

WALTER H. SHORENSTEIN ASIA-PACIFIC RESEARCH CENTER

2022-23
ANNUAL REPORT



Stanford

Walter H. Shorenstein
Asia-Pacific Research Center
Freeman Spogli Institute

The Walter H. Shorenstein Asia-Pacific Research Center (Shorenstein APARC) addresses critical issues affecting the countries of Asia, their regional and global affairs, and U.S.-Asia relations. As Stanford University's hub for the interdisciplinary study of contemporary Asia, we produce policy-relevant research, provide education and training to students, scholars, and practitioners, and strengthen dialogue and cooperation between counterparts in the Asia-Pacific and the United States.

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COVER At the Shorenstein APARC 40th anniversary conference and celebration, Sang-Hun Choe (L) and Pia Rananda (C) speak with James Hamilton (R) on "The Future of Journalism." Choe, NYT bureau chief in Seoul, was a 2010–11 Koret Fellow; Rananda reports for Rappler, whose cofounder and CEO Maria Ressa won the Shorenstein Journalism Award in 2019; Hamilton is the Hearst Professor of Communication at Stanford and a member on the selection committee for the Shorenstein Journalism Award.

Dear Friends,

This year has held profound significance for Shorenstein APARC as we celebrated the center's 40th anniversary. Our story began amid seismic shifts—the Cold War's twilight and the transformative rise of Japan and China. Since 1983, APARC has evolved from a nascent forum on Northeast Asia policy to Stanford's thriving interdisciplinary hub for addressing pivotal issues affecting the countries of Asia, their regional and global affairs, and U.S.-Asia relations.

Over four decades, we have produced wide-ranging, policy-relevant research and numerous publications, and have cultivated a diverse community of nearly 700 members—students, emerging scholars, and established experts—who have influenced global policy, research, and education. Our endeavors have deepened the understanding of the Asia-Pacific region and informed decision-makers on both sides of the Pacific.

On a personal note, 2023 also marked four decades since I began my U.S. graduate studies and over 30 years of Korea-related research and teaching. Much has changed during that time—in Asia, the United States, and globally. Guiding a center that collaborates with scholars, professionals, and institutions to illuminate Asia's complexities fills me with gratitude. My sincere appreciation to all who joined us in celebrating APARC's 40th anniversary, highlighted in the following pages.

As we navigate a world demanding deeper comprehension and partnership, with the post-Cold War international order straining and Asia-Pacific

developments shaping the next historical era, APARC is excited to embark on the next phase of our journey, focusing on innovative, purposeful research.

In this spirit, we launched two major initiatives this year.

One is the Trans-Pacific Sustainability Dialogue, an annual convening that aims to generate new research and policy partnerships to accelerate progress on achieving the United Nations-adopted 2030 Agenda for Sustainable Development. With this project, APARC stands uniquely positioned to champion science-policy engagement for sustainable development, both within Asia and on a global scale. We also unveiled the Stanford Next Asia Policy Lab, an effort that I lead and is dedicated to addressing emergent social, cultural, economic, and political challenges in Asia while nurturing the next generation of Asia researchers.

I extend my thanks to our faculty, staff, students, alumni, donors, friends, and partners who have contributed to APARC's success. Here's to the next four decades of expanding new horizons of Asian studies, advancing a nuanced understanding of Asian affairs, and forging fresh avenues for U.S.-Asia dialogue!



Shin Gi Wook

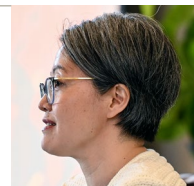
Gi-Wook Shin, Director



“

One goal that we must strive for is to create an environment in which young learners can believe that they can change the world for the better, that they can be catalysts of change.

—RIE KIJIMA



APARC Commemorates Four Decades of Research, Education, and Dialogue

The year 2023 marked APARC's 40th anniversary, providing us an opportunity to consider the impact we have had as Stanford's interdisciplinary hub for studying contemporary Asia and the path ahead as we vigorously pursue our mission to address critical issues affecting the countries of Asia, their regional and global affairs, and U.S.-Asia relations.

During the winter and spring quarters, we commemorated our four-decade journey with the **"Asia in 2030, APARC@40"** series. This collection of events explored our core expertise, examined Asia's transformation, and pondered the region's future trajectory.

