cyber directors

Joint Staff: LTG David T. Isaacson - Director (C4)/Cyber, Chief Information Officer, J-6
PACOM - BG Michael L. Smith - J6 Director
EUCOM - RDML Vincent S. Tionquiao - Director, J-6, U.S. European Command
MG John H. Phillips (USAR) - Director J6, Cyber/C4 (IMA)
CENTCOM - BG Paul D. Howard - Director, Cyber (J6)
NORTHCOM: BG Christine V. Rummel - Director of Cyberspace Operations (J-6)
SOUTHCOM: COL Jared W. Snawder- director J-6 Communications Systems Directorate
AFRICOM: COLJoseph Gardner — J6 Director
STRATCOM: Ms. Elizabeth M. Durham-Ruiz, SES - director J6
TRANSCOM: COL Michael McFeeters - director J6
CYBERCOM: Tim Turner - Director of Communications and CIO (J6)
SPACECOM: Tse-Horng "Richard" Yu, - Director, Digital Superiority Directorate (J6) and Chief Information Officer
SOCOM: Mr. Peter (Joe) Tragakis - Director - J-6
Army: LTG Jeth B. Rey - Deputy Chief Of Staff, G-6

Navy: RADM Charles M. "Mike" Brown - Deputy Chief N2/N6
Marines: Mr. Jeffery Hurley, SES - Executive Director, Information Command, Control, Communications and Computers (IC4)
Air Force: MG Michele C. Edmondson **-** Director A/6
Space Force: Ms. Charleen Laughlin, SES- Deputy Chief for Cyber and Data, S-6

J-7 Training and Exercises - Directorate

Joint Staff - LTG Stephen E. Liszewski - Director for Joint Force Development, J7
MG Sam Keener- Director J7, Joint Exercises and Training
BG Shay Warakomski - Vice Director, Joint Force Development
Matthew Shannon Stumpf - Vice Director for Joint Force Development-Integration J7
PACOM - BG Richard A. Goodman - Director training and exercises J7
EUCOM - MG James R. Kriesel - Director, European Command J7
CENTCOM - MG Jon K. Mott - Director of Exercises and Training J7
NORTHCOM:
SOUTHCOM:
AFRICOM:
STRATCOM: vacant - director J7, STRATCOM
TRANSCOM: Position Managed by J3/J5 Staff
CYBERCOM:
SPACECOM:
SOCOM: MG Shawn R. Satterfield -Provisional Director and Commander for Mobilization and Reserve Affairs, SOCOM
Army: BG David J. Zinn - Director of Training, G7
Navy: Vacant- Deputy Chief Warfighting Development, N7
Marines: LTG Benjamin T. Watson - Training And Education Command
Air Force:
Space Force: MG James E. Smith - Commander, Space Training and Readiness Command

J-8 Requirements, Analysis, and Resources- Directors

Joint Staff: LTG Steven Whitney - director of J-8
PACOM - Mr. Robert (Bob) A. Stephenson - Director. Requirements & Resources J8
EUCOM - Ms. Sally Pfenning, SES - j8 Requirements & Resource Integration
CENTCOM - Mr. Robert Unger, SES - Director Resources / Capability Integration (J-8)
NORTHCOM: Ruth Moser - Director Requirements, Analysis & Resources (J8)
SOUTHCOM: Dr. Carlos Braziel, SES - Resources & Analysis (J-8)
AFRICOM: Mr. Paul S. Landauer, SES - director Requirements & Resources J8
STRATCOM: Robert J. Taylor, Jr., SES - director Capability & Resource Integration J8
TRANSCOM: James McGinley, SES - director Program Analysis & Financial Mgmt J8
CYBERCOM: BG Kenneth J. Burgess - Capability & Resource Integration (J-8)
SPACECOM: Thomas Lockhart, Jr SES -Director, Capability & Resource Integration J-8
SOCOM: Dr. Carlos Braziel, SES - Director, Force Structure, Requirements, Resources

and Strategic Assessments J-8

Army: LTG Karl H. Gingrich - Deputy Chief Of Staff, G-8

Navy: VADM John B. "Brad" Skillman - Deputy Chief N8

Marines: LTG James (Jim) B. Wellons - Deputy Commandant, Programs And Resources J8

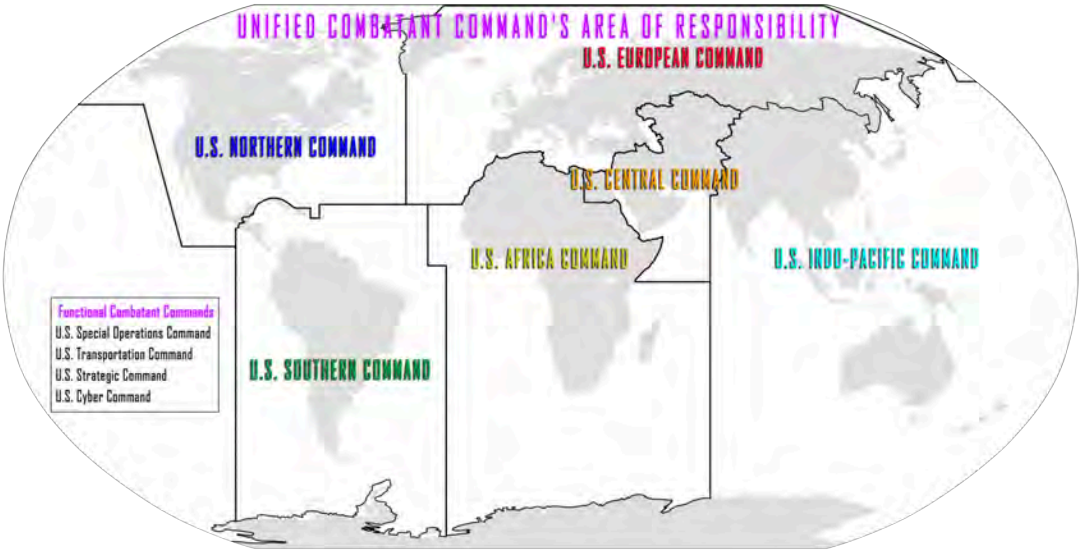
Air Force: LTG David H. Tabor - Deputy Chief of Staff for Plans and Programs (A8)

Space Force: LTG David Miller - Deputy Chief for Strategy, Plans, Programs, Requirements, and Analysis

Combatant Commands

Geographic Combatant Commands

- CENTCOM: Central Command, MacDill Air Force Base, Tampa, Florida
- AFRICOM: Africa Command, Kelley Barracks, Stuttgart, Germany
- EUCOM: European Command, Patch Barracks, Stuttgart, Germany
- PACOM: Pacific Command, Camp H.M. Smith, Hawaii
- NORTHCOM: Northern Command, Peterson Air Force Base, Colorado
- SOUTHCOM: Southern Command, Miami, Florida
- SPACECOM: Space Command, Schriever Air Force Base, Colorado



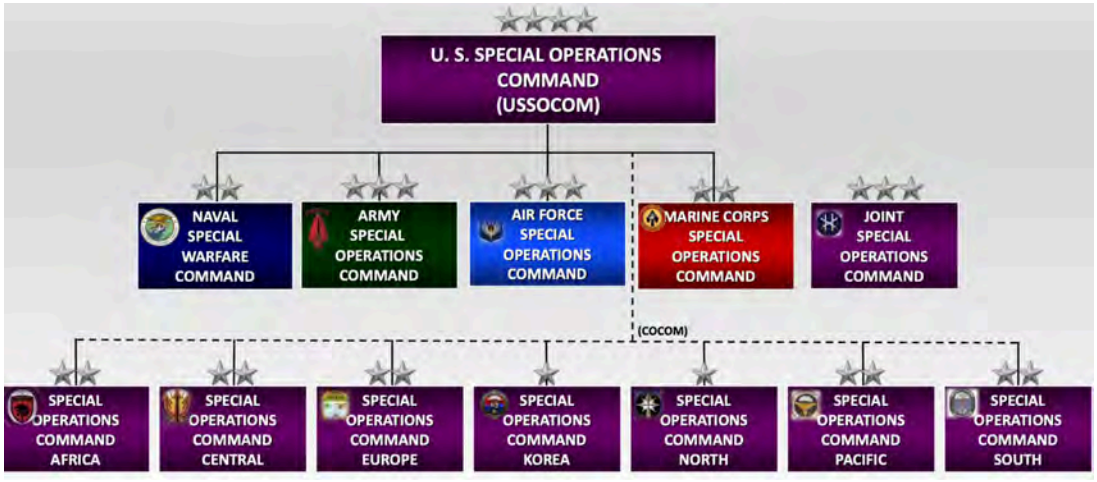
Functional Combatant Commands

- SOCOM: Special Operations Command, MacDill Air Force Base, Tampa, Florida
- TRANSCOM: Transportation Command, Scott Air Force Base, Illinois
- STRATCOM: Strategic Command, Offutt Air Force Base, Nebraska
- CYBERCOM: Cyber Command, Fort Meade, Maryland

Special Operations Command (SOCOM)

SOCOM 2025 Fact Book
SOCOM 2027 Budget **here**

ADM Frank "Mitch" M. Bradley - Commander Special Operations Command SOCOM
LTG Steven M. Marks - Vice commander, SOCOM
LTG Sean M. Farrell - Deputy Commanding General SOCOM
RADM Mark A. Schafer - Deputy Commander, Joint Special Operations Command Forward
BG Michael D. Rose - Commander, Special Operations Command Pacific, SOCOM
Larry Matty- Executive Director SOCOM



*SOCOM is unique as a combatant command in that **it has its own acquisition authority** and its own Program Executive Offices (PEOs). SOCOM has nine PEO offices.*

SOCOM Headquarters Staff

MG Guillaume N. Beaurpere - Chief of Staff SOCOM

J-1 Personnel SOCOM

COL Pedro Rosario - Director, J-1 SOCOM
COL Michael Tarpey - Command Surgeon, SOCOM
COL Amanda Robbins - USSOCOM Command Psychologist

J-2 Intelligence SOCOM

BG David P. Elsen - J2 Director for Intelligence, SOCOM
BG James T. Blejski, Jr - Director J-2, SOCOM
J-24 Intelligence Data Science Team

J-3 Operations SOCOM

RADM Jeromy B. Williams - Director J-3, SOCOM
J-33 Current Operations

Richard (Josh) Davis - Current Operations Division Chief (J33)

J-4 Logistics SOCOM

COL Michelle Agpalza - Director J-4, SOCOM
LTC Zach Embers - Director, J-4, Special Operations Command North
Stephen Murphy - USSOCOM Command Engineer, SOCOM

J-5 Strategy, Plans and Policy SOCOM

John A. Pelleriti - Acting Director, SOCOM

J-6 Communications, command, control, and computer (C4) SOCOM

Mr. Peter (Joe) Tragakis - Director - J-6 SOCOM
Travis Owens - Visual Information Systems Division Chief U.S. Special Operations Command
Nick Robertson - VISD Lead Videographer

J63 Enterprise Operations Support Branch

Christopher (Chris) Stacy - Chief, Enterprise Operations Support, SOCOM J6

J-7 Joint SOF Force Development and Design SOCOM

MG Shawn R. Satterfield -Provisional Director and Commander for Mobilization and Reserve Affairs, SOCOM

J-8 Force Structure, Requirements, Resources SOCOM

Vacant - Director, J-8 SOCOM

Jerrett Davis -CBRN (Chemical, Biological, Radiological, Nuclear) Capabilities Development Branch Chief, SOCOM

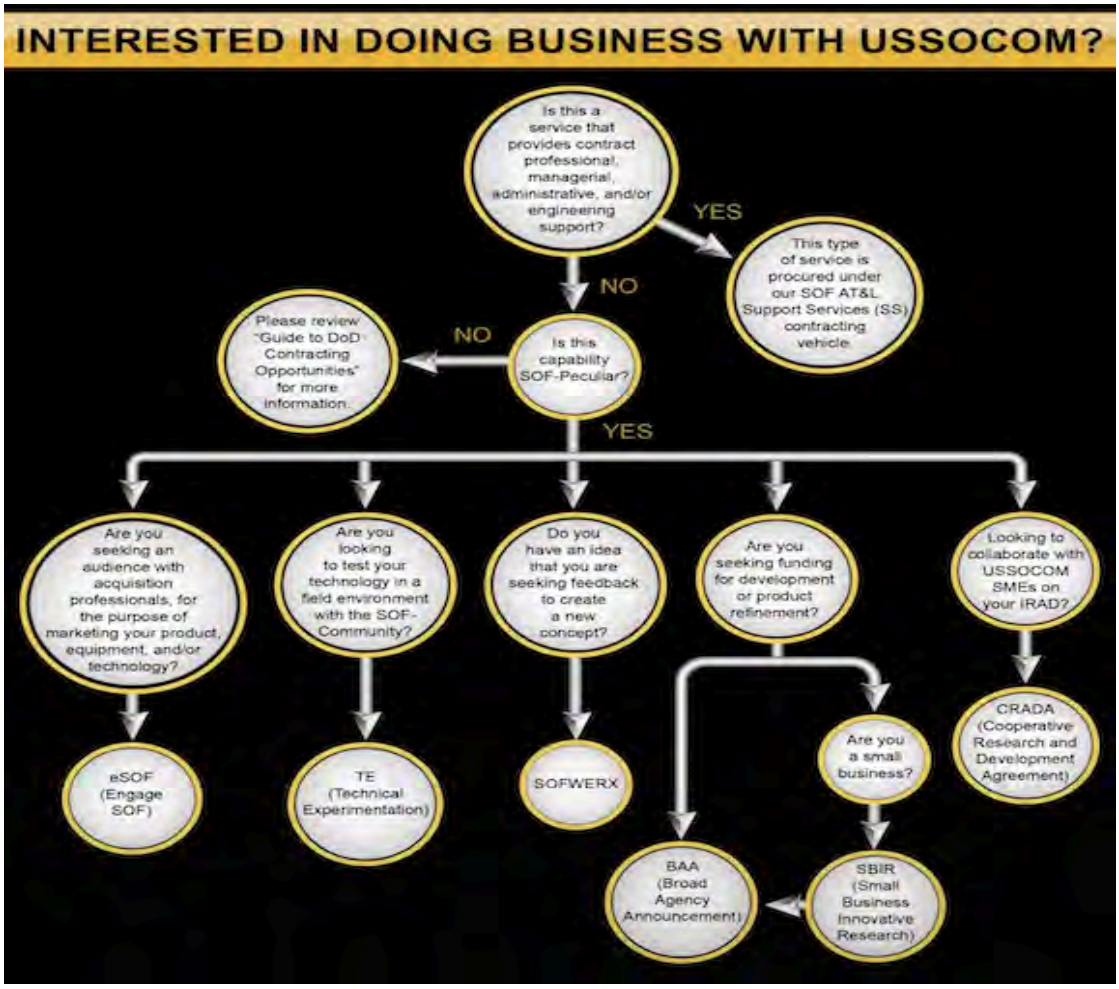
Nicole Nemmers - SOCOM Chief Digital and Artificial Intelligence Officer (CDAO)
Jason Bradshaw - USSOCOM Enterprise AI Lead, Digital Initiatives, CDAO Office (CDAO)

Science and Technology Directorate

Chris Wilson - division lead for human weapon system

Special Reconnaissance and Enabling Command SREC

vacant - commander, Special Reconnaissance and Enabling Command/commander special operations command central



Joint Special Operations University

Dr. Paul D. Brister - President, Joint Special Operations University
Scott Simeral - Academic Chair for Naval Special Warfare | Fleet Seminar Professor
Mark James - Academic Chair, Enlisted Academy
William Garrity - Director of Intelligence and Cyberwarfare Courses
Bulldog Kelley - Professor of SOF Art: College of Special Operations and Low Intensity Conflict
Douglas Jordan - Associate Professor of Practice- Department of Applied SOF Art (DASA)
Andrew Crabb - Professor of Operational Studies
Robert Neumann - Instructor, Countering WMD (CWMD)
Scott Malone - Senior Academic Instructor
Michael Clark - Course Director
Ken LaVoy - Course Director, Adjunct Faculty
Michael Lundstrom - Course Director
Joe Pastorek - Special Operations Forces Master Instructor
Joe Colabuno - Instructor

Acquisition, Technology and Logistics (SOF-ATL)

Melissa Johnson - Acquisition Executive (she's the boss of ATL)
David Breede - Deputy Director for Acquisition
Tom Coburn - Acquisition Comptroller
James H. Smith - Director Acquisition, Technology and Logistics (SOF-ATL)
Joe Carson - Director Acquisition Logistics
William J. Innes - Deputy Director, Acquisition, Technology and Logistics (SOF-ATL)
COL Clarance "geno" Burton - Director Procurement
LTC Nick Lopez - SOCOM Private Capital Integrator



SOCOM acquisition budget - here

SOF-ATL International Operations

Jeffery (J.D.) Barnes - Chief International Operations
Bill Oliva - International programs, security assistance
Julius Denson - International Program mgr, FMS/CWT/FCT/DEF
Gail Kemeliotis - International Program coordinator, CWT/FCT/DEF
David Ray - International Program coordinator, FMS
Aki Paylor - International Program coordinator, FMS
Gary Roach - FVEY National Program coordinator, FDR
Youram Levy - FRA National Program coordinator, ICS SA
Mark Kobe - Irregular warfare Tech SPA director, LNO
Michael Laubach - JPN/FIN/NOR/SWE National Program coordinator, FDR

SOF-ATL Defense Autonomous Warfare Group (DAWG)

Pentagon leadership has shifted the Replicator work to the DAWG

SOCOM Science and Technology Directorate

Howard Strahan - Acting Director Science and Technology Directorate
Howard Strahan - Deputy Director Science and Technology
Bradley E. Penn - Chief of Programs, DIR Science and Technology SOF AT&L
Cleao P. Martin - Science and Technology Discovery Cycle, Lead Engineer
Vince Seiferd - strategic engagement lead

Human Weapons Systems Division

Brain Health
Damage Control Resuscitation
Prolonged Field Care
Environmental Medicine
Improved Sleep
Performance Nutrition
Cognitive Performance
Physical Performance

Battlespace Awareness Division

Collaborative Autonomy
Collection, Processing, Exploitation, Dissemination
Theater Analysis and Mission Planning
Unmanned ISR Systems
Tactical Sensor Fusion and Analysis
AI/ML
Hamid Joseph ElDahdah - Battlespace Awareness Division Lead, DIR Science & Technology

Emplacement and Access Division

Signature Management
Advanced Materials
Non-Kinetic Attack
Mobility Platforms
Resilient Logistics

SOCOM Small Business Office

Ashley Farrier - Director SOCOM Small Business Programs
Robin Burke - SOCOM SBIR/STTR Program Manager
Dave Saren - Technical Experimentation

- Vulcan Scouting Program
    - Kimberly Carberry - Vulcan Program Manager and Engage SOF
- Scalable Precision Effects
- Multi-domain Comms and Computing
- Warfighter Performance
- Crosscutting Technologies
- Enablers

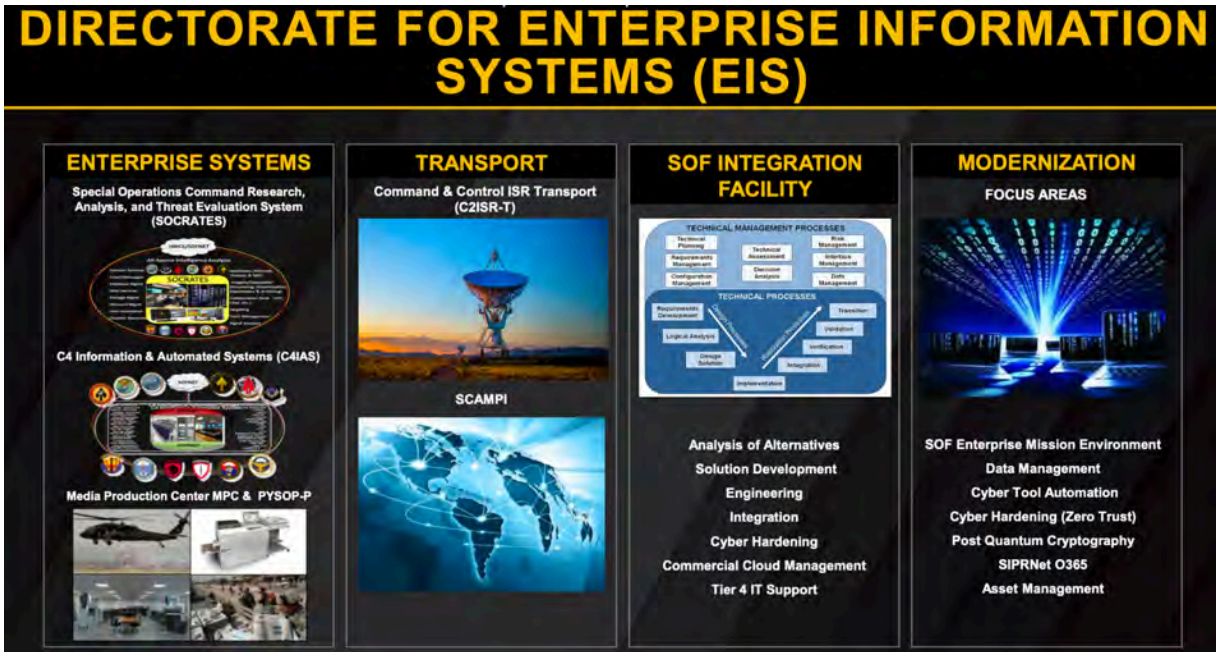
- Battlespace Awareness
- Emplacement and Access
- Small Business Innovation Research (SBIR)/Small Business Technology Transfer (STTR)

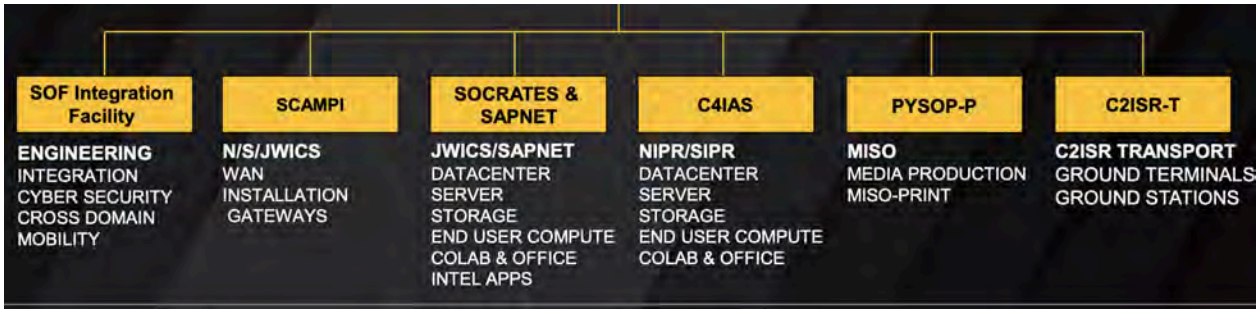
SOFWERX

Run in a Partnership Agreement, between DEFENSEWERX and the Special Operations Command (SOCOM)
Leslie Babich - Director of SOFWERX
Anthony "Tony" Pettengill - Deputy Director at SOFWERX
Brian Andrews - CTO of SOFWERX
Amanda Roark - Tech Transfer and STEM Program Manager at SOFWERX

Directorate of Enterprise Information Systems (SOF DIR-EIS)

Liliana Roman - Director for Directorate Enterprise Information Systems
integrates new/emerging technologies. develops, implements, and manages commercial IT contracts





SCAMPI (SOCOM Telecommunications Network Transport of video, voice & data.)
SOC Research, Analysis and Threat Information (SOCRATES) and SAPNET
JWICS/SAPNET
End User Compute
COLAB
INTEL Apps
C4IAS - Command, Control, Communications, Computers, Automation and Information
Military Information Support Operations -Print (MISO-P) and Media Production Center (MPC)
C2ISR-T - Command and Control, Intelligence, Surveillance, Reconnaissance-Transport
C2ISR-Tranport
Ground terminals/stations

PEO Fixed WIng

COL T. Justin Bronder - PEO Fixed Wing
Margaret McCaskey - Deputy PEO Fixed Wing
Develops and delivers Special Operations (SO)-peculiar manned and unmanned fixed-wing solutions to infiltrate, exfiltrate, and resupply in hostile denied environments:



Strike Division

LTC Shawna Matthys - Division Chief Integrated Strike Programs

- AC-130J Ghostrider
- OA-1K Skyraider II
- Stand off precision guided munitions (SOPGM)

Mobility Division

LTC Andrew Sturgeon - Division Chief Mobility, PEO Fixed Wing

- MC-130J Commando II (Airborne Mission Networking, Terrain Following/Avoidance, RF Countermeasures)
- MC-130J Combat Talon III

Airborne ISR & Non-standard Aviation Division

LTC Erol Dizon - Division Chief, Airborne ISR & Non-standard Aviation Division

- MQ-1C Grey Eagle
- MQ-9 Reaper
- LEA Long Endurance Aircraft
- A2E Adaptive Airborne Enterprise
- C-146A Wolfhound
- U-28A Pilatus PC-12 modified
- STAMP/DHC-8
- MC-12W
- Leonardo C-27
- MALET Programs - Medium Altitude Long Endurance Tactical

Silent Knight Raider/CV-22 Division

LTC Seth Green - Division Chief, Silent Knight Raider/CV-22 Division

- Silent Knight Radar (SKR) AN/APQ-187
- CV-22B Osprey

Emerging Technology Division

Derek Daniels - Division Chief, Emerging Technologies Division

- HSVTOL
- Collaborative autonomy
- Automation and reduced crew workload

Detachment 1

MAJ Andrew Monroe - Commander Detachment 1

- Pathfinder events and rapid acquisition and testing
- OA-1K Test
- Stand off precision guided munitions (SOPGM) testing
- AC/MC 130 testing

SOF: PEO Maritime (PEO-M)

CAPT John R. Crumpacker - Program Executive Officer Maritime
Lori Shields - Deputy PEO Maritime
CAPT Michael Linn - program manager



Undersea Systems

SEAL Delivery Vehicle,Dry Deck Shelter, Dry Combat Submersible, SOF Combat Diving, Uncrewed Undersea Vehicles, Uncrewed Surface Vehicle.

Surface Systems

Combatant Craft Heavy, Combatant Craft Medium, Combatant Craft Assault, Special Operations Craft – Riverine, an. NextGen CCFLIR2, Maritime Precision Engagement.

SOF: PEO Rotary Wing (PEO-RW)

Steve Smith - PEO SOF Rotary Wing/Special Programs
advanced rotary wing aircraft: A/MH-6, MH-60, MH-47 aircraft, mission equipment packages providing communications, navigation and aircraft protection, and training systems from combat flight simulators.
LTC Cameron Keogh, product manager for MH-60/future vertical lift and launched effects
MH-47G Chinook Product Manager
LTC Thomas Brewington - MH-60M Black Hawk Product Manager
Paul Kylander - A/MH-6 Product Manager



SOF: PEO Digital Applications (PEO-SDA)

Special Operations-specific software and data for SOF
COL Leilani Tydingco-Amarante - Program Executive Officer, SOF Digital Applications (SDA)
Robert Mathews - Deputy Program Executive Officer, SOF Digital Applications (SDA)
Chris Morrision - Chief Engineer
Noelle Marchbanks - Chief Platform Engineer
Christopher Yates - Program Manager Digital Ecosystems

Intelligence

Rob McClintock - Program Manager Intelligence
Enterprise All-Source Information Fusion (ENT/ASIF)
SOF Geospatial Intelligence Imagery Processing, Exploitation and Dissemination (SGIP)
Integrated Survey Program (ISP)
ISP surveys and produces detailed tactical planning data of all key US Diplomatic facilities and select vessels, ports & harbors

Mission Command

Chad Raaymakers - Program Manager Mission Command
Intelligence and Operations analytics systems that provide a unified SOF Operating Picture
SOF Situational Awareness and advanced insights for more effective decision
Air Mission Planning and Execution
Tactical Mission Planning and Execution
SOF Digital Ecosystem
Data Analytics Services and Tools

Unmanned Systems Autonomy & Interoperability

LTC Aaron Davidson - Program Manager Unmanned Systems Autonomy and Interoperability
ISR-Targeting Delivered to Capability Sponsor
- Digital Engineering Environment
- Machine Learning Operations pipeline
- Collaborative Heterogenous Autonomy Operations Software (CHAOS)

SOF: PEO Services (PEO Services)

acquisition of Manpower Augmentation and Professional Services
Mr. Pete Greany - PEO SOF Services
Robert McClintock - Program Manager, PEO Services
Troy Hepp - Program Manager, PEO Services
Khalia Williams - Program Manager, PEO Services

SOF: PEO Special Operations Forces Support Activity (PEO-SOFSA)

COL Joshua M. Walter - Program Executive Officer Special Operations Forces Support Activity (PEO SOFSA)
Manfred Little -Deputy PEO Special Operations Forces Support Activity (PEO-SOFSA)

contracting, financial management, and operations oversight for service contract, which provides contractor logistics support services to SOF

Program Management Office for Expeditionary Support (PM-ES)

Joel J. Fox - Program Manager, Expeditionary Support (SOFSA)
Eric Gashel - Chief, Program Support Division
John Rogers - Chief, Business Management Division
William Teate - Chief, Enterprise Management Division
Carlos Chavez - Chief, Financial Management Division



delivers logistics support, training, and future logistics capability development for SOF.Current programs include Joint Operational Stocks (JOS) and Foreign / Nonstandard Weapons Material Munitions (F/NWMMP).

SOF: PEO Special Operations Forces Warrior (PEO-SW)

COL Robert "Ramsey" Oliver – Program Executive Officer Warrior
Develops and fields a $1.5B annual portfolio of capabilities



SOF Protection and Integration

Adam Fields - Program Manager Protection and Integration SOF



- Personnel Equipment Advanced Requirements
    - Body Armor, Environmental protection, Head borne systems
- Power and Data Management
- Medical Portfolio

SOF Lethality

LTC Adam K. Wood - Program Manager SOF Lethality



- Weapons, Ammunition/Munitions
- Visual Augmentation
- Precision Strike Systems

SOF Counter Proliferation

LTC Steve Gerry - Program Manager Counter Proliferation SOF

- Counter Unmanned Systems (CUxS)
- Mult-mission Electronic Counter Measures (MM-ECM)

SOF Special Operations Vehicles

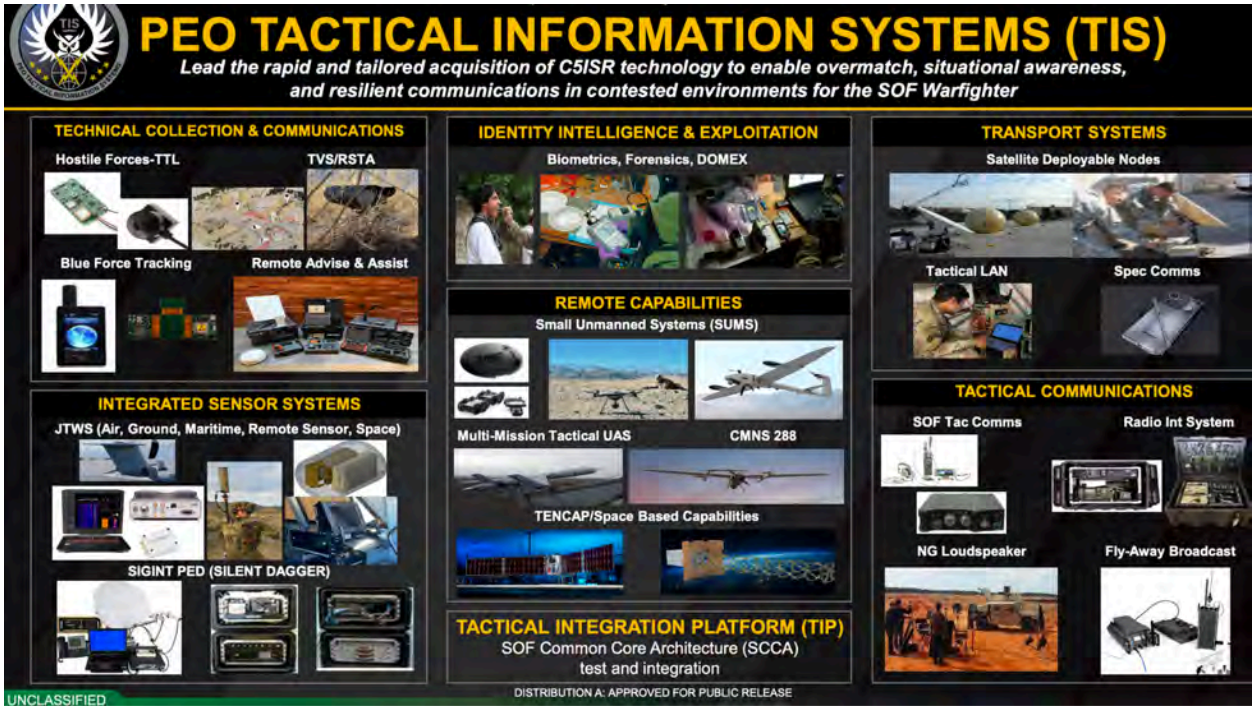
Vincent Grizio - Program Manager Family of Special Operations Vehicles

- Lightweight Tactical, All Terrain Vehicle (LTATV)
- Non-Standard Commercial Vehicle (NSCV)
- Ground Mobility Vehicle 1.1. (GMV 1.1)
- Infantry Squad Vehicle Mod Kit (ISV)
- Joint Light Tactical Vehicle SOF Mods



SOF: PEO Tactical Information Systems (PEO-TIS)

responsible for SOF Integrated sensor systems; Sensitive site exploitation; Remote Capabilities; emplacement, recovery, and tactical communication systems and intelligence and tactical communication systems for Special Operations Forces (SOF).