Visit our anniversary page to explore the series, learn about the APARC story, browse our timeline, and watch our anniversary video. Below are selected series highlights. aparc.fsi.stanford.edu/aparc-40th

THE FUTURE OF SOCIAL TECH

The **Japan Program** commenced the series by convening eminent entrepreneurs, investors, educators, and content creators, who shared lessons and best practices for accelerating social impact innovation. The event headliner was the global rock star and innovator YOSHIKI. His message of embracing failure as a stepping stone forward resonated, as did panel discussions on the future of environmental sciences and technologies, social sciences and arts education, democracy, and digital media. stanford.io/3SQbvuo

LEFT TOP YOSHIKI, a global rock star innovator, in conversation with Ambassador Ichiro Fujisaki for the keynote at "The Future of Social Tech" conference. LEFT BOTTOM Rie Kijima, assistant professor and director of the Initiative for Education Policy and Innovation at the University of Toronto, spoke at the conference panel on the future of sciences and arts education.

THE FUTURE OF DECOUPLING WITH CHINA

The **China Program** gathered cross-sector executives engaged in reshaping their China businesses to explain what U.S.-China tensions and an unequivocal drift in commercial ties, if not decoupling between the two powers, look like on the ground. The panelists agreed on the need to support U.S.-China people-to-people connections, irrespective of political views, as these exchanges are crucial for constructive dialogue between the two nations and bridge-building. stanford.io/3mPqTLk

BELOW Frits Van Paasschen, author of *The Disruptors' Feast*, speaks at the China Program's "The Future of Decoupling with China."



THE FUTURE OF HEALTH POLICY

The **Asia Health Policy Program** showcased former AHPP postdoctoral fellows, who shared their experiences in guiding healthcare providers and policymakers toward a better understanding of health and demographic issues and the delivery of health services. The speakers also underscored how APARC's interdisciplinary research environment catalyzed their careers and reflected on ways to advance health policy education.

stanford.io/42nIcVe

THE FUTURE OF INTERESTIC RELATIONS IN SOUTHEAST ASIA

The **Southeast Asia Program** presented an insightful webinar on the region's security, political, and economic prospects. Audience members heard analysis from Richard Heydarian, Elina Noor, and Thitinan Pongsudhirak on prevailing challenges facing Southeast Asian nations in the era of a shifting global power balance, the future of ASEAN, conditions for economic growth, innovation in the digital sphere, and challenges to democracy.

stanford.io/3UDB7Lw

RIGHT 40th anniversary events for AHPP and SEAP tapped the power of Zoom to speak with alum and experts around the world. (CLOCKWISE FROM TOP LEFT) Brian Chen; Phyu Phyu Thin Zaw; Siyan Yi; Elina Noor; Thitinan Pongsudhirak; Richard Heydarian; Margaret Triyana, and Wasin Laohaviniij.



“

Minilateralism will cut across Southeast Asia in the next five to ten years, not only within ASEAN but also with some ASEAN countries doing minilateralism with external or broader East Asian region actors.

—RICHARD HEYDARIAN

THE FUTURE OF HALLYU

The **Korea Program** spotlighted the global phenomenon of *hallyu*, the Korean wave of popular culture, featuring scholars and notable speakers from the Korean TV and film industry, including screenwriter Ji Eun Park (“My Love from the Star,” “Crash Landing on You”) and renowned actor Byung Hun Lee (“Iris,” “Mr. Sunshine,” “Squid Game”). The event provided an opportunity to consider how *hallyu*’s popularity impacts Korean studies and media studies curricula, among other areas.

stanford.io/45LO0YU

U.S.-INDIA RELATIONS AND THE FUTURE OF STRATEGIC TECHNOLOGIES

The **South Asia Initiative** convened experts to dissect the role of new technologies in shaping India’s strategic landscape and its relationship with the United States. The event emphasized the importance of creating the right mix of state policy, academic research, and private-sector-led innovation to effectively harness strategic technologies.

stanford.io/43H2eto

RIGHT *Hallyu*, the Korean wave of popular culture, has flooded the world. The Korea Program examined the future of this aspect of South Korea’s soft power at its event, which featured Byung Hun Lee, star of “Iris,” “Mr. Sunshine,” and “Squid Game.”



Recent Publications

Shorenstein APARC publishes its own books in partnership with Rowman & Littlefield; publishes a series with Stanford University Press featuring academic and policy-oriented research by Stanford faculty and other scholars associated with the Center; and Center faculty and researchers publish extensively in journals and scholarly/trade presses.