Jennifer Powers - Program Executive Officer, Tactical Information Systems
Nick Ferguson – Program Manager Tactical Information Systems (PEO-TIS)
Charles C. Wilson - Program Manager Integrated Sensor Systems
Christopher Outlaw - Program Manager Identity Intelligence and Exploitation Program I2E
Joshua Merrow - Product Manager Identity Intelligence and Exploitation
Chad Skiendziel - Program Manager Transport Systems
Heather Anderson - Program Manager Technical Collection and Communications
LTC Jon Pynduss - Program Manager Tactical Communication
LTC Barry Hammond - Program Manager Remote Capabilities

Joint Special Operations Command (JSOC)

LTG Jonathan P. Braga - Commander, JSOC (Joint Special Operations Command)
LTG Sean M. Farrell - Deputy Commander
LTG Steve Marks - Vice Commander, U.S. Special Operations Command (USSOCOM) and Director, Defense Autonomous Warfare Group (DAWG).
BG Lucas S. VanAntwerp - assistant commander-Support, Joint Special Operations Command
BG Tom Compitello - Commander, Special Operations Detachment - X
BG Sean P. Coakley - Joint Special Operations Command

Naval Special Warfare Command (SEALS)

RDML Walter H. Allman III - Commander Naval Special Warfare Command
RDML Christopher Carter - Deputy Commander, Naval Special Warfare Command
Mr. Thomas Schoenbeck - Executive Director,responsible for the oversight of Manpower, Requirements, Acquisition, Budget Execution, Logistics, C4i And Innovation

Lisa Munde - N51 Director, Plans, Policy and Doctrine
Bryan Fencl - Director, Strategy & Concepts at United States Naval Special Warfare Command
CAPT Joseph L. Geary-Deputy Commander (Active) East, Naval Special Warfare Command
CAPT Mark Burke - Deputy Commander (Active) West, Naval Special Warfare Command
CAPT James (Buddy) L. Clark - Commander, Task Force ABLE, Naval Special Warfare
Bill Killea - Strategic Advisor

Special Reconnaissance Enabling Command

RADM Thomas A. Donovan - Commander, Special Reconnaissance Enabling Command

Army Special Operations Command USASOC

LTG Lawrence "Gil" Ferguson - Commanding General
BG Kirk E. Brinker - Deputy Commanding General
LTC Jim Hyman - Office of Army SOF Autonomy, Army Special Ops Force Modernization Center
MAJ Matthew Moellering - Director, A.I. Division; Office of ARSOF Autonomy
MAJ Ashlee B. McKeon - Director of Research, Directorate of Psychological Applications

1st Special Forces Command

BG Joseph Wortham - Commander, 1st Special Forces Command (Airborne)
BG John D. Bishop - deputy commander (operations), 1st Special Forces Command (Airborne)

Army Special Warfare Center and School

MG Jason C. Slider - Commanding General, Army Special Warfare Center and School
BG Clinton Mead - Deputy Commanding General,Army Special Warfare Center and School
BG Justin D. Hufnagel - deputy commander, Army Special Warfare Center and School
COL Thorsten G. Kunzmann - Deputy Commanding Officer, Army Special Warfare Center and School

Air Force Special Operations Command (AFSOC)

LTG Michael E. Conley- Commander, Air Force Special Operations Command
MG Michael E. Martin - Deputy Commander, Air Force Special Operations Command
MG Leslie S. Hadley - Mobilization Assistant to the Commander
BG William “Clay” Freeman - Director of Operations, Headquarters Air Force Special Operations Command
COL Robert Johnston - director of strategic plans, programs and requirements, AFSOC
LTC Robert Wilson - Armed Overwatch requirements branch chief, AFSOC
Joshua Cantera - AFSOC requirements staff

Marine Corps Special Operations Command (MARSOC)

MG Michael A. Brooks - Commander MARSOC
COL Shane Edwards - MARSOC Combat Development and Integration, G-8

Pacific Command - PACOM

United States Pacific Command (USPACOM) is one of six geographic combatant commands defined by the Department of War. As a geographic combatant command, PACOM is in charge of using/integrating United States Army, Navy, Air Force and Marine Corps forces within the PACOM area of responsibility (AOR).



PACOMs 38 nations comprising the Asia-Pacific region are home to 60% of the world's population, 3,000 different languages, several of the world's largest militaries, and five nations allied with the U.S. through mutual defense treaties. Two of the three largest economies are located in the Asia-Pacific, along with ten of the fourteen smallest. The AOR includes the most populous nation in the world, the largest democracy, and the largest Muslim-majority nation. ~375,000 military and civilian personnel are assigned to the PACOM AOR. Most of the active-duty U.S. servicemembers assigned to PACOM AOR were based in Japan (53,490), Hawaii (45,528), South Korea (23,642), and Guam (6,986).

Figure 1. The U.S. INDOPACOM AOR and Selected U.S. Bases



Source: CRS Report R47589, *U.S. Defense Infrastructure in the Indo-Pacific: Background and Issues for Congress.*

Notes: AFB is Air Force Base; AOR is Area of Responsibility; INDOPACOM is U.S. Indo-Pacific Command; JB is Joint Base; MCAS is Marine Corps Air Station; MCB is Marine Corps Base; NB is Naval Base; and USAG is U.S. Army Garrison.

PACOM Headquarters Staff

ADM Samuel Paparo - Commander, PACOM
LTG George B. Rowell - Deputy Commander, PACOM
MG Joel (Joker) L. Carey - Chief of Staff, PACOM
Mike Richards - Deputy Chief of Staff
Carlos Ortiz - Chief Data Officer, U.S. Pacific Command
Dr Martin Lindsey - Science & Technology (S&T) Advisor to U.S. Pacific Command

J1 - Manpower and Personnel Directorate, PACOM

COL Christopher Busque - Director J1, PACOM
Mrs. Florenda "Dede" Figueira - Deputy Director J1, PACOM
J11 Readiness & Personnel Operations Division
- J111 Air Force Element Branch
- J112 Army Element Branch
- J113 Ops, Plans Readiness & Exercises Branch
- J114 Navy Element Branch
- J115 Marine Corps Element Office

J12 *Joint Reserve Affairs Office*
J13 *Manpower Requirements, Resources & Civilian Personnel Division*
- J131 Civilian Personnel Branch
- J132 Quality of Life and Education Office
- J133 Manpower, Organization, and Resources Branch

J2 - Intelligence Directorate, PACOM

RDML Jeffrey P Buschmann - J2 Director for Intelligence, PACOM
Mr. Kent Breedlove - J2 Deputy Director for Intelligence, PACOM
BG Christopher Alder (Australia)- Vice Director for Intelligence, PACOM
CAPT Jamie Fraser-Loria - JIOC/CO Commander, PACOM Joint Intel Ops Center
Ms. Deanna Willis - JIOC/DCO Deputy Commander, PACOM Joint Intel Ops Center
BG Katherine M. Braun (USAR) - J2, Mobilization Assistant to the Director (IMA)
Ben Needles - J2 CTO PACOM
Stephen Skells - Staff Director, J2 U.S. Indo-PACOM

J3 - Operations Directorate, PACOM

RADM Erik J. Eslich - J3 Director Maritime Operations, PACOM
RDML Thomas M. Ogden - J30 Deputy Director for Operations
CMDRE Matthew Bowen - J3 Deputy Director for International Operations And Engagement,
BG George H. Downs - J3 Mobilization Assistant
J31 *Operations Support*
J32 *Joint Fires Element*
J33 *Current Operations*
CMDR Jacob Rhine - Current SOF and Ground Operations, USPACOM J33
- J3315 Joint Operations Center

J34 *Anti-terrorism & Critical Infrastructure Protection (AT/CIP)*

J35 *Future Operations*
J358 Personnel Recovery
J36 *Space & Integrated Air Missile Defense*
J38 *Operational Concept Research/Applications*
J39 *Information Operations*
J3X *Special Programs*

J4 - Logistics and Engineering Directorate, PACOM

BG Martine S. Kidd - J4 Director, PACOM
CAPT Maxine Gardner - J4 Deputy Director, PACOM
BG J.C (Jim) Bliss - J4S Strategy, PACOM
BG Robert (Bobby) M. Degregorio - J4MA Mobilization Assistant
CAPT Elijah K. Gamble - J4XO Executive Office, PACOM
J43 Logistics Readiness Division (Distribution/Petroleum/Munitions/Multinational)
J44 Engineering Division
J45 *Logistics Plans and Exercises* -Operational Contract Support & Logistics Info Systems

J5 - Strategic Planning and Policy Directorate, PACOM

MG Patrick Teague - acting J5 Director, PACOM
- J5 Deputy Director, PACOM
Commodore Paul O'Grady - J5 Strategy Director, PACOM
Commodore Jonathan Lett (Royal Navy) - J5 Policy Director, PACOM
BG Sarah Russ - J5 Mobilization Assistant, J5, PACOM
Mr. Kenneth Michel - J5 Director of Staff, PACOM
Mr. Thomas Hilleary - J5 Foreign Policy Advisor, PACOM
Vacant - J5 Executive Officer
CMDR Christina Sheets - J5 Branch Chief, Posture and Policy
Catherine Coral Simons - Deputy Branch Chief - Posture (J562)
COL Daniel Misigoy - Chief of Logistics, Plans and Exercises
Mr. Stephen Sannis - J5 Ops Manager
J51 *Northeast Asia Policy Division*
J52 *South/Southeast Asia Policy Division*
J53 *Oceania Policy Division*
Multilateral Policy Division
J54 *Strategic Plans Division*
J55 *Security Cooperation Division*
Theater Civil Affairs Planning Team (TCAPT)
J56 *Strategy & Policy Division*
J57 *Functional Plans & Policy Division*

J6 - Command, Control, Communications and Cyber Directorate (C4), PACOM

BG Michael L. Smith - J6 Director, PACOM
CAPT Anthony Bumatay - J60 Deputy Director, PACOM
Vacant - J6 Executive Director
J63 *Operations Division*
COL Jared Voneida - C4 Operations Division Chief

J65 *Strategy, Plans, Engagements Division*
COL Will Macugay - Director, J65 U.S. Pacific Command
J66 Enterprise Services Division
J662 HQ USPACOM Cellular Support Information
J67 *Innovation & Modernization Division*
J68 *Policy, Resources and Requirements Division*

J7 - Training and Exercises Directorate

BG Richard A. Goodman - J7 Director, PACOM
Dr. John Wood - J7 Deputy Director, PACOM
Mr. Andrew Merz - J7 Director of Staff, PACOM
Ms. Katherine Van Meerten - J7 Operations Officer, PACOM
PMTEC Implementation Office
Dr. Andre Stridiron - J7 PMTEC Implementation Office
J71 -*Joint Exercises Division*
COL Brendan D. Fitzgerald - J71 Joint Exercises Division Chief
J72 -*All-Domain Training Division*
COL Vaimana "Tiki" Conner - J72 All-Domain Training Division Chief
J76 - *Pacific Warfighting Center Director*
Mr. Paul S. Tamaribuchi - J76 Pacific Warfighting Center Director
J760 Pacific Warfighting Center Operations
Pacific Multi-Domain Training and Experimentation Capability (PMTEC)
Brent Parker – Commercial Industry Engagement, J708 PMTEC

J8 - Requirements and Resources Directorate, PACOM

Mr. Robert (Bob) A. Stephenson, SES - J8 Director, PACOM
COL Edmund "Trey" Guy - J8 Deputy Director, PACOM
BG Norman B. Shaw Jr. - J8 Mobilization Assistant
J81 Joint Innovation & Experimentation Division
Dr. Tammy Low - Director, Joint International Experimentation, U.S. Pacific Command
J82 Programs and Capabilities Division
J821 *Industry Visit / Industry Engagement Requests*
J822 Future Capabilities
Sara Eighmey - Future Capabilities Requirements U.S. Pacific Command
J83 *Requirements & Resources Analysis Division*
J84 *Comptroller Division*
J85 *Science and Technology Division*
Dr. Robert Smith - Principal Technologist, Artificial Intelligence and Autonomy,
J86 *Contracts and Acquisition Division*
j8x *Joint Mission Accelerator Division*

JIATF West - Joint Interagency Task Force West, PACOM
JIATF West is PACOM support for law enforcement for Counter Drug and drug-related mission. 100 active duty/reserve military, DoD civilians, contractors, and U.S. Law Enforcement Agency

(LEA) liaison officers. JIATF combats, disrupts and dismantles drug trafficking and transnational criminal organizations in the Indo-Pacific.
CAPT George Howell -Director
Mr. Charles Lee - Executive Director
LTC Brian Bagley - Chief of Staff

PACOM Component Commands

Like all combatant commands, PACOM has a headquarters staff without any military units permanently assigned to it. PACOM operates with 5 Service Component Commands - (U.S. Army Pacific, U.S. PacificFleet, U.S. Marine Forces Pacific, U.S. Pacific Air Forces, and U.S. Space Forces Indo-Pacific), along with a joint special operations component and and three subordinate unified commands (U.S. Forces Japan, U.S. Forces Korea, and Special Operations Command Pacific).

U.S. Pacific Fleet PACFLT

SEE Navy Fleet Forces Section for Complete List
ADM Stephen T. "Web" Koehler - Commander, U.S. Pacific Fleet
VADM Jeffrey T. Jablon - Deputy Commander, U.S. Pacific Fleet
RADM Joaquin J. Martinez de Pinillos - Reserve Deputy Commander, United States Pacific Fleet
CAPT Adam Johnson - Director for Intelligence, U.S. Pacific Fleet
CAPT Victor T. Taylor - Director, Communications and Information Systems, N6, Pacific Fleet
MAJ Steven Sifuentes - C5I Planner, N6 Pacific Fleet
RDML Ian L. Johnson - Commander U.S. Naval Forces Japan/Navy Region Japan

7th Fleet
VADM Patrick J. Hannifin - Commander, U.S. 7th Fleet
RDML Katie F. Sheldon - Vice Commander, U.S. 7th Fleet
RDML Kyle Gantt - Deputy Commander, Seventh Fleet
CAPT Les Soble - Chief of Staff, Seventh Fleet
RDML Aaron Taylor - Commander, Logistics Group Western Pacific / Commander, Task Force 73
3rd Fleet
VADM Marc Miguez - Commander, Third Fleet
Vacant - Deputy Commander, Third Fleet
CAPT Tony Nichols - Chief of Staff, Third Fleet
Carrier Strike Group 11 (CSG-11)
RDML Cassidy Norman - Commander, Carrier Strike Group ELEVEN

Naval Air Force, U.S. Pacific Fleet (COMNAVAIRPAC)

VADM Douglas C. Verissimo - Commander, Naval Air Forces (COMNAVAIRFOR) and Commander, Naval Air Force, U.S. Pacific Fleet(COMNAVAIRPAC)

Cyber Group ONE

Subordinate to U.S. Fleet Cyber Command (and by extension, U.S. 10th Fleet)

CAPT Ron J. Arellano - Commander, Cyber Group ONE
CMDR Blake T. Henderson - Executive Officer
CAPT Pete Koprowski - Chief of Staff, Fleet Cyber Command / Commander 10th Fleet

U.S. Marine Corps Forces, Pacific MARFORPAC

LTG Roger B. Turner - Commander, Marine Corps Forces Pacific
MG Matthew T. Mowery - Deputy Commander, Marine Corps Forces Pacific
G-6 MARFORPAC
Robert (Bob) Sholtis - Chief Information Officer / Deputy AC/S G39 & G6, MARFORPAC
COL Lawrence (Sonny) Hussey - Assistant Chief of Staff G39 & G6 at Marine Corps Forces
CAPT Mason S. Millsap - Digital Transformation Officer
Bob Sholtis - MARFORPAC CIO

MARFORPAC Digital Transformation Team
I Marine Expeditionary Force
Marine Air-Ground Task Force (MAGTF) designed for crisis response and major combat operations, deploying over 46,000 Marines and sailors
LTG Christian F. Wortman - Commanding General, I Marine Expeditionary Force
BG Michael R. Nakonieczny - Deputy Commanding General, I Marine Expeditionary Force
Steven Atkinson - Assistant Chief of Staff G-9 | Science and Technology
Col J. P. Quinter - Chief of Staff, I Marine Expeditionary Force
MRF-D 2026 Marine Rotation Force-Darwin (MRF-D)
COL George Flynn - commanding officer, MRF-D 2026
III Marine Expeditionary Force
LTG Benjamin T. Watson - commanding general, III Marine Expeditionary Force and commander, Marine Forces Japan
MG General Simon M. Doran - Commanding General, Commanding General 1st Marine Air Wing at III Marine Expeditionary Force (MEF)
MG Robert B. Brodie - Deputy Commanding General, III Marine Expeditionary Force
2nd Marine Division
MG Farrell J. Sullivan - Commanding General, 2nd Marine Division
BG Joel F. Schmidt - Assistant Division Commander
3rd Marine Division
MG Kyle B. Ellison - Commanding General, 3rd Marine Division
BG Matthew T. Good - assistant division commander

U.S. Army Pacific USARPAC

GEN Ronald Clark - Commander, U.S. Army Pacific
LTG Joel B. Vowell - Deputy Commanding General U.S. Army Pacific
MG Lance A. Okamura - Deputy Commander General Homeland Affairs, US Army Pacific
MG Scott A. Winter - Deputy Commanding General - Strategy and Plans, US Army Pacific
BG Thomas E. Burke - Chief of Staff, US Army Pacific
BG Kevin J. Williams - Special Assistant to the Commanding General, U.S. Army Pacific

Meridith Fonseca - Chief Data Officer, US Army Pacific
G-2 Intelligence
COL Carol Stauffer - Director for Intelligence, U.S. Army Pacific
G-6 Cyber Operations & Warfighting Communications
COL Alton Johnson - Assistant Chief of Staff, G-6 U.S. Army Pacific
Alan Delgado - Division Chief, Joint Coalition Networks Division G-64
David Bellas - Deputy G62/Programs, Projects & Policy Deputy
LTC Daniel Murdough - G62 Projects Officer
Lawrence Orlosky - Chief Spectrum Manager Army Component Command for PACOM
COL Jeremy Schunke PMP - Director of Concepts, United States Army Pacific

5th Battlefield Coordination Detachment
COL Jon Holm – 5th Battlefield Coordination Detachment Commander

I Corps: Now assigned to United States Army Pacific (USARPAC)
LTG Matthew W. McFarlane - Commanding General, I Corps
CW5 Barry L. Sledd Jr. - I Corps Senior Warrant Officer
BG Joseph Escandon - Deputy Commanding General, I Corps
BG Robbin Dove - Deputy Commanding General - Operations, I Corps
COL Erin C. Miller - Deputy Commanding General - Sustainment, I Corps
COL Drew Conover - Director, Innovation and Concepts

11th Airborne Division
Joint Base Richardson-Elmendorf, Alaska
MG John P. Cogbill - commander, 11th Airborne Division
BG Matthew T. Adamczyk - deputy commander (operations), 11th Airborne Division
BG General Thomas “Tom” E. Burke - deputy commander (support), 11th Airborne Division
COL Jimmy Howell - commander, 2nd Airborne Brigade Combat Team, 11th Infantry Division
COL Brian Weightman - commander, 2nd Brigade Combat Team, 11th Infantry Division
25th Infantry Division
MG Jeffery A. VanAntwerp- - Commanding General, 25th Infantry Division
BG Graham R. White - deputy commander, operations, 25th Infantry Division
BG Jon Velishka - Deputy Commanding General, Support
COL Aidan Shattock - Deputy Commander, Interoperability
COL Dave Brunais - 25th Infantry Division’s Chief of Staff
COL Mike Woodall - Commander, Sustainment Brigade, 25th Infantry Division
LTC Adam C. Brinkman - 25th Infantry Division G6 / 125th Division Signal Battalion Commander,
4th Infantry Division
MG Patrick (Pat) Ellis - Commanding General, 4th Infantry Division and Fort Carson
BG Edwin D. Matthaidess - deputy commander (support), 4th Infantry Division
BG Brendan Raymond - Deputy Commanding General - Maneuver, 4th Infantry Division
COL Edwin "Ed" Matthaidess III - Deputy Commanding Officer - Support, 4th Infantry Division
COL Brian D. Gilbert - Chief of Staff, 4th Infantry Division

MAJ Seth E. Reed - Operations Officer, 4th Infantry Division Artillery Brigade
MAJ Taylor Roynon - Director, G3 Aviation, 4th Infantry Division, United States Army

94th Army Air and Missile Defense Command
BG William Parker - Commander of the 94th Army Air and Missile Defense Command
COL Matt Dalton - Deputy Commander, 94th AAMDC
Col. Eric Y. Soler - Chief of Staff, 94th AAMDC

7th Infantry Division Multi-Domain Command - merging the 1st Multi-Domain Task Force with the 7th Infantry Division
7th Infantry Division
MG Bernard J. Harrington - Commanding General, 7th Infantry Division / Multi-Domain Command – Pacific
COL Todd Burroughs - deputy commander - 7th Infantry Division Multi-Domain Command
1-2 Stryker Brigade Combat Team
2-2 Stryker Brigade Combat Team
16th Combat Aviation Brigade
U.S. Army Pacific 1st Multi-Domain Task Force now part of the 7th Division
1,700 personnel
BG Charles Kean - Commander 1st Multi-Domain Task Force
Multi-Domain Effects Battalion (MDEB)
Provides long-range sensing and non-kinetic effects delivery.
LTC Tiane R. Garner - Commander, Multi-Domain Effects Battalion (MDEB)
Long-Range Fires Battalion (LRFB):
HIMARS and the Army's Long-Range Hypersonic Weapon (LRHW).
Indirect Fire Protection Capability (IFPC) Battalion
air and missile defense.
Brigade Support Battalion (BSB)
specialized logistics and sustainment.

Pacific Air Forces PACAF
GEN Kevin B. Schneider - Commander, Pacific Air Forces
MG Mike Drowley - Special Assistant to the Commander PACAF
MG David A. Piffarerio - Mobilization Assistant to the Commander, Pacific Air Forces
MG Mark Weber is - Air National Guard Assistant to the Commander, Pacific Air Forces
LTG Laura L. Lenderman - Deputy Commander, Pacific Air Forces
BG Alan Matney - Mobilization Assistant to the Deputy Commander, Pacific Air Forces
Air Vice-Marshal Carl Newman - Deputy Commander, Pacific Air Forces
Gloiell "Ray" Pia - Chief Data and AI Officer, Pacific Air Forces CDAO
BG Shane Vesely - Chief of Staff, Headquarters Pacific Air Forces

A1 - Manpower, Personnel and Services
COL Rosalie Alejo Duarte - Director of Manpower, Personnel and Services, HQ Pacific Air Forces

A2 - Intelligence, Surveillance and Reconnaissance
COL Aaron Cooper - Director of ISR, Headquarters Pacific Air Forces
A3 - Air Operations
MG David Eaglin - Director of Air Operations, Headquarters, Pacific Air Forces
A4 - Logistics, Engineering and Force Protection
BG Mike Zuhlsdorf - Director of Logistics, Engineering and Force Protection, HQ Pacific Air Forces
A5/8 - Strategy, Plans, Programs and Requirements
MG Christopher Sheppard - Director of Strategy, Plans, Programs and Requirements
A6 - Cyber Operations & Warfighting Communications
COL Eric Crowell - Director of Cyber Operations & Warfighter Communications, Headquarters, Pacific Air Forces
Mike Winkler, SES - Deputy Director for Air and Cyberspace Operations
COL Tassika Davis - PACAF A6 Deputy Director Cyber Ops and Warfighter Communications
MAJ Andrew W. Rekieta - Branch Chief, C5 Plans, Exercises, and Engagements at PACAF A6
A9 - Analyses, Assessments and Lessons Learned
COL Todd Paciencia - Director of Analyses, Assessments and Lessons Learned, PA - Public Affairs
Col. Melissa Milner is the Director of Public Affairs, Headquarters, Pacific Air Forces
Mr. Johnny M. Bland - Director of Information Protection, Headquarters, Pacific Air Forces
LTC Lindsay Wilson - Director of the Commander's Action Group, - Combat Command Reserve
COL Kenneth Burton - Director of the Pacific Air Forces Watch Center
5th Air Force
LTG Joel L. Carey - Commander, 5th Air Force, Pacific Air Forces
BG Nathan T. Colunga - deputy commander, Fifth Air Force
7th Air Force
LTG David R. Iverson - Commander, Seventh Air Force, Pacific Air Forces
BG Kurt Helphinstine - Deputy Commander, Seventh Air Force
11th Air Force
Lt. Gen. Case A. Cunningham - Commander, Eleventh Air Force/ Alaskan Command
Col. Philip D. Lancaster - Deputy Commander, Eleventh Air Force
613th Air Operations Center
COL Brett W. Cochran - Commander of the 613th Air Operations Center

Special Operations Command Pacific

MG Jeffrey A. VanAntwerp - Commander Special Operations Command Pacific
COL Keith Vanyo - Assistant Chief of Staff, G-6 Director of Communications

U.S. Space Forces - Indo-Pacific

MG Brian A. Denaro - Commander, Space Forces – Indo-Pacific
Denise Der - Acting Director, S5, U.S. Space Forces Indo-Pacific
COL Nathan Vosters - Director, Requirements, Resources, Programs, & Assessments (S8/9), USSPACEFOR-INDOPC
LCDR John Paramadilok - Information Warfare Lead, U.S. Space Command
COL Dorian C. Hatcher - Commander, Space Forces Korea

Capt Nicholas Braga - Space Forces Korea chief of future operations
MAJ. Dillon Hagerty - Space Forces Korea director of force development

Defense Information Systems Agency (DISA) Pacific

COL Toby Hlad - Commander, Defense Information Systems Agency Pacific
Mr. Bruce A. Morgan - Deputy Commander, Defense Information Systems Agency Pacific
Mr. Robert A. Fisher - Chief, Business Management, Division/Executive Staff Officer (PC1)
LTC Jenna Welchlen - Chief, Operations Division (PC3)
Mr. Jon Fahsl - Chief, Infrastructure & Services Division (PC4)
Mrs. Miyi Chung - Chief, Plans and Programs Division/Technical Director (PC5)
Navy and Marine Corps Spectrum Center (NMSC)
Tom Downie - Director, Navy and Marine Corps Spectrum Center at Department of the Navy
Navy and Marine Corps Spectrum Center PAC
Randall Hall - Operations Supervisor at NMCSO PAC
Bob Marcial - Spectrum Manager at PACOM
David Harris - Navy/Marine Corps Spectrum Office
Tyler Reese - Spectrum Manager U.S. Pacific Fleet

U.S. Forces Korea

GEN Xavier T. Brunson - Commander US Forces Korea, UN & Combined Forces Command,
LTG David R. Iverson - Deputy Commander, US Forces Korea/Commander, 7th Air Force
MG Dave Womack - Chief of Staff, US Forces Korea/Commander
COL Erick O. Welcome- United States Forces Korea, J6
607th Air Operations Center

U.S. Naval Forces Korea

RDML Sharif H. Calfee - Commander, U.S. Naval Forces Korea / Commander, Navy Region Korea

U.S. Forces Japan

LTG Stephen F. Jost - Commander, U.S. Forces Japan
RDML Ian L. Johnson - Commander U.S. Naval Forces Japan/Navy Region Japan
Christopher Denzel - strategic and operational planner in the Strategic Plans Branch (J-56) at U.S. Forces Japan
Capt Oscar Simmons - Assistant Chief Of Staff, J6
United States Army Japan & I Corps (Forward)
U.S. Marine Forces, Japan (MARFORJ)
Iii Marine Expeditionary Force
Marine Corps Installations Command - Pacific
Commander, Naval Forces Japan
Commander, U.S. 7th Fleet
5th Air Force

U.S. Space Forces - Japan
COL John Patrick - Commander, U.S. Space Forces Japan

Joint Region Marianas
RDML Brett W. Mietus - Commander, Joint Region Marianas

Joint Task Force-Micronesia
RDML Joshua Lasky - Commander, Joint Task Force-Micronesia

Joint Interagency Task Force West
CAPT George Howell - Director, JIATF West

U.S. Coast Guard - Pacific Area

Center for Excellence in Disaster Management and Humanitarian Assistance (CFE-DM)

US Central Command (CENTCOM)

United States Central Command (CENTCOM) is one of six geographic combatant commands. CENTCOM has ~50,000 U.S. troops deployed across its area of responsibility, (across bases in countries like Qatar, Bahrain, Kuwait, the United Arab Emirates, and Saudi Arabia) with nearly 5,000 additional personnel assigned to its headquarters in Florida.
The total number of personnel fluctuates based on operational requirements, but this represents a significant decrease from the peak of operations in Iraq and Afghanistan when hundreds of thousands of U.S. forces were in the region.
Key figures include:
Forward-deployed personnel: Approximately 40,000-50,000 U.S. service members are deployed
Headquarters staff: Nearly 5,000 military and civilian personnel are assigned and attached to the CENTCOM headquarters at MacDill Air Force Base in Tampa, Florida.
Coalition partners: CENTCOM operations are almost always conducted with a broad coalition of international partners, involving forces from many other nations.
Area of Responsibility (AOR) population: The total population of the 21 nations within the vast CENTCOM AOR is over 560 million people.
is in charge of using/integrating United States Army, Navy, Air Force and Marine Corps forces within the CENTCOM area of responsibility.

Proposals have been made to consolidate Central Command, European Command and Africa Command under a new International Command

CENTCOM's area of responsibility (AOR) stretches from Northeast Africa across the Middle East to Central and South Asia and spans more than 4 million square miles and is populated by more than 560 million people from 25 ethnic groups, speaking 20 languages with hundreds of dialects and multiple religions.



CENTCOM Headquarters Staff

ADM Brad Cooper - Commander, CENTCOM
LTG Patrick M. Frank - Deputy Commander, U.S. Central Command
MG Richard A. Harrison - Chief of Staff, CENTCOM
Matthew Bigelow - executive officer to the Chief of Staff, CENTCOM

J1 - Manpower and Personnel Directorate, CENTCOM

J2 - Intelligence, CENTCOM

RDML Frank G. Schlereth - Director, Intelligence (J2), CENTCOM

J3 - Operations, CENTCOM

MG Curtis R. Bass - Director, Operations (J3), CENTCOM

MG Richard A. Goodman - Director, Operations, J-3, CENTCOM
RDML John "Patrick" Friedman - Deputy Director for Operations, J-3, CENTCOM
RDML William A. Shafer - Deputy Director for Fires & Effects, J-3, CENTCOM
Capt Paul J. Billy - J3 Joint Fires and Effects
Heather Price- Plans Officer, J-35

J4 Logistics, CENTCOM

MG Adam Chalkley - Director, Logistics (J4), CENTCOM
COL Carl Hennemann - J45

J5 Strategy, Plans, and Policy, CENTCOM

RADM Adan G. Cruz - Director, Strategy, Plans, and Policy (J5)
RDML Joseph Baggett - Deputy Director for Strategy, Plans and Policy J5

J6 Cyber, CENTCOM

BG Paul D. Howard - Director, Cyber (J6), CENTCOM

J7 Exercises & Training, CENTCOM

MG Jon K. Mott - Director of Exercises and Training, CENTCOM

J8 Resources and Analysis Directorate, CENTCOM

Mr. Robert Unger, SES - Director J8, CENTCOM
LTC Stephen Sapol - Analysis and Plans Division Chief
Mark Jozwiak - Deputy, Analysis and Requirements US CENTCOM

Combined Joint Task Force - Operation INHERENT RESOLVE

RDML Liam M. Hulin - Commander, CJTF-Operation INHERENT RESOLVE, Central Command
BG Duncan Mann - Deputy Commanding General, Combined Joint Task Force - Operation Inherent Resolve
COL Charles A. Green - Chief of Staff, Combined Joint Task Force - Operation Inherent Resolve

Office of the Chief Technology Officer, CENTCOM

Joy Anglean Shanaberger - CENTCOM chief technology officer/Director rapid employment task force
Rapid Employment Joint Task Force (REJTF)
Task Force Scorpion Strike - Low-cost Unmanned Combat Attack System (LUCAS) one way attack drones
Cyrus Jabbari - Chief Data Officer**,** CENTCOM
COL Nate Huston - Deputy chief technology and data officer at CENTCOM
LTC Tomas Filipiak - Senior Director - AI Transformation and Cybersecurity Strategy, CENTCOM
Michelle Dryden - Director of Strategic Affairs, office of the Chief Technology Officer, CENTCOM

CENTCOM Component Commands

CENTCOM has a headquarters staff without any military units permanently assigned to it. CENTCOM operates with Component Commands - one for each of the U.S. armed services,

along with a joint special operations component and a number of subordinate joint task forces. A list and short description of each Component Command is provided below:

U.S. Army Central (ARCENT)

Headquartered at Shaw Air Force Base, South Carolina, and has a forward headquarters in Kuwait. Also serves as the Coalition Forces Land Component Command.

Naval Forces Central Command (NAVCENT)

Headquarters Manama, Bahrain, the home of the 5thFleet. Forces include an Expeditionary Strike Group and standing maritime forces. Serves as the command element for the Combined Maritime Forces - naval forces from ~30 nations responsible for combating terrorism, piracy, illegal drug trafficking, and freedom of navigation and commerce in the region.
VADM Curt A. Renshaw - Commander, Naval Forces Central Command/Commander, 5th Fleet and Commander, Combined Maritime Forces
RDML Erin Osborne - Deputy Commander, NAVCENT /Deputy Commander 5th Fleet
RDML Rigel D. Pirrone - Reserve Vice Commander, Naval Forces Central Command
CAPT Courtney M. Minetree - Maritime Operation Center Director, Naval Forces Central Command
CAPT Anderson J. Perez - Chief of Staff, U.S. Naval Forces Central Command

Marine Corps Forces Central Command (MARCENT)

Headquartered at MacDill Air Force Base, Florida is responsible for Marine Corps forces in the CENTCOM AOR and provides Marine expeditionary forces.
LTG Joseph Clearfield - Commander, Marines Corps Forces Central Command
COL Sean Dynan - Chief of Staff, Marines Corps Forces Central Command

Air Forces Central Command (AFCENT)

headquartered at Shaw Air Force Base, South Carolina and has a forward headquarters in Qatar. AFCENT is responsible for air operations, either unilaterally or in concert with coalition partners.
LTG Daniel T. Lasica - Commander, Ninth Air Force (Air Forces Central) and the Combined Forces Air Component Commander for U.S. Central Command
MG David G. “Baja” Shoemaker - Deputy Commander, 9th Air Force (Air Forces Central) and Deputy Commander, Combined Forces Air Component Command, United States Central Command, Southwest Asia
A3 (Operations)
MAJ Claire Randolph - Chief of weapons and tactics, Air Forces Central Command A35W

Air Warfare Center - Central
COL Nicklaus Walker - Commander Air Warfare Center
609th Air Operations Center

Special Operations Command Central (SOCCENT)

Headquartered at MacDill Air Force Base, Florida and a forward headquarters in Qatar. Employs Special Operations with U.S. government agencies, regional security forces.

RADM Thomas Donovan - Commander U.S. Special Operations Command Central

U.S. Space Forces Central (SPACECENT)

Headquartered at MacDill Air Force Base, Florida and maintains a forward headquarters in Qatar. SPACECENT executes space operations in support of USCENTCOM.

BG Todd J. Benson - Commander, U.S. Space Forces Central and the Combined Forces Space Component Commander for U.S. Central Command

Defense Information Systems Agency's Central Field Command

COL Ivan Alvarado - DISA Central Commander

European Command - EUCOM

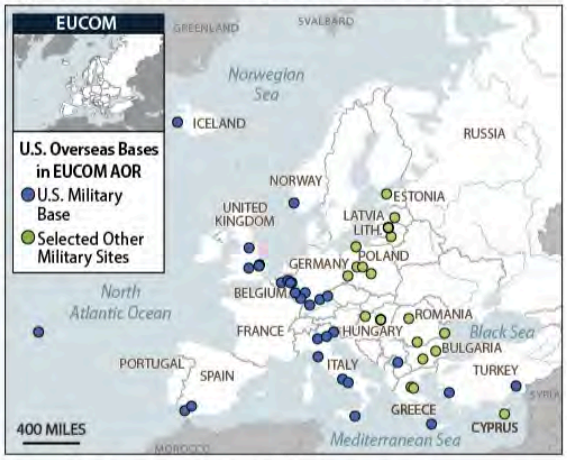
EUCOM is responsible for the "command and control of U.S. military forces in Europe." The EUCOM commander, who commands all U.S. forces stationed in Europe, has traditionally had dual-hatted responsibilities (i.e., simultaneously overseeing two distinct organizations), also serving as the North Atlantic Treaty Organization's (NATO) Supreme Allied Commander Europe (SACEUR), the alliance's chief military commander. Since 2014, EUCOM has increasingly focused on deterring Russia and providing assistance to Ukraine. In November 2022, the command established the Security Assistance Group-Ukraine (SAG-U) to support long-term coordination of training and equipping the armed forces of Ukraine.

The EUCOM area of responsibility (AOR) spans Europe, the Caucasus, Russia, and Iceland, encompassing 50 countries and territories. ~ 80,000 servicemembers are assigned within the EUCOM AOR. According to DOD, as of September 2025, the majority were stationed in Germany, Italy, and the UK. EUCOM is headquartered at Patch Barracks in Stuttgart, Germany.

GEN Alexus G. Grynkewich - Commander EUCOM/ NATO Supreme Allied Commander Europe
LTG Robert C. Fulford - Deputy Commander EUCOM, nominated to assignment as commanding general, II Marine Expeditionary Force
MG Christopher F. Yancy - Mobilization Assistant to the Commander, Air Forces Europe-Air Forces Africa,



Figure 1. EUCOM Military Bases and Selected Sites



Source: CRS analysis of unclassified U.S. government documentation, updated June 17, 2025. For more information about

Proposals have been made to consolidate Central Command, European Command and Africa Command under a new International Command

EUCOM Headquarters Staff

MG Russell D. Driggers - Chief of Staff, EUCOM
Lee Fetterman - Deputy Chief of Staff, European Command
Samantha Rix - Deputy Chief Data and AI Officer, EUCOM

J2 Intelligence EUCOM

BG Mike Adamski - Director J2, EUCOM

J3 Operations EUCOM

RADM Thomas Edwin Shultz - Director of Operations, EUCOM

J4 Logistics EUCOM

BG Shane M. Upton - Director of Logistics, J-4, EUCOM

J5 Plans, Policy, and Strategy EUCOM

RDML David Loo - Deputy Director, Policy, Plans, Strategy, Capabilities and Resources (J-5/8), EUCOM
BG Chris McKinney - J5 Deputy Director, EUCOM
BG Quaid Quadri - Deputy Director J5
COL Jonathan Sirard - Strategy Division Chief, J5 EUCOM
MAJ Brad Hammond - J5 Hungary Country Desk Officer

J6 Cyber, Command, Control, Communications EUCOM

RDML Vincent S. Tionquiao - Director, J-6, U.S. European Command
Darren Friesz - EUCOM J6 Chief of Staff, EUCOM
Valerie Parks - Mission Partner Environment, Strategy Lead, J6, HQ EUCOM

J8 Requirements & Resource Integration EUCOM

Ms. Sally Pfenning, SES - Director Requirements & Resource Integration, J8, EUCOM
Alexander Shalak - Portfolio Manager Force Application (Fires/M2) and Force Protection programs, USEUCOM J8

EUCOM Components

All five DOD armed services, as well as U.S. Special Operations Command (SOCOM), provide forces to EUCOM.

Special Operations Command Europe SOCEUR

LTG Richard E. Angle - Deputy Commander, Special Operations Command Europe / Director, Special Operations EUCOM
COL Ned Beechinor Marsh - Deputy Commanding Officer For Support SOCEUR
CAPT Roben E. Alfonso - Chief of Staff SOCEUR

Air Forces EUCOM (USAFE-AFAFRICA)

LTG Jason T. Hinds - Commander, U.S. Air Forces in Europe – Air Forces Africa, Commander, Allied Air Command(AIRCOM) and Director, Joint Air Power Competence Centre (JAPCC)
MG Stephen P. Snelson - Deputy Commander, United States Air Forces in Europe–Air Forces Africa
BG John Schutte - Chief of Staff, Air Forces in Europe – Air Forces Africa
Vacant - Commander, 3rd Air Force
BG Chris McFarland - Director, Plans and Programs, U.S. Air Forces in Europe-Air Forces Africa
COL Matthew A. Bartlett - Deputy Commander, 3rd Air Force

U.S. Naval Forces Europe-Africa (NAVEUR-NAVAF)

ADM George M. Wikoff - Commander, U.S. Naval Forces Europe-Africa Commander, Allied Joint Force Command
RADM Scott W. Ruston - Vice Commander, U.S. Naval Forces Europe-Africa
RDML John W. Stafford - Director of Maritime Operations, U.S. Naval Forces Europe, Commander, Submarine Group, and Commander, Task Force ONE SIX NINE, Naval Forces Europe-Africa
Ms. Juliet Beyler - Executive Director, U.S. Naval Forces Europe-Africa
Mr. Bill Moeller - Foreign Policy Advisor, U.S. Naval Forces Europe-Africa
RDML David E. Ludwa - Director, Readiness and Logistics, U.S. Naval Forces Europe-Africa
RADM Dennis E. Collins - Reserve Deputy for Fleet Readiness and Logistics, N4R, U.S. Naval Forces Europe-Africa
RDML Andrew R. Needles - Reserve chief of staff, Commander, Naval Forces Europe and Africa
RDML Sara J. Taylor - commanding officer, Naval Reserve Headquarters, Commander, Naval Forces Europe and Africa

6th Fleet

VADM Jeffrey T. Anderson - Commander, U.S. 6th Fleet, Commander, Task Force SIX, Commander, Naval Striking and Support Forces NATO
vacant- Deputy Commander, U.S. 6th Fleet
RDML Jason 'PADI' Naidyhorski - Vice Commander, U.S. Sixth Fleet, Director, Maritime Partnership Program
RDML John Stafford - Director, Plans and Operations NAVEUR-6th Fleet / Deputy Commander 6th Fleet / SUBGRU 8

Commander Task Force SIX SIX (CTF-66)

CTF-66 is the 6th Fleet's task force to integrate robotic and autonomous systems with naval, and NATO partners in the European and African theaters of operations
Vacant - Commander Task Force-SIX SIX (CTF-66)/ Director, Strategic Effects for Commander U.S. Naval Forces Europe/Africa
RDML Kelly C. Ward - Commander, Task Force 66 (TF 66)/Director, Strategic Effects
LT Bryna Loranger - CTF 66 operations officer

Marine Corps Forces Europe and Africa MARFOREUR

MG Daniel Shipley - Commander, Marine Corps Forces, Europe and Africa
COL Matthew (Matt) B. Robbins- Deputy Commander, Marine Corps Forces, Europe and Africa
COL Richard T. Wilkerson - Chief of Staff, Marine Corps Forces, Europe and Africa
LTC John D. Quail - AFRICOM MARFORAF MCE (USA)
LTC Zachary Cesarz - Assistant Chief of Staff G-6, MARFOREUR/AF
LTC Trent W. Emeneker - Europe Plans Officer for Marine Forces Europe and Africa

United States Army Europe and Africa

LTG Kevin D. Admiral - Commanding General Europe-Africa/Allied Land Command NATO
MG Christopher R. Norrie - Acting Commanding General, U.S. Army Europe and Africa
MG Ronald R. Ragin - Chief of Staff, U.S. Army Europe and Africa
MG Levon E. Cumpton - Deputy Commanding General for Army National Guard
MG Matthew W. Brown - Deputy Commanding General for Africa and U.S. Army Southern European Task Force - Africa Commander SETAF-AF
MG Björn F. Schulz (Germany) - Deputy Commanding General for Integration
BG Andrew Cecil - Deputy Commanding General for Mobilization & Reserve Affairs
COL Edward Kendall - USAREUR AF G6
COL Theodore (Teddy) Kleisner - Executive Officer to the Commanding General
Dena Bellack - Chief Data Officer, Army Europe and Africa

V Corps

LTG Thomas Feltey - Commanding General of V Corps
BG John B. Mountford - Deputy Commanding General, Readiness
MG Charles Grist (British Army) - Deputy Commanding General, Maneuver
MG Maciej Jablonski (Polish Army) - Deputy Commanding General, Interoperability

56th Multidomain Command Europe - Africa

BG Steven Carpenter - Commanding General of the 56th Multidomain Command Europe
2nd Multi-Domain Effects Battalion
LTC Nathaniel Stickney - commander of the 2nd Multi-Domain Effects Battalion
Balloons Army Extended Range Sensing and Effects Company
3rd Battalion, 12th Field Artillery (Long Range Fires Battalion)
LTC Derek F. Bartlett - commander of the 3rd Battalion, 12th Field Artillery
19th Battlefield Coordination Detachment (BCD)
COL Zachary Peterson - Commander, 19th Battlefield Coordination Detachment

III Armored Corps

Now assigned to U.S. Army Europe and Africa (USAREUR-AF)
LTG Kevin D. Admiral - Commanding general III Armored Corps
MG Andy Cox CBE - Deputy Commanding general - Support
BG Geoff Van Epps - Deputy Commanding general - Maneuver

1st Cavalry Division
- 1st Cavalry Division commander
COL Daniel C. Gibson- Deputy Commander for Support
LTC Scott Kuhn - Director of Public Affairs, 1st Cavalry Division
MAJ Danita Darby - 1st Cavalry Div. Deputy G2

Space Forces Europe/Africa

BG Chris Fernengel - Commander, Space Forces Europe/Africa

Defense Information Systems Agency's Europe Command

COL Tilisha C. Lockley - Commander, DISA Europe
Rodolfo "Raven" Fuentes - Technical Director, DISA Europe

Southern Command SOUTHCOM

GEN Francis L. Donovan- Commander/Vice commander SOUTHCOM
LTG Clair A. Gill - nominated, deputy commander, U.S. Southern Command
LTG Evan L. Pettus - Deputy Commander, U.S. Southern Command
Ambassador Stephanie Syptak-Ramnath - Civilian Deputy to the Commander and Senior Foreign Policy Advisor

Area of Responsibility

The Southern Command Area of Responsibility encompasses 31 countries and 12 dependencies and areas of special sovereignty. The region represents about one-sixth of the landmass of the world assigned to regional unified commands.



SOUTHCOM´s Area of Responsibility includes:

- and of Latin America south of Mexico
- The waters of Central and South America
- The Caribbean Sea

SOUTHCOM Headquarters Staff

J2 Intelligence SOUTHCOM

BG Kristina J. Green - Director of Intelligence, J2, SOUTHCOM

J3 Operations SOUTHCOM

RADM Brendan C. McPherson - Deputy Commander, Coast Guard Pacific Area, SOUTHCOM
Sara Keasler - Deputy Chief, Global Force Management at U.S. Southern Command

J4 Logistics SOUTHCOM

COL Douglas Burke - Director for Logistics, J4, SOUTHCOM

J5 Plans, Policy, and Strategy SOUTHCOM

MG Julian C. Cheater -Director, Strategy, Policy and Plans J5, SOUTHCOM

J6 Communications Systems Directorate SOUTHCOM

COL Jared W. Snawder-director J-6 Communications Systems Directorate, SOUTHCOM

J8 Resources & Analysis SOUTHCOM

Dr. Carlos Braziel, SES - Resources & Analysis (J-8), SOUTHCOM

U.S. Naval Forces Southern Command / U.S. Fourth Fleet

RADM Carlos Sardiello - Commander, U.S. Naval Forces Southern Command/U.S. 4th Fleet
RDML Matthew A. Hawkins - Reserve Vice Commander, 4th Fleet
CAPT Chris “Jean-Luc” Richard - Chief of Staff
CAPT Jonathan Williams - Director of Technology and Innovation, 4th Fleet

Carrier Strike Group FOUR
RADM Michael T. "Opie" Spencer - Commander, Carrier Strike Group FOUR

U.S. Marine Corps Forces South (MARFORSOUTH)
LTG Len "Loni" Anderson IV - Commander, Marine Forces South
MG Douglas K. Clark - Deputy Commander, Marine Forces South
Mr Gregg Habel, SES - U.S. Marine Forces Reserve (MFR) and U.S. Marine Forces South (MFS)
COL Austine L. Rawllins - Chief of Staff, Marine Forces South
Leah Thorstenson - Political Advisor

Special Operations Command South (SOCSOUTH)
RADM Brian H. Bennett - Commander, Special Operations Command - South

Air Forces Southern
See Air Combat Command section for the entire organization

Army's Western Hemisphere Command
serves as the Army Service Component Command for both U.S. NORTHCOM and SOUTHCOM
GEN Joseph A. Ryan- Commanding General, Army Western Hemisphere Command
BG Michael J. Eastridge - Deputy Commanding General, US Army South
COL Troy Allen Mills - Deputy Commander, US Army South
COL Osvaldo (Oz) Ortiz - Chief of Staff, US Army South
CWO5 Matt McDougall - Senior Technical Advisor at Western Hemisphere Command

Joint Task Force Western Hemisphere JTF-WHEM
MG Kevin Jarrard - commander, Joint Task Force Western Hemisphere JTF-WHEM

Joint Task Force-Bravo
COL Robert C. Snyder III - Joint Task Force-Bravo Commander
LTC Amy L. Justus - Deputy Commander of Joint Task Force – Bravo

Joint Interagency Task Force South
RADM Jeff Randall - Director, Joint Interagency Task Force South
RDML Maximilian Clark - Deputy Commander, Joint Interagency Task Force-South
COL Matt Lesnowicz - Chief of Staff, Joint Interagency Task Force South

Joint Task Force-Southern Border (JTF-SB)
MG Curtis Taylor - commanding general of the 1st Armored Division and Joint Task Force-Southern Border (JTF-SB)

BG John B. Gilliam - deputy commander, operations, 1st Armored Division/Joint Task Force Southern Border
COL Kirby “Bo” Dennis - deputy commander, support, 1st Armored Division
COL Bryan Frizzelle - Chief of Staff, 1st Armored Division

Space Forces Southern

COL Brandon Alford - Commander, Space Forces Southern

Joint Task Force Guantanamo

Southcom Autonomous Warfare Command (SAWC)

Northern Command - NORTHCOM

USNORTHCOM's area of responsibility (AOR) includes air, land and sea approaches and encompasses the continental United States, Alaska, Canada, Mexico, Greenland and the surrounding water out to approximately 500 nautical miles. It also includes the Gulf of Mexico, the Straits of Florida, and portions of the Caribbean region, to include The Bahamas, Puerto Rico, and the U.S. Virgin Islands. The commander of USNORTHCOM is responsible for theater security cooperation with Canada, Mexico, The Bahamas, and Greenland.



GEN Gregory M. Guillot - Commander, North American Aerospace Defense Command and Northern Command
LTG Joseph F. Jarrard- Deputy Commander, U.S. Northern Command, and Vice Commander, U.S. Element, North American Aerospace Defense Command
MG John V. Meyer III - Chief of Staff Northern Command
LTG Robert D. Davis- triple-hatted as the commander of U.S. Northern Command's Alaskan Command, the Alaskan North American Aerospace Defense Region, and the 11th Air Force.
MG Mark D. Richey - mobilization assistant to the Commander, North American Aerospace Defense Command and U.S. Northern Command

NORTHCOM Headquarters Staff

J2 Intelligence NORTHCOM

MG Steven M. Gorski - director, Intelligence and Information, J-2
BG Maurizio D. Calabrese - Director of Intelligence and Information

J3 Operations NORTHCOM

LTG Robert D. Davis - Director of Operations J-3/TCJ3
Maxwell Cover - Chief of Operations NORAD J3
COL William "Doug" Marshall - Division Chief for Missile Defense, J31
Justin (Astro) Elliott - Chief of Current Operations NORAD - J33

J4 Logistics, NORTHCOM

MG Mark W. Siekman - director for logistics, J-4

J5 Strategy, Policy & Plans NORTHCOM

RADM Gregory D. Newkirk - Director of Strategy, Policy & Plans J5

J6 Cyber NORTHCOM

BG Christine V. Rummel - Director of Cyberspace Operations (J-6)
Dennis Knoop - Integration Division Chief, NORAD NORTHCOM J6

J8 Requirements, Analysis & Resources NORTHCOM

Ruth Moser - Director Requirements, Analysis & Resources (J8)

Special Operations Command North

COL Matthew P. Tucker - Commander Special Operations Command North
COL Kevin Rowlette - Chief of Staff, Special Operations Command North
LTC Zach Embers - Director, J-4, Special Operations Command North

Army's Western Hemisphere Command

serves as the Army Service Component Command for both U.S. NORTHCOM and SOUTHCOM
GEN Joseph A. Ryan - Army Western Hemisphere Command Commanding General

Marine Corps Forces Northern Command (MARFORNORTH) / Marine Force, Atlantic (FMFLANT)

LTG Calvert L. Worth Jr- commander, U.S. Marine Corps Forces Command, commanding general, Fleet Marine Force Atlantic, commander, Marine Forces North
Howard T Parker Jr. - Deputy Chief of Staff of Marine Forces Command (MARFORCOM), and Marine Forces Northern Command (MARFOR NORTHCOM)- Deputy Commander, MARFORCOM and FMFLANT

Naval Forces Northern Command (NAVNORTH)

Vacant - Deputy Commander, Naval Forces Northern Command (NAVNORTH)

Air Forces Northern and Air Forces Space (1 AF-AFNORTH & AFSPACE)

LTG Bradford R. Everman - commander, Continental U.S. North American Aerospace Defense Command Region, and commander, First Air Force (Air Forces Northern and Air Forces Space)
11th Air Force
Lt. Gen. Case A. Cunningham - Commander, Alaskan Command, United States Northern Command; Commander, Eleventh Air Force, Pacific Air Forces; and Commander, North American Aerospace Defense Command Region, North American Aerospace Defense Command, Joint Base Elmendorf-Richardson, Alaska
COL Philip D. Lancaster - Deputy Commander, Eleventh Air Force, Joint Base Elmendorf-Richardson, Alaska
COL Jennifer L. King - commander, Eastern Air Defense Sector
601st Air Operations Center

Space Forces Northern

BG Robert Schreiner - Commander, Space Forces Northern

Africa Command - AFRICOM

AFRICOM has ~2,000 people (military, U.S. civilian employees, and U.S. contractors. About 1,400 work at the command's headquarters in Stuttgart, Germany. Others are assigned to AFRICOM units at MacDill Air Force Base, Florida, and RAF Molesworth, U.K. The command's programs in Africa are coordinated through Offices of Security Cooperation and Defense Attaché Offices in approximately 38 African nations. The command employs Senior Foreign Service officers in key positions as well as more than 30 personnel from more than 10 U.S. government departments and agencies



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GEN Dagvin R.M. Anderson - Commander AFRICOM
LTG John W. Brennan, Jr. - Deputy Commander AFRICOM
MG Justin R. Hoffman - Chief of Staff AFRICOM
MG Matthew G. Trollinger -
Troy Van Zummeren - Planner, Commanders Action Group USAFRICOM
Curry Wright - Chief Technology Officer, USAFRICOM
Greg Smith - Deputy CTO, USAFRICOM
Peter Vrooman - Deputy to the Commander for Civil Military Engagement
Ambassador Robert Scott - Deputy to the Commander for Civil Military Engagement
Mr. Taylor Heim - Chief Data and Artificial Intelligence Officer CDAO AFRICOM

Proposals have been made to consolidate Central Command, European Command and Africa Command under a new International Command

AFRICOM Headquarters Staff

J2 Intelligence, AFRICOM

RDML Ben Snell - Director of Intelligence, J2, AFRICOM
Craig Dudley - Chief of the Innovation Division, J2, AFRICOM

J3 Operations, AFRICOM

BG Scott Wilkinson - Director for Operations, J3 AFRICOM
RDML Cameron Chen - Deputy Director for Operations, J3 AFRICOM
MG Tina B. Boyd (USAR) - Deputy Director, J3 (IMA)
J35 Joint Electro-magnetic Spectrum Operations Cell
Jonathan Chango - Joint Electro-magnetic Spectrum Operations Cell Director AFRICOM
J-355, Future Operations, Programs & Operations Integration Branch
David Villarroel - Joint Operations Planner at USAFRICOM

Rebecca Wagner - Joint Operations Planner at USAFRICOM

J-39 Cyberspace

Brian Goodwin - Deputy Branch Chief & Cyberspace Planner @ USAFRICOM J39

Amy Bonanno - Plans Branch Chief, J395

COL Jesus Raimundi III -Deputy Branch Chief, Cyberspace Operations J396

J4 Logistics, AFRICOM

BG George "Dutch" Dietrich III - Director of Logistics, J4, AFRICOM

Benjamin Buchholz - Logistics Director / J4 Combined Joint Task Force - Horn of Africa

J44 Engineering and Logistics Support

John Cunningham - J44 Deputy Division Chief (Engineering and Logistics Support) USAFRICOM

J45 Logistics Future Ops and Plans

LTC Leo Spaeder - Director Logistics Future Ops and Plans

J5 Strategy, Plans & Policy, AFRICOM

MG Andrew C. Gainey - Director Strategy, Engagement, and Programs J5, AFRICOM

MG Garrick M. Harmon -

BG Eero R. Keravuori (USAR) - Deputy Director, Plans and Strategic Integration, J-5, AFRICOM

COL Tanner Woolsey - Chief, AFRICOM J5 Plans

LTC John D. Quail -

J5P Plans Division

Matthew G. Coomer- Joint Operations Planner USAFRICOM, J5P Plans Division

Sean C. Washington - Joint Operations Planner USAFRICOM, J5P Plans Division

Rebecca Wagner - Joint Operations Planner at USAFRICOM

Countering Weapons of Mass Destruction Branch

Joseph Kopcha - Senior Countering Weapons of Mass Destruction Strategist

J-6 Command, Control, Communications, & Computers/Cyber, AFRICOM

COL Joseph Gardner — J6 Director, AFRICOM

Ms. Clare O'Keeffe - Deputy J6, AFRICOM

Dennis Sidre - J6 Team, AFRICOM

COL Guadalupe Resendez - Director, J63, AFRICOM

J-8 Resources and Assessment, AFRICOM

Mr. Paul S. Landauer, SES - director of Requirements, Analysis, and Resources J8, AFRICOM

Noah Cloud - Deputy Director, Resources and Assessments, J8

LTC Jared Bindi - Chief, Science, Tech, and Innovation J8, AFRICOM

Kyle Bass - Comptroller - AFRICOM J8

Miranda Williams - Resource Manager; Portfolio Management -

Air Forces Africa (USAFE-AFAFRICA)

LTG Jason T. Hinds - Commander, U.S. Air Forces in Europe – Air Forces Africa (USAFE-AFAFRICA), Commander, Allied Air Command(AIRCOM) and Director, Joint Air Power Competence Centre

BG Stephen P. Snelson - Deputy Commander, United States Air Forces in Europe–Air Forces Africa

COL Edward Kendall - USAREUR AF G6

3rd Air Force

LTG Paul D. Moga - Commander, 3rd Air Force

COL Matthew A. Bartlett - Deputy Commander, 3rd Air Force

406th Air Expeditionary Wing

COL Gabriel C. Brown - Commander, 406th Air Expeditionary Wing

COL Valentin Maldonado III - Deputy Commander, 406th Air Expeditionary Wing

603rd Air Operations Center

Defense Economics Office

COL Joshua Stinson - lead for defense economics

United States Army Europe and Africa

LTG Kevin D. Admiral - Commanding General Europe-Africa/Allied Land Command NATO

MG Christopher R. Norrie - Deputy Commanding General

MG Ronald R. Ragin - Chief of Staff

MG Levon E. Cumpton - Deputy Commanding General for Army National Guard

MG Matthew W. Brown - Deputy Commanding General for Africa and U.S. Army Southern European Task Force-Africa Commander SETAF - AF

MG Björn F. Schulz (Germany) - Deputy Commanding General for Integration

BG Andrew Cecil - Deputy Commanding General for Mobilization & Reserve Affairs

COL Edward Kendall - USAREUR AF G6

Naval Forces Africa (NAVAF)

ADM George M. Wikoff - Commander, U.S. Naval Forces Europe-Africa Commander, Allied Joint Force Command

RADM Scott W. Ruston - Vice Commander, U.S. Naval Forces Europe-Africa

Ms. Juliet Beyler - Executive Director, U.S. Naval Forces Europe-Africa

Mr. Bill Moeller - Foreign Policy Advisor, U.S. Naval Forces Europe-Africa

RADM Andrew Miller - Director of Maritime Operations, U.S. Naval Forces Europe-Africa, Commander, Submarine Group 8

RDML David E. Ludwa - Director Maritime Headquarters, U.S. Naval Forces Europe-Africa

6th Fleet

VADM Jeffrey T. Anderson - Commander, U.S. 6th Fleet, Commander, Task Force SIX, Commander, Naval Striking and Support Forces NATO

RDML Jason 'PADI' Naidyhorski - Vice Commander, U.S. Sixth Fleet, Director, Maritime Partnership Program

Marine Corps Forces Europe and Africa MARFOREUR

MG Daniel Shipley - Commander, Marine Corps Forces, Europe and Africa

COL Matthew (Matt) B. Robbins- Deputy Commander, Marine Corps Forces, Europe and Africa

COL Richard T. Wilkerson - Chief of Staff, Marine Corps Forces, Europe and Africa

LTC John D. Quail - AFRICOM MARFORAF MCE (USA)

LTC Zachary Cesarz - Assistant Chief of Staff G-6, MARFOREUR/AF

U.S. Special Operations Command Africa

MG Claude K. Tudor Jr. - Commander, Special Operations Command Africa
CAPT Gerald V. Weers- Deputy Commander, Special Operations Command Africa
COL John R. Moran - Chief of Staff, Special Operations Command Africa

DISA Africa Field Command

COL Christopher Miller - Director, DISA-Africa

USSPACEFOREUR-AF – supports EUCOM and AFRICOM
BG Jacob Middleton - commander of U.S. Space Forces Africa

Strategic Command - STRATCOM

STRATCOM sets operational requirements and enterprise priorities for nuclear C2 and deterrence.
PAE and CPEs (especially within SAF/AQ) designs, acquires, and sustains the systems that fulfill those requirements.
STRATCOM NEC (Nuclear Command, Control and Communications**)** bridges them ensuring modernization coherence across all NC3 and supporting systems.
ADM Richard Correll - STRATCOM Commander
LTG Michael J. Lutton - Deputy STRATCOM Commander
Patrick Hanish - Foreign Policy Advisor (POLAD) to the Commander of STRATCOM)

STRATCOM Headquarters Staff

MG John Weidner - Chief of Staff, STRATCOM
CAPT Matthew Cieslukowski - Deputy Chief of Staff, United States Strategic Command

J1 - Human Capital STRATCOM

Develops and administers manpower and personnel policies, HR, and personnel assignments
COL Brandon D. Wengert - Director J1, STRATCOM

J2 - Intelligence STRATCOM

RADM Ralph R. "Russ" Smith Director J2, STRATCOM

J3 - Global Operations STRATCOM

BG Jeffrey T. Schreiner - director J3 STRATCOM
RDML Michael R. “Mike” Van Poots - Mobilization Assistant to the Director of Global Operations (J3MA) U.S. Strategic Command
Joint Electromagnetic Spectrum Operations Office
Mr. George L. Young III - Deputy Director, Joint Electromagnetic Spectrum Operations Office, J3E planning, employment and operation of DoD strategic assets
Combat and Information Operations
Current Operations
Logistics
Joint Electromagnetic Spectrum Operations (JEMSO)

J4 - Logistics STRATCOM

Logistics plans, coordinates and executes joint logistics functions, and facilities.
CAPT W. Korban Blackburn - director J4, STRATCOM

J5 - Plans and Policy STRATCOM

Coordinates and develops future plans, policy and strategy
RADM Thomas R. "TR" Buchanan - director J5, STRATCOM
RDML Jeffrey Juergens - Deputy Director, Strategic Targeting & Nuclear Mission Planning, J5N

J6 - Command, Control, Communications and Computer Systems (C4) STRATCOM

systems, networks and communications
Ms. Elizabeth M. Durham-Ruiz, SES - director J6 and Chief Information Officer (CIO), STRATCOM

COL Felix Torres - Deputy Director J6, STRATCOM

J7 - Joint Exercises, Training and Assessments STRATCOM

Manages Joint Exercises, Training, and Assessments programs. Provides modeling and simulation support for exercises and training events to the Joint Chiefs of Staff (JCS), Combatant Commands, and other Major Commands (MAJCOM). Manages the Joint Lessons Learned Program. Augments the battle staff during a crisis.
vacant - director J7, STRATCOM

J8 - Capability and Resource Integration STRATCOM

Robert J. Taylor, Jr., SES - director J8, STRATCOM
Conducts force management and analysis to include integrating, coordinating, prioritizing, and advocating future concepts, mission capability needs, weapons system development, support for emerging technologies, and command and control architecture. Responsible for all command requirement processes, and ensures appropriate decision support tools and assessment processes are in place to enhance operational capabilities.