WHO SHALL LIVE

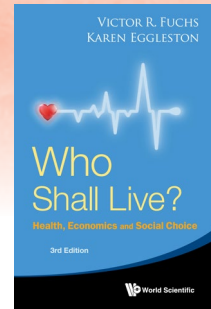
Health, Economics and Social Choice

Victor R. Fuchs and Karen Eggleston

The seminal work on health economics has been updated for a third edition that covers the Affordable Care Act and the COVID-19 pandemic.

WORLD SCIENTIFIC

bit.ly/45U9YsF



IMPERFECT PARTNERS

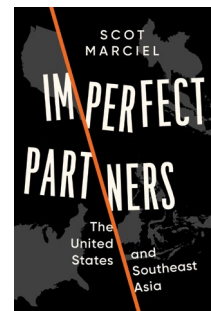
The United States and Southeast Asia

Scot Marciel

Ambassador Scot Marciel offers insights into the policy process, the personalities, and pivotal domestic developments that have shaped the course of U.S.-Southeast Asian relations.

SHORENSTEIN APARC/ROWMAN & LITTLEFIELD

stanford.io/3Ejylzq



THE ADVENTURE OF DEMOCRACY

Gi-Wook Shin

Written for a South Korean audience, this book looks at what is next for Korean democracy in the context of retreating democratic ideals in the United States and worldwide. An English translation, aimed at the U.S. audience, is in the works.

CHARACTER AND THOUGHT

stanford.io/44P4wpG



THE LOGIC OF GOVERNANCE IN CHINA

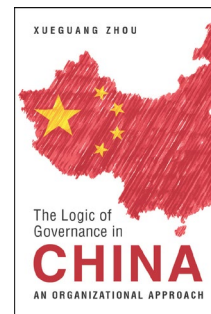
An Organizational Approach

Xueguang Zhou

Sociologist Xueguang Zhou presents his theory on how China's centralized political system maintains governance and how this process produces recognizable policy cycles that are obstacles to bureaucratic rationalization, professionalism, and the rule of law.

CAMBRIDGE UNIVERSITY PRESS

stanford.io/3fGDqgp



New Policy Lab Tackles Emergent Challenges in Asia

APARC was delighted to unveil the **Stanford Next Asia Policy Lab (SNAPL)**, an interdisciplinary initiative committed to producing evidence-based, actionable policy research to facilitate structural reform and propel Asia toward a future defined by growth, maturity, and innovation. Led by Center and Korea Program director **Gi-Wook Shin**, SNAPL seeks to tackle emergent social, cultural, economic, and political challenges facing Asian countries.

The lab's team welcomed three inaugural postdoctoral scholars who joined two research staff members and a cohort of research assistants. SNAPL aims to serve as a platform that facilitates network-based collaboration with academic and policy research institutions in Asia and continues to offer fellowship and training opportunities to scholars and students.

aparc.fsi.stanford.edu/snapl | stanford.io/45dF660

RIGHT The SNAPL team consists of full-time researchers, postdocs, and student researchers. (L-R) Eve Dill, Xinru Ma, E Ju Ro, Darren Hall, Jiwon Bang, Irene Kyoung, Director Gi-Wook Shin, Haley Gordon, Junki Nakahara, and Gidong Kim.



“

SNAPL's education mission is to nurture the next generation of researchers, including students and visiting scholars, and we firmly believe that the laboratory model, proven successful in the sciences—with its mentorship and hands-on engagement—holds immense potential for nurturing talent in the social sciences.

— GI-WOOK SHIN



Advancing Japanese Public Opinion Research

The **Japan Program** launched the **Stanford Japan Barometer** (SJB), a periodic public opinion survey on contemporary political, economic, and social issues in Japan. In its first installation, SJB examined issues concerning gender and sexuality in the country. Its findings indicate that most Japanese support recognizing same-sex unions, legalizing a dual-surname option for married couples, and promoting women's leadership in society. More recently, SJB shed light on the Japanese public view of the possibility of Japan's involvement in a Taiwan contingency.

SJB is co-led by APARC Deputy Director and Japan Program director **Kiyoteru Tsutsui** and by Dartmouth College political scientist Charles Crabtree, a former visiting assistant professor with the Japan Program.

stanford.io/3QKJHbw | bit.ly/45vhCcj | stanford.io/3OEu7LQ

ABOVE The initial survey of the Stanford Japan Barometer found that overall about 47.2% of the Japanese public support potential legislation to legalize same-sex marriage, roughly 15.8% oppose it, and approximately 36.9% neither support nor oppose it.



Shorenstein Asia-Pacific Research Center 2022–23 Research Proposals

APARC's annual research funding supported these projects:

- Hiding in Plain Sight: How China Became a Great Power **Oriana Skylar Mastro**
- Adaption and Field Testing of the WHO's *Thinking Healthy Programme*: Using Mental Health Outreach to Target Caregivers of Young Children in Rural China **Scott Rozelle**
- Stanford Japan Barometer: Survey and Social Media Analysis on Public Opinions in Japan **Kiyoteru Tsutsui**
- A Research Project on China's Largest Corporations **Andrew Walder**

Kiyoteru Tsutsui Wins Prestigious Book Awards

APARC Deputy Director and Japan Program Director **Kiyoteru Tsutsui** was the recipient of the 44th Suntory Prize for Arts and Sciences, the Ishibashi Tanzan Award, and the Shinsho Taisho Award for his book *Human Rights and the State* (Iwanami Shinsho, 2022). The book explores the paradox underlying the global expansion of human rights, examines Japan's engagement with human rights ideas and instruments, and assesses their impacts on domestic politics around the world.

stanford.io/3TOokns | stanford.io/3CAGFil | stanford.io/3YfBbRI



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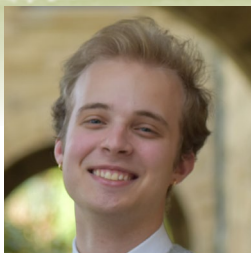
This is a must-read book not only for providing an overview of the history of the development of international human rights but also for considering the future direction of the international community and the ideal form of Japanese diplomacy.

— YUICHI HOSOYA, KEIO UNIVERSITY



BELOW Kiyoteru Tsutsui (L) moderates “Taiwan and Ukraine: Challenging Authoritarianism” at the Yomiuri International Conference, here with panelists Larry Diamond (C), and Francis Fukuyama (R). Also featured were FSJ Director Michael McFaul and FSJ Center Fellow Oriana Skylar Mastro.

APARC Welcomes New Staff Members



Owen Raymond

Coordinator, China
Program and SCPKU

stanford.io/3OD2pid



Shabnam Tabesh

Center Events
Coordinator

stanford.io/30OpdMu



Oriana Skylar Mastro Honored for Military Service and Research Excellence

Center Fellow **Oriana Skylar Mastro** was named 2022 Air Force Individual Reservist of the Year. The award, established by the Air Force Headquarters Readiness and Integration Organization, recognizes Mastro's expertise as a China scholar and foreign defense analyst, as well as her leadership, job performance, and community involvement. Mastro was also the recipient of the 2022-23 John H. McArthur Research Fellowship for her outstanding scholarship on Chinese military and security policy and Asia-Pacific security issues.

stanford.io/3pGH27E | stanford.io/3gH7U2f

“

The bottom line is there's no scenario in which China gets full control over Taiwan peacefully. So the question is: Do we want a happy China that is undeterred or an unhappy China that's deterred? Those are our only two options.

— ORIANA SKYLAR MASTRO

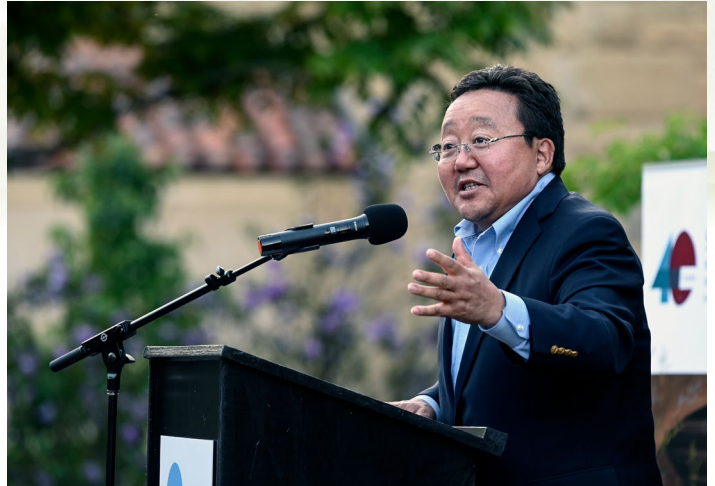
ABOVE “The Future of U.S.-China Relations” Oksenberg panel at APARC's 40th anniversary event. (L-R) M. Taylor Fravel, David Michael Lampton, Oriana Skylar Mastro, and Thomas Fingar (discussant).