NEC - Nuclear Command, Control and Communications (NC3) Enterprise Center STRATCOM

Amanda G. Kato, SES - director NEC, STRATCOM
Stacy Furcini, NH-04 - program manager COCOM C2

JEC - Joint Electromagnetic Operations Center (JEC) STRATCOM

MG AnnMarie K. Anthony - director JEC, STRATCOM
training, education, and assessment for a contested/congested electromagnetic spectrum

Air Force Global Strike Command (AFGSC)

GEN Stephen L. Davis - Commander, Air Force Global Strike Command (AFGSC) and Commander, Air Forces Strategic – Air, USTRATCOM
LTG Jason R. Armagost - Deputy Commander, Air Force Global Strike Command (AFGSC) and Deputy Commander, Air Forces Strategic – Air, U.S. Strategic Command

Strategic Plans, Programs and Requirements A5/A8

MG Peter M. Bonetti - director, Strategic Plans, Programs and Requirements

ICBM Modernization Directorate A10

MG Glenn T. Harris - Director of Intercontinental Ballistic Missile Modernization, Site Activation Task Force

Office of the AFGSC Chief Scientist

Dr. Donna Cowell Senft, SES - AFGSC chief scientist

STRIKEWERX

William Weiford - STRIKEWERX Deputy Director

8th Air Force

MG Ty W. Neuman - Commander, 8th Air Force, Commander Joint Global Strike Force Operations Center
BG Michael M. Moeding - Mobilization Assistant to the Commander, and Joint GlobalForce and Joint-Global Strike Operations Center

COL Daniel M. Alford - Deputy Commander, 8th Air Force

20th Air Force

MG Colin J. Connor- Commander, 20th Air Force

vacant - Deputy Commander, 20th Air Force

377th Test and Evaluation Group

COL Janet Dewese - commander, 377th Test and Evaluation Group

608th Air Operations Center

Joint Force Maritime Component Command (JFMCC)

ADM Karl Thomas - Commander, Joint Force Maritime Component Command (JFMCC)

U.S. Space Command - SPACECOM

Headquartered at Peterson Space Force Base, Colo.
GEN Stephen N. Whiting - Commander, U.S. Space Command
LTG Richard L. Zellmann - Deputy Commander Space Command SPACECOM

SPACECOM Headquarters Staff

GEN Stephen N. Whiting - Commander, SPACECOM
LTG Thomas L. James - Deputy Commander SPACECOM
MG Sean N. Day - Mobilization Assistant to the Deputy Commander
RADM Sean R. Bailey - Chief of Staff, SPACECOM
Scott M. Anderson, SES - Executive Director, SPACECOM
Jessica Schafer, DBA -Director of Staff, Chief of Staff Office, Space Command

J1 Human Capital

David Stenglein - Deputy Director, Human Capital (J1), U.S. Space Command

J2 Director of Intelligence SPACECOM

BG Nathan Rusin - Director Intelligence (J2)

J3 Operations, SPACECOM

MG Anthony J. Mastalir - Director, Global Space Operations (J3) SPACECOM
vacant - Deputy director, Global Space Operations (J3) SPACECOM
BG Mark C. Bigley - Chief, Current Operations Division (J33)
Chris Forrest - J3X Division Chief

J4 Logistics SPACECOM

Jay Barnard - J4 Director, SPACECOM

J5 Strategy, Plans & Policy SPACECOM

MG Brian Gibson - Director, Plans and Policy, J-5 SPACECOM
RDML Clifford "Will" Toraason - Deputy Director, Strategy, Plans and Policy (DJ5), Space Command

J6 - Digital Superiority Directorate SPACECOM

Richard Yu: J-6 Director and Chief Information Officer for the U.S. Space Command.

J8 Capability & Resource Integration SPACECOM

Thomas A. Lockhart, Jr. SES - J-8 Director, SPACECOM
Richard 'Dick' Palmer - J-8 Deputy Director, SPACECOM

SPACECOM Components

Army Space & Missile Defense Command

Marine Corps Forces Space Command (MARFORSPACE)

BG Ahmed T. Williamson - Commander, Marine Forces Space Command (MARFORSPACE); Commander, Marine Forces Cyberspace Command (MARFORCYBER); and Commanding General, Marine Corps Information Command (MCIC)
COL Rich Martin - Deputy Commander, Marine Corps Forces Space Command
LTC Jameson Payne - G3, MARFORSPACE
Rodger Pitt - Technical Director at MARFORSPACE
LTC Christopher Canter -Officer In Charge, Marine Space Detachment

Navy Space Command

Air Forces Space

U.S. Space Forces - Space (S4S)

LTG Dennis Bythewood - Commander, U.S. Space Forces – Space (S4S) and Combined Joint Force Space Component Commander, U.S. Space Command
COL Nathaniel Peace - Director, S4S/S2, U.S. Space Forces
COL Ernest R. “Bobby” Schmitt - Director of Operations, U.S. Space Forces

Joint Functional Component Command For Missile Defense (JFCC IMD)

LTG John L. Rafferty Jr - Commander / Commanding General of the U.S. Army Space and Missile Defense Command.
COL Kevin P. Stonerook (Army) - Deputy Commander

Joint Overhead Persistent Infrared Center (JOPC)

COL Matthew Wroten - commander, Joint Overhead Persistent-Infrared Center (JOPC)

Transportation Command - TRANSCOM

GEN Randall Reed - Commander TRANSCOM
LTG Jered P. Helwig - Deputy Commander TRANSCOM
Vacant - Chief of Staff, U.S. Transportation Command
Mr. Markus Rogers - Chief Data Officer for US Transportation Command

TRANSCOM Headquarters Staff

J1 Personnel TRANSCOM

Will Cooper - director J1, TRANSCOM

J2 Intelligence TRANSCOM

CAPT Tim Raymie- Director J2, TRANSCOM

J3 Operations TRANSCOM

Vacant - Director, Operations (J3), TRANSCOM

J4/5 Strategy, Policy, Programs & Logistics TRANSCOM

RADM Christopher D. Stone - director J5, TRANSCOM
Mark Cyr, SES - Deputy Director for Strategic Plans, Policy and Logistics, TRANSCOM
COL Robert Kline - Chief, Strategy Division & Chief, Strategic Logistics Requirements & Integration TRANSCOM

J6 Command, Control, Communications and Cyber Systems TRANSCOM

COL Michael McFeeters - director J6, TRANSCOM
Patrick Grimsley, SES - executive director J6 and the Deputy Chief Information Officer

J8 Program Analysis & Financial Management TRANSCOM

James McGinley, SES - director Program Analysis & Financial Management, TRANSCOM

JECC - Joint Enabling Capabilities Command TRANSCOM

BG General Hennigan - Commander, Joint Enabling Capabilities Command, TRANSCOM
BG Christopher M. Zidek - Deputy Commander, Joint Enabling Capabilities Command
Mr. Marshall Ramsey - Executive Director Joint Enabling Capabilities Command
COL Robert Greiner - chief of staff at Joint Enabling Capabilities
Joint Communications Support Element
COL Merlin Kynaston - Commander, Joint Communications Support Element
Joint Planning Support Element
COL Evan C. "Bogey" Parr - Commander, Joint Planning Support Element

Navy Sealift Command

Provides ocean transportation for the Navy and the DoW, operating 125 ships daily. The MSC commander is located at Naval Station Norfolk in Norfolk, Virginia. MSC reports through four distinct and separate chains of command:

- Transportation Command for defense appropriation matters

- Fleet Forces Command for Navy-unique matters
- Pacific Fleet for Navy-unique matters
- Assistant Secretary of the Navy for RD&A for procurement policy and oversight

RADM Benjamin R. Nicholson - Commander, U.S. Navy's Military Sealift Command
RDML Kimberly Walz - Acting Deputy Commander, Military Sealift Command
Jeffrey D. Hood, SES - Executive Director
CAPT Thomas E. Cunningham Iii, SES - Chief Of Staff
Robert N. Hein, SES - Director, Maritime Operations
Thomas K. Kiss, SES - Director, Ship Management
Timothy P. Murphy, SES - Counsel

Area Commanders

CAPT Elizabeth A. Nelson - MSC Atlantic Commander
CAPT Dustin T. Lonero - MSC Pacific Commander
CAPT Dominick Albano - MSC Europe/Africa Commander
CAPT Cherie Taylor - MSC Central Commander
CAPT David L. Reyes - MSC Far East Commander

Maritime Pre-Positioning Ship Squadrons

CAPT John Fritz - Maritime Pre-Positioning Ships Squadron Two Commander
CAPT Michael G. Mortensen - Maritime Pre-Positioning Ships Squadron Three Commander

Air Mobility Command

- Airlift to deploy DoW forces anywhere in the world within hours and help sustain them in a conflict.
- Air refueling for Global Reach, increasing coalition and U.S. aircraft's range mid-air.
- Aeromedical evacuation ensures the wounded warriors get the care they deserve and today have sustained the survival rate of 97 percent.
- Rapid Global Mobility Support System is a logistics network to project, connect, maneuver, and sustain combat power anywhere on the globe,

LTG Daniel H. Tulley - Commander, Air Mobility Command
MG Gerald Donohue - Deputy Commander, Air Mobility Command

Test & Evaluation Squadron (AMCTES)

LTC Tom Horan - commander, Test & Evaluation Squadron (AMCTES) Mobility Command

618th Air Operations Center

Cyber Command - CYBERCOM

CYBERCOM 2027 Budget is **here**

LTG Joshua M. Rudd - Commander, CYBERCOM and NSA
LTG Lorna M. Mahlock - deputy commander, U.S. Cyber Command
Patrick Ware, SES - Executive Director, CYBERCOM
RADM Kevin P. Lenox - Chief of Staff, USCYBERCOM
Kyle Baldassar - Chief of Fires and Effects
RADM Ronzelle Green (Coast Guard reserve) - Chief AI Officer, Cyber Command

CYBERCOM Headquarters Staff

J2 Intelligence CYBERCOM

BG Kayle M. Stevens - Director of Intelligence J-2, CYBERCOM

J3 Operations CYBERCOM

RADM Ronald A. Foy - Director of Operations, J3, CYBERCOM
- Deputy Director, Future Operations, J-3, CYBERCOM
BG John F. Popiak - Deputy commander (operations), CYBERCOM

J4 Logistics CYBERCOM

Rob Paolucci - director J4, CYBERCOM

J5 Plans, Policy, and Strategy CYBERCOM

MG Stephanie R. Ahern - Director of Plans and Policy, J-5 CYBERCOM

J6 Command, Control, Communications, & Computers/Cyber CYBERCOM

Tim Turner - Director of Communications and CIO (J6), CYBERCOM

J7 Exercises and Training/Force Development CYBERCOM

BG Keith Osmond, (Canada) - director of Force Development CYBERCOM
Logan Reyes - Cyber Adversary Tactics Office

J8 Capability and Resource Integration CYBERCOM

BG Kenneth J. Burgess - Capability & Resource Integration (J-8), CYBERCOM

DoD Cyber Defense Command (DCDC)

LTG Paul T. Stanton - Commander/Director, DCDC/DISA
BG Ivory D. Carter- Deputy Commander, DCDC
Mr. Wendell "Dell" Foster - Executive Director, DCDC
Mr. S. C. “Chief” Ebell - Chief of Staff, DCDC
COL Nadine Nally - Director of Operations, Cyber National Mission Force, Cyber Command
COL Stefan Gillette - J36 Division Chief at DOD Cyber Defense Command
Timothy (Tim) Sheranko - Technical Director, Cyber Defense Command

Fleet Cyber Command (FCC)

VADM Heidi K. Berg - Commander, U.S. Fleet Cyber Command (FCC) / Commander, U.S. Tenth Fleet (C10F), Commander, Navy Space Command (NAVSPACECOM) and Commander, Joint Force Headquarters – Cyber (Navy) (JFHQ-C)
RDML Brian Harding - Deputy Commander, JFHQ-Cyber (Navy) / Deputy Commander, FCC
RDML Karrey "Dewayne" Sanders - Deputy Commander, Navy Space Command / Deputy Commander FCC
RDML Ryan K. Mahelona - Deputy Commander, U.S. Tenth Fleet
RDML John E. Byington - Director, Maritime Operations, U.S. Fleet Cyber Command, Navy Space Command, TENTH Fleet
Mr. Randall Sharo - CTO Navy Fleet Cyber Command
CAPT Pete M. Koprowski - Chief of Staff, Fleet Cyber Command / Navy Space Command / Commander 10th Fleet

Air Forces Cyber (16 AF-AFCYBER)

See Air Force *Air Combat Command* for details
LTG Thomas K. Hensley - Commander, Sixteenth Air Force (Air Forces Cyber)(16 AF-AFCYBER) and Commander, Joint Force Headquarters – Cyber (Air Force) (JFHQ-C)
BG Heather W. Blackwell- Deputy Commander, Joint Force Headquarters Cyber (Air Forces Cyber)

Army Cyber Command ARCYBER

LTG Christopher (Chris) Eubank - Commanding General Army Cyber Command
BG Matthew J. Lennox - Deputy Commanding General, Army Cyber Command
BG Stephen J. Miko - deputy commander, Joint Force Headquarters-Cyber, Army Cyber Command
BG Christopher M. Stauder - deputy commander, Joint Force Headquarters-Cyber, Army Cyber Command
Mr. Steven D. Rehn - Deputy to the Commanding General - Support/ARCYBER Chief Data Officer
COL John F. Popiak - Deputy Commanding Officer for Operations
Mr. Mark A. “Al” Mollenkopf - Science Advisor to commanding general/Chief Analytics Officer
COL Joseph Munger - Chief of Staff, U.S. Army Cyber Command
Jeremy Conner - Director, Defensive Cyber Operations at U.S. Army Cyber Command

Marine Corps Forces, Cyberspace Command MARFORCYBER

BG Ahmed T. Williamson - Commander Marine Corps Forces Cyberspace Command and Marine Corps Space Command
Russell Meade, SES - Executive Director MARFORCYBER
Mr. Shery Thomas - Chief Technology Officer, MARFORCYBER
MAJ Jacob Slaughter - Zero Trust (ZT) Lead MARFORCYBER

Coast Guard Cyber Command (CGCYBER)

RADM Amy Grable - Commander CGCYBER

CAPT Joseph E. Meuse - Deputy Commander, CGCYBER
Boris Montatsky - Director of Operations CGCYBER

Cyber Intelligence (CGCC-2)
Operations Department (CGCC-3)
Assessment and Authorization (CGCC-AA)
Operations Support

Federally Funded Research & Development Centers (FFRDCs)

As of FY 2025

Federally funded research and development centers (FFRDCs) are companies that are run by universities and corporations that conduct research and development for the U.S. government.

Aerospace Federally Funded Research and Development Center

Administrator: The Aerospace Corporation, El Segundo, CA
Sponsor: Department of Defense, Department of the Air Force

Ames Laboratory

Administrator: Iowa State University: Ames, IA
Sponsor: Department of Energy

Argonne National Laboratory

Administrator: University of Chicago Argonne, LLC: Argonne, IL
Sponsor: Department of Energy

Association of Universities for Research in Astronomy

National Solar Observatory

Administrator: Association of Universities for Research in Astronomy, Inc.: Boulder, CO
Sponsor: National Science Foundation

NSF's National Optical-Infrared Astronomy Research Laboratory

Administrator: Association of Universities for Research in Astronomy, Inc.: Tucson, AZ
Sponsor: National Science Foundation

Battelle

Idaho National Laboratory

Administrator: Battelle Energy Alliance, LLC: Idaho Falls, ID
Sponsor: Department of Energy

National Biodefense Analysis and Countermeasures Center

Administrator: Battelle National Biodefense Institute: Frederick, MD
Sponsor: Department of Homeland Security, Science and Technology Directorate

Oak Ridge National Laboratory

Administrator: UT-Battelle, LLC: Oak Ridge, TN
Sponsor: Department of Energy

Pacific Northwest National Laboratory

Administrator: Battelle Memorial Institute: Richland, WA
Sponsor: Department of Energy

Savannah River National Laboratory

Administrator: Battelle Savannah River Alliance, LLC: Aiken, SC
Sponsor: Department of Energy

Brookhaven National Laboratory

Administrator: Brookhaven Science Associates, LLC: Upton, NY

Sponsor: Department of Energy

Center for Naval Analyses

Administrator: The CNA Corporation: Arlington, VA
Sponsor: Department of Defense, Department of the Navy

Center for Nuclear Waste Regulatory Analyses

Administrator: Southwest Research Institute: San Antonio, TX
Sponsor: Nuclear Regulatory Commission

Fermi National Accelerator Laboratory

Administrator: Fermi Forward Discovery Group, LLC: Batavia, IL
Sponsor: Department of Energy

Frederick National Laboratory for Cancer Research

Administrator: Leidos Biomedical Research, Inc.: Frederick, MD
Sponsor: Department of Health and Human Services, National Institutes of Health

Institute for Defense Analyses

Center for Communications and Computing

Administrator: Institute for Defense Analyses: Alexandria, VA
Sponsor: Department of Defense, National Security Agency/Central Security Service

Systems and Analyses Center

Administrator: Institute for Defense Analyses: Alexandria, VA
Sponsor: Department of Defense, Office of the Under Secretary of Defense for Acquisition and Sustainment

Science and Technology Policy Institute

Administrator: Institute for Defense Analyses: Washington, DC
Sponsor: National Science Foundation

Jet Propulsion Laboratory

Administrator: California Institute of Technology: Pasadena, CA
Sponsor: National Aeronautics and Space Administration

Lawrence Berkeley National Laboratory

Administrator: University of California: Berkeley, CA
Sponsor: Department of Energy

The Materials Project

Kristin Persson - Director - Faculty Senior Scientist, LBNL Professor, Materials Science and Engineering, UC Berkeley
Anubhav Jain - Associate Director, Staff Scientist, LBNL
Computing Sciences and Operations
Dr. Patrick Huck - Technical Lead, The Materials Project, Lawrence Berkeley National Laboratory
Tyler Mathis - Research Data Engineer, LBNL
Aaron Kaplan - Materials Simulation Engineer, LBNL
Min-Hsueh Chiu - Web Developer, LBNL
Shreyas Cholia - HPC Liaison, LBNL
Materials Algorithms, Data and Experimental Validation

Gerbrand Cederm - A-Lab
Shyue Ping Ong - ML and Compound Space
Mark Asta - Accuracy and Alloys
Geoffroy Hautier -- Defects
Daryl Chrzan - Alloys and Tensors
Lane Martin - Polar Materials and Thin-Film Growth
Jeffrey Neaton - Accuracy
Sinéad Griffin -Accuracy

Lawrence Livermore National Laboratory

Administrator: Lawrence Livermore National Security, LLC: Livermore, CA
Sponsor: Department of Energy

Lincoln Laboratory

Administrator: Massachusetts Institute of Technology: Lexington, MA
Sponsor: Department of Defense, Office of the Under Secretary of Defense for Research and Engineering

Los Alamos National Laboratory

Administrator: Triad National Security, LLC: Los Alamos, NM
Sponsor: Department of Energy

MITRE Corp

Center for Advanced Aviation System Development

Administrator: MITRE Corp.: McLean, VA
Sponsor: Department of Transportation, Federal Aviation Administration

Center for Enterprise Modernization

Administrator: MITRE Corporation: McLean, VA
Sponsor: Department of the Treasury, Internal Revenue Service; Department of Veterans Affairs; Social Security Administration; Department of Commerce

CMS Alliance to Modernize Healthcare

Administrator: MITRE Corp.: Baltimore, MD
Sponsor: Department of Health and Human Services, Centers for Medicare & Medicaid Services

Homeland Security Systems Engineering and Development Institute

Administrator: MITRE Corp.: McLean, VA
Sponsor: Department of Homeland Security, Science and Technology Directorate

National Cybersecurity Center of Excellence

Administrator: MITRE Corp.: Rockville, MD
Sponsor: Department of Commerce, National Institute of Standards and Technology

National Security Engineering Center

Administrator: MITRE Corp.: McLean, VA
Sponsor: Department of Defense, Under Secretary of Defense for Research and Engineering

National Center for Atmospheric Research

Administrator: University Corporation for Atmospheric Research: Boulder, CO

Sponsor: National Science Foundation

National Radio Astronomy Observatory

Administrator: Associated Universities, Inc.: Charlottesville, VA
Sponsor: National Science Foundation

National Renewable Energy Laboratory

Administrator: Alliance for Sustainable Energy, LLC: Golden, CO
Sponsor: Department of Energy

Princeton Plasma Physics Laboratory

Administrator: Princeton University: Princeton, NJ
Sponsor: Department of Energy

RAND Corporation

Arroyo Center

Administrator: RAND Corp.: Santa Monica, CA
Sponsor: Department of Defense, Department of the Army

Homeland Security Operational Analysis Center

Administrator: RAND Corp.: Arlington, VA
Sponsor: Department of Homeland Security, Science and Technology Directorate

National Defense Research Institute

Administrator: RAND Corp.: Santa Monica, CA
Sponsor: Department of Defense, Office of the Under Secretary of Defense for Acquisition and Sustainment

Project Air Force

Administrator: RAND Corp.: Santa Monica, CA
Sponsor: Department of Defense, Department of the Air Force

Sandia National Laboratories

Administrator: National Technology and Engineering Solutions of Sandia, LLC: Albuquerque, NM
Sponsor: Department of Energy

SLAC National Accelerator Laboratory

Administrator: Stanford University: Menlo Park, CA
Sponsor: Department of Energy

Software Engineering Institute

Administrator: Carnegie Mellon University: Pittsburgh, PA
Sponsor: Department of Defense, Office of the Under Secretary of Defense for Research and Engineering

Thomas Jefferson National Accelerator Facility

Administrator: Jefferson Science Associates, LLC: Newport News, VA
Sponsor: Department of Energy

Department of Energy (DOE)

Hon Chris Wright - Secretary of Energy
James Danly - Deputy Secretary of Energy

Office of the Chief Financial Officer

Tina Pierce, SES - Chief Financial Officer, Dept of Energy
Christopher Johns - Deputy Chief Financial Officer
Tom Griffin - Director, Office of Financial and Audit Management (CF-20)
Katherine Donley Director, Office of Budget (CF-30)

Office of the Chief Information Officer

Dawn Zimmer - Chief Information Officer
Nicole Sanchez - Chief of Staff
Bridget Carper Arnone - Deputy Chief Information Officer for Architecture, Engineering, Technology, and Innovation
Todd Brinson - Deputy Chief Information Officer, Enterprise Operations & Shared Services
Andrew P. Petry - Acting Deputy Chief Information Officer Resource Management
Sandra Logan - Acting Deputy Chief Information Officer, Enterprise IT Policy and

Office of Intelligence and Counterintelligence

Jay A. Tilden - Director, Office of Intelligence and Counterintelligence

Office of International Affairs

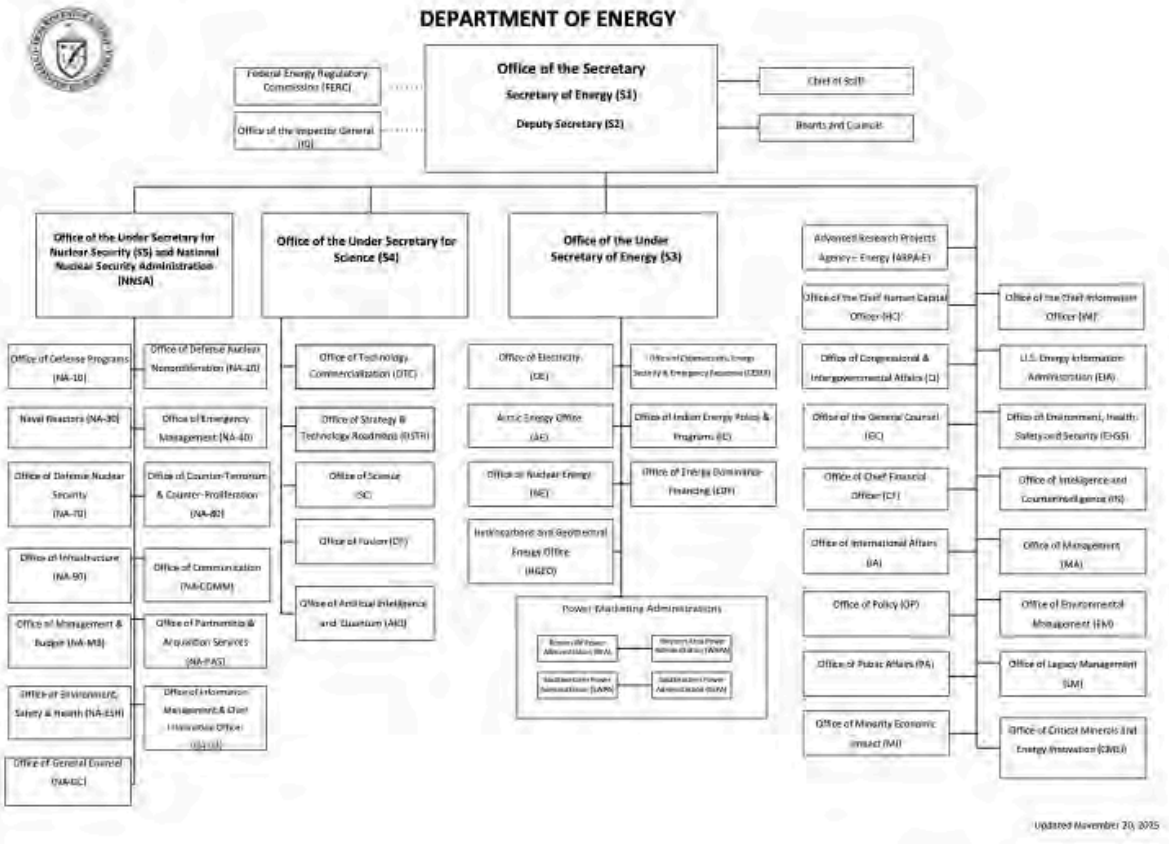
Tommy Joyce - Acting Assistant Secretary for the Office of International Affairs
Beth Urbanas - Deputy Assistant Secretary for Asia and the Americas

Office of Foreign Investment and National Security

Michael Hein - Deputy Director, Office of Foreign Investment and National Security
Jessica Lehman - Foreign Direct Investment (CFIUS) Senior Advisor DOE
Office of Research, Technology and Economic Security

Office of the General Counsel

Jonathan Brightbill - General Counsel of the Department of Energy
Jeffrey Novak - Principal Deputy General Counsel
Joshua Campbell - Deputy General Counsel for Energy Efficiency and Clean Energy Demonstrations
Holly Rachel Smith - Deputy General Counsel for Compliance
Reesha Trznadel - Deputy General Counsel for Business Transactions
Brent Allen -Deputy General Counsel for Environment and Litigation
Jocelyn Richards - Deputy General Counsel for General Law



ARPA-E (Advanced Research Projects Agency-Energy)

Conner Prochaska - Director of the Advanced Research Projects Agency-Energy (ARPA-E).
Spencer Silverman - Chief of Staff ARPA-E
Dr. Daniel Cunningham - Deputy Director for Technology ARPA-E
Dr. Luis Ortiz - Deputy Director for Commercialization ARPA-E
Dr. Laurent Pilon - Associate Director for Technology and Program Director ARPA-E
Dr. Jenifer Shafer - Associate Director for Technology and Program Director
Developing economic and proliferation resistant technologies to support advanced reactor deployment, as well as manage nuclear waste and used nuclear fuel.
Hai Duong - Associate Director for Finance ARPA-E
Geoff Goode - Chief Counsel ARPA-E
Priyanka Vashisht - Attorney-Advisor ARPA-E
Charles Conway - Attorney-Advisor ARPA-E
Samuel DeWitt - Attorney-Advisor ARPA-E
Peder Maarbjerg - Assistant Director for External Coordination ARPA-E
Dr. Assel Aitkaliyeva - Program Director nuclear energy enabling technologies.
Dr. Halle Cheeseman - Program Director, batteries and electrochemical devices ARPA-E
Dr. Ahmed Diallo - Program Director, commercial fusion energy
Dr. Johan Enslin - Program Director, future electrical power system technology and operations.