2022–23 Fellow Spotlights

BERNARD AND SUSAN LIAUTAUD VISITING FELLOW

Former President and Prime Minister of Mongolia **Elbegdorj Tsakhia** joined APARC as the Bernard and Susan Liautaud Visiting Fellow at the Freeman Spogli Institute of International Studies. At Stanford, Mr. Elbegdorj examines strategies to strengthen democracy, particularly Mongolian democratic governance, in an increasingly polarized geopolitical landscape. His recent article calls on the international community to declare its material support for Ukraine with even greater resolve.

stanford.io/3KxH8FS | stanford.io/3koLncO



ABOVE Elbegdorj Tsakhia delivers the dinner address at the celebration of APARC's 40th anniversary.

— ELBEGDORJ TSAKHIA

“Ukrainians are suffering, shedding blood, and sacrificing everything precious to them, not just to defend their sovereignty and democracy but to restore the damaged world order.”

VISITING SCHOLAR SPOTLIGHT

Visiting scholar **Gita Wirjawan**, host of the popular “Endgame” video podcast, conducted a series of interviews with APARC scholars and other Stanford experts, discussing a wide range of issues, including talent flows in Asia with **Gi-Wook Shin**, Japan’s economic diplomacy in Southeast Asia with **Kiyoteru Tsutsui**, Myanmar’s post-coup crisis with **Scot Marciel**, and the tensions over Taiwan with **Oriana Skylar Mastro**. In a report published by the Center for Strategic and International Studies, Wirjawan proposes a new political economy for Southeast Asia focused on meritocracy, trade expansion, and political stability.

stanford.io/3MK2KQZ | stanford.io/3YKYtPS | stanford.io/3YDLLTk
youtu.be/TO4Ja_9yMvw | stanford.io/3GCRPF1



ABOVE Visiting scholar Gita Wirjawan (R) interviews Ambassador Scot Marciel on U.S.-ASEAN relations for an episode of his “Endgame” podcast.

COMMUNITY UPDATES

ASIA HEALTH POLICY POSTDOCTORAL FELLOW

Economist **Jianan Yang** studies the characteristics and inefficiencies of the pharmaceutical market in developing countries, focusing on understanding drivers of suboptimal healthcare-seeking behaviors and exploring mechanisms for improvement. Yang is now an assistant professor at Peking University's Institute for Global Health and Development.

stanford.io/3CLHIAH



SHORENSTEIN POSTDOCTORAL FELLOW ON CONTEMPORARY ASIA

Aidan Milliff's research delves into the forces that shape political violence, forced migration, post-violence politics, and the politics of South Asia. Milliff is now an assistant professor of political science at Florida State University. His job market paper won the 2022 Best Paper Award from the American Political Science Association Conflict Processes Section. stanford.io/45V1T7u



LEE KONG CHIAN NATIONAL UNIVERSITY SINGAPORE-STANFORD FELLOWS ON SOUTHEAST ASIA

Jacques Bertrand, a professor at the University of Toronto's Department of Political Science, studies civil wars and war-to-peace transitions, specifically in Southeast Asia, aiming to understand the strategic decisions that non-state armed groups make to adhere to peace or return to war. At APARC, Bertrand presented his research on whether democracy can handle ethnic war.

stanford.io/3PCd3pW



Reza Idria, a professor of Social Anthropology at Ar-Raniry State Islamic University in Banda Aceh, Indonesia, traces social and political responses that have emerged with the state implementation of Syari'ah Law in Aceh. While at APARC, Idria developed a book manuscript based on his doctoral dissertation.

stanford.io/3YiD4gX



APARC PREDOCTORAL FELLOW

Sally Zhang, a doctoral candidate in economics, unveils how income hiding in the household in lower-middle-income countries helps create policies that reduce poverty and promote gender equality. stanford.io/3Y6XsS6



ABOVE Each year a new group of fellows enriches intellectual life at Shorenstein APARC: (T-B) Jianan Yang, Aidan Milliff, Jacques Bertrand, Reza Idria, and Sally Zhang. RIGHT The Trans-Pacific Sustainability Dialogue convenes for the first time in October 2022 in Seoul, Korea.