Dr. Mario Garcia-Sanz - Program Director advanced control engineering, wind energy systems, renewable and conventional power generation, electrical distribution systems, smart grid technologies, and water treatment plants and networks.
Dr. William Horak - Program Director advanced thermal systems, nuclear energy, and combined heat and power.
Dr. Charles Werth - Program Director novel water-energy systems
Dr. Cory Phillips - Program Director, chemical reaction engineering (CRE), heterogeneous catalysis and statistical modeling.
Dr. James Seaba - Program Director, domestic synthetic fuels and chemicals production, novel energy system designs, energy distribution and storage.
Dr. Jyotsna Sharma - Program Director, hydrocarbon resource optimization, advanced sensing technologies, and AI-driven energy solutions.
Dr. Steven Singer - Program Director/Senior Scientist in the Biological Systems and Engineering Division at Lawrence Berkeley National Laboratory. reimagining nitrogen and carbon management in agriculture and biomanufacturing.
Dr. Jeffrey Snyder - Program Director energy materials, including magnetic materials, semiconductors, building materials, thermal engineering, thermal-to-electric energy conversion, and electrochemical energy conversion and storage
Dr. Robert Mellors - Program Director, geothermal energy, seismological monitoring, distributed acoustic sensing, and satellite radar.
Dr. Jungho Kim - Program Director, high heat transfer methods, building energy, and carbon sequestration ARPA-E
Dr. Emily Kinser - Program Director, sensors and semiconductor technologies, including 3D Integration and silicon photonics ARPA-E
Dr. Ryan Chaban - Fellow at ARPA-E
Dr. Peter Dotti - Fellow ARPA-E
Dr. Alina LaPotin - Fellow ARPA-E
Cayle Bradley - Technology-to-Market Advisor ARPA-E
Priyanka Bakaya - Technology-to-Market Advisor ARPA-E
Dr. Xin Wu - Technology-to-Market Advisor ARPA-E
Dr. David Nye - Technology-to-Market Advisor
Brandon Beyer - Lead Grants Management Specialist ARPA-E
Jessica Highland - Lead Grant Management ARPA-E
Carol Maldonado - Grants Management Specialist ARPA-E
Driola Morrill - Grants Management Specialist
Ryan Watson - Grants Management Specialist
Lisa Persson - Procurement Analyst

National Nuclear Security & Administration (NNSA) S-5

Brandon M. Williams - Under Secretary for Nuclear Security and Administrator NNSA
Scott Pappano - Principal Deputy Administrator NNSA
James McConnell - Associate Principal Deputy Administrator NNSA
Chris Moran - Associate Administrator for External Affairs NNSA
Tommy Joyce - Acting Associate Administrator for Strategic Partnerships NNSA

Enterprise Planning and Analysis (NA-1.1)

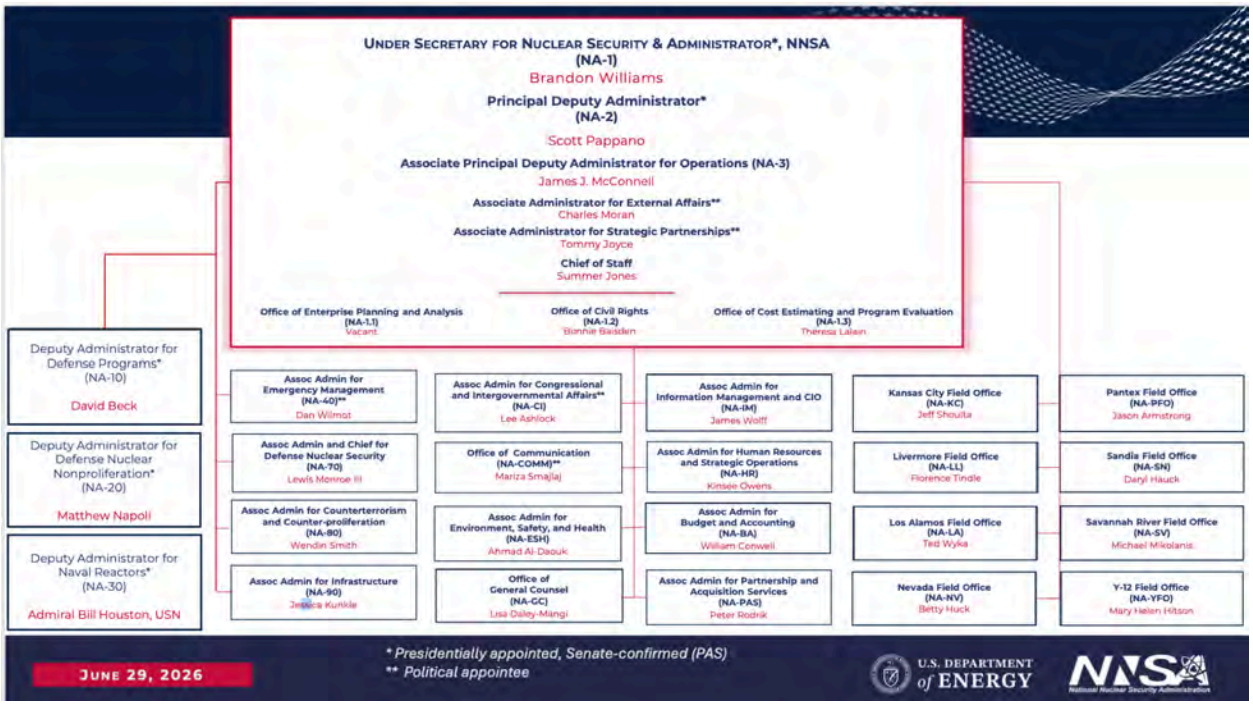
Cindy Lersten - Director, Office of Enterprise Planning and Analysis NNSA

Civil Rights (NA-1.2)

Bonnie Baisden - Director, Office of Civil Rights NNSA

Cost Estimating and Program Evaluation (NA-1.3)

Dr. Theresa "Teri" Lalain - Director, Office of Cost Estimating and Program Evaluation(CEPE)NNSA



Defense Programs (NA-10)

David (Dave) Beck - Deputy Administrator, for Defense Programs NNSA

David A. Hoagland - Acting Deputy Administrator for Defense Programs, NNSA

Defense Nuclear Nonproliferation (NA-20)

Dr. Matthew Napoli - Deputy Administrator for Defense Nuclear Nonproliferation NNSA

Naval Reactors (NA-30)

ADM William (Bill) J. Houston - Deputy Administrator for Naval Reactors

Emergency Management (NA-40)

Dan Wilmot - Associate Administrator for Emergency Management NNSA

Defense Nuclear Security (NA-70)

Lewis "Lew" Monroe III - Associate Administrator and Chief, Defense Nuclear Security NNSA

Counterterrorism and Counterproliferation (NA-80)

Dr. Wendin D. Smith - Associate Administrator and Deputy Under Secretary for Counterterrorism and Counterproliferation NNSA

Evan Thompson - Foreign Affairs Specialist

Alison Goodsell - director Office of Nuclear Forensics NNSA

Infrastructure (NA-90)

Jessica Kunkle- Associate Administrator for the Office of Infrastructure NNSA

Congressional and Intergovernmental Affairs (NA-CI)

Thomas "Lee" Ashlock - Associate Administrator for Congressional and Intergovernmental Affairs NNSA

Communications (NA-COMM)

Mariza Smajlaj - Director of Communications NNSA

Environment, Safety, and Health (NA-ESH)

Ahmad Al-Daouk - Associate Administrator, Office of Environment, Safety, and Health NNSA

General Counsel (NA-GC)

Lisa Daley Mangi- General Counsel NNSA

Information Management and Chief Information Officer (CIO) (NA-IM)

James Wolff - Associate Administrator for Information Management and Chief Information Officer (CIO) NNSA

Budget and Accounting (NA-MB)

William Conwell - Associate Administrator for Budget and Accounting NNSA

Human Resources and Strategic Operations (NA-HR)

Kinsee Owens - Associate Administrator Human Resources and Strategic Operations NNSA

Partnership and Acquisition Services (NA-PAS)

Pete Rodrik - Associate Administrator for Partnership and Acquisition Services
Walter Cole - Director, Strategic Planning and Analysis NNSA
Dennis Emmert, SES - Director of Nuclear Industrial Base Monitoring NNSA
Chris Wei - Deputy Director, Lithium Modernization NNSA
Vanessa Peña - Director, Tech Transfer Policy & Practice

National Nuclear Security Administration (NNSA) Field Offices

Jeff Shoulta - Manager for Kansas City Field Office NNSA
Shekita Robinson, SES - Deputy Manager for Kansas City Field Office NNSA
Florence Tindle, SES - Manager of Livermore Field Office NNSA
Ted Wyka - Manager of Los Alamos Field Office NNSA
Betty L. Huck, SES - Manager of Nevada Field Office NNSA
Dr. Daryl Hauck - Manager of Sandia Field Office NNSA
Jason A. Armstrong, SES - Manager of Pantex Field Office NNSA
Mary Helen Hitson - Manager of Y-12 Field Office NNSA
Michael A. Mikolanis, SES - Manager of Savannah River Field Office NNSA

The Department of Energy has 17 National Laboratories. Four are managed by the NNSA, the other 13 by the Office of Science.

National Nuclear Security Administration National Laboratories

Karen Sutton - Chief Technology Officer, National Nuclear Security Administration

- Lawrence Livermore National Laboratory
  Ken Bruner - Deputy Program Director for Defense, Lawrence Livermore
- Los Alamos National Laboratory
- Sandia National Laboratories
- Savannah River National Laboratory

DOE: Office of the Undersecretary for Science (S-4)

Responsible for the: the Office of Office of Strategy and Technology Roadmaps, the Office of Science, manages 13 Nondefense National Labs of the 17 DOE National Laboratories. The other 4 are managed by DOE's National Nuclear Security Administration (NNSA.)

Dr. Darío Gil - Under Secretary for Science, DOE
Juston Fontaine - deputy director for operations
Christian Newton - Chief of Staff for the Office of Science

Office of Basic Science Programs

Dr. Harriet Kung - Deputy Director for Science Programs Office of Science
Dr. Linda Horton - Associate Deputy Director for Science Programs Office of Science

Office of Advanced Scientific Computing Research (ASCR)

Hal Finkel - Acting Director of Advanced Scientific Computing Research (ASCR)
Dr. Tanner Crowder - Senior Technical Advisor for Advanced Scientific Computing Research and the Quantum Information Science Lead

Advanced Computing Technologies (ACT) Division

Pavel Lougovski - Director Advanced Computing Technologies (ACT) Division
Robinson Pino - Research and Evaluation Prototypes (REP)
Ravinder Kapoor - Quantum Testbeds and Centers
Xiaofeng Guo - Physical Scientist, The American Science Cloud

Basic Energy Sciences

Dr. Bindu Nair - associate director of the Basic Energy Sciences Program DOE

Dr. Andrew Schwartz - Deputy Associate Director
Materials Sciences and Engineering Division

Dr. Andrew Schwartz - Acting Director
Chemical Sciences, Geosciences, and Biosciences Division

Dr. Gail McLean - Director Chemical Sciences, Geosciences, and Biosciences Division
Scientific User Facilities Division

Dr. Andrew Schwartz - Acting Director

Office of Biological & Environmental Research (BER)

Dorothy Koch - Associate Director
Biological Systems Science Division

Todd Anderson, Director

Meredith Rutledge, Scientific Program Specialist

Earth and Environmental Systems Sciences Division

Gerald Geernaert, Director

Andrew Flatness, Scientific Program Specialist

Office of Fusion Energy Sciences (FES)

Linda Horton - Acting, Director

Research

Matt Lanctot - Acting Director Fusion Research

Michael Halfmoon - Theory and Simulation, SciDAC, and AI/ML Fusion Research

Kramer Akli - Program Manager High Energy Density Plasmas

Enabling Science and Partnerships (ESP)

Heather Jackson - Director, Enabling Science and Partnerships (ESP)

Office of High Energy Physics (HEP)

Regina Rameika - Director

Research(RD)

William Kilgore - Director of High Energy Physics Research

Accelerator and Technology (ATD)

Regina Rameika - Acting Director

SBIR/STTR

Eric Colby - Director of Office of Office of High Energy Physics (HEP) SBIR/STTR

Office of Nuclear Physics(NP)

Dr. Regina Rameika - - Acting Director

Physics Research(RD)

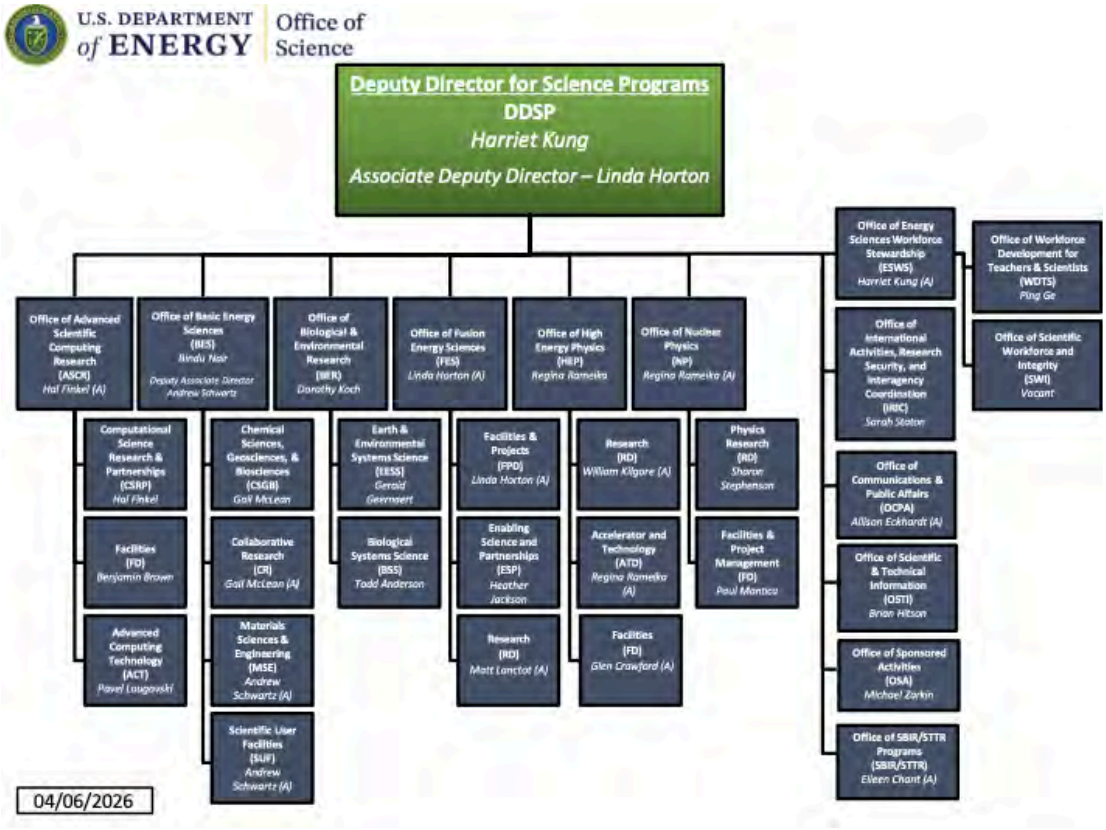
Dr. Sharon Stephenson - Division Director Physics Research

Office of Energy Sciences Workforce Stewardship (ESWS)

Dr. Harriet Kung - Acting Director

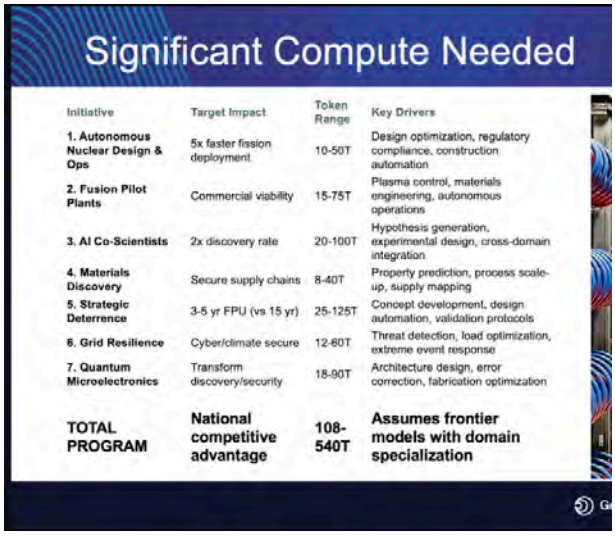
Office of International Activities, Research Security, and Interagency Coordination (IRIC)

Sarah Staton - Director



Genesis Mission

National effort to use AI to transform how scientific research is conducted and accelerate the speed of scientific discovery. How many trillions of tokens are needed to do an inference to solve a given problem?



At least nine (and probably more) new supercomputers will be built as part of Genesis Mission.
Oak Ridge National Lab will get at least two new supercomputers.
Argonne National Laboratory is slated to get at least five new supercomputers.

Brian Spears - director of the AI Innovation Incubator at Lawrence Livermore National Laboratory, - managing Genesis infrastructure buildout

Genesis Mission Consortium

a public-private partnership focused on advancing AI-driven scientific discovery and innovation
Adam Klich - TechWerx and Genesis Mission Consortium lead at RTI.

Nondefense DOE National Laboratories

- Ames Laboratory
- Argonne National Laboratory
- Brookhaven National Laboratory
- Fermilab
- Idaho National Laboratory
- Lawrence Berkeley National Laboratory
- National Energy Technology Laboratory
- National Laboratory of the Rockies
- Oak Ridge National Laboratory
- Pacific Northwest National Laboratory
- Princeton Plasma Physics Laboratory
- SLAC National Accelerator Laboratory
- Thomas Jefferson National Accelerator Facility

DOE Office of Strategy and Technology Roadmaps (OSTR) (previously the Office of Critical and Emerging Technologies)

artificial intelligence (AI), biotechnology, quantum, and microelectronics

Helena Fu - Director, Office of Critical and Emerging Technologies

Office of Fusion (OF)

The Department has established an office exclusively devoted to research, discovery and commercialization of fusion energy.

Office of Artificial Intelligence and Quantum (AIQ)

This newly established office will lead and coordinate the Department's work in developing advanced supercomputer and AI technologies.

National Quantum Information Science Research Centers (NQISRCs)

Co-design Center for Quantum Advantage (C2QA) – Brookhaven National Laboratory
improving materials used in superconducting and plasma-grown, diamond-based quantum devices and developing modular approaches for superconducting and neutral-atom systems.
Charles (Chuck) Black - Deputy Associate Laboratory Director for the Energy and Photon Sciences Directorate and Director C2QA
Andrew Houck - Chief Scientist, C2QA Princeton University
Kai-Mei Fu - Deputy Director, C2QA Pacific Northwest National Laboratory/ Univ of Washington
Steve Hulbert - Deputy Director, C2QA Brookhaven National Laboratory
Kim McGuire - Chief Operating Officer, C2QA Brookhaven National Laboratory

Satyavolu Papa Rao - Chief Technology Officer, C2QA NY Creates

Coherence-driven Materials Design Thrust Leaders

Nathalie de Leon - Thrust Lead, C2QA Princeton University

Mingzhao Liu - Area Lead, C2QA, Brookhaven National Laboratory

Alastair Stacey - Area Lead, C2QA Princeton Plasma Physics Laboratory

Marvin Warner - Area Lead, C2QA Pacific Northwest National Laboratory

Modular Quantum Systems Thrust Leaders

Michael Hatridge - Thrust Lead, C2QA Yale University

Nathan Wiebe - Area Lead, C2QA Pacific Northwest National Laboratory

Isaac Chuang - Area Lead, C2QA Massachusetts Institute of Technology

Jeff Thompson - Area Lead Princeton University, C2QA

Superconducting Quantum Materials and Systems Center (SQMS) – Fermi National Accelerator Laboratory

scale quantum devices based on superconducting microwave cavities, developing new methods of refrigeration and technologies.

Anna Grassellino - SQMS Center Director, Senior Scientist, Fermilab

Akshay Murthy - SQMS Center Deputy Director , Materials Focus Area Lead, Performance Variations, Lead Associate Scientist, Fermilab

Quantum Technology Thrust

Alexander Romanenko - Quantum Technology Thrust Leader, Devices Focus Area Lead, 3D QPU, Lead Chief Project Executive, Fermilab

Roni Harnik -Quantum Science Thrust Leader, Senior Scientist, Quantum Theory Department Head, Fermilab

Quantum Ecosystem Thrust

Silvia Zorzetti - Quantum Ecosystem Thrust Leader, QPU Connectivity and Transduction, Co-Lead, Workforce Development, Lead 3D Software/Middleware, Lead, Department Head, Quantum Computing Co-Design and Communication, Fermilab

Co-design and Integration Teams Thrust

James A. Sauls - Co-design and Integration Teams Thrust Leader, Chair of Theoretical Physics,, Louisiana State University

Quantum Device Architecture

Andrew Bestwick - Rigetti Lead PI, 2D QPU, Lead, Director of Quantum Device Architecture, Rigetti Computing

Matthew Kramer - Ames National Lab Lead PI, Lead Distinguished Scientist, Materials Science and Engineering Associate Professor, Iowa State University

Florent Lecocq - NIST Lead PI, Novel 2D qubits, Amplifiers, Sensors, Co-Lead, Senior Research Associate, NIST

Quantum Computing Architectures Taskforce

Eleanor G. Rieffel - NASA Ames Lead PI, Quantum Computing Architectures Taskforce, Lead, Senior Research Scientist and QuAIL Lead, Chief Scientist, NASA Ames

James Rondinelli - Northwestern University Lead PI, Understanding Qubit Loss Mechanisms, Co-Lead Professor, Northwestern University

Jigang Wang - Senior Scientist, Ames National Laboratory; Materials Focus Area Team Member, SQMS

CM/HEP Applications Taskforce

Thomas Iadecola - CM/HEP Applications Taskforce Lead Scientist, Ames National Laboratory, Assistant Professor, Iowa State University
Alex Melnychuk - Scientist, Fermilab; Physics and Quantum Sensing Team Member, SQMS
Andrei Lunin - Principle Engineer, Fermilab; Physics and Sensing Focus Area Team Member, Devices Focus Area Team Member, SQMS

Q-NEXT– Argonne National Laboratory
Algorithms and chip components to scale quantum operations on chip and across labs and cities, preserving entanglement. prototyping next-generation quantum sensors.
Martin Holt - Director, Argonne scientist, Extreme Characterization Thrust leader Q-NEXT
Jennifer Dionne - Deputy Director, senior associate vice provost of research platforms/shared facilities at Stanford University, associate professor of materials science
David Awschalom - Q-NEXT Chief Science Officer, senior scientist and quantum information science group leader in the Materials Science Division at Argonne
Supratik Guha - Chief Technology Officer

Heterogeneous Integration For Entanglement Scaling Q-NEXT

Mark Eriksson - Large Scale Effort Lead – Heterogeneous Integration For Entanglement Scaling professor of physics at the University of Wisconsin-Madison

Multiscale Entanglement-Enhanced Sensing Q-NEXT

Kent Irwin - Large Scale Effort Lead – Multiscale Entanglement-Enhanced Sensing professor Department of Physics at Stanford

Network-Distributed Information And Processing Q-NEXT

Paul Kwiat - Large Scale Effort Lead – Network-Distributed Information And Processing chair in electrical engineering and physics at the University of Illinois Urbana-Champaign

Quantum Systems Accelerator (QSA) – Lawrence Berkeley National Laboratory

- Advanced Superconducting Qubit Systems
- Extensible Neutral Atom Systems
- Ion System Engineering
- Noise Management
- Algorithms Matched to Quantum Hardware

Bert de Jong - Center Director, LBNL leads the Applied Computing for Scientific Discovery Group,
Dan Stick - Deputy Director, Sandia developing micro-fabricated ion traps for quantum information.
John Preskill - Science Coordinator, Caltech. theoretical quantum information, quantum computing, and quantum error correction
Birgitta Whaley - Director Of Berkeley Quantum Information And Computation Center
Mikhail Lukin - Professor Of Physics Harvard University, Technical Staff
Sandia National. Quantum Optics
Jun Ye - Professor Of Physics, Adjoint, University Of Colorado New Tools For Light-Matter Interactions

Christopher Monroe- Professor Of Ece And Physics Duke . Quantum Information Science
Dr. Mollie Schwartz- Technical Staff Quantum Information And Integrated Nanosystems Group At Mit Lincoln Laboratory. Superconducting Quantum Technology

Quantum Science Center (QSC) – Oak Ridge National Laboratory
quantum-accelerated high-performance computing, developing open-source software for quantum-classical workflows that accelerate scientific advancements across multiple disciplines.
Software Ecosystem Thrust
Vicente Leyton - Lead Software Ecosystem
Hybrid Algorithms Thrust
Yigit Subasi - Lead Hybrid Algorithms
workflows for the QHPC ecosystem that target quantum simulation of model materials
QHPC Architectures Thrust
Chris Zimmer - Lead QHPC Architectures
co-designs approaches for executing applications on hybrid computing systems.
Scientific Applications Thrust
Andrew Sornborger - Lead Scientific Applications
simulation codes for quantum materials by implementing hybrid workflows on QHPC systems:
Experimental Validation Thrust
Michael McGuire - Lead Experimental Validation
Quantum spin systems to validate QHPC simulations

Los Alamos Center for Quantum Computing
Carleton Coffrin, senior scientist and quantum science coordinator for LANL
Malcolm Geoffrey Boshier - Scientific Director of the Quantum Institute, Ultra Cold Atom LANL

Center for Quantum Information and Control
Andrew Baczewski - Quantum Research Professor, Sandia National Laboratories
Robin Blume-Kohout - Quantum Research Professor, Sandia National Laboratories
Malcolm Boshier - Scientific Director of the Quantum Institute at the Los Alamos
Susan Clark - trapped ions and gate defined quantum dots in Silicon, Sandia
Yuan-Yu Jau - quantum information and optics, neutral atoms in laser traps, Sandia
Kevin Young - Quantum Research, Sandia National Laboratories
Peter Schwindt - Quantum Research neutral-atom systems, Sandia National Laboratories
Mohan Sarovar - Sandia National Laboratories
Michael Martin - Quantum Research Los Alamos National Laboratory
Jongmin Lee- Quantum inertial and gravity sensors, Sandia National Laboratories

Quantum Benchmarking Initiative

National Nuclear Security Administration's Advanced Simulation and Computing program through its Beyond Moore's Law project

NSF National Quantum and Nanotechnology Infrastructure (NSF NQNI)

DOE: Office of Technology Commercialization (OTC-1)

Anthony Pugliese - Director & Chief Commercialization Officer
Marcos Gonzales Harsha - Principal Deputy Director
Frank Salomone - Director, Small Business Research Grants
Rima Oueid - Senior Commercialization Executive
Business Operations
Tanisha Parker - Chief Operating Officer
Technology Transfer Policy and Practice
Charles Russomanno - Senior Advisor, Technology Transfer Policy and Practice
Market Analysis
Stephen Hendrickson- Director, Market Analysis
Amit Samra - Market Analyst
Rita Valkovskaya - Business and Industry
Commercialization Programs
Kirsten Hillyer - Commercialization Program Manager
Kyle Fricker - Commercialization Program Manager
Rebecca Szymkowicz - Commercialization Program Manager
Bahar Sayed - Commercialization Program Specialist
Innovative Partnering Mechanisms
Mary Yamada - Director, Innovative Partnering Mecharism
Samantha Ruiz - Associate Director, FESI
Felipe Barcia - Commercialization Program Specialist
Carolina Villacis - Commercialization Program Manager
Katherine Harsanyi - Commercialization Program Manager

DOE **Office of Technology Commercialization Programs (OTC)**

- *Technology Commercialization Fund*

Bridging the gap between early-stage research and commercial deployment

- *Energy I-Corps*

workforce development training and funding to our National Lab, plant, and site researchers to support energy technology commercialization.

- *Energy Program for Innovation Clusters (EPIC)*

Supporting incubators and accelerators via pitch competitions across the country.

- *Lab Partnering Service*

A search engine that connects with the department's National Laboratories, sites, and facilities to take your research or product to the next level..

- *Partnership Intermediary Agreements*

Allowing cooperative and joint activities between DOE and small business firms, for rapid development, scaling, commercialization.

- *Foundation for Energy Security and Innovation*

An independent agency that can help DOE accelerate the development and commercialization of critical energy technologies

DOE: Office of Small Business Programs (OSBP)

Charles Smith, SES - Director, Office of Small Business Programs (OSBP)
Tamara L. Miles - Principal Deputy Director, Office of Small Business Programs (OSBP)
Carol L. Streczywilk - Deputy Director, Corporate Resource Management/Chief Business Officer
Dan Duckwitz - Senior Data Analyst OSBP
Kent L. Hibben - Senior Small Business Advocate OSBP
Mark R. Lochbaum - Senior Small Business Advocate OSBP
Darren B. Lurie - Program Communications Specialist OSBP
Nicola E. Ohaegbu - Senior Small Business Advocate OSBP

DOE Funding For Small Businesses

- *ARPA-E Funding Opportunities*
- *EERE Funding Opportunities*
- *Federal Energy Management Program Funding Opportunities*
- *Fossil Energy Solicitations and Business Opportunities*
- *Grid Deployment Funding Opportunities*
- *Indian Tribes and Alaska Native communities Funding Opportunities*
- *Manufacturing and Energy Supply Chains Funding Opportunities*
- *Office of Science Funding Opportunities*

DOE Energy Information Administration

Semi-independent agency under the U.S. Department of Energy and is the source for impartial energy information.
Tristan Abbey - Administrator Energy Information Administration
Angelina LaRose - Deputy Administrator Energy Information Administration
Debra Coaxum - Assistant Administrator for Energy Statistics
Michael Corriere - Assistant Administrator for Resources and Technology Management
DOE Analysis & Projections
Lejla Villar - Assistant Administrator for Energy Analysis

Office of the Under Secretary of Energy S-3

Responsible for Arctic Energy Office, Office of Cybersecurity, Energy Security, and Emergency Response, Office of Indian Energy Policy and Programs, Office of Nuclear Energy, The Power Marketing Administrations (Bonneville Power Administration, Western Area Power Administration, Southwestern Power Administration, Southeastern Power Administration)
Kyle Haustveit - Under Secretary for Fossil Energy
Alex Fitzsimmons - associate deputy secretary of energy and senior advisor to the secretary

Arctic Energy Office

Erin Whitney - Director, Arctic Energy Office
Michael McEleney - Senior Advisor, Arctic Energy Office

Office of Cybersecurity, Energy Security, and Emergency Response

Emily Burdick - acting director Office of Cybersecurity, Energy Security, and Emergency Response
Lili Colon - Principal Deputy Director, Office of Cybersecurity, Energy Security, and Emergency Response

Grid Deployment Office (GDO)

development of new and upgraded electric infrastructure
Tina Francone - Director
Joe Alexander - Chief of Staff
James Briones - Acting Principal Deputy Director
Dave Parsons - Acting Deputy Director
Alissa Baker - Acting Deputy Director

Federal Energy Management Program

Mary Sotos - Director, Federal Energy Management Program
consolidates most of the previous Office of Fossil Energy and Carbon Management's (FECM) portfolio (excluding minerals) and the Geothermal Technologies Office (GTO) from the Office of Energy Efficiency and Renewable Energy (EERE).
Dr. Kenneth R. Vincent - Acting Deputy Director, Office of Petroleum Reserves

Office of Indian Energy

David F. Conrad - Acting Director/Deputy Director, Office of Indian Energy

Office of Electricity (OE)

Oversees most of the Grid Deployment Office's former grant and technical assistance portfolio, including the Grid Innovation and Resilience Partnerships (GRIP) Program. OE will continue to spearhead research and development to strengthen and modernize the nation's power grid.
Catherine Jereza - Assistant Secretary of the Office of Electricity
Gilbert Bindewald III - Principal Deputy Assistant Secretary, Office of Electricity
Terri Lee - Chief Operating Officer, Corporate Business Operations
Grid Systems and Components (OE-10)
Michael Pesin - Deputy Assistant Secretary, Grid Systems and Components
Emeka Obikwelu- Director Grid Systems
David Howard - DirectorGrid Components
Kerry Cheung - Director Applied Grid Transformation
Grid Controls and Communications (OE-20)
Bill Parks- Deputy Assistant Secretary, Grid Controls and Communications
Jose Benitez - Director Grid Modeling
Sandy Jenkins - Director Grid Controls

Nathaniel Horner - Director Grid Cybersecurity And Communications

Energy Storage (OE-30)

Eric Hsieh - Deputy Assistant Secretary, Energy Storage
Mo Kamaludeen - Director (Acting) Storage Analysis
Mo Kamaludeen - Director Storage Validation
Caitlin Callaghan - Director Storage Materials And Systems

Office of Energy Dominance Financing (EDF)

The Loan Programs Office has been rebranded as the Office of Energy Dominance Financing (EDF), managing the Energy Dominance Financing Program, Tribal Energy Loan Guarantee Program and Advanced Technology Vehicles Manufacturing Loan Program.
EDF will also manage the Transmission Facilitation Program, which was under the Grid Deployment Office.

Greg Beard - Senior Advisor, EDF
Jeffrey McClure - Senior Advisor, EDF
Phil Kangas - Acting Deputy Director, EDF
Hernan Cortes - Director of Underwriting & Structuring, EDF
Rupinder Kaur - Director of Portfolio Management, EDF
Jeff Layman - Acting Chief Counsel, EDF
Joshua Moraczewski - Acting Director of Outreach & Business Development, EDF
John Sholhead - Director of Management & Operations, EDF
Todd Stribley - Director of Environmental Compliance, EDF

EDF Tech Sector Leads

Julie Kozeracki - Nuclear Tech Sector Lead
Joshua Moraczewski - Clean Coal, Oil and Gas & Hydrocarbons Tech Sector Lead
Denis O'Meara - Utility Upgrades Tech Sector Lead (Contractor)
Chelsea Sexton - Manufacturing & Transportation Tech Sector Lead
Elizabeth Bellis Wolfe - Grid & Transmission Tech Sector Lead (Contractor)

Office of Nuclear Energy

Ted Garrish - Assistant Secretary for Nuclear Energy
Dr. Michael Goff - Principal Deputy Assistant Secretary
Dennis Miotla - Chief Operating Officer
Florie Knauf - Acting Deputy Assistant Secretary for Nuclear Fuel Cycle
Dr. Rian Bahran - Deputy Assistant Secretary for Nuclear Reactors
Aleshia Duncan - Deputy Assistant Secretary for International Cooperation
Paul Murray - Deputy Assistant Secretary for Spent Fuel and High Level Waste Disposition
Robert Boston - Manager, Idaho Operations Office

Office of State and Community Energy Programs

Office of Clean Energy Demonstrations

Power Marketing Administrations

John Hairston -Administrator and CEO, Bonneville Power Administration
Tracey A. LeBeau -Administrator and CEO, Western Area Power Administration
Mike Wech - Administrator, Southwestern Power Administration

Virgil Hobbs - Administrator and Chief Executive, Southeastern Power Administration

DOE Office of Critical Minerals and Energy Innovation (CMEI)

Audrey Robertson - Assistant Secretary CMEI
CMEI has consolidated the Department's critical minerals and materials initiatives into a central program office. CMEI also includes most of the other programs in the Energy Efficiency and Renewable Energy (EERE) portfolio. CMEI includes:

Office of Fossil Energy and Carbon Management's (FECM) minerals projects

Kyle Haustveit - Assistant Secretary for Fossil Energy
Curt Coccodrilli - Principal Deputy Assistant Secretary for Fossil Energy
Marianne Walck, Ph.D. - Director, National Energy Technology Laboratory
Vicki Michetti - Deputy Assistant Secretary for Operations
Ryan Peay - Deputy Assistant Secretary for the Office of Resource

EERE's Advanced Manufacturing and Materials Technologies Office (AMMTO)

Vehicle Technologies Office (VTO)

Office of Manufacturing and Energy Supply Chains

Angelos Kokkinos - Director
Kelly Visconti - Principal Deputy Director, Manufacturing & Workforce Development
Widad Whitman - Acting Deputy Director for Batteries and Critical Materials
Dr. Jacob Ward - Deputy Director, Analysis & Strategic Investment
Dr. Sarma Kovvali - Acting Deputy Director, Project Management

CMEI also includes several previous stand-alone programs offices, including:

Bioenergy Technologies Office

Industrial Technologies Office

Wind Energy Technologies Office

Solar Energy Technologies Office

Water Power Technologies Office

Hydrogen and Fuel Cells Technologies Office

Office of State and Community Energy Programs

Federal Energy Management Program

Some projects from the Office of Clean Energy Demonstrations

Office of Environmental Management EM

Timothy John Walsh - Assistant Secretary of Energy, Environmental Management
Joel Bradburne - Acting Principal Deputy Assistant Secretary EM-2
Alicia Stetin - Chief of Staff EM-2.1
John Howard - Deputy Chief of Staff EM-2.1

Office of Field Operations EM-3

Greg Sosson - Associate Principal Deputy Assistant Secretary, Safety, Security, & Quality Assurance EM-3.1

Safety, Security, & Quality Assurance EM-3.1

Vacant - Deputy Assistant Secretary

Field Operations Oversight EM-3.11

Brenda Hawks - ADAS

Safety Management EM-3.111

Kevin Witt - Director

Operational Safety EM-3.112

Edward Westbrook - Director

Standards & Quality Assurance EM-3.113

Michael Pribish - Director

Safeguards, Security, & Emergency Preparedness EM-3.114

David Beltz - Director

Office of the Chief Technology Officer EM-3.2

Vacant - Chief Technology Officer

Technology Operations EM-3.21

Rod Rimando - Director

Office of Regulatory & Policy Affairs EM-4

Jack Zimmerman - Acting Associate Principal Deputy Assistant Secretary

Infrastructure, Disposition and Regulatory Policy EM-4.1

Rob Seifert - Director

Infrastructure and D&D EM-4.11

William Ostrum - Acting Director

Subsurface Closure EM-4.12

April Kluever - Acting Director

Regulatory Compliance EM-4.13

Aaron White - Director

Waste & Materials Management EM-4.2

Justin Marble - Acting Deputy Assistant Secretary

National TRU Program EM-4.21

Edgard Espinosa - Acting Director

Waste Disposal EM-4.22

Vacant - Director

Nuclear Materials EM-4.23

Vacant - Director

Packaging & Transportation EM-4.24

Julia Shenk - Director

Office of Corporate Services EM-5

Steve Trischman - Associate Principal Deputy Assistant Secretary

Resource Management EM-5.1

Vacant - Deputy Assistant Secretary

Budget & Planning EM-5.11

Marianna Du Bosq- Director

Budget EM-5.111

Mohammad Banaei - Director

Program Planning EM-5.112

Lois Jessup, Director

Information Systems EM-5.12

Jeanne Beard, Director

Workforce Management EM-5.13

Junita Turner, Director

Acquisition & Project Management EM-5.2

Jennifer Woodward - Acting Deputy Assistant Secretary

Acquisition & Contract Management EM-5.21

Amber Gray - Director

Project Management EM-5.22

Rodney Lehman - Director

Field Site Managers

Carlsbad
Hanford
Idaho
Los Alamos
Oak Ridge
Portsmouth & Paducah
Savannah River Site

Department of Commerce

Howard Lutnick - Secretary of Commerce
Paul M. Dabbar - Deputy Secretary of Commerce
Pierre Gentin - General Counsel
Jeremy Pelter - Deputy Assistant Secretary for Administration.
Ben Page - Deputy Assistant Secretary for Economic Development and Chief Operating Officer
William Kimmit - Under Secretary of Commerce for International Trade
Arielle Roth - Asst Secretary of Commerce for Communications and Information Administrator
George Cook - Chief of Staff, and Director of the U.S. Census Bureau
Moksh Jawa - chief technology officer at the Commerce Department

Office of the Chief Information Officer

Brian Epley - Chief Information Officer
Ryan A. Higgins - Deputy Chief Information Officer, Chief Information Security Officer, Office of Cybersecurity and IT Risk Management
Aditi Palli - Chief of Staff
Gary Haney - Deputy Chief Information Officer, Office of Solutions and Service Delivery
Brian Bordelon - Deputy Chief Information Officer, Office of the Chief Technology Officer
Matheus (Matt) Passos - Acting CTO, Dept. of Commerce

Bureau of Industry and Security (BIS)

Jeffrey Kessler - Under Secretary for Industry and Security
Joe Bartlett - Deputy Under Secretary, Bureau of Industry and Security (BIS)
Keven Valentin - Chief Financial Officer, Director of Administration
Kevin Coyne - Acting Chief Information Office; Director, Office of Technology Evaluation
Robert Burkett - Chief of Staff, Bureau of Industry and Security (BIS)
Arielle Goldberg - Deputy Chief of Staff
Emily Weinstein - Senior Advisor, Bureau of Industry and Security
Jessica Curyto - Senior Advisor, Bureau of Industry and Security

Office of Information and Communications Technology and Services (OICTS)

vacant - Executive Director OICTS
Evan Broderick - Deputy Director OICTS
Virginia Clark - Chief of Staff

Office of Exporter Services (OExS)

Steven Haines - Performing the duties of the Assistant Secretary for Export Administration
Vacant - Principal Deputy Assistant Secretary for Strategic Trade and Technology Security
Julia Khersonsky - Deputy Assistant Secretary for Strategic Trade
Vacant - Deputy Assistant Secretary for Technology Security
Philip Johnson - Chief of Staff
Vacant - Director, Office of Exporter Services
Vacant - Director, Regulatory Policy Division
Vacant - Director, Outreach and Educational Services Division

Kirsten Mortimer - Director, Export Management and Compliance Division

Office of Nonproliferation and Foreign Policy Controls (NFPC)

Anna Bruse - Director, Office of Nonproliferation and Foreign Policy Controls
David Johnston - Director, Treaty Compliance Division
Vacant - Director, Human Rights and Embargoes Division
Vacant - Director, Nuclear and Missile Technology Controls Division
Vacant - Director, Chemical and Biological Controls
The Chemical and Biological Weapons Nonproliferation Controls Division (CBC)
Treaty Compliance Division (TCD)
Human Rights and Embargoes Division (HRED)
Nuclear and Missile Technology Controls Division (NMT)

Office of Strategic Industries and Economic Security (SIES)

Katherine Reid - Director, Office of Strategic Industries and Economic Security
John Isbell - Director, Investment Security Division (ISD)
Stephen Astle - Director, Defense Industrial Base Division (DIB)
Vacant - Director, Defense Programs Division (DPD)
Eddy Aparicio - Senior Trade & Industry Analyst, CFIUS program manager
Investment Security Division (ISD)
Defense Industrial Base Division (DIB)
Defense Programs Division (DPD)

Office of National Security Controls (ONSC)

Sarah Rodjom - Director, Office of National Security Controls
Carlos Monroy - Director, Electronics and Materials Division (EMD)
Joseph Cristofaro - Sensors, Aerospace, and Marine Division (SAM)
Vacant - Director, Information Technology Controls Division (ITCD)
Vacant - Director, Munitions Control Division

Office of Technology Evaluation (OTE)

Kevin Coyne - Acting Chief Information Office; Director, Office of Technology Evaluation
Data Analytics Division (DAD)
Vacant - Director, Data Analytics Division
Emerging Technology Division (ETD)
Tara Gonzalez - Director, Emerging Technology Division
Foreign Technology Analysis Division (FTAD)
Evan Broderick - Director, Foreign Technology Analysis Division
Technical Advisory Committees (TACs)

International Policy Office (IPO)

Vacant - Director, International Policy Office (IPO)

Office of Enforcement Analysis (OEA)

Deniz Muslu - Director, Office of Enforcement Analysis
Joseph E. Barkhouse - Assistant Director, Office of Enforcement Analysis, IAD
Adam Roth - Assistant Director, Office of Enforcement Analysis, Export Control Officer Program

Tracy Patts - Assistant Director, Office of Enforcement Analysis, IOD
Sonya Dorsey - Assistant Director, Office of Enforcement Analysis, SID
Teresa Telesco - Chief of Staff, Office of Enforcement Analysis
Investigative Analysis Division (IAD)
International Operations Division (IOD)
Strategic Intelligence Division (SID)
Export Control Officer Program (ECO Program)

Office of Export Enforcement (OEE)

David Peters - Assistant Secretary for Export Enforcement
John Sonderman - Acting Principal Deputy Assistant Secretary for Export Enforcement
Steve Fisher - Director, OEE
Steve Valentine - Assistant Director
Teresa Telesco - Chief of Staff
Sentinel Program
Outreach Program

Office of Antiboycott Compliance (OAC)

Reginald Duvel - Acting Director, Office of Antiboycott Compliance

End-User Review Committee (ERC)

Carmen Quesenberry - Chair, End-User Review Committee

Technical Advisory Committees (TACs)

Patricia “Patty” Hanna - Coordinator Technical Advisory Committees
Emerging Technology Technical Advisory Committee (ETTAC)
Scott Blanchard - VP & CTO, General Dynamics, Mission Systems
Artur Dubrawski - Professor of Computer Science, Carnegie Mellon University
Dr. Samuel Graham - Dean of Engineering, University of Maryland
Brad Hayes -Associate Professor Computer Science at Univ Colorado Boulder; CTO at Circadence
Durga Malladi VP & GM Technology Planning, Edge Solutions & Data Center, Qualcomm
Juan Claudio Nino - Professor Materials Science and Engineering, University of Florida
Colleen O'Connor - Director, ITC Engineering, Lockheed Martin Corporation
Nag Patibandla - VP Advanced Deposition Products, Applied Materials, Inc.
Lorenzo Valdevit - Professor/Chair, Materials Science and Engineering, UC Irvine
Michael Wellman - Professor Computer Science & Engineering, University of Michigan
Information Systems Technical Advisory Committee (ISTAC)
Materials and Equipment Technical Advisory Committee (METAC)
Jacob Beal - Engineering Fellow, RTX BBN Technologies
Rocco Casagrande - Managing Director, Health Security, Deloitte Consulting, LLP
James Diggans - VP, Policy & Biosecurity, Twist Bioscience
Galina Free - Director, Global Trade Compliance, Danaher Corporation
Douglas Friedman - CEO, BioMADE
Ken Foot - Export Compliance Manager, DuPont
Brent Keller - Director of Operations, Fives Cincinnati Fives Machining Systems, Inc.

Eric McClafferty - Partner, Kelley Drye
William McGlasson Chief Research and Design Engineer, The Gleason Works
Dawn Metters - Global Compliance Officer, Honeywell Sundyne
Mark Sagrans - Trade and Compliance Counsel, Qnity Electronics, Inc.
Tina Shaughnessy - VP and Chief Counsel, Global Trade Services, TE Connectivity

Regulations and Procedures Technical Advisory Committee (RPTAC)

Mera Avdic - Senior Manager, Global Export & Sanctions Compliance, Apple Inc.
Jeremy Huffman - Senior Corporate Counsel – Export/Import, Northrop Grumman Corp.
Bruce Jackson - Senior Director, Global Trade Compliance, Renesas Electronics
Laura J. Molinari - Executive Director, Global Trade Controls ,Law and Global Compliance,Boeing
Jeff Rittener - International Trade Compliance Consulting, Rittener Trade Services (RTS)
Julie Whitt - Head of Global Trade Compliance for the Americas, TMicroelectronics

Sensors and Instrumentation Technical Advisory Committee (SITAC)

Paul Boieriu - Senior Scientist/Vice -President, Sivananthan Laboratories Inc.
Benjamin Denhez - Export Compliance Manager, Microsoft
Ashley Guritza - Director, Office of Intl Collaboration & Export Control, Univ Central Florida
Gregory J Quarles, PhD - CEO Emeritus, Applied Energetics, Inc
Venu Raganathan - Director. Export Compliance, Microsoft
Carlo Tiana - Principal Fellow, Avionics (Vision and Sensor Systems)
Mark Tolbert - CEO/President, TOPTICA Photonics

Transportation and Related Equipment Technical Advisory Committee (TRANSTAC)

Bryce Bittner - Managing Counsel, International Trade Legal, McKinsey & Company
Colin Donahue - Global Trade Director Platforms & Services Sector, BAE Systems Inc.
Robert Lawson - Director, Global Trade Controls, Boeing
Danielle Mansfield-Marcoux North America Global Trade Lead, Associate Director, Coherent
Ari Novis - Principal, Novis Trade Consultancy

Bureau of Economic Analysis

Vipin Arora - Director of the Bureau of Economic Analysis
Patricia Abaroa - Deputy Director of the Bureau of Economic Analysis
Dennis Fixler - Economist of the Bureau of Economic Analysis
David Wasshausen - Associate Director for National Economic Accounts
Paul Farello - Associate Director for International Economics
Mauricio Ortiz - Associate Director for Regional Economics
Param Soni - Chief Information Officer for the Bureau of Economic Analysis
Anna Libkhen - Acting CISO, Bureau of Economic Analysis, Dept. of Commerce

BEA Data

Data by Topic

- Gross Domestic Product (GDP)
- Consumer Spending
- Income & Saving
- Industries
- International Trade & Investment

- Prices & Inflation
- Investment in Fixed Assets
- Employment
- Government
- Special Topics

Data by Place
- United States
- United States & the World
- States and Territories
- County, Metro, and Other Local Areas

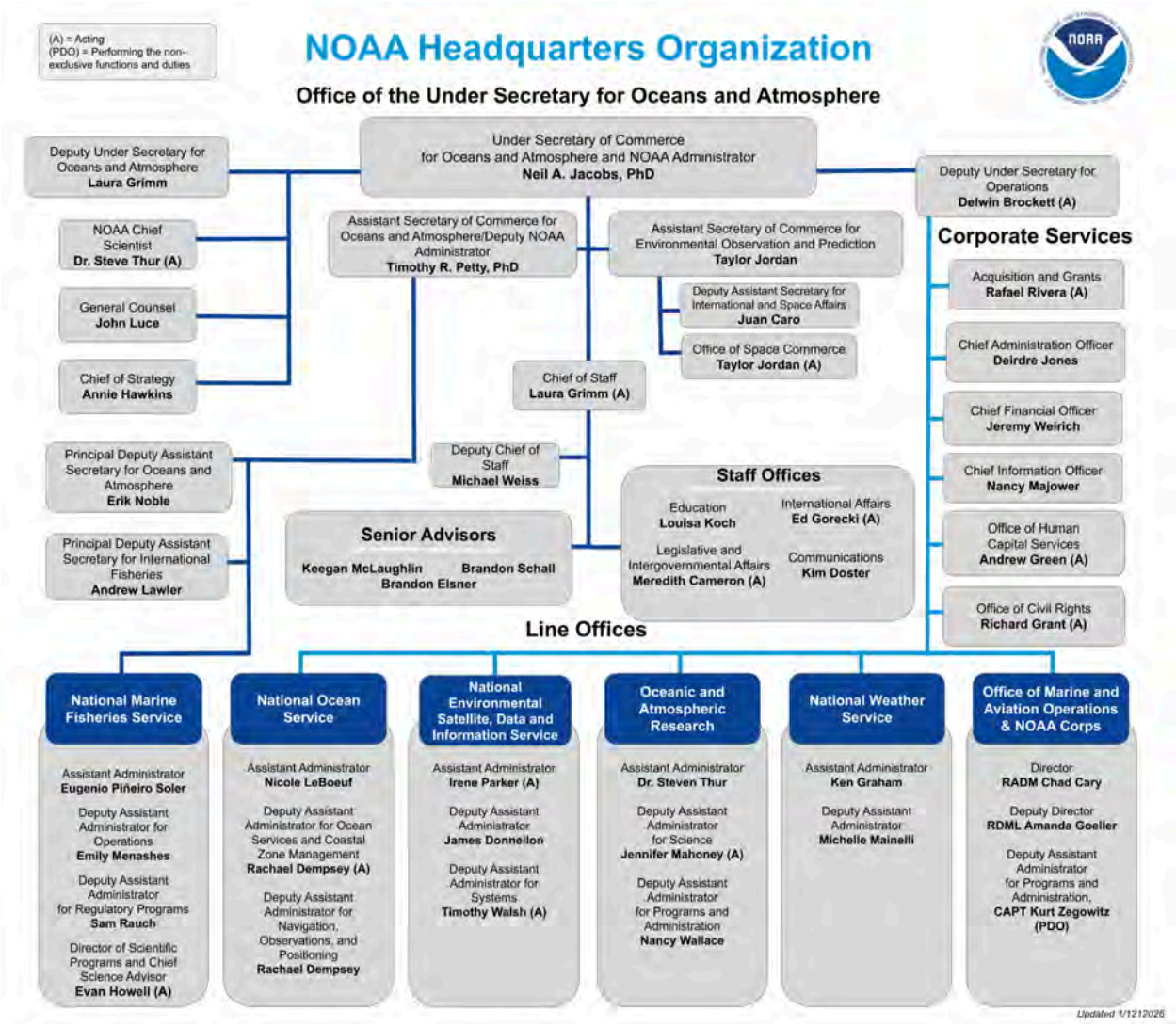
Data by Economic Accounts
- National
- Regional
- Industry
- International

National Oceanic and Atmospheric Administration (NOAA)

Dr. Neil Jacobs - Under Secretary of Commerce for Oceans and Atmosphere, and NOAA Administrator
Laura Grimm - Deputy Under Secretary for Oceans and Atmosphere
Timothy R. Petty - Asst Sec of Commerce for Oceans and Atmosphere and Deputy Administrator
Taylor Jordan - Assistant Secretary of Commerce for Environmental Observation and Prediction
Del Brockett - Acting Deputy Under Secretary for Operations
Laura Grimm - Acting Chief of Staff
Steve Thur - Acting Chief Scientist
John Luce - General Counsel
Annie Hawkins - Chief of Strategy
Erik Noble - Principal Deputy Assistant Secretary for Oceans and Atmosphere
Juan Caro - Deputy Assistant Secretary for International and Space Affairs
Andrew Lawler - Principal Deputy Assistant Secretary for International Fisheries
Kim Doster - Director of Communications
Keegan McLaughlin - Senior Advisor
Brandon Schall - Senior Advisor
Brandon Elsner - Senior Advisor

International Trade Administration

William Kimmitt - Under Secretary of Commerce for International Trade
Brandon Remington - Deputy Under Secretary for Policy, International Trade Administration
Diane Farrell - Deputy Under Secretary for International Trade
Steven “Steve” Haines - Assistant Secretary for Industry and Analysis [IA



Office of Space Commerce

Taylor Jordan - Assistant Secretary of Commerce for Environmental Observation and Prediction
Janice Starzyk - Deputy Director, Office of Space Commerce NOAA
Cody Knipfer - Senior Advisor
Mariel Borowitz, PhD - Head of International SSA Engagement (IPA)

Space Operations Division

Ethan Baumann - TraCSS Program Manager (acting)
William Herold - Cost Estimator

TraCSS Engineering Branch

Ethan Baumann - Branch Manager
Robert Wolff - Flight Dynamics Engineer

TraCSS Operations Branch

Brian Walling - Branch Manager

TraCSS IT Security Branch

Mary Butler - Branch Manager
Christopher Boone - IT Specialist – Network Services
Demetrius Jones - IT Specialist – Network Services
Commercial Remote Sensing Regulatory Affairs
Dr. Sarah Brothers - Division Director
Policy, Advocacy, and International Division
Gabriel Swiney - Division Director
Rose Croshier - International Affairs Specialist
Dianne Poster, PhD - Senior Advisor (NIST detailee)
Theresa Quitto-Dickerson - Commercial Space Policy & Industry Strategy Lead (detailee)
Business and Administration Division
Eric Myers - Director of Business and Administration Resource Management Division
Mary Slay-Rachlin - Resource Management Division Director
LaKeshia Dixon - Budget Analyst
Rhonda Perry - Budget Analyst
Acquisition Management Division
Tomeka Evans - Acquisition Management Division Director
Amod Pathak - Acquisition Management Specialist

National Institute of Standards and Technology (NIST)

Arvind Raman - Under Secretary of Commerce for Standards and Technology/Director of NIST
Craig Burkhardt - Deputy Under Secretary for Standards and Technology/Deputy Director NIST
Dr. S. Shyam Sunder - Associate Director for Laboratory Programs (ADLP)
Dr. Eric K. Lin - Acting Associate Director for Innovation and Industry Services
Hannah Brown Chief Information Officer (CIO) and director of the Office of Information Systems Management (OISM)
Anita Vanek - Deputy Associate Director for Management Resources
Dr. Jason Boehm - NIST Chief of Staff

Center for AI Standards and Innovation (CAISI)

Vacant - Director
Sophia Brown-Heidenreich - Acting Chief of Staff, CAISI
Stevie Bergman - Head of Applied Systems, CAISI
Benjamin Edelman - Agent Security Lead, CAISI
Anastasia Lambrou - Chem-Bio Lead, CAISI
Bennett Tomlinson - AI Data Center Security Lead @ CAIS
Samuel Curtis - Senior Policy Advisor, Biotech, CAISI
Tiffany Tsang - National Security Partnerships Lead, CAISI
Jodi M Casabianca - AI Evaluation Science | LLM/AI Psychometrics
Peter Cihon - Senior Advisor, CAISI
Gabriel Mukobi - AI Agent Security Researcher, CAISI
Mark Paes - AI Research Fellow, CAISI
Lukas Berglund - AI Research Fellow, CAISI
Jason Liang - Member of Technical Staff, CAISI

Ryan Steed - Research Scientist, CAISI

Technology Partnerships Office

Bethany Loftin - Director Technology Partnerships Office
Jeffrey DiVietro - Deputy Director of the Technology Partnerships Office (TPO)
Cecile Pham - Patenting and Licensing Manager
Eileen Bright - Patent and License Administrator

National Cybersecurity Center of Excellence, NIST

Cherilyn Pascoe - Director, National Cybersecurity Center of Excellence, NIST
Nick McBride - Acting Deputy Director, National Cybersecurity Center of Excellence, NIST
Katrina (Kat) Megas - program manager for cybersecurity, privacy and AI at NIST

NIST Computer Security Resource Center (CSRC)

Laboratories

Communications Technology Laboratory

Ari Feldman - Acting Director, Communications Technology Laboratory
Public Safety Communications Research (PSCR) Division
Dereck Orr - Division Chief, PSCR
RF Technology Division
Jim Booth - Guided Wave Electromagnetics Group Leader
Wireless Networks Division
Richard Rouil - division chief
Smart Connected Systems Division
Thomas Roth - Division Chief
Spectrum Technology and Research
Jason Coder - Division Chief

Engineering Laboratory (EL)

Joannie Chin - Director, Engineering Laboratory
Jason Averill - Deputy Director, Engineering Laboratory
Dr. Aron Newman - Chief for the Materials and Structural Systems Division (MSSD) (EL)
Dr. John Harris - Director, Earthquake Engineering Reduction Program
Dr. Lisa Ng - Acting Division Chief of the Building Energy and Environment
Dr. Matthew Hoehler- Chief of the Fire Research Division (FRD)
Tanya Brown-Giammanco - Director, Disaster and Failure Studies
Joel Cline - Director National Windstorm Impact Reduction Program
Kevin Jurrens - Chief of the Intelligent Systems Division (ISD)
Simon Frechette - group leader of the Information Modeling and Testing Group
Yan Lu - Information Modeling and Testing Group Leader

Information Technology Laboratory

Kevin Stine - Director, Information Technology Laboratory
James St. Pierre - Deputy Director, Information Technology Laboratory
Kari Reidy - Chief of Staff, Information Technology Laboratory

Bradley Alpert - Acting Assistant Director for Boulder, Information Technology Laboratory
Kamie Roberts - Acting Senior Advisor and Executive Office, Information Technology Laboratory
Ram Sriram, Senior Science Advisor, Information Technology Laboratory, Information Technology
Andrew Dienstfrey - Acting Chief, Applied and Computational Mathematics Division
Jon Boyens - Acting Chief, Computer Security Division
Mark Przybocki - Chief, Technology Test and Evaluation Division
Julie Chua - Chief, Applied Cybersecurity Division
Craig Schlenoff, Chief, AI Research, Measurement, and Standards Division

Material Measurement Laboratory

Kathryn Beers, PhD - Director, Material Measurement Laboratory
Michael Fasolka, PhD Associate Director, Material Measurement Laboratory
Stephanie Hooker, PhD Associate Director, Material Measurement Laboratory
Frannie Johnson - Executive Administrator, Material Measurement Laboratory
John Perkins, PhD - Chief, Applied Chemicals and Materials Division
Michael J. Tarlov, PhD - Chief, Biomolecular Measurement Division
Sheng Lin-Gibson, PhD - Chief, Biosystems and Biomaterials Division
Carlos A. Gonzalez, PhD - Chief, Chemical Sciences Division
R. David Holbrook, Jr. - Chief, Materials Measurement Science Division
Mark VanLandingham, PhD -Chief, Materials Science and Engineering Division
Steven Choquette, PhD - Director, Office of Reference Materials
Robert Hanisch, PhD - Director, Office of Data and Informatics

Physical Measurement Laboratory

James G. Kushmerick - Director, Physical Measurement Laboratory, NIST
Gerald Fraser - Deputy Director
Barbara Goldstein - Associate Director
James A. Fedchak - Associate Director
Katrice Lippa - Chief, Office of Weights and Measures
Kristan Corwin - Chief, Applied Physics Division
Jason Gorman - Chief, Microsystems and Nanotechnology Division
David Gundlach - Chief, Nanoscale Device Characterization Division
Joel Ullom - Chief, Quantum Sensors Division
Sergey Polyakov - Chief, Quantum Measurement Division
Ralph Jimenez - Chief, Quantum Physics Division
Alan Thompson - Chief, Radiation Physics Division
Maria Nadal - Chief, Sensor Science Division
Andrew Wilson - Chief, Time and Frequency Division
Robert Ilic - Manager, CNST NanoFab

NIST Office of Advanced Manufacturing

Mike Molnar - director, Office of Advanced Manufacturing
Eric K. Lin - Acting Associate Director for Innovation and Industry Services
Kelley Rogers - deputy director, Office of Advanced Manufacturing
Zara Brunner - division chief, partnerships and outreach

Research Testbeds

The Additive Manufacturing Metrology Testbed
Facility for Adsorbent Characterization and Testing (FACT)
Manufacturing Robotics Testbed
National Broadband Interoperability Test Bed (NBIT)
National Fire Research Laboratory
National Software Reference Library (NSRL)
NIST Center for Automotive Lightweighting
nSoft - neutron-based measurement science
Public Safety Immersive Test Center (PSITC)
Robotics Test Facility
Robotically Enhanced Antenna Laboratory for Metrology (REALM)
Smart Manufacturing Systems (SMS) Test Bed

Measurements and Standards

Calibration Services
Laboratory Accreditation (NVLAP)
Quality System
Standard Reference Materials (SRMs)
Standard Reference Instruments (SRIs)
Standards.gov
Time Services
Office of Weights and Measures

NIST Software

NIST Data

Chemistry WebBook
National Vulnerability Database
Physical Reference Data
Standard Reference Data (SRD)
Public Access to NIST Research

NIST Storefront

NIST Research Library

User Facilities

NIST Center for Neutron Research

James M. Adams - Director

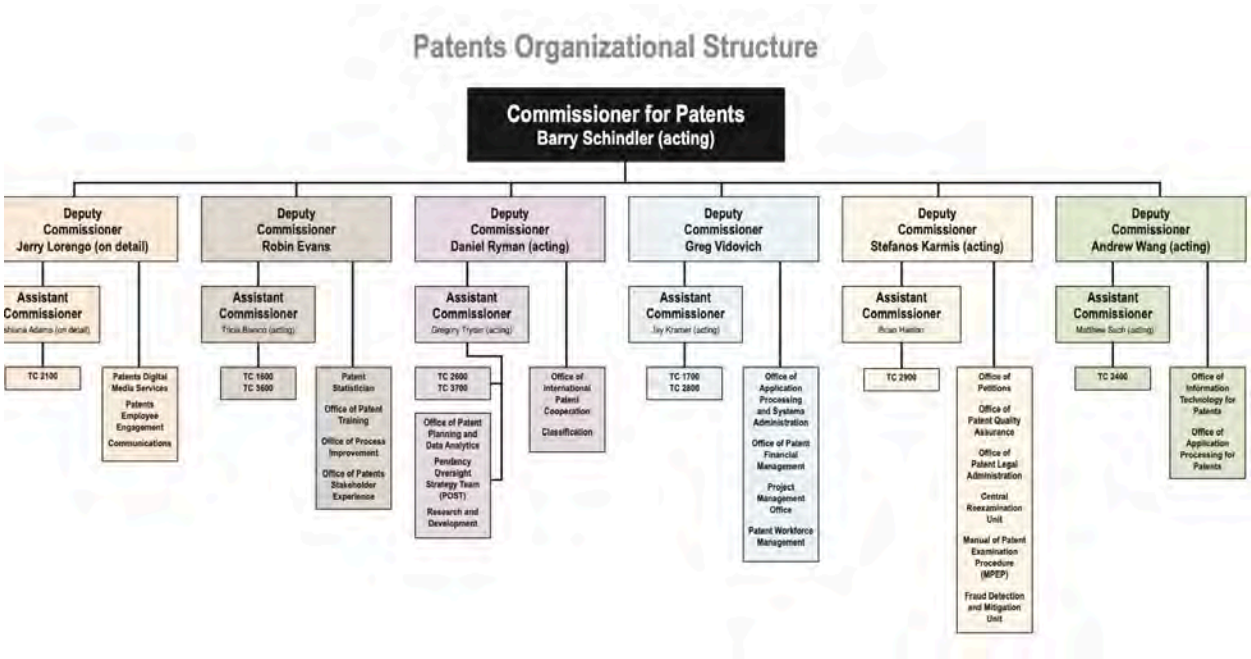
Center for Nanoscale Science and Technology

Robert Ilic, - NanoFab Manager
Liya Yu - Assistant NanoFab Manager

Patent and Trademark Office (USPTO)

John A. Squires Under Secretary of Commerce for Intellectual Property. Director USPTO
Anne Mendez - Deputy Under Secretary for Intellectual Property and Deputy Director (Acting) at Office of the Under Secretary [OUS], USPTO
Christopher Shipp - Chief of Staff USPTO
Barry J. Schindler - Acting Commissioner for Patents
Dan Vavonese - Acting Commissioner for Trademarks
David Shewchuk - Acting General Counsel
Nicholas T. Matich - Deputy General Counsel for Intellectual Property Law and Solicitor
Mary Critharis - Chief Policy Officer and Director for International Affairs
Michelle Rahn - Acting Chief Financial Officer
Deborah Stephens - Chief Information Officer
Kalyan Deshpande = Chief Judge for the Patent Trial and Appeal Board
Christina Hieber - Acting Chief Administrative Trademark Judge, Trademark Trial & Appeal Board
Jerry Lorengo - Acting Chief Communications Officer
Bismarck Myrick - Director of the Office of Equal Employment Opportunity
Nancy Kamei = Chief Public Engagement Officer, Office of Public Engagement
Will Covey - Chief Compliance Officer to the Under Secretary of Commerce
Tamara Foley - Acting Director of the Office of Governmental Affairs
Nicolas Oettinger - Acting Chief Advisor - Office of the Under Secretary and Director

Jason P. Clark - Director of Strategic Initiatives USPTO
Kathleen Cooney-Porter - Senior Legal Advisor, USPTO
Robert Hayes - Acting Chief AI Officer and Acting Chief Data Officer, USPTO
Steven Hopkins - Acting Chief Financial Officer, USPTO
Austin Mayron - Senior Legal Advisor, USPTO
Gabrielle White - Special Advisor for Communications, USPTO
Michelle A. Ankenbrand - Senior Advisor USPTO
Robert McBride - Senior Legal Advisor USPTO



Economic Development Administration

Ben Page - Deputy Assistant Secretary for Economic Development and Chief Operating Officer performing the non-exclusive functions and duties of the Assistant Secretary
EDA has six regional offices; Seattle, Chicago, Denver, Austin, Atlanta, Philadelphia
Lee Mertins - Atlanta Acting Regional Director
Jorge Ayala - Austin Regional Director
Susan Brehm - Chicago Regional Director
Angela Belden Martinez - Denver Regional Director
Susan Brehm - Acting Philadelphia Regional Director
Kerstin Millius - Seattle Regional Director

Elevate Quantum

is a Designated TechHub by the U.S. Department of Commerce Economic Development Administration with a regional consortium of 120 organizations.
Zachary Yerushalmi - CEO And Regional Innovation Officer, Elevate Quantum
Jessi Olsen - Chief Financial And Operations Officer
Jake Douglass - Quantum Workforce And Ecosystem Officer
Jeff Tyler - Director – Quantum Commercialization Lab
Lucy Sanders - Include Co-Lead And Eqwc Co-Chair
Dr. Brian Rashap - Include Co-Lead
Scott R. Davis, Ph.D. - Facilities Co-Lead
Keith Wright - Special Advisor Quantum Ecosystem Development
Dr. Lincoln D. Carr - Special Advisor – Quantum Science And Policy

Department of Treasury

Quantum-Readiness Task Force

Luke Pettit - Treasury Assistant Secretary for Financial Institutions

- Sector Alignment & PQC Transition
- Third-Party & Vendor Readiness
- Digital Assets and Emerging Technology Risk

CFIUS - The Committee on Foreign Investment in the United States

CFIUS is an interagency committee authorized to review transactions involving foreign investment in the United States and certain real estate transactions by foreigners
CFIUS Overview
The members of CFIUS include the heads of the following departments and offices:

- Department of the Treasury (chair)
- Department of Justice
- Department of Homeland Security
- Department of Commerce
- Department of Defense
- Department of State
- Department of Energy
- Office of the U.S. Trade Representative
- Office of Science & Technology Policy

White House offices also observe and, as appropriate, participate in CFIUS's activities:

- Office of Management & Budget
- Council of Economic Advisors
- National Security Council
- National Economic Council
- Homeland Security Council

The Director of National Intelligence and the Secretary of Labor are non-voting, ex-officio members of CFIUS with roles as defined by statute and regulation.