Trans-Pacific Sustainability Dialogues Spotlight Climate Finance, Gender Equality

Recent macroeconomic and geopolitical trends have stymied progress on the 17 Sustainable Development Goals (SDGs) underlying the United Nations–adopted 2030 Agenda for Sustainable Development. To accelerate cooperative action on the SDGs, APARC and the Ban Ki-moon Foundation for a Better Future launched the annual Trans-Pacific Sustainability Dialogue. The initiative convenes social science researchers and scientists from Stanford University and across the Asia-Pacific region, alongside student leaders, policymakers, and practitioners, to spur new pathways to expedite the implementation of the SDGs.

stanford.io/3V6DvtZ

At our inaugural Dialogue, held in September 2022 in Seoul, South Korea, participants explored the roles of climate finance, technology, and international

diplomacy in pursuing sustainable development. The successful conference resulted in a following regional convening, the Trans-Altai Sustainability Dialogue, which took place in Ulaanbaatar, Mongolia, last June. There, a new network of partners explored the intersection of gender equality and economic growth, social inclusion, and environmental protection—the three core elements of the 2030 Agenda.

stanford.io/3UHTRBu | stanford.io/3rj7wFR

At the time of preparing this report, APARC and our partners are gearing up for the second annual Trans-Pacific Sustainability Dialogue, which will take place in Seoul and focus on energy security.

stanford.io/3PBKA58



Journalism Award Winner Emily Feng Considers the Future of China Reporting

As China has grown into a geopolitical superpower, understanding Beijing's decision-making is more crucial than ever. Yet under Xi Jinping's leadership, the number of foreign correspondents on the ground has atrophied, digital surveillance has intensified, and online censorship of sources has tightened.

The challenges facing foreign correspondents in China are forcing the West to reconfigure its

understanding of the country, creating opacity that breeds suspicion and mistrust, says NPR's Beijing correspondent Emily Feng, recipient of the 2022 Shorenstein Journalism Award. At the award program, Feng shared her experiences reporting from and on China and discussed the consequences of the country's information void.

stanford.io/3MSMjAd

“I don't worry that China is about to take over the world or invade Taiwan, but I do worry that in the off-chance that this does happen, we won't have enough correspondents on the ground to make sense of that.”

—EMILY FENG



BELOW A press conference in Beijing during the 20th National Congress of the Communist Party of China.





ABOVE This year's Payne Distinguished Fellows examined U.S.-China relations. (TOP LEFT) Jia Qingguo (TOP RIGHT) Ambassador Jung-Seung Shin (BOTTOM) Ryosei Kokubun (4TH FROM RIGHT) with FSI and APARC faculty and visiting scholars.

Payne Lecture Series Examines Asian Perspectives on U.S.-China Relations

The Payne Lectureship at the Freeman Spogli Institute for International Studies aims to raise public understanding of complex policy issues and advance international cooperation. APARC was honored to host three fellows, each serving as a Payne Distinguished Fellow for an academic quarter, who examined crucial questions in U.S.-China relations.

In the fall, Jia Qingguo, a professor at the School of International Studies at Peking University, considered the drivers behind the frayed U.S.-China relationship and conditions for avoiding a disastrous conflict between the two world powers. In the winter, Ambassador Jung-Seung Shin, Chair Professor at Dongseo University's East Asia Institute, offered insights into the dynamics of the trilateral U.S.-China-South Korea relationship. In the spring, Ryosei Kokubun, professor emeritus at Keio University, examined Japan's security policy and how it can balance deterrence and interaction to maintain stability amid the U.S.-China competition.

stanford.io/3FOJmh | stanford.io/3mEerhg | stanford.io/44XJqGS

Global Affiliates Program Promotes U.S.-Asia Exchange

Our Global Affiliates Program (GAP) had the pleasure of hosting eight visiting fellows: **Chiu Fai Stanley Choi** of Head & Shoulders Financial Group, Hong Kong; **Takuya Hirata** of Japan's Ministry of Economy, Trade & Industry; **Hideyuki Koshimoto** of Japan Patent Office; **Daisuke Saginoue** of the Development Bank of Japan; **Lt. Col. Kazunobu Sakuma** of Japan Air Self Defense Force; **Makoto Shishido** of Japan's Ministry of Finance; **Jitukrushna Swain** of Reliance Life Sciences, India; and **Julia Tao Wei** of D&C Think Tank and Discovery Capital, Hong Kong.