Christopher (Chris) Pilkerton - Assistant Secretary, for Investment Security (CFIUS/Outbound). Leads CFIUS and the Outbound investment security program

Office of Investment Review & Investigation

Joseph Pauloski - CFIUS Staff Chair and Director, Office of Investment Review & Investigation

Office of Investment Security

Meena Sharma - Director, Office of Policy & International Relations, Office of Investment Security (CFIUS)
Nathan Shapiro - Policy Advisor CFIUS, Treasury

International Trade, and International Development

Courtney Kirkman - Senior Counsel - CFIUS, International Trade, and International Development

CFIUS in the Office of the Secretary of War

ASD(IBP) Global Investments and Economic Security (GIES)

Oversees DoD's representation to CFIUS in Telecommunications Services Sector, and Information and Communications Technology Services Committee.
Oversees DoD's review of defense-related mergers and acquisitions; outbound investment; market and investment trends analysis of foreign and adversarial capital; and economic security.
Nicoletta Giordani, SES - Principal Director, Global Investments and Economic Security
Thomas Argall- Deputy Director, Global Investments

Committee on Foreign Investment in United States (CFIUS)
Tom Argall - Division Director, Committee on Foreign Investment in United States CFIUS

Team Telecom
Louis Wong - Acting Team Lead, Team Telecom

Mergers & Acquisitions
Sara Kramer - Team Lead, Mergers & Acquisitions

Policy and Engagement
Ike Blanton - Division Director, Policy and Engagement

Investments & Economic Analysis
Peter F. Atherton - Division Director, Investment and Economic Analysis Division, CFIUS

OWS R&E
Mark Bardwell - Director of Economic Security, CFIUS review
Thomas Argall - Director - Investment Review CFIUS

Navy
Timothy Varley - Director, DON Foreign Investment Review
Matt Fickel - DON Economic Security Team Lead CFIUS

Air Force
Foreign Investment Risk Review/ Air Force CFIUS Office
Dan Burke – Director, Foreign Investment Review

CFIUS in the Department of Energy

Office of Foreign Investment and National Security
Michael Hein - Deputy Director, Office of Foreign Investment and National Security
Jessica Lehman - Foreign Direct Investment (CFIUS) Senior Advisor DOE

CFIUS in the Department of Commerce

Office of Strategic Industries and Economic Security (SIES)

Eddy Aparicio - Senior Trade & Industry Analyst, CFIUS program manager

CFIUS in the Department of Justice

National Security Division
Devin DeBacker - Chief, Foreign Investment Review Section, CFIUS National Security Division

Appendix A: Portfolio Acquisition Executives (PAEs) and Capability Program Executives (CPEs)

Army - 6 Portfolio Acquisition Executives (PAEs)
14 Capability Program Executives (CPEs)

PAE Maneuver - Ground
- Capability Program Executive (CPE) Ground Soldier Systems
- Capability Program Executive (CPE) Ground Combat Platforms

PAE Maneuver - Air
- Capability Program Executive (CPE): Special Programs Air
- Capability Program Executive (CPE): Aviation

PAE Fires
- Capability Program Executive (CPE) Offense
- Capability Program Executive Defensive
- Capability Program Executive, Integrated Fires

PAE C2IN Command and Control Information Network
- Capability Program Executive Command, Control, Comms Information Network C2IN
- Capability Program Executive Simulation, Training, Test & Threat (ST3)
- Capability Program Executive Intelligence, and Spectrum Warfare (CPE ISW)

PAE Agile Sustainment and Ammo
- Capability Program Executive (CPE): Combat Logistics
- Capability Program Executive: Ammunition and Energetics (CPE A&E)

PAE Layered Protection and CBRN (Chemical, Biological, Radiological & Nuclear)
- Capability Program Executive Joint Chemical, Biological, Radiological and Nuclear Defense (CPE-CBRND)
- Capability Program Executive Autonomy

Navy/Marines - 8 Portfolio Acquisition Executives (PAEs)
~34 Capability Program Executives (CPEs)

- PAE Maritime
  - Aircraft Carriers
  - Combatants
  - Expeditionary and Mine Warfare
  - Auxiliaries
  - Ship Readiness/Modernization & Sustainment
- PAE Undersea
  - Strategic Deterrence & Capital Submarine Programs
  - Undersea Warfare Systems (Legacy PEO UWS)
  - Subsea Networks & Infrastructure23
  - PEO Strategic Submarines (PEO SBN)
  - PEO Attack Submarines (PEO SSN)
  - PEO Undersea Warfare Systems (PEO UWS)
  - Submarine Industrial Base Program Office (SIB)
- PAE Mission Systems
  - PEO Command, Control, Communications, Computers and Intelligence (PEO C4I)
  - PEO Digital and Enterprise Services (PEO Digital)
  - PEO Integrated Warfare Systems (PEO IWS)
  - Direct Reporting Manger (DRPM) Project Overmatch
  - Direct Reporting Program Manager - Long Range Naval Fires Office / LRNFO
  - PEO for Manpower, Logistics & Business Solutions (PEO MLB)
  - Direct Reporting Program Manager DRPM MILE — Manpower, IT, Logistics, ERP
- PAE Aviation
  - Carrier Strike
  - Marine Corps Aviation
  - Maritime Intelligence, Surveillance and Reconnaissance (ISR) and Nuclear Command, Control and Communications (NC3)
- PAE Industrial Operations

The Four Public U.S. Naval Shipyards
Navy Regional Maintenance Centers (RMCs)
NAVSEA's Industrial Operations Directorate
Shipyard Infrastructure Optimization Program (SIOP)
PAE Robotics and Autonomous Systems (RAS)
Undersea
Surface Craft
Unmanned Aviation
Ground
Sensors and Payloads
PAE Strategic Systems
Regional Strike Systems
Homeland (Strategic) Deterrence
PAE for the Marine Corps (PAE USMC)
Marine Forces Reserve (MARFORRES)
Marine Corps Training And Education Command (EDCOM)
Marine Corps Recruiting Command

Air Force - 18 Portfolio Acquisition Executives (PAEs)

Air Force Material Command

PAE Services (CM)

AFLCMC: Air Force Life Cycle Management Center

PAE Command, Control, Communications (C3) and Battle Management (C3BM)
PAE Armament Directorate (EB)
PAE Business and Enterprise Systems Directorate (BES)
PAE Electronic Systems Directorate (HB)
PAE Cyber and Networks Directorate (HN)
PAE Propulsion Directorate (PB)
PAE Combat Readiness Directorate (RO)
PAE Fighters and Advanced Aircraft Directorate (WA)
PAE Bombers Directorate (WB)
PAE Intelligence, Surveillance, and Reconnaissance and SOF Directorate (WI)
PAE Mobility Directorate (WL)
PAE Training Directorate (WN)
PAE Presidential and Executive Airpower

[PAE Joint Strike Fighter Directorate (JSF)]

Air Force Nuclear Weapons Center (AFNWC)

[PAE for Air-Delivered Capability Directorate (NAD)]

[PAE Intercontinental Ballistic Missile Systems Directorate]

[PAE Nuclear Command, Control & Comms Integration Directorate (NC3)]

Space Force - 6 Portfolio Acquisition Executives (PAEs)

[PAE Space-Based Sensing & Targeting]

[PAE Access to Space]

- [Space Launch Delta 45 (SLD 45)]
- [Space Launch Delta 30 (SLD 30)]
- [Space Delta 80: Assured Access to Space (SYD 80)]
- [Space Servicing, Mobility and Logistics SSC/AAA]

[PAE Space Combat Power]

- [System Delta 89 Combat Power (SYD 89)]

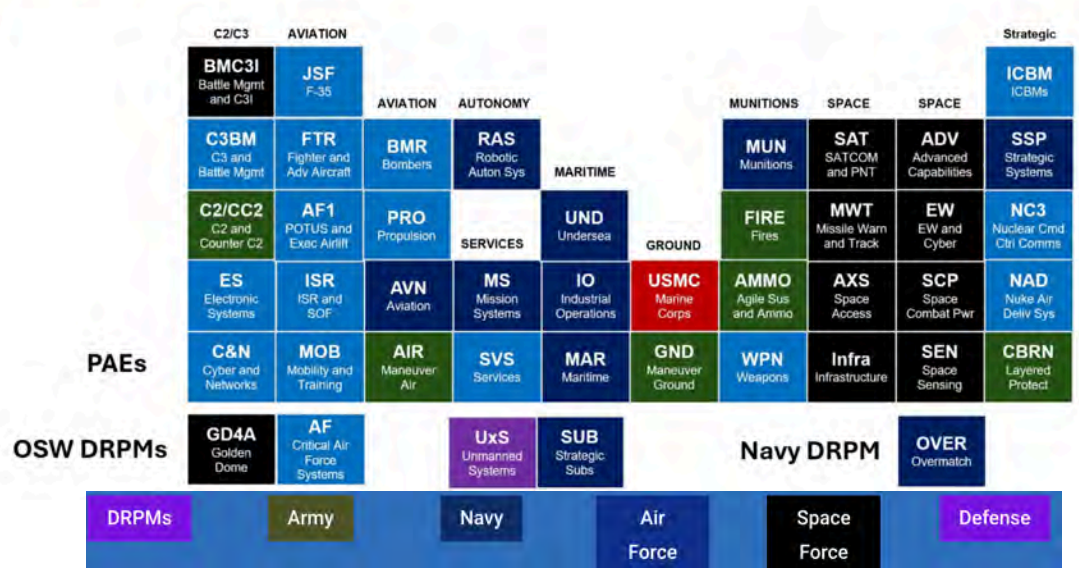
[PAE Battle Management Command, Control & Comms (BMC3I)]

- [System Delta 85 Space Domain Awareness and Battle Management (SDA)]

[PAE Satellite Communications and Positioning, Navigation & Timing (SATCOM & PNT)]

- [Space Systems Command: PEO Military Comms & Positioning, Navigation and Timing (MCPNT)]

[PAE Satellite Operational Test and Training Infrastructure (OTTI)]



Source: [Digital Pentagon] (Awesome Site)

Appendix B: Defense Investors

Corporate Venture Capital

Lockheed Martin Ventures

Chris Moran - VP and GM of Lockheed Martin Ventures
Dr. Alison Perez - Senior Investment Manager
Jeff Cunningham - Senior Investment Manager
Sam Stonberg - Senior Investment Manager
Gopal Rajaraman - Senior Investment Manager
John Richmond - Investment Manager
Andrés Blanco - Senior Investment Analyst
Zachary Chow - Investment Analyst

Booz Allen Hamilton Ventures

William Vass - CTO, Booz Allen Hamilton
Brian MacCarthy - Managing Partner, Ventures, CTO Office
Travis Bales - Managing Director, Booz Allen Ventures
Alex Bock - Venture Investor @ Booz Allen Venture
Taylor Rhoten - Investor at Booz Allen Ventures
Kerry Chin - Investor at Booz Allen Ventures
James Gadea - Investor in San Francisco
Lukas Sznewajs - Investor in San Francisco and Chicago
Joanna Guy - partnerships and impact Lead, D.C.

RTX Ventures

Michael Winter - Chief Science Officer
Daniel Ateya - President and Managing Director, RTX Ventures
Will Yeatts - Associate Director, RTX Ventures
Roman Mueller - Executive Director, RTX Ventures
Kyle Perez - Senior Direct, RTX Ventures Colorado
Shalei Holway - Head of Portfolio Development
Hannah Cao - Associate Director, Generative AI Strategy and Startup Incubator
BBN/RTX Ventures
Kerri Hayes - BBN Ventures - Lead

Airbus Ventures

Thomas d'Halluin - Managing Partner
Lewis Pinault - Partner
Nicole Conner - Partner
Mathieu Costes - Partner
Claas Kohl -Partner

SAIC Ventures

Lauren Knausenberger -Managing Director
Michael Hauser - Managing Partner
Rana Barzegar - Platform
Chris George - Principal

BAE Systems Technology Scouting

BAE Systems Deep Tech Accelerator
Cait Brumme - CEO of MassChallenge

Samsung Ventures

Albert Kim - EVP America

Airbus Ventures

Nicole Conner - Partner

Venture Capital Firms Who Invest in Defense (U.S.)

Shield Capital

Phillip Bilden - Managing Partner
Raj Shah - Managing Partner
Mike Brown - Partner
John Serafini - Partner
Ray Rothrock - Venture Partner
Joe White - Venture Partner
Elias (Lou) Manousos - Venture Partner
John "JJ" Jack- Venture Partner
Akhil Iyer - Principal
David Rothzeid- Principal
Maggie Gray - Senior Associate

America's Frontier Fund

Gilman Louie - Co-Founder and Managing Partner
Brian Wilcove - Managing Partner
Steve Weinstein - General Partner
Jeff Karras- General Partner
Mike Mettler - General Partner
Marianne Winkler - Partner

RoadRunner Venture Studios

Adam Hammer - Co-founder and CEO of Roadrunner Venture Studios
Katherine Binney - Senior Manager, Product at Roadrunner

8VC

Joe Lonsdale - General Partner
Alex Moore - Investment Team
John Tenet - Partner

General Catalyst

Paul Kwan - Investor
Matt Byington - Investor
Jonathan Clifford - VP, Defense Tech & Industrial Manufacturing Policy
Teresa Carlson - President, GC Institute

DCVC

Matt Ocko - Managing Partner
Ali Tamaseb - Partner
Pat McCauley - Partner
Stephen Rodriguez - Operating Partner

A16Z

David Ulevitch - General Partner - leads American Dynamism practice
Katherine Boyle - General Partner
Matt Shortal - Chief of Staff

Lux Capital

Josh Wolfe - Partner
Brett McGurk – Venture Partner
Shahin Farshchi - General Partner

Marque Ventures

Jake Chapman - Partner
Tip Myers - Partner
Travis Ledworth - Partner
Maddy Goncalves - Principal
Todd Coulard- Principal

Mare Liberum Capital Partners

RADM (ret) Lorin Selby - General Partner
HON Eric Bethel - General Partner
Marc Baliotti - General Partner
Vrushank Vora - General Partner

Founders Fund

Trae Stephens - Partner

Playground VC

Peter Barrett - General Partner
Jacqueline Tame - Operating Partner Government Affairs

Point72 Ventures

Sri Chandrasekar - managing partner
Chris Morales - Partner; leads Defense Tech
Graham Littlehale - Investor
Sarah Hess - Operating Partner

Crosslink Capital

Matt Bigge - Partner

Harpoon Ventures

Larsen Gensen - Founder & General Partner
Jake Windle -Government Go-To-Market

Academy Investor Network

Emily McMahan - General Partner

Sherman Williams II - General Partner

Bravo Victor Venture Capital

Joe Mussellman -Managing Partner
Simone Ledeen - Senior Advisor

Scout Ventures

Brad Harrison - Managing Partner
Stephen DiBartolomeo - CFO / Partner
Zach Beecher - Partner (DC Office)
Cody Huggins

Squadra Ventures

Guy Filippelli - Founder & Managing Partner
Dan Madden - Principal

Decisive Point

Eric Horan - General Partner
Julia van der Colff - Senior Associate
Keeley MacAfee - Principal
Thomas (Tommy) Hendrix Managing Partner

Washington Harbour Partners

Mina Faltas - Chief Investment Officer
George Batsakis - Operating Partner

Lavrock Ventures

Jim Hunt - General Partner
Alex Poulin - Partner

Lightspeed Venture Partners

Connor Love- Partner

Bedrock Capital

Geoff Lewis - Founder & Managing Partner

Bessemer Venture Partners

Janelle Teng - Partner, Defense Tech & AI
David Cowan- Partner
Christopher Wan - VP

Refinery Ventures

Steve Rodriguez - Venture Partner
Tim Schigel - Founder

Caffeinated Capital

Raymond Tonsing -Partner
Matthew Volosin - Partner
Varun Gupta - Partner

Catapult Ventures

Darren Liccardo - Managing Director
Rouz Jazayeri - Managing Director
Michael Paniccia - Associate

Outlander VC

Paige Craig - Managing Partner

Veteran Fund

Ryan Micheletti - General Partner
Mike Sherbakov - General Partner
Lisa Song Sutton - General Partner
Justin Nahama - General Partner

Red Cell Partners

Veronica Daigle - President, National Security Practice
Mark Esper - Chairman, National Security Practice

Starburst Ventures

Benjamin Zeitoun - Investor (Defense focus)
François Chopard - Founder General Partner

Red Glass Ventures

Bilal Zuberi - Founding Partner

Insight Partners

Nalanie Nath - Partner
Nick Sinai - Senior Advisor, Gov/Defense

Silent Ventures

Jackson Moses - Founding Partner

Structure Capital

Jillian Manus - General Partner

NEA (New Enterprise Associates)

Aaron Jacobson, Partner
Andrew Schoen - Partner

Decisive Point

Thomas Hendrix - General Partner

Overmatch

Evan Loomis - General Partner

Cerberus Ventures

Esina Alic - senior managing Director
Chenny Zhang - Director
Laura Bocek - Partner

Costano Ventures

Greg Sands - Managing Partner

Aero X Ventures

Kyle Mounts - Managing Partner
Aaron Ishikawa - General Partner

Exceptional Capital

Marell Evans - Founder & General Partner

Squadra Ventures

Guy Fillipelli - Managing Partner
Nav Vishwanathan - Associate, Investment
Dom Ventimiglia - Head of Net Operations

Moonshots Capital

Craig Cummings - General Partner
Kelly Perdew - Managing General Partner

Refactor Capital

Zal Bilimoria - Partner

Icon Ventures

Joe Horowitz - Managing General Partner
Tom Mawhinney - General Partner
Jeb Miller - General Partner
Preeti Rathi- General Partner

USIT Fund

Peter Tague - Managing Partner
Liz Stein - Managing Director

Brave Capital

Ernestine Fu Mak - Founder

MVA (MilVet Angels)

Gene Mak - Co-Founder
Jameson Darby - Co-Founder
Ernestine Fu Mak - Co-Founder

Rsquared Ventures

Josh Berglund - Managing Partner
Jeff Eggers - Managing Partner

Marlinspike

Neil Keegan - Co-Managing Partner, CEO
Chip Walter - Partner, Managing Director

New North Ventures

Jeremy Hitchcock - Co-Founder / GP
Bryan Mabry - Partner

DFJ Growth

Jocelyn Kinsey, Partner, DFJ

Irongate Capital Advisors

Ryan Morfin - Managing Partner
Hamlet Yousef - Managing Partner
Tidal McCoy - Founder

Ten Eleven Ventures

Alex Doll - Managing Partner
Mark Hatfield - Partner

XYZ Capital

Ross Fubini - Managing Partner
Lucy Wilmot - Associate

Tensility Venture Partners

Justin Strausbaugh- Managing Partner

Voyager Ventures

Leo Banchik - Partner

Breakthrough Energy Ventures

Christina Karapataki - Partner

Piva Capital

Ricardo Angel -- Managing Partner

BlueWing Ventures

Richard Chilton- Managing Partner**Arch Venture Partners**

Corey Ritter - Partner

Franklin Venture Partners

James Cross - Managing Director

Pine Gap Ventures

Will Scully-Power - General Partner

Dauntless Ventures

Scott Robertson - Managing Partner

Razors Edge

Steve Pann - Managing Partner

Private Equity Firms Who Invest in Defense (U.S.)

Cerberus Capital Management

Co-Founder Steve Feinberg is the current Deputy Secretary of War
Craig Brooks - Co-Head of Supply Chain and Strategic Opportunities.
Michael Palmer - Co-Head of Supply Chain/Strategic Opportunities/Senior Managing Director
Jonathan Gallen - Senior Managing Director Supply Chain and Strategic Opportunities team

Carlyle

Frank Finelli - senior advisor
Ian Fujiyama - Managing Director and Head of Aerospace, Defense and Government
Adam J. Palmer - Head of the Global Aerospace and Defense sector team
Retired GEN Bryan Fenton - SOCOM head - operating executive
Alain Bellemare - Operating Executive consultant in the Global Aerospace & Government Services Group
Elmer Doty - Operating Executive focused on the aerospace, defense and government

Liberty Hall Capital Partners

James C. Black - Partner
Michael J. Warren - Partner
Rowan G.P. Taylor - Managing Partner

Enlightenment Capital

Devin Talbott - CEO
Jason Rigoli - Partner
Thomas Young - Partner

AE Industrial Partners - AE Ventures

Brian Schettler - Partner, Head of AE Ventures

AE Industrial Partners - AE Ventures

Brian Schettler - Partner, Head of AE Ventures

Valor Equity Partners

Antonio Gracias - CEO
Chris Cavoli - Partner

Arcline Investment Management

Rajeev Amara – Chief Executive Officer
Shyam Ravindran – President
Luke Johnson – Partner, Head of Business Development

Godspeed

Douglas T. Lake - Managing Partner
Nathaniel T. G. Fogg- Partner

Veritas Capital

Benjamin (Buddy) Polk - Partner
Ramzi Musallam - Managing Partner
Hugh Evans - Managing Partner

Altimeter

Erik Kriessmann - partner
Jamin Ball - partner

ThomaBravo

Holden Spaht - Managing Partner
Scott Crabill - Managing Partner
Seth Boro - Managing Partner

Arlington Capital Partners

Matthew L. Altman - Managing Partner
Michael H. Lustbader - Managing Partner
Benjamin J. Ramundo, Managing Director
David C. Wodlinger - Managing Partner
Peter M. Manos - Managing Partner

DoW SBIR Programs

For some pre-seed and early stage startups that are selling to the DoW, getting an SBIR grant as you develop the product might make sense. Investigate the programs.

SBIR Programs By Service					
Service	**Org**	**Phase I max $ /duration**	**Phase II max $ / duration**	**Direct-to-Phase II**	**Transition / Scale programs**
Army	ASA(ALT) & Army Futures Command	Up to **$250K;** 3–6 months	Up to **$2.0M**; 18–24 months	When specified in topic/BAA	Phase II Enhancement; Sequential Phase II; **Army Catalyst**
Navy	SYSCOMs NAVSEA, NAVAIR, ONR, etc.	$140K base + $100K option (**max $240K**); up to 6+6 months	Up to **$2.0M;** typically ~24 months	When in Direct to Phase 2 topics	**Navy STP** (SBIR/STTR Transition Program); **Navy Launch**
Air Force	AFWERX / AFRL	Open Topic: up to **$75K** (SBIR) / $110K (STTR); 3 months (Specific Topic may differ)	Open Topic: up to **$1.25M** (SBIR) / $1.8M (STTR); up to ~21 months; Specific Topic up to ~**$1.8M**, up to 24 months	When in Direct to Phase 2 topics	**STRATFI** ($3M–$15M) and **TACFI** (~$375K–$2M) follow-on funding
Space Force	SpaceWERX / AFRL	Aligns with AFWERX Open Topic: up to **$75K** (SBIR) / $110K (STTR); ~3 months	Generally aligns with AFWERX: up to **$1.25M (SBIR**) / $1.8M (STTR); ~21–24 months	When in Direct to Phase 2 topics	**STRATFI/TACFI**; **Space Prime/Orbital Prime** initiatives
Marine Corps	USMC topics via MCSC	$140K base + $100K option (**max $240K**); up to 6+6 months (same as DON)	Up to **$2.0M** incl. options/TABA; typically ~24 months (same as DON)	When in Direct to Phase 2 topics	**Navy STP**; DON **transition pathways via SYSCOM**s (incl. MCSC)

DoW SBIR Programs by Service

DoW SBIR/STTR Home Page - www.defensesbirsttr.mil/SBIR-STTR
DSIP - Defense SBIR/STTR Innovation Portal - www.dodsbirsttr.mil/submissions
DoW SBIR/STTR BAAs - www.defensesbirsttr.mil/SBIR-STTR/Opportunities/#announcements

DoW SBIR Topic Search and Topic Q&A (SITIS) - www.dodsbirsttr.mil/topics-app/
Air Force SBIR - www.airforcesmallbiz.af.mil/SBIR-STTR/
Army SBIR - www.armysbir.army.mil/
Navy SBIR - www.navysbir.com
DARPA SBIR- www.darpa.mil/work-with-us/for-small-businesses/participate-sbir-sttr-program
DLA - www.dla.mil/Small-Business/Getting-Started/Small-Business-Innovation-Programs/
DTRA - www.dtra.mil/Business/Office-of-Small-Business/
MDA - Missile Defense Agency SBIR - www.mda.mil/business/SBIR_STTR_programs.html
SOCOM SBIR - www.socom.mil/sof-atl/Pages/sbir.aspx

OTA Consortia

Many DoW OTAs are managed through Consortia. OT-based collaborations are not subject to some of the regulations that apply to Federal Acquisition Regulation (FAR)-based acquisitions. Unlike the FAR (Federal Acquisition Regulation), the OT-based consortium model allows government and industry to communicate more openly, from requirement generation to the proposal stage. Member companies pay annual dues to their respective OT-based consortium.

To be part of a consortium, your company needs to be registered with the System for Award Management (SAM.gov). This process assigns your business a Unique Entity Identifier (UEI) and, upon successful registration, a CAGE code, which is a prerequisite for doing business with the federal government. You most often need to submit a Militarily Critical Technical Data Agreement, DoW form 2345 to join.

SOSSEC - System of Systems Consortium

SCEC - Sensors, Communications and Electronics Consortium

Army COBRA

ERDC Army Engineer, Research & Development Center

AFLCMC/LP PCI 2.0

AFLCMC/LPA PCI OT

AFLMC/ACI

SCCI - Supply Chain Consortium Initiative

CMG - Consortium Management Group

CEED - Consortium Energy, Environmental and Demilitarization technology

C5 - Consortium C4ISR and cyber technology sectors

NASC - Naval Aviation Systems Consortium

NSTXL - National Security Technology Accelerator

Microelectronics Commons

SpEC - Space Enterprise Consortium

S2MARTS - Strategic & Spectrum Missions Advanced Resilient Trusted Systems

TREXII - Training and Readiness Accelerator

SAE ITC Industry Technologies Consortia

SAE DATC - Defense Automotive Technologies Consortium

SAE AMCC- Advanced Manufacturing Commercialization Center

AMTC - Aviation and Missile Technology Consortium

NAC - National Armaments Consortium

The Cornerstone Consortium

VLC - Vertical Lift Consortium

NSC - National Spectrum Consortium

UTIC - Undersea Technology Innovation Consortium

ATI - Advanced Technology International

IWRP - Information Warfare Research Project Consortium

MTEC - Medical Technology Enterprise Consortium

SpEC – Space Enterprise Consortium

Partnership Intermediary Agreement (PIA) Organizations

A Partnership Intermediary Agreement (PIA) is a special type of agreement that allows DoW labs, program offices, and technology centers to work with a partnership intermediary organization—often a nonprofit, state/local government, or university entity—to help transfer technology and foster collaboration with small businesses and academia.

Special Operations Command (USSOCOM) PIA Partners

Partner: DEFENSEWERX (nonprofit umbrella)

Execution Hubs:

- SOFWERX (Tampa, FL) – connects startups and SOCOM warfighters; runs hackathons, rapid prototyping, pitch events.
- OtherWERX hubs (like, ERDCWERX, etc.) extend the model to Army Corps of Engineers, Air University, etc.

Air Force Research Laboratory (AFRL) PIA Partners:

- Doolittle Institute (Florida) – runs tech transfer, challenge events, workforce programs.
- Innovare Advancement Center (Rome, NY) – for cyber, AI, quantum research engagement.
- DEFENSEWERX hubs (like MGMWERX in Alabama) also support AFRL..

Army Research Laboratory (ARL) / DEVCOM PIA Partners

- TechLink (Montana State University) – supports tech transfer for ARL inventions.

Army Corps of Engineers (ERDC) PIA Partners

- ERDCWERX (via DEFENSEWERX) – runs challenges and competitions for engineering and infrastructure tech.

Naval Surface Warfare Center (NSWC) Crane PIA Partners

- Battery Innovation Center (BIC)
- NineTwelve Institute, Inc.
- Wright Brothers Institute
- Dimension Mill, Inc. (DMI)

supports Crane's outreach to small businesses and academia.

Naval Air Systems Command (NAVAIR) PIA Partners

Engages with TechLink and other PIAs for IP licensing and commercialization.

ONR (Office of Naval Research) PIA Partners

Uses PIAs selectively for STEM outreach and tech transition projects.

DoW-Wide PIA Partners

- TechLink (Montana State University) Serves as a national PIA across Army, Navy, and Air Force labs. Specializes in licensing DoW patents and helping small businesses commercialize DoW inventions.
- National Security Technology Accelerator (NSTXL) Functions as a partnership intermediary in support of OTA consortia (e.g., Space Enterprise Consortium).
- Applied Research Institute ARI
- BRICC PIA helps sponsors (Space Force System Command, AFRL/RS, AFRL/AFOSR, AFWERX and NRO) engage with the S&T community.