Each year, GAP hosts a cohort of qualified personnel nominated by our affiliate members, who send their talent to Stanford as visiting fellows for a year of research and enrichment. Fellows get involved in research and education activities at APARC and contribute to the intellectual exchange at the Center and the university. We are grateful for the long-standing relationships with our affiliate members and invite new organizations to join us!

stanford.io/2IVjfa7



Select APARC Courses, 2022–23

Our scholars teach courses through multiple Stanford departments, and the Center often sponsors team-taught, multidisciplinary classes that prepare students for deeper interactions with the countries of the Asia-Pacific.

- American and Chinese Approaches to Managing Global Challenges—**Thomas Fingar**
- Approaches to Chinese Politics—**Jean Oi**
- Comparative Studies of Educational and Political Systems—**Kiyoteru Tsutsui**
- Health and Healthcare Systems in East Asia—**Karen Eggleston**
- Introduction to Social Networks—**Xueguang Zhou**
- International Security in a Changing World—**Oriana Skylar Mastro**
- Nations and Nationalism—**Gi-Wook Shin**
- Understanding China's Rise—**Andrew Walder**

Join us on social media for events, news, and inspiration!



@StanfordSAPARC



@StanfordAPARC



Shorenstein APARC’s achievements in promoting education, knowledge, and dialogue about topical issues pertinent to Asia and U.S.-Asia relations would not be possible without the partnership of our valued friends and supporters.

Together, we have accomplished a great deal. But we need your help to continue the momentum. Our mission has never been more urgent than today, as Asia plays an increasingly important role on the global stage and is critical to U.S. and international interests. We hope you join us.

FRIENDS OF SHORENSTEIN APARC Shorenstein APARC gratefully acknowledges the following benefactors for their support between September 1, 2022, and August 31, 2023.

\$4,000,000 AND ABOVE

Seo-Hyun Lee

\$100,000 TO \$500,000

Anonymous

\$50,000 TO \$100,000

APJ Media

The Development Bank of Japan

Korea Foundation for Advanced
Studies

Reliance Industries Limited

\$10,000 TO \$50,000

Euni and William Valentine

Japan Air Self Defense Force

Japan Patent Office

The Korea Foundation

Ministry of Economy, Trade and
Industry, Japan

Ministry of Finance, Japan

Mrs. Rachel Park & Mr. TY Eric Shay
SMBC Global Foundation, Inc.

\$50 TO \$10,000

Ms. Hsiu-Jung Hsieh &

Mr. Warren C. Wu

Ms. Jennie Kim

Thomas H. Spitters

HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC Shorenstein APARC gratefully acknowledges those listed below for their support with contributions totaling \$100,000 or more since the inception of the Freeman Spogli Institute for International Studies, of which the Center is a part.

\$10,000,000 AND ABOVE

The Walter and Phyllis Shorenstein
Foundation

\$1,000,000 AND ABOVE

The Alfred P. Sloan Foundation

Chang-Wong Chey

Council for Better Corporate
Citizenship

Foundation Academia Platonica

Henri Hiroyuki and Tomoye N.

Takahashi

Hollystone Energy Company Ltd.

The Industrial Technology

Research Institute (ITRI), Taiwan

Jeong H. and Cynthia Kim

The Korea Foundation

The Koret Foundation

Chong-Moon Lee

Seo-Hyun Lee

Ministry of Finance, Japan

Ministry of Foreign Affairs, Japan

National University of Singapore

The Pantech Group

PetroChina Company, Ltd.

Thomas and Shelagh Rohlen

Sanjohn Capital Ltd.

Shorenstein Company

Walter and Phyllis Shorenstein

The Smith Richardson Foundation

Sumitomo Corporation, Japan

Tong Yang Business Group

Jerry Yang and Akiko Yamazaki

\$500,000 TO \$1,000,000

The Academy of Korean Studies

Asahi Shimbun, Japan

Carnegie Corporation

Daniel (Wen Chi) Chen and

Su-Sheng Hong Chen

The Development Bank of Japan

Friends of Stanford University

Foundation

Hana Financial Group

The Henry Luce Foundation

HyView Holdings Group Co., Ltd.

The Japan Foundation

HONOR ROLL: LIFETIME CONTRIBUTIONS TO SHORENSTEIN APARC (CONTINUED)

Japan Patent Office
 Kansai Electric Power Company,
 Japan
 Komatsu Ltd.
 Ministry of Economy, Trade, and
 Industry, Japan
 Mitsubishi Electric Corporation
 Nippon Telegraph and Telephone
 (NTT), Japan
 Reliance Industries Ltd., India
 Shizuoka Prefectural Government
 Taipei Economic and Cultural Office
 Tokyo Electric Power Company,
 Japan
 The U.S.-Japan Foundation

\$100,000 TO \$500,000

ANA Holdings, Inc.
 Anonymous
 Asian and Pacific Security Affairs
 Capital Group Companies Inc.
 Zia Chishti
 Cisco Systems, Inc.
 The Cyrus Chung Ying Tang
 Foundation
 D&C Think Tank
 The Ford Foundation
 Future Architect, Inc.

Future Corporation
 The Hannah Oberman Trust
 Barbara Hillman
 India Technology Initiative
 Industrial & Commercial Bank of
 China Ltd
 Japan Air Self Defense Force
 The Japan Economic Foundation
 JX Nippon Mining & Metals
 Corporation
 Yumi and Yasunori Kaneko
 Dr. Jeong H. Kim
 The Korea Central Daily
 Korea International Trade
 Association
 Kozo Keikaku Engineering, inc.
 Kumamoto Prefectural
 Government, Japan
 Kyung Hee University, Korea
 The Lee Foundation
 Lehman Brothers Holdings, Inc.
 Peigang Li
 Mr. Feng Lin
 Meyerson Charitable Trust
 William F. & Patty J. Miller
 The Miner Foundation
 Ministry of Education, Culture,
 Sports

Ministry of Foreign Affairs, Taiwan
 Mistletoe, Inc.
 Mitsubishi Corporation
 Mitsubishi Heavy Industries
 America, Inc.
 National Institute for Research
 Advancement
 Nissoken, Japan
 The Northeast Asian History
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 People's Bank of China
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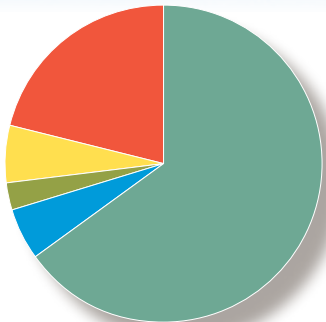
We offer multiple opportunities that match our partners' charitable giving priorities. For questions or to discuss your interest in making a gift to ShoreNSTEIN APARC, please contact Noa Ronkin, associate director for communications and external relations, at 650-724-5667, or noa.ronkin@stanford.edu. For information on joining the Center as a Global Affiliate, please contact Denise Masumoto, Global Affiliates program manager, at 650-725-2706, or masumoto@stanford.edu.

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Shorenstein APARC’s revenue and expenses for the fiscal year 2022–23:

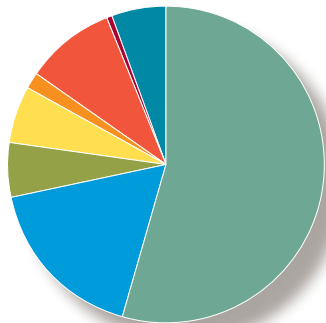
REVENUE

Endowment Payouts	\$3,524,417	68%
Gifts	287,650	6%
Grants	151,121	3%
Income	309,449	6%
Interdepartmental Unit (transfer in)	1,134,760	22%
Support (transfer out)	(234,281)	–5%
Net Revenue	\$5,173,115	100%



EXPENSES

Faculty, Research, and Administrative Staff Salaries	\$2,840,736	54%
Fringe Benefits	902,588	17%
Indirect Costs	294,874	6%
Postdoctoral Scholars and Visiting Scholars	299,902	6%
Student Support	86,347	2%
Conferences, Workshops, and Research Travel	482,698	9%
Research Materials and Other Research Expenses	22,839	<1%
Operations, Materials & Services	285,800	5%
Net Expenses	\$5,215,785	100%



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