Tribal/Alaska Native Corporation (ANC) Companies

with defense contracting activity

Calista Corporation (ANC)
Aerospace & defense, logistics, IT, engineering

Arctic Slope Regional Corporation (ASRC) (ANC)
Engineering, IT, infrastructure, cyber, space & defense services via ASRC Federal

Akima (ANC-owned via NANA & The Aleut Corp)
Federal services: IT, mission support, aerospace, systems engineering, logistics

Bristol Alliance of Companies (Bristol Bay Native Corporation)
Construction, range development, fuel systems, UXO, engineering

Ukpeaġvik Iñupiat Corporation (UIC) (ANC)
Construction, marine, logistics, IT, maintenance, engineering

Cherokee Nation Businesses (CNB)(Tribal enterprise)
Aerospace & defense manufacturing, IT, security, logistics, mission support

Chenega Corporation / NJVC (ANC's subsidiary)
Cybersecurity, IT, intelligence, DoW services

Waséyabek Defense

Tlingit Haida Tribal Business Corporation (THTBC))
facilities maintenance, logistics and transportation to cybersecurity, ITand system development

Cayuse Government Operations, LLC (Tribal)
Cyber

Akiak Technology (Alaska)
Cyber

Government Venture Capital (U.S)

Office of Strategic Capital (OSC)

Debt, investment and equipment financing from the Department of War
David Lorch - Director, Office of Strategic Capital/Senior Advisor to Deputy Secretary of War
Mr. Patrick Witt - Deputy Director Office of Strategic Capital
Michelle West - Chief Operating Officer, Office of Strategic Capital
Ryan Lindner - Chief Investment Officer, OSC
Helen Quick - Director of Capital Markets Office of Strategic Capital
Reza Nikfarjam - Deputy Director, Credit Program, Office of Strategic Capital
David Vidal - Head of Credit Programs/Direct Loan Program
COL Brad "CLAM" Dello - Strategy and Partnerships, Office of Strategic Capital
Kyle Jackson - Managing Director of Credit Underwriting
MAJ Caleb Stenholm - Head of Fund Finance, Army Investment Lead
Akshaya Trivedi - Senior Advisor for Strategy, Office of Strategic Capital
Asad Akram - Managing Director & Co-head Critical Minerals, Materials and Metals Investments & Strategy
Anthony Metrulas - Vice President, Office of Strategic Capital
Michael A. Gualario - Senior Vice President, Office of Strategic Capital
Priyansh Gupta - Vice President, Office of Strategic Capital
Natalie Szmyd - Investment & Capital Markets Associate, DoD Office of Strategic Capital
Tom Koch - Investor, Office of Strategic Capital

IQT- In-Q-Tel

Steve Bowsher - CEO
Matt Strottman - Chief Operating Officer
Megan Anderson, EVP Capabilities, Technologies
Liz Fox - EVP Marcom, Insights Program
- strategic insights on emerging tech, market, geopolitical trends, and adversary threats
Julianne Sobral - Chief of Staff
Daniel Gwak - Chief Investment Officer
Jennifer Nelson - EVP, International
A.J. Bertone - EVP Investments, Managing Partner - San Francisco
Yan Zheng - EVP for Strategic Engagements
Bruce Adams EVP, General Counsel

Jack Coviello - Senior VP FInance and Contract Compliance
Sarah Sewall EVP, National Innovation Strategy
Michele Rozo - Lead, Mission Operations
Binh Nguyen - VP Operations
Aleksandar Petkoski - Vice President, System Operations

Clarke Wallace - Vice President
Peter Bronez - Chief Data Officer
Zach Lyman - Chief Strategic Outcomes
Steve Suk - deputy general counsel
Julianne Sobral - Chief People Officer
Alexander Holderness - Research Manager
Robert Caudill - Principal Engineer
James Roper - Principal
Brian Smith -Senior Partner, Washington DC

IQT Investors

Jon Chait - Managing Partner
A.J. Bertone - Managing Partner - San Francisco
Kevin Schaeffer - Senior VP of Advanced Systems/Technology Investments
Kevin O'Connell - Senior VP B.Next/Life Sciences
Katie Gray - Senior Partner Investing – National Security - San Francisco
Eugene Chiu -Senior Partner Investing - Biotech - Boston
Brian Smith - Senior Partner - DC
Grant Whiting - Partner - Cybersecurity, AI/ML, infrastructure software, autonomous systems - Boston
Michael Falcon - Partner - co-lead intelligent connectivity and compute technology practice
Rita Costa Waite - Partner - San Francisco
Gareth Keane - Partner - San Francisco
Kathryn Bojack - Venture Partner - San Francisco
Andrew Schwab - Principal- San Francisco
Michael Webb - Venture Investor- New York
Farid Nemri - Venture Investor - Washington
Emma Robinson - Venture Investor - New York

IQT International

Jennifer (Hanenberg) Nelson - Exec VP International
J.D. Englehart - senior investment director, London
Amber Smith - VP International Operations
Kevin Sadhu - Investor, New York
Sarah A. Jones - Investor San Francisco
Mark Strabo - Investor DC
Kyle McNulty - Investor
Paul Jesseman - Director, Strategic Investment

IQT Technology Architects

Dave LoBosco - Chief Technology Architect - DC
Dan Bocknek - Senior Cyber Tech Architect - DC
Sam McEntee- Senior Technology Architect
Kevin Wepasnick - Senior Technology Architect - due diligence power/energy/unmanned platforms - DC
Hanyu Chwe - Technology Architect - due diligence in AI/ML, and data - DC
Natalie Golota - Technology Architect - advanced materials, energy, and emerging fabrication techniques
Samuel Harrison - Technology Architect
Jenny Irvine- Senior Technology Architect, Space
Jonathan Looi - Technology Architect cyber and Al start-ups

Will Howerton - Managing Director APAC: Singapore, Southeast Asia, India, and South Korea
Justin Wilder - Managing Director - Singapore
Diana Keenan - Director - Sydney Australia

Greg Shipley - Managing Director Germany
Clayton Willams - Managing Director UK
Eliza Warner - London Investor

IQT Portfolio Management

Michael Leurdijk - Senior Vice President, Portfolio Management
Mark Kingsley - Director, Portfolio Analysis
Ken Ballerini - Portfolio Success
Nathan Bergin - program manager Portfolio Success

IQT Growth Partnerships

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Sameer Punyani - Senior Director Growth Partnerships
Joel Meredith - Space Partnerships

IQT Mission Partnerships

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Matt Kemph - VP Mission Partnership Operations
Mitchell Zink - Senior Director Mission Partnerships
Melissa A. Fuller, Senior Director of Mission Partnerships
Ellie Chalphin - Manager, Mission Partnerships

IQT Labs

Andrea Brennen - Senior VP, Deputy Director IQT Labs

IQT National Innovation Strategy

Sarah Sewall - EVP National Innovation Strategy
Pat Mitchell - Research National Innovation Strategy
Brian Tang - Director of Analysis, National Innovation Strategy

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Megan Anderson - Exec VP Capabilities
Murali Kannan - Senior VP, AI
Esube Bekele VP Technology -Applied AI, Gen AI, Computer Vision,
Oliver Mayers - Director
Farad Nemri - Capabilities
Yosyp Schwab - Principal Engineer, Capabilities
Erin Weber - Advanced Geospatial Capabilities
Ming Luo - VP Technology - Enterprise

IQT Cyber Practice

Brian Norville - VP Cyber Practice Lead

IQT Intelligent Connectivity and Compute

Issac Myauo - SVP Technology Intelligent Connectivity and Compute Lead
Abirami (Abi) Sivananthan - VP Technology -communications, compute, sensing, and microelectronics
Dr. Nathan Roberts - VP technology, next gen comms, compute, sensing, microelectronics

IQT Portfolio Success Team

Peter Winter - Director Portfolio Success
John Cheatwood - Principal Portfolio Success
Marc-Anthony Isaacs - Program Manager
Theresa McCartney - Technical Program Manager
Steve Dailey - Senior Program Manger
Axel Lopez de Cardenas - Program Manager
Madeline Hibbs-Magruder - program manager, Portfolio Success

Field Technology Practice

Russell Ross - VP manufacturing and energy investments

IQT Project Engineering Team

IQT Applied Research and Rapid Prototyping Groups

Michael Chadwick - SVP Rapid Prototyping

IQT B-Next Practice

Dr. Jessica Dymond - VP Technology B-Next Practice - biotechnology and biosecurity
Lewis Rubinson - Co-lead B-Next Practice - biotechnology and biosecurity

IQT government platform accelerator

Barry Leffew - VP Federal Market platform

Compass team

IQT's strategic investment compass — setting portfolio direction, evaluating frontier technologies, and ensuring alignment between government mission needs and startup/venture opportunities.

Government Venture Capital (U.K.)

National Security Strategic Investment Fund - NSSIF

George Williamson - CEO at HMGCC
Andy Bamford - CEO, National Security Strategic Investment Fund
Edmund Phillips -NSSIF senior investment partner
Laura Jaques - NSSIF senior investment partner
Jonathan Walker - senior Investment Partner
Andrew Priestley - Theme Partner at NSSIF.

Government Venture Capital (E.U.)

DIANA - Defense Innovation NATO Accelerator

Dr. Dennis Gyllensporre - Board Chair, NATO DIANA
Massimo Artini - Vice-Chair NATO DIANA Board
Jyoti Hirani-Driver - Acting Managing Director, NATO DIANA
Jyoti Hirani-Driver - Chief Operating Officer and Civilian Deputy Director - NATO DIANA
Ryan Benitez - Chief Commercial Officer (CCO) at NATO DIANA
Tom Dallas McSorley - General Counsel — NATO DIANA
Kadri Tammai - Regional Director NATO DIANA & Head of Accelerator Programme
Nourhan Ibrahim -Regional Director and project manager NATO DIANA Challenge Team
Christine Hanson -Regional Director, North America at NATO DIANA

Government Venture Capital (NATO)

NATO Innovation Fund (NIF)

Dame Fiona Murray - Board Chair, NATO Innovation Fund
Karl-Christian Agerup – Vice Chair, NATO Innovation Fund
Diana Budinska - Board Member NATO Innovation Fund
Jean-Charles Ellermann- Kingombe -Board observer
John Ridge - Chief Adoption Officer
Lauren Reade -Platform Lead – Adoption
Lars Frolund -Strategic Advisor – Government & Policy
Veronika Bartakova -Manager – Limited Partners & Government
Lars Frolund - Strategic Advisor – Government & Policy
NIF Investors
Andrea Traversone - Managing Partner
Sander Verbrugge- Investment Partner
Patrick Schneider-Sikorskym- Investment Partner
Ulrich Quay- Investment Partner

Government Venture Capital (Canada)

Jaspinder Komal - Assistant Deputy Minister Defence Research and Development Canada

IDEaS - Innovation For Defence Excellence And Security
MINDS - Mobilizing Insights In Defence And Security
Targeted Engagement Grants
Defence Research and Development Canada

Defense Accelerators/Academic Courses

Defense Innovation Unit (DIU) Defense Innovation Fellows

Army xTechSearch

Manages all the Army innovation prize competitions. Open competitions here

ERDCWERX

Collaboration and contracting with the Army Engineer Research and Development Center (ERDC). Events, tech challenges, and opportunities here.

Catalyst Accelerator

AFRLs sponsored Catalyst Accelerator offers a variety of Air Force/Space Force topics in a three month semi-residential program in Colorado Springs or Ogden. They take no equity.

National Security Technology Accelerator (NSTXL)

NSTXL specializes in identifying solutions from the commercial and non-defense sectors and turning them into prototypes that meet DoW needs—from warfighter technologies to infrastructure enhancements. NSTXL manages multiple OTA consortia—such as the Space Enterprise Consortium (SpEC) and S²MARTS—for which it supports over 600 members, including businesses, universities, non-profits, and financial institutions.

Microelectronics Commons

Hacking for Defense

Stanford University - Hacking for Defense

Steve Blank - Stanford Gordian Knot Center for National Security Innovation
Joe Felter - Stanford Gordian Knot Center for National Security Innovation
Pete Newell - BMNT
Steve Weinstein - Partner America's Frontier Fund
Chris Moran - GM Lockheed Ventures
Jeff Decker - Stanford H4D Managing Director

Common Mission Project

Maria Tranquilli - Executive Director
Jeff Decker - Director of Education
Sean Holland - Finance & Systems Manager
Patty Hill - Education Program Manager

Red Queen Innovation Conference

Gordian Knot Center for National Security Innovation

Joe Felter - Executive Director, co-founder
Eric Volmar - Deputy Director

Jack Faherty - Program Manager
Steve Blank - co-founder
Brad Boyd - Senior Military Fellow

Appendix C: Startup Test Centers

There are four ways startups can access DoW test ranges: through a CRADA, SBIR Phase III, fee-for-service or the Army's Test Range Access. This appendix lists the military, state, and FFRDC test centers where startups can conduct demos. This is not exhaustive.

A Major Range and Test Facility Base (MRTFB) is available for use by non-DoW entities, including commercial companies, on a reimbursable basis. Customers are billed only for the direct costs incurred by the range supporting their specific test event. This creates a direct fee-for-service pathway for startups with a valid requirement for the MRTFB capabilities.

To use a range, contact the business development or test operations office of the specific range. For example, the U.S. Army Test and Evaluation Command (ATEC) has a public-facing "Request Test Services" portal for range access.

Navy Test Ranges

Narragansett Bay Test Facility, RI NBTF

Ryan Beatley - Branch Head & Technical Program Manager: Engineering, Operations and Analysis Branch, which oversees the NBTF as well as the Dodge Pond and Seneca Lake facilities
Dillon Fournier - NBTF Facility Operations Manager
NBTF is managed under the Naval Undersea Warfare Center (NUWC) Division Newport. It supports R&D, engineering and analysis of underwater, surface and aerial vehicles in an operational environment. Enables rapid prototyping and high velocity learning for government agencies and academia and private industry partners.

Point Mugu Sea Range, CA

Point Mugu manages the Point Mugu Sea Range and serves as the Navy's center of electronic warfare expertise. NAWCWD provides logistics and in-service support for guided missiles, free-fall weapons, targets, support equipment, crew systems and electronic warfare.

Naval Air Weapons Station China Lake, CA

China Lake develops and supports new and existing weapons systems through its collocated laboratories, Land Ranges, test squadrons, and world-class science, engineering and acquisition personnel. The site also supports training and tactics development and offers year-round, operational and logistics support to the fleet.

Army Test Ranges

The Army will allow private companies to use its test ranges for their own internal tech development programs. See here Companies can request time slots at five sites: Utah's Dugway Proving Ground; Arizona's West Cibola Range; Alabama's Camp Shelby Joint Forces Training Center; Michigan's Camp Grayling Joint Maneuver Training Center; and the U.S.-run Multidomain Training Area complex in Morocco. The ranges are ideal for testing drones, counter-drone tools, long-range fires and missile interceptors, the Army said. The service also

expects to host quarterly electronic warfare tests at Camp Grayling, where private industry can try out their drones and anti-drone tech.

Robotics Research Collaboration Campus, MD

The Robotics Research Collaboration Campus is a DEVCOM Army Research Laboratory facility where public, private, and academic organizations work side-by-side to create the next breakthrough in robotics and autonomous systems research. This ecosystem of robotic research partners are working together to answer tough questions in the land, air, and cyber domains to create the next generation of autonomous systems..

Army Test and Evaluation Command (ATEC) National Test Ranges

MG Patrick L. Gaydon - Commanding General, U.S. Army Test and Evaluation Command
To submit a request for test services, visit: https://www.atec.army.mil/rfts.html

Aberdeen Test Center (ATC)

COL James Polak - Commander, Army Aberdeen Test Center
Dr. Melissa R. Steffen - Technical Director, Army Aberdeen Test Center
Located at Aberdeen Proving Ground, MarylandATC is a center for direct-fire, survivability, and vulnerability testing. Its location experiences approximately 80% of the world's climates, offering an outdoor lab for testing of combat vehicle performance, weapon systems, and soldier protection systems.

Dugway Proving Ground (DPG), Utah

COL Brian A. Sansom - Senior Commander of Dugway Proving Ground
Dr. Chris Olson - Technical Director, Dugway Proving Ground
Mr. Ryan W. Harris - Director, West Desert Test Center, Dugway Proving Ground
DPG is the primary facility for testing and evaluating chemical and biological defense systems. Spanning nearly 800,000 acres, it offers large-scale test chambers, and extensive field test grids to ensure materiel will protect against chemical, biological, radiological, and explosive (CBRE) hazards. DPG's range space is ideal for supporting industry experimentation in Unmanned Aircraft Systems (UAS), Counter-UAS (C-UAS), and Launched Effects (LE), from component prototypes to full systems.

Electronic Proving Ground (EPG), Fort Huachuca, Arizona

COL David Taylor - Commander, Army Electronic Proving Ground
LTC Philip Cerami - Deputy Commander, Army Electronic Proving Ground
Ms. Carolina Langham - Acting Technical Director, Army Electronic Proving Ground
ATEC's designated tester for command, control, communications, computers, intelligence, surveillance, and reconnaissance (C4ISR) systems, EPG specializes in putting networks and emerging technologies to the test in operationally realistic environments. 1.6 million acres for maneuver and 970 square miles of restricted air space for various RDT&E activities.

Redstone Test Center (RTC), Alabama

COL Aaron Kia - Commander, Redstone Test Center
Kenneth Chenoweth - Technical Director, Redstone Test Center

Located at Redstone Arsenal, offers technical expertise and facilities for testing aviation, missiles, and sensor systems, subsystems, and components. RTC specializes in environmental and climatic testing, dynamic testing (shock and vibration), and Hardware-in-the-Loop (HWIL) simulations to ensure the performance and reliability of military hardware.

White Sands Missile Range, NM (WSMR), New Mexico

BG Andrew R. Morgan - commander, White Sands Missile Range/deputy commander for Developmental Testing, U.S. Army Test and Evaluation Command, White Sands
Department of War's largest open-air land test range, environment for testing missiles, rockets, unmanned systems, directed energy, electromagnetic environmental effects, and nuclear effects. Its restricted airspace (ground to space) and diverse terrain are ideal for comprehensive system-of-systems testing.

Yuma Proving Ground, AZ

COL Charles Seaberry - Commander, Yuma Proving Ground
Mr. Ross Gywnn - Technical Director, Yuma Proving Ground
1,300 square miles, its the Army's premier desert environmental test center. Ideal location for testing of long-range artillery, vehicle performance on over 200 miles of road courses, and extensive air delivery systems, including cargo and personnel parachutes.

Arctic Regions Test Center – Fort Greely, Alaska

LTC Brian Karhoff - Commander, Arctic Regions Test Center
Jeffrey M. Lipscomb, Sr. - Technical Director, Arctic Regions Test Center
Year-round Arctic cold weather testing. Also provides testing of equipment that requires position, navigation, and timing due to the geographic latitude of their test center.

Tropic Regions Test Center – Panama and Suriname

Tropic Regions Test Center is a subordinate command of the Yuma Proving Ground (YPG) plans and conducts tropic environmental development testing on a broad scope of systems, materials, weapons, and equipment in hot, humid, tropical, climates with swampy terrain and dense vegetation, which has significant effect on equipment and materiel. Geography includes triple canopy jungle, coastal, and maritime environments.

Air Force

Eglin Gulf Test and Training Range, FL

COL Chris Keithley- Commander, 96th Test Wing, Air Force Materiel Command
COL Brian J. Taylor - Deputy Commander,96th Test Wing, Air Force Materiel Command
Thomas J. Goulter, Jr. - Executive Director, 96th Test Wing, Air Force Materiel Command
The Air Force's 96th Test Wing operates the Eglin Gulf Test and Training Range. Responsible for testing and evaluating a wide range of non-nuclear munitions, electronic combat systems, and navigation and guidance systems.

Arnold Engineering Development Complex, TN

The Arnold Engineering Development Complex operates more than 90 aerodynamic and propulsion wind tunnels, rocket and turbine engine test cells, environmental chambers, arc heaters, ballistic ranges, sled tracks, centrifuges and other specialized units.

Missile Defense Agency

Command, Control, Battle Management, and Communications (C2BMC) Experimentations Lab (X-Lab)

X-Lab is a government-owned facility is open to any organization or contractor, X-Lab is operated by Lockheed Martin with strategic partner Northrop Grumman. The facility can support 20+ companies at a time.

State and FFRDC Test Ranges

Oklahoma State University Skyway Range, OK

Virginia Tech Mid-Atlantic Aviation Partnership, VA

MITRE BlueTech Lab, MA

Guide to field-testing in Ukraine

Testing defense products in Ukraine is growing in popularity because the country's real combat conditions offer the kind of feedback foreign companies simply can't find anywhere else.

Most commonly, this is done to validate products for use in the country of manufacture or to prepare them for sale, shipment, or delivery as aid to the Ukrainian army. The regulatory process for testing defense goods consists of several stages, this includes importing products into Ukraine, the testing process, and the return (export).

There are several platforms that facilitate testing in Ukraine:

- Brave1 - Test in Ukraine - handles the testing process, from contacting training grounds and military units to collecting feedback from the military. Manufacturers are responsible for the legal formalities involved in importing and exporting the goods from Ukraine.
- IRON Lviv Tech Cluster, an association of defense manufacturers, launched the IRON Global project in May 2025. This new project aims to bring together defense companies and European experts to jointly develop, and test solutions based on Ukrainian battlefield experience. All participants have access to a testing ground where tests can be conducted without the use of combat units.
- The Iron Range, initially established by the Ukrainian government to test Ukrainian products, is also open to foreign companies. If a foreign manufacturer is interested in supplying products to Ukraine, they can conduct tests, obtain an official conclusion on the product's performance, and use it to make an offer to Ukraine's Defense Ministry.
- It is also possible for foreign companies to open a subsidiary production facility in Ukraine, said Maksym Cherkis of Stark Defense, a German defense company developing drones and AI solutions. The company would then have the opportunity to test its products. A company that develops unmanned vehicles, for instance, would submit an application to the Unmanned Systems Forces Command for a flight permit, and then receive official permission to fly in a specific region.

Compliance standards for testing in Ukraine
To bring foreign military or dual-use goods into Ukraine, companies must comply with Ukrainian legislation. The Law on State Control of International Transfers of Military and Dual-Use Goods provides foreign entities with the right to import and export such items for testing purposes.

The main authority responsible for issuing the relevant permits and conclusions is the State Service for Export Control (SSEC). It is also important to note that a simplified import procedure is in effect during martial law. It applies to a fairly wide range of goods and does not require a permit from the SSEC. However, if the import is carried out specifically for R&D purposes, these products are not covered by preferential customs exemptions. This actually increases the final cost, Cherkis said.

In addition to Ukrainian regulations, foreign companies must also consider the export legislation of their own countries. Companies must also undergo screening against sanctions lists and be able to prove the legitimacy of the end user.]

Pros/cons of testing products in Ukraine
Ukraine offers other advantages that are difficult to find in Europe or the U.S. In Germany, for example, drones undergo only basic flight tests, but there are strict restrictions on airspace usage; Flights are allowed only for licensed pilots, at limited altitudes up to 300 meters, and within a small radius of 2–3 km. This makes it difficult to test flight range and prevents the full testing of hardware functionality.

Moreover, in Europe, it is impossible to test a product's resilience to electronic warfare or simulate GPS signal loss, both of which are important aspects of drone evaluation. Testing in Ukraine is more attractive, but there are still airspace regulations to be aware of. During an air raid alert, flights are prohibited for everyone except the military, and even after the alert ends, there may still be situations where E.W. systems remain active. In such cases, even with flight authorization, active E.W. systems can interfere with GPS or communications, creating uncertain conditions.

With that in mind, if a foreign company wants to test its product in Ukraine, it should:
- Find a partner in Ukraine (such as a defense firm or choose a platform where the company wants to conduct testing.
- Research export regulations in both the foreign country and Ukraine.
- Prepare necessary documents and get the product ready for transportation.
- Conduct testing in Ukraine and collect feedback.

Appendix D - Defense Publications, Blogs, Podcasts and Trade Shows

Defense Publications

Aerospace Advantage
Air Force Week
Air & Space Forces Daily Report
Axios Future of Defense
Breaking Defense
Building Our Future
The Bunker
Business Insider Defense Flash
China Talk
The Cipher Brief
C4ISRNET
Defense Acquisition Substack
Defense Daily
Defense Innovation
Defense News
Defense One
Defense Scoop
Defense Tech and Acquisition
Emerging Defense
ExecutiveGov
Federal News Network
GovConWire
Hatch Report
The High Side
Inside Defense
Inside Unmanned Systems
Janes Defense Week
Marine Corps Times
The Merge
Modern War Institute
National Defense magazine
National Interest
National Security Forum - **Google Group**
New Arsenal
New Industrials
NewSpace Sadler Report
NextGov
Payload
Punchpowl News
Rare Earth Observer
Real Clear Defense
Sinocisim
Small Wars Journal
Space News
Special Operations Forces News
Tectonic
The War Zone
USNI News
War On the Rocks
War Tech and Acquisition Headlines
WP Intelligence
Weapons and Strategy

Defense Podcasts

All Quiet on the Second Front
American Optimist
Building the Base
Burn Bag
China Talk
Ctl + Alt + Defense

CyberWire
Defense Tech Underground
Fault Lines
Mission Matters
NatSec Matters
NatSec Tech
The Realignment
Threat Status

Defense Tradeshows (U.S.)

SOF Week

19,000 attendees focused on special operations forces community, sponsored by SOCOM

AUSA Annual Meeting & Exposition

One of the largest U.S. defense expos, ~ 40,000 attendees

AFA Air, Space & Cyber Conference **(USAF/USSF)** 18,000 attendees

AFA Warfare Symposium

Space Symposium **(space industrial base + DoD/IC + allies)**

Sea-Air-Space 18,000 attendees

Navy's WEST Conference 10,000 attendees

Navy Surface Warfare Conference

Naval Submarine League Conference

I/ITSEC **- Simulation and Training Conference** 18,000 attendees

Deep Tech Connections Alignment Summit

Reagan National Defense Forum (RNDF)

the preeminent annual defense policy gathering in the U.S. Invite only

IQT Conference - Invite only

Appendix E - House and Senate Armed Services Committee

HASC and SASC Staff and Appropriations Committee Defense Subcommittees

Defense Tech Revolving Door, 2015–2025

House Armed Services Committee

Majority Staff (Republicans)

Geoff Gosselin - Staff Director geoff.gosselin@mail.house.gov
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Ethan Pelissier Professional Staff Member ethan.pelissier@mail.house.gov
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Intelligence and Special Operations
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Senate Armed Services Committee

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Majority – Selected Subject-Area Assignments

- Acquisition: Eric Lofgren
- Acquisition Workforce: Eric Lofgren
- Shipbuilding Programs: Eric Lofgren
- Maritime Issues: Eric Lofgren
- Test & Evaluation: Eric Lofgren
- Unmanned Surface & Undersea Systems: Eric Lofgren
- Aviation Systems (Fixed-Wing): Kristina Belcourt
- Military Space / Space: Kristina Belcourt
- Hypersonic Weapons: Kristina Belcourt
- Hypersonic Science & Technology: Brad Patout
- Cybersecurity: Olivia Trusty
- Information Technology / Cloud: Olivia Trusty
- Spectrum Management: Olivia Trusty
- Software-Intensive Systems: Olivia Trusty
- Warfighting Networks: Olivia Trusty
- Science & Technology: Brad Patout
- Energy (Installation / Operational): Brad Patout

- Energy (Nuclear): Adam Trull
- Logistics/Transportation Policy; Readiness;; Land Use; Military Construction; FSRM: Brad Patout
- Industrial Base Policy: Katie Magnus
- Medical Research: Katie Magnus
- National Defense Stockpile; Strategic & Critical Materials: Katie Magnus
- Training: Michael Tokar
- Operation & Maintenance; Ground Systems; Maintenance (Army/USMC); Policy: Michael Tokar
- Air Logistics Centers: Kristina Belcourt
- Navy Shipyards: Eric Lofgren
- Missile Defense: Adam Trull
- Nuclear Weapons Stockpile: Adam Trull
- Arms Control: Adam Trull
- Export Controls; FMS; International Defense Cooperation; /NATO; PACOM: Michael Urena
- AFRICOM; CENTCOM; SOCOM; Combating Terrorism: Adam Barker
- STRATCOM: Adam Trull
- CYBERCOM: Olivia Trusty
- SPACECOM: Kristina Belcourt
- TRANSCOM: Brad Patout
- Audit; Budget; Reprogramming: Katie Romaine
- National Defense / Military Strategy; Mgmt/Business/Data: Rick Berger

Minority – Selected Subject-Area Assignments

- Acquisition: Chad Johnson
- Acquisition Workforce: Chad Johnson; Kevin Gates
- Shipbuilding Programs (Surface/Submarines): Creighton Greene; Carolyn A. Chuhta
- Maritime Issues: Creighton Greene
- Test & Evaluation: Kevin Gates; Chad Johnson
- Unmanned Aircraft Systems: Creighton Greene & Jenny W. Davis
- Unmanned Surface & Undersea Systems: Creighton Greene
- Aviation Systems (Fixed-Wing): Creighton Greene
- Space / Military Space: Jonathan S. Epstein
- Hypersonic Weapons: Jonathan S. Epstein
- Cybersecurity; IT/Cloud; Warfighting Networks: Kevin Gates
- Spectrum Management: Jonathan S. Epstein; Kevin Gates; Creighton Greene
- Science & Technology: Kevin Gates; Chad Johnson
- Energy (Nuclear): Jonathan S. Epstein
- Energy (Installation / Operational): John H. Quirk V
- Logistics Policy; Readiness; Working Capital Fund; Training; O&M: John H. Quirk V
- Industrial Base Policy: Chad Johnson; Kevin Gates
- Medical Research: Kevin Gates
- National Defense Stockpile; Strategic & Critical Materials: John H. Quirk V
- Export Controls; FMS; Intl Defense Cooperation: Meredith Werner; (FMS also: Chad Johnson)
- AFRICOM; CENTCOM; SOUTHCOM; NORTHCOM: Mariah McNamara Cooper; Jorie Feldman; Meredith Werner; Meredith Werner
- EUCOM/NATO; PACOM: Mariah McNamara Cooper; Michael J. Noblet
- SOCOM; SPACECOM; STRATCOM; TRANSCOM: Michael J. Noblet; Jonathan S. Epstein; Jonathan S. Epstein; Creighton Greene

- Intelligence Issues: Michael J. Noblet; Kevin Gates; Creighton Greene; Jonathan S. Epstein
- DCSA; DLA; DSCA: Kevin Gates; John H. Quirk V; Meredith Werner
- Audit; Budget; Reprogramming: Carolyn A. Chuhta
- National Defense / Military Strategy: Jody L. Bennett; Meredith Werner

House and Senate Appropriations Committee Defense Subcommittee Members

House Appropriations Committee Defense Subcommittee

Majority:

- Rep. Ken Calvert (R-Calif.) Chair
- Rep. Harold Rogers (R-Ky.)
- Rep. Steve Womack (R-Ark.)
- Rep. Robert B. Aderholt (R-Ala.)
- Rep. John Carter (R-Texas)
- Rep. Mario Diaz-Balart (R-Fla.)
- Rep. David Joyce (R-Ohio)
- Rep. Jake Ellzey (R-Texas)
- Rep. Chuck Fleischmann (R-Tenn.)
- Rep. David Valadao (R-Calif.)

Minority:

- Rep. Betty McCollum (D-Minn.) Ranking Member
- Rep. Marcy Kaptur (D-Ohio)
- Rep. Henry Cuellar (D-Texas)
- Rep. Pete Aguilar (D-Calif.)
- Rep. Ed Case (D-Hawaii)
- Rep. Susie Lee (D-Nev.)
- Rep. Joseph D. Morelle (D-N.Y.)

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- Majority Clerk: Adam Sullivan
- William Adkins John Forbes linkedin.com/in/forbesjohn
- Maxwell Morgan
- Jackie Ripke
- Ariana Sarar
- Adam Harris
- Jamie McCormick (also serves on National Security, State & Related Programs Subcommittee)
- Gina Pizziconi-Cupples

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- Jason Gray https://www.linkedin.com/in/jason-gray-7025933/
- Minority Clerk: Jennifer Chartrand
- Security Officer: Kyle McFarland

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Subcommittee on Military Construction and Veterans Affairs and the Army Corps of Engineers (Civil Works)); CIA; Office of the Director of National Intelligence.

Senate Appropriations Committee Defense Subcommittee

Majority

- Sen. Mitch McConnell (R-Ky.) Chair
- Sen. Susan Collins (R-Maine)
- Sen. Lisa Murkowski (R-Alaska)
- Sen. Lindsey Graham (R-S.C.)
- Sen. Jerry Moran (R-Kan.)
- Sen. John Hoeven (R-N.D.)
- Sen. John Boozman (R-Ark.)
- Sen. Shelley Moore Capito (R-W.Va.)
- Sen. John Kennedy (R-La.)

Minority

- Sen. Chris Coons (D-Del.) Ranking Member
- Sen. Richard J. Durbin (D-Ill.)
- Sen. Patty Murray (D-Wash.)
- Sen. Jack Reed (D-R.I.)
- Sen. Brian Schatz (D-Hawaii)
- Sen. Tammy Baldwin (D-Wis.)
- Sen. Jeanne Shaheen (D-N.H.)
- Sen. Christopher S. Murphy (D-Conn.)

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- Majority Clerk: Robert Karem
- Rachel Littleton DaPieve
- Cole Hodge
- Kim Segura
- Elise Stebick

Minority

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- Brigid Kolish
- Rob Leonard
- Cole Spiller
- Laura Mancini Forrest

Jurisdiction: Department of Defense - Military; Department of the Army; Department of the Navy; Department of the Air Force; Marine Corps; Office of the Secretary of Defense; CIA; basic allowance for housing; Defense Finance and Accounting Service; Defense Health; Defense Security and Cooperation Agency; environmental restoration; facilities sustainment; intelligence community; National Reconnaissance Office; North Atlantic Treaty Organization; Uniformed Services University of the Health Services.

